

Attachment 2: TRCA Programs and Services - 2020 Financial Information

TRCA Program Areas	Contract Services	%	Federal	%	Municipal (Capital) Levy	%	Operating Levy	%	Other Municipal	%	Provincial	%	TRCA Generated	Grand Total	
Watershed Strategies															
Watershed Planning and Reporting	(28,038)	2.0%	(119,800)	8.4%	(542,709)	37.8%	(664,700)	46.3%	-	0.0%	(78,943)	5.5%	-	0.0%	(1,434,190)
Watershed Plans and Strategies	(28,038)		(119,800)		(415,746)		(664,700)				(78,943)		-		(1,307,226)
Waterfront Plans and Strategies	-		-		-		-		-		-		-		-
Report Cards	-		-		(126,964)		-		-		-		-		(126,964)
Climate Science	-	0.0%	-	0.0%	(634,361)	95.2%	-	0.0%	-	0.0%	-	0.0%	(32,265)	4.8%	(666,626)
Emerging and Integrative Climate Science	-		-		(634,361)		-		-		-		(32,265)		(666,626)
Water Risk Management															
Water Resource Science	(2,066,793)	44.5%	-	0.0%	(1,611,443)	34.7%	-	0.0%	(77,639)	1.7%	(474,058)	10.2%	(416,136)	9.0%	(4,646,070)
Groundwater Strategies	-		-		(699,466)		-		-				(1,200)		(700,666)
Source Water Protection Strategies	-		-		-		-		-		(327,006)		-		(327,006)
Regional Monitoring - Water	-		-		(658,001)		-		-		-		(33,644)		(691,645)
Hydrology	-		-		-		-		(26,289)		(26,289)		-		(52,577)
Stormwater Management Strategies	(2,066,793)		-		(109,317)		-		-		-		(361,612)		(2,537,723)
Flood Plain Mapping	-		-		(144,659)		-		(51,351)		(120,763)		(19,680)		(336,453)
Flood Management	(614,176)	16.3%	573,187	-15.2%	(1,063,983)	28.2%	-	0.0%	(100,367)	2.7%	(2,557,311)	67.7%	(16,301)	0.4%	(3,778,952)
Flood Forecasting and Warning	-		-		-		-		-		(169,000)		(8,951)		(177,951)
Flood Risk Management	(574,966)		573,187		(306,000)		-		(100,367)		(1,909,844)		-		(2,317,991)
Flood Infrastructure and Operations	(39,210)		-		(757,983)		-		-		(478,467)		(7,350)		(1,283,010)
Erosion Management	(49,076,979)	74.7%	(2,169,044)	3.3%	(12,834,077)	19.5%	(663,800)	1.0%	(155,304)	0.2%	-	0.0%	(811,388)	1.2%	(65,710,592)
Capital Works	(49,074,730)		(2,059,866)		(11,239,210)		(663,800)		(155,304)		-		(810,069)		(64,002,979)
Hazard Monitoring	(2,249)		(109,177)		(1,594,867)		-		-		-		(1,320)		(1,707,613)
Regional Biodiversity															
Ecosystem Management Research and Directions	(61,388)	8.2%	(90,650)	12.1%	(575,220)	76.7%	-	0.0%	(2,738)	0.4%	-	0.0%	(20,380)	2.7%	(750,376)
Aquatic System Priority Planning	(21,446)		(82,070)		(249,488)		-		-		-		(20,380)		(373,384)
Terrestrial (and Integrated) Ecosystem Strategies	(39,942)		(8,580)		(325,732)		-		-		-		-		(374,255)
Natural Channel Design	-		-		-		-		-		-		-		-
Restoration Opportunities Bank	-		-		-		-		(2,738)		-		-		(2,738)
Biodiversity Monitoring	(40,602)	2.2%	(85,518)	4.7%	(1,383,548)	76.5%	-	0.0%	-	0.0%	(186,748)	10.3%	(111,843)	6.2%	(1,808,258)
Regional Monitoring - Biodiversity	(127,858)		(2,500)		(732,000)		-		-		(10,000)		(99)		(872,457)
Waterfront Monitoring	120,253		(67,006)		-		-		-		(176,748)		-		(123,501)
Activity Based Monitoring	(23,887)		(16,011)		(279,587)		-		-		-		(111,744)		(431,229)
Terrestrial Inventory and Assessment	(9,110)		-		(371,961)		-		-		-		-		(381,070)
Restoration and Regeneration	(2,434,439)	21.0%	(1,018,253)	8.8%	(4,322,860)	37.3%	-	0.0%	(294,690)	2.5%	(164,228)	1.4%	(3,346,868)	28.9%	(11,581,338)
Watershed Restoration	(1,494,139)		(3,384)		(325,279)		-		(98,041)		-		(92,486)		(2,013,328)
Shoreline Restoration	(525,476)		(201,183)		(260,606)		-		(86,701)		-		(33,161)		(1,107,127)
Wetlands	(15,243)		(501,769)		(810,740)		-		-		(29,245)		(342,041)		(1,699,037)
Riparian and Flood Plain Restoration	(252,835)		-		(528,967)		-		-		-		(922)		(782,723)
Natural Channel and Stream Restoration	-		-		(868,624)		-		-		(23,365)		(182,596)		(1,074,586)
Terrestrial Planting	(87,504)		(13,000)		(1,291,646)		-		(109,948)		(86,145)		(91,349)		(1,679,592)
Wildlife Habitat Management	(52,591)		(287,724)		(137,000)		-		-		-		(34,437)		(511,751)
Inland and Lakefill Soil Management	-		-		-		-		-		-		(445,570)		(445,570)
Private Land Stewardship Planning	-		-		-		-		-		-		-		-
Propagation and Sale of Plants	-		-		(100,000)		-		-		-		(6,062)		(106,062)
Compensation Restoration	(6,651)		(11,194)		-		-		-		(25,473)		(2,118,244)		(2,161,561)

### 2020 Revenue by Type

TRCA Program Areas		Contract Services	%	Federal	%	Municipal (Capital) Levy	%	Operating Levy	%	Other Municipal	%	Provincial	%	TRCA Generated	%	Grand Total
<b>Forest Management</b>		<b>(91,085)</b>	<b>10.8%</b>	<b>(39,585)</b>	<b>4.7%</b>	<b>(701,275)</b>	<b>83.2%</b>	<b>-</b>	<b>0.0%</b>	<b>-</b>	<b>0.0%</b>	<b>-</b>	<b>0.0%</b>	<b>(11,234)</b>	<b>1.3%</b>	<b>(843,179)</b>
	Forest Management Planning	-		-		-		-		-		-		-		-
	Forest Management Operations	(27,375)		-		(234,012)		-		-		-		-		(261,387)
	Managed Forest Tax Incentive Planning	-		-		-		-		-		-		(4,089)		(4,089)
	Invasive Species Management	(51,018)		(39,585)		(18,492)		-		-		-		-		(109,096)
	Hazard Tree Management	(12,692)		-		(448,771)		-		-		-		(7,145)		(468,608)

## Greenspace Securement and Management

<b>Greenspace Securement</b>	<b>(5,897)</b>	<b>0.2%</b>	<b>(12,180)</b>	<b>0.3%</b>	<b>(100,014)</b>	<b>2.6%</b>	<b>-</b>	<b>0.0%</b>	<b>(340,506)</b>	<b>8.9%</b>	<b>-</b>	<b>0.0%</b>	<b>(3,383,781)</b>	<b>88.1%</b>	<b>(3,842,377)</b>
Greenspace Planning	-		-		-		-		(4,669)		-		-		(4,669)
Greenspace Land Acquisition	(5,897)		(12,180)		(100,014)		-		(335,836)		-		(3,383,781)		(3,837,708)
<b>Greenspace Management</b>	<b>(244,159)</b>	<b>11.9%</b>	<b>(65,000)</b>	<b>3.2%</b>	<b>(631,603)</b>	<b>30.8%</b>	<b>-</b>	<b>0.0%</b>	<b>-</b>	<b>0.0%</b>	<b>-</b>	<b>0.0%</b>	<b>(1,112,927)</b>	<b>54.2%</b>	<b>(2,053,689)</b>
Resource Management Planning	-		-		197,832		-		-		-		(1,042,498)		(844,666)
Inventory and Audit	-		-		-		-		-		-		-		-
Implementation	(123,049)		-		(819,420)		-		-		-		(446)		(942,915)
Hazard Management	-		-		(10,015)		-		-		-		-		(10,015)
Archaeology	(121,109)		(65,000)		-		-		-		-		(52,208)		(238,317)
Property Taxes and Insurance	-		-		-		-		-		-		(17,776)		(17,776)
<b>Rental Properties</b>	<b>-</b>	<b>0.0%</b>	<b>-</b>	<b>0.0%</b>	<b>-</b>	<b>0.0%</b>	<b>-</b>	<b>0.0%</b>	<b>(12,000)</b>	<b>0.6%</b>	<b>-</b>	<b>0.0%</b>	<b>(1,886,466)</b>	<b>99.4%</b>	<b>(1,898,466)</b>
Rentals									(12,000)				(1,886,466)		(1,898,466)

## Tourism and Recreation

Conservation Parks		(166,479)	3.4%		(361,555)	7.3%		(89,081)	1.8%		(863,750)	17.4%		(16,703)	0.3%	-	0.0%		(3,452,824)	69.7%	(4,950,392)
	Day Use	(312)			(9,450)			(89,081)			(863,750)			-		-			(270,013)		(1,232,607)
	Picnics	-			(226,859)			-			-			-		-			(1,136,950)		(1,363,809)
	Swimming	-						-			-			-		-			28,075		28,075
	Fishing	-			(21,796)			-			-			-		-			(76,909)		(98,705)
	Mountain Biking	-						-			-			-		-			-		-
	Camping	-			(103,450)			-			-			-		-			(1,211,477)		(1,314,927)
	Cross Country Skiing	-						-			-			-		-			(89,087)		(89,087)
	Filming	-						-			-			-		-			(696,464)		(696,464)
	Park Development	(166,167)			-			-			-			(16,703)		-			-		(182,870)
Waterfront Parks		(391,916)	43.2%	-	0.0%			(499,435)	55.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%		(16,563)	1.8%	(907,915)
	General Maintenance	-			-			(220,261)			-			-		-			(16,563)		(236,824)
	Park Planning	(391,916)			-			(279,174)			-			-		-			-		(671,091)
	Park Development	-			-			-			-			-		-			-		-
	Arsenal Lands	-			-			-			-			-		-			-		-
Trails		(2,277,267)	42.0%		(131,907)	2.4%		(1,263,749)	23.3%	-	0.0%			(236,399)	4.4%	-	0.0%		(1,515,159)	27.9%	(5,424,481)
	TRCA Trail Strategies	-			-			-			-			-		-			-		-
	Trail Planning	-			-			-			-			-		-			(981,852)		(981,852)
	Trail Development	(2,164,978)			(131,907)			(230,217)			-			(236,399)		-			(499,679)		(3,263,180)
	Trail Management	(112,289)			-			(1,033,532)			-			-		-			(33,629)		(1,179,450)
Black Creek Pioneer Village		-	0.0%	-	0.0%			(360,932)	29.4%	-	0.0%	-	0.0%	-	0.0%	(220,744)	18.0%		(645,505)	52.6%	(1,227,181)
	Heritage Village	-			-			(360,932)			-			-		(220,744)			(645,505)		(1,227,181)
Bathurst Glen Golf Course		-	0.0%	-	(25,883)	2.4%		-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%		(1,032,076)	97.6%	(1,057,959)
	Golf Course	-			(25,883)			-			-			-		-			(1,032,076)		(1,057,959)
Events and Festivals		-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%		(309,572)	0.0%	(309,572)
	Kortright	-			-			-			-			-		-			(306,812)		(306,812)
	Black Creek Pioneer Village	-			-			-			-			-		-			-		-
	Other Facilities	-			-			-			-			-		-			(2,760)		(2,760)
Wedding and Corporate Events		-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%		-	0.0%	-

### 2020 Revenue by Type

[illegible]

## Planning and Development Review

[illegible]

## Education and Outreach

School Programs		(74,018)	0.9%	(403,699)	5.1%	(4,761,185)	59.9%	(1,678,750)	21.1%	(104,295)	1.3%	-	0.0%	(922,059)	11.6%	(7,944,006)
	Early Learners	-		-		-		-		-		-		(146,692)		(146,692)
	Elementary	-		(403,699)		(895,673)		(1,678,750)		(104,295)		-		(741,357)		(3,823,775)
	High School	-		-		(3,865,512)		-		-		-		(15,318)		(3,880,830)
	Post Secondary	(74,018)		-		-		-		-		-		(18,690)		(92,708)
Family and Community Programs		-	0.0%	(42,601)	20.7%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	(163,160)	79.3%	(205,760)
	Kortright	-		-		-		-		-		-		-		-
	Bolton Camp Development	-		-		-		-		-		-		-		-
	Other Locations	-		(42,601)		-		-		-		-		(163,160)		(205,760)
Newcomer Employment and Education		-	0.0%	(217,316)	22.2%	(152,895)	15.6%	-	0.0%	-	0.0%	(608,188)	62.2%	(180)	0.0%	(978,579)
	Development of Internationally Trained Professionals	-		(217,316)		-		-		-		(608,188)		(180)		(825,684)
	Multicultural Connections Program	-		-		(152,895)		-		-		-		-		(152,895)

## Sustainable Communities

[illegible]

2020 Revenue by Type

TRCA Program Areas	Contract Services	%	Federal	%	Municipal (Capital) Levy	%	Operating Levy	%	Other Municipal	%	Provincial	%	TRCA Generated	Grand Total	
te Services														-	
Corporate Management and Governance	-	0.0%	(623,940)	6.2%	(7,717,044)	77.1%	-	0.0%	223,721	-2.2%	(1,814,764)	18.1%	(73,475)	0.7%	(10,005,501)
Office of the CEO	-		-		-		-		-		-		-		
Corporate Secretariat	-		-		-		-		-		-		(35)	(35)	
Corporate Sustainability Management	-		-		-		-		-		-		-		
Support Services	-		(623,940)		(7,717,044)		-		223,721		(1,814,764)		(73,440)	(10,005,466)	
Risk Management	-		-		-		-		-		-		-	-	
Financial Management	-	0.0%	(25,000)	0.2%	(58,934)	0.5%	(10,486,987)	97.8%	-	0.0%	(65,692)	0.6%	(84,826)	0.8%	(10,721,439)
Business Planning and Strategic Management	-		(25,000)		(59,013)		-		-		-		-	(84,013)	
Accounting and Reporting	-		-		79		(10,486,987)		-		(65,692)		(84,826)	(10,637,426)	
Human Resources	-	0.0%	(55,629)	6.2%	-	0.0%	-	0.0%	(7,698)	0.9%	-	0.0%	(840,793)	93.0%	(904,120)
Human Capital Planning and Strategies	-		-		-		-		-		-		-		
Employee Support	-		(55,629)		-		-		-		-		(840,793)	(896,422)	
Health and Safety	-		-		-		-		-		-		-	-	
Volunteers	-		-		-		-		(7,698)		-		-	(7,698)	
Corporate Communications	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	(177,490)	0.0%	(177,490)
Communications	-		-		-		-		-		-		(177,490)	(177,490)	
Digital and Social Media	-		-		-		-		-		-		-		
Information Infrastructure and Management	-	0.0%	-	0.0%	(343,096)	98.6%	-	0.0%	-	0.0%	-	0.0%	(4,739)	1.4%	(347,835)
Knowledge and Data Management	-		-		(343,096)		-		-		-		(4,739)	(347,835)	
Information Technology	-		-		-		-		-		-		-	-	
Business Software	-		-		-		-		-		-		-	-	
Project Recoveries	(6,610)	52.2%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	(6,046)	47.8%	(12,656)
Project Recoveries	(6,610)		-		-		-		-		-		(6,046)	(12,656)	
Vehicle and Equipment	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	(26,781)	0.0%	(26,781)
Acquisitions	-		-		-		-		-		-		-	-	
Operations	-		-		-		-		-		-		(26,781)	(26,781)	
	(58,820,622)	36.4%	(5,039,211)	3.1%	(44,730,287)	27.7%	(15,447,887)	9.6%	(1,266,303)	0.8%	(7,023,440)	4.3%	(29,295,979)	18.1%	(161,623,729)