TRCA Program Areas	Contract Services	%	Federal	%	Municipal (Capital) Levy	%	Operating Levy	%	Other Municipal	%	Provincial	%	TRCA Generated		Grand Total
Watershed Strategics															
Watershed Planning and Reporting	(28,038)	2.0%	(119,800)	8.4%	(542,709)	37.8%	(664,700)	46.3%	-	0.0%	(78,943)	5.5%	-	0.0%	(1,434,190)
Watershed Plans and Strategies	(28,038)		(119,800)		(415,746)		(664,700)				(78,943)		-		(1,307,226)
Waterfront Plans and Strategies	-		-		-		-		-		-		-		-
Report Cards	-		-		(126,964)		-				-		-		(126,964)
Climate Science	-	0.0%	-	0.0%	(634,361)	95.2%	-	0.0%	-	0.0%	-	0.0%	(32,265)	4.8%	(666,626)
Emerging and Integrative Climate Science	-		-		(634,361)		-		-		-		(32,265)		(666,626)
Water Risk Management															-
Water Resource Science	(2,066,793)	44.5%	-	0.0%	(1,611,443)	34.7%	-	0.0%	(77,639)	1.7%	(474,058)	10.2%	(416,136)	9.0%	(4,646,070)
Groundwater Strategies	-		-		(699,466)		-		-				(1,200)		(700,666)
Source Water Protection Strategies	-		-				-		-		(327,006)		-		(327,006)
Regional Monitoring - Water	-		-		(658,001)		-		-		-		(33,644)		(691,645)
Hydrology	-		-				-		(26,289)		(26,289)		-		(52,577)
Stormwater Management Strategies	(2,066,793)		-		(109,317)		-		-		-		(361,612)		(2,537,723)
Flood Plain Mapping	-		-		(144,659)		-		(51,351)		(120,763)		(19,680)		(336,453)
Flood Management	(614,176)	16.3%	573,187	-15.2%	(1,063,983)	28.2%	-	0.0%	(100,367)	2.7%	(2,557,311)	67.7%	(16,301)	0.4%	(3,778,952)
Flood Forecasting and Warning	- -		-				-		· ·		(169,000)		(8,951)		(177,951)
Flood Risk Management	(574,966)		573,187		(306,000)		-		(100,367)		(1,909,844)		-		(2,317,991)
Flood Infrastructure and Operations	(39,210)	74.70/	(2.100.044)	2.20/	(757,983)	10 50/	· · · · · · · · · · · · · · · · · · ·	1.00/	(155.204)	0.20/	(478,467)	0.00/	(7,350)	1 20/	(1,283,010)
Erosion Management Capital Works	(49,076,979)	74.7%	(2,169,044)	3.3%	(12,834,077)	19.5%	(663,800)	1.0%	(155,304)	0.2%	•	0.0%	(811,388)	1.2%	(65,710,592)
Capital Works Hazard Monitoring	(49,074,730)		(2,059,866)		(11,239,210)		(663,800)		(155,304)		-		(810,069)		(64,002,979)
Tiazaid Wollitoffing	(2,249)		(109,177)		(1,594,867)		-		•		-		(1,320)		(1,707,613)
Regional Biodiversity													-		-
Ecosystem Management Research and Directions	(61,388)	8.2%	(90,650)	12.1%	(575,220)	76.7%	-	0.0%	(2,738)	0.4%	-	0.0%	(20,380)	2.7%	(750,376)
Aquatic System Priority Planning	(21,446)		(82,070)		(249,488)		-				-		(20,380)		(373,384)
Terrestrial (and Integrated) Ecosystem															
Strategies	(39,942)		(8,580)		(325,732)		-		-		-		-		(374,255)
Natural Channel Design	-		-		-		-		(0.700)		-		-		- (0.700)
Restoration Opportunities Bank Biodiversity Monitoring	(40,602)	2.2%	(85,518)	4.7%	(1,383,548)	76.5%	-	0.0%	(2,738)	0.0%	(186,748)	10.3%	(111,843)	6.2%	(2,738) (1,808,258)
Regional Monitoring - Biodiversity	(127,858)	2.2/0	(2,500)	4.7 /0	(732,000)	70.5/6	•	0.076	•	0.076	(10,000)	10.5/6	(99)	0.270	(872,457)
Waterfront Monitoring	120,253		(67,006)		(732,000)		_		-		(176,748)		(99)		(123,501)
Activity Based Monitoring	(23,887)		(16,011)		(279,587)						(170,748)		(111,744)		(431,229)
Terrestrial Inventory and Assessment	(9,110)		(10,011)		(371,961)		_				_		(111,744)		(381,070)
Restoration and Regeneration	(2,434,439)	21.0%	(1,018,253)	8.8%	(4,322,860)	37.3%	-	0.0%	(294,690)	2.5%	(164,228)	1.4%	(3,346,868)	28.9%	(11,581,338)
Watershed Restoration	(1,494,139)		(3,384)		(325,279)		-		(98,041)		-		(92,486)		(2,013,328)
Shoreline Restoration	(525,476)		(201,183)		(260,606)				(86,701)				(33,161)		(1,107,127)
Wetlands	(15,243)		(501,769)		(810,740)		-		-		(29,245)		(342,041)		(1,699,037)
Riparian and Flood Plain Restoration	(252,835)		-		(528,967)		-		-		-		(922)		(782,723)
Natural Channel and Stream Restoration	-		-		(868,624)		-		-		(23,365)		(182,596)		(1,074,586)
Terrestrial Planting	(87,504)		(13,000)		(1,291,646)		-		(109,948)		(86,145)		(91,349)		(1,679,592)
Wildlife Habitat Management	(52,591)		(287,724)		(137,000)		-		-		-		(34,437)		(511,751)
Inland and Lakefill Soil Management	-		-		-		-		-		-		(445,570)		(445,570)
Private Land Stewardship Planning	-		-		-		-		-		-		-		-
Propagation and Sale of Plants	-		-		(100,000)		-				-		(6,062)		(106,062)
Compensation Restoration	(6,651)		(11,194)								(25,473)		(2,118,244)		(2,161,561)

2020 Revenue by Type

	2020 Revenue by Type									0.1				TD 6 -		
	TRCA Program Areas	Contract Services	%	Federal	%	Municipal (Capital) Levy	%	Operating Levy	%	Other Municipal	%	Provincial	%	TRCA Generated		Grand Total
	Forest Management	(91,085)	10.8%	(39,585)	4.7%	(701,275)	83.2%	•	0.0%	-	0.0%	-	0.0%	(11,234)	1.3%	(843,179)
	Forest Management Planning	-		-				-		-		-		-		-
	Forest Management Operations	(27,375)		-		(234,012)		-		-		-		-		(261,387)
	Managed Forest Tax Incentive Planning	-		-				-		-		-		(4,089)		(4,089)
	Invasive Species Management	(51,018)		(39,585)		(18,492)		-		-		-		-		(109,096)
	Hazard Tree Management	(12,692)		-		(448,771)		-		-		-		(7,145)		(468,608)
Greens	pace Securement and Management															-
	Greenspace Securement	(5,897)	0.2%	(12,180)	0.3%	(100,014)	2.6%	-	0.0%	(340,506)	8.9%	-	0.0%	(3,383,781)	88.1%	(3,842,377)
	Greenspace Planning	-		-				-		(4,669)		-				(4,669)
	Greenspace Land Acquisition	(5,897)		(12,180)		(100,014)		-		(335,836)		-		(3,383,781)		(3,837,708)
	Greenspace Management	(244,159)	11.9%	(65,000)	3.2%	(631,603)	30.8%	-	0.0%	-	0.0%	-	0.0%	(1,112,927)	54.2%	(2,053,689)
	Resource Management Planning	-		-		197,832		-		-		-		(1,042,498)		(844,666)
	Inventory and Audit	-		-		-		-		-		-		-		-
	Implementation	(123,049)		-		(819,420)		-		-		-		(446)		(942,915)
	Hazard Management	-		-		(10,015)		-		-		-		-		(10,015)
	Archaeology	(121,109)		(65,000)		-		-		-		-		(52,208)		(238,317)
	Property Taxes and Insurance	-		-		-		-				-		(17,776)		(17,776)
	Rental Properties	-	0.0%	-	0.0%	-	0.0%	-	0.0%	(12,000)	0.6%	-	0.0%	(1,886,466)	99.4%	(1,898,466)
	Rentals									(12,000)				(1,886,466)		(1,898,466)
Tourism	n and Barrastian															-
Tourisi	n and Recreation Conservation Parks	(166,479)	3.4%	(361,555)	7.3%	(89,081)	1.8%	(863,750)	17.4%	(16,703)	0.3%	<u>-</u>	0.0%	(3,452,824)	69.7%	(4,950,392)
	Day Use		3.4/0		7.3/0	• • •	1.0/0	(863,750)	17.4/0	(10,703)	0.5/6	-	0.076		05.770	
	Picnics	(312)		(9,450) (226,859)		(89,081)		(803,730)		-		-		(270,013) (1,136,950)		(1,232,607) (1,363,809)
	Swimming			(220,039)		-								28,075		28,075
	Fishing			(21,796)										(76,909)		(98,705)
	Mountain Biking	_		(21,750)		_		_		_		_		(70,505)		(30,703)
	Camping	_		(103,450)		_		_		-				(1,211,477)		(1,314,927)
	Cross Country Skiing	-		, , ,		-		-				-		(89,087)		(89,087)
	Filming	-				-		-		-		-		(696,464)		(696,464)
	Park Development	(166,167)		-		-		-		(16,703)		-		-		(182,870)
	Waterfront Parks	(391,916)	43.2%	-	0.0%	(499,435)	55.0%	-	0.0%	-	0.0%	-	0.0%	(16,563)	1.8%	(907,915)
	General Maintenance	-		-		(220,261)		-		-		-		(16,563)		(236,824)
	Park Planning	(391,916)		-		(279,174)		-		-		-		-		(671,091)
	Park Development	-		-		-		-		-		-		-		-
	Arsenal Lands	-		-		-		-		-		-		-		-
	Trails	(2,277,267)	42.0%	(131,907)	2.4%	(1,263,749)	23.3%	-	0.0%	(236,399)	4.4%	-	0.0%	(1,515,159)	27.9%	(5,424,481)
	TRCA Trail Strategies	-		-		-		-		-		-		-		-
	Trail Planning	-		-		-		-		-		-		(981,852)		(981,852)
	Trail Development	(2,164,978)		(131,907)		(230,217)		-		(236,399)		-		(499,679)		(3,263,180)
	Trail Management	(112,289)	0.00/	-	0.00/	(1,033,532)	20.40/	-	0.00/	-	0.00/	(220 744)	40.00/	(33,629)	F3 C0/	(1,179,450)
	Black Creek Pioneer Village	-	0.0%	-	0.0%	(360,932)	29.4%	-	0.0%	-	0.0%	(220,744)	18.0%	(645,505)	52.6%	(1,227,181)
	Heritage Village Bathurst Glen Golf Course	-	0.0%	(25,883)	2.4%	(360,932)	0.0%	-	0.0%	-	0.0%	(220,744)	0.0%	(645,505) (1,032,076)	97.6%	(1,227,181) (1,057,959)
	Golf Course	-	0.076		2.4/0	-	0.076	-	0.076	-	0.076		0.076		37.070	
	Events and Festivals		0.0%	(25,883)	0.0%	-	0.0%		0.0%	-	0.0%	-	0.0%	(1,032,076) (309,572)	0.0%	(1,057,959) (309,572)
	Kortright		0.070		0.078		0.070		0.070	_	0.070	_	0.078	(306,812)	0.070	(306,812)
	Black Creek Pioneer Village	_		_		_		_		_		_		(500,012)		(555,512)
	Other Facilities	-		_		-		_		-		_		(2,760)		(2,760)
	Wedding and Corporate Events	-	0.0%	-	0.0%	-	0.0%	_	0.0%	-	0.0%	-	0.0%	-	0.0%	-

2020 Revenue by Type

2020 Revenue by Type					, ,		_								
TRCA Program Areas	Contract Services	%	Federal	%	Municipal (Capital) Levy	%	Operating Levy	%	Other Municipal	%	Provincial	%	TRCA Generated		Grand Total
Kortright	-		-		-		-		-		-		-		-
Black Creek Pioneer Village	-		-		-		-		-		-		-		-
Other Facilities	-		-		-		-		-		-		-		-
and Development Review															
Policy Development and Review	-	0.0%	-	0.0%	(409,053)	100.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	(409,053)
Policy	. (540.004)	= =0/	-	0.00/	(409,053)	2 40/	(007.000)	0.00/		0.00/	-		(7.450.446)	75.00/	(409,053)
Development Planning and Regulatio	n Permitting (710,294)	7.5%	-	0.0%	(196,000)	2.1%	(935,200)	9.9%	-	0.0%	(416,137)	4.4%		76.0%	(9,415,777)
Planning			-				(935,200)		-				(4,234,324)		(5,169,524)
Permitting	(236,420)		-		(196,000)		-		-		(175,659)		(2,587,572)		(3,195,651)
Enquiries	•		-		-		-		-		-		(271,461)		(271,461)
Development Enforcement	•		-		-		-		-		-		(8,500)		(8,500)
Technical Services	(473,874)				-						(240,478)		(56,289)		(770,641)
Environmental Assessment Planning	and Permitting (256,620)	15.4%	-	0.0%	(196,000)	11.7%	-	0.0%	-	0.0%	(394,366)	23.6%	(823,436)	49.3%	(1,670,423)
Planning (Basic, Servicing A Master Plans)	greements, (256,620)				(196,000)						(394,366)		(823,436)		(1,670,423)
Permitting	(230,020)		-		(190,000)		-		-		(394,300)		(823,430)		(1,070,423)
Connecting	-		-		-		-		-		-		-		-
Development Enforcement	and Compliance -		-		-		-		-		-		-		-
Technical Services	-		-		-		-		-		-		-		-
and Outreach															-
chool Programs	(74,018)	0.9%	(403,699)	5.1%	(4,761,185)	59.9%	(1,678,750)	21.1%	(104,295)	1.3%	-	0.0%	(922,059)	11.6%	(7,944,006)
Early Learners	-		-		-		-		-		-		(146,692)		(146,692)
Elementary	-		(403,699)		(895,673)		(1,678,750)		(104,295)		-		(741,357)		(3,823,775)
High School	-		-		(3,865,512)		-		-		-		(15,318)		(3,880,830)
Post Secondary	(74,018)		-		-		-		-		-		(18,690)		(92,708)
Family and Community Programs	-	0.0%	(42,601)	20.7%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	(163,160)	79.3%	(205,760)
Kortright	-		-		-		-		-		-		-		-
Bolton Camp Development	-		-		-		-		-		-		-		-
Other Locations	-		(42,601)				-		-				(163,160)		(205,760)
Newcomer Employment and Education Development of Internation		0.0%	(217,316)	22.2%	(152,895)	15.6%	-	0.0%	-	0.0%	(608,188)	62.2%	(180)	0.0%	(978,579)
Professionals	nany nameu		(217,316)				_		_		(608,188)		(180)		(825,684)
Multicultural Connections	Program -		-		(152,895)		-		-		-		-		(152,895)
ble Communities															-
Living City Transition Program	(261,380)	6.3%	(117,339)	2.8%	(2,806,837)	68.0%	(154,700)	3.8%	(86,747)	2.1%	2,740	-0.1%	(700,483)	17.0%	(4,124,745)
Sustainable Neighbourhoo		_ ,_	(77,351)	,0	(695,391)	22.0,0	(154,700)	2.0,0	(10,826)	,	-,,		(1,229)		(1,048,633)
Community Transformation	, , ,		(,,,551)		(507,060)		(23.,7.50)		(10,020)		-		(17,322)		(534,328)
Partners in Project Green	(5,540)		-		(507,000)		-		_		2,740		(165,974)		(670,234)
Urban Agriculture	-		-		(117,372)		-		-		-,. 10				(117,372)
Sustainable Technology Ev	aluation Program (128,193)		(31,514)		(831,000)		-		-		-		(266,023)		(1,256,729)
Climate Consortium	(14,106)		(8,475)		(149,014)		-		(75,920)		-		(249,698)		(497,212)
Green Infrastructure Ontar			-		-		-		-		-		(237)		(237)
Community Engagement	(12,481)	0.7%	(7,500)	0.4%	(1,474,952)	82.5%	-	0.0%	(54,939)	3.1%	(45,000)	2.5%	(193,079)	10.8%	(1,787,951)
Citizen Based Regeneration			(5,000)		(780,553)		-		(31,696)		(35,000)		(53,678)		(916,420)
Stewardship	(1,988)		-		(512,859)		-		(23,243)		-		(144,535)		(682,625)
Watershed Engagement	-		(2,500)		(181,540)		-		-		(10,000)		5,134		(188,906)
Social Enterprise Development	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-
Social Enterprise	-		-		-		-		-		-		-		-

2020 Revenue by Type

	TRCA Program Areas	Contract Services	%	Federal	%	Municipal (Capital) Levy	%	Operating Levy	%	Other Municipal	%	Provincial	%	TRCA Generated		Grand Total
Corporat	e Services															-
	Corporate Management and Governance	-	0.0%	(623,940)	6.2%	(7,717,044)	77.1%	-	0.0%	223,721	-2.2%	(1,814,764)	18.1%	(73,475)	0.7%	(10,005,501)
	Office of the CEO	-		-		-		-		-		-		-		-
	Corporate Secretariat	-		-		-		-		-		-		(35)		(35)
	Corporate Sustainability Management	-		-		-		-		-		-		-		-
	Support Services	-		(623,940)		(7,717,044)		-		223,721		(1,814,764)		(73,440)		(10,005,466)
	Risk Management	-		-		-		-		-		-		-		-
l	Financial Management	-	0.0%	(25,000)	0.2%	(58,934)	0.5%	(10,486,987)	97.8%	-	0.0%	(65,692)	0.6%	(84,826)	0.8%	(10,721,439)
	Business Planning and Strategic			(25.000)		(50.040)										(0.4.040)
	Management Association	-		(25,000)		(59,013)		- (40, 405, 007)		-		(55.500)		(0.4.005)		(84,013)
	Accounting and Reporting Human Resources	-	0.0%	(55,629)	6.2%	79	0.0%	(10,486,987)	0.0%	(7,698)	0.9%	(65,692)	0.0%	(84,826) (840,793)	02.00/	(10,637,426)
	Human Capital Planning and Strategies	-	0.0%	(55,629)	6.2%	-	0.0%	-	0.0%	(7,698)	0.9%	-	0.0%	(840,793)	93.0%	(904,120)
	Employee Support	-		- (FF 630)		-		-		-		-		(840,793)		(896,422)
	Health and Safety	-		(55,629)		-		-		-		-		(840,793)		(896,422)
	Volunteers	-		-		-		-		(7,698)		-		-		(7,698)
	Corporate Communications	-	0.0%	-	0.0%		0.0%		0.0%	(7,098)	0.0%		0.0%	(177,490)	0.0%	(177,490)
	Communications	_	0.078	-	0.078	-	0.076	-	0.076	-	0.076	<u>-</u>	0.076	(177,490)	0.078	(177,490)
	Digital and Social Media	-		-		-		-		-		-		(177,490)		(177,490)
	Information Infrastructure and Management	-	0.0%		0.0%	(343,096)	98.6%	-	0.0%	<u>-</u>	0.0%	<u>-</u>	0.0%	(4,739)	1.4%	(347,835)
	Knowledge and Data Management	_	0.070	_	0.070	(343,096)	30.070	_	0.070	_	0.070	_	0.070	(4,739)	1.470	(347,835)
	Information Technology	-		-		(343,090)		-		-		-		(4,739)		(347,633)
	Business Software															
	Project Recoveries	(6,610)	52.2%	_	0.0%	_	0.0%	-	0.0%	<u>-</u>	0.0%	<u>-</u>	0.0%	(6,046)	47.8%	(12,656)
	Project Recoveries	(6,610)	JLIL/0	_	0.070	_	0.070		0.070		0.070		0.070	(6,046)	471070	(12,656)
,	Vehicle and Equipment	(0,010)	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	(26,781)	0.0%	(26,781)
	Acquisitions	_	2.374	_	2.070	_	2.270		2.070	_	2.270	_	2.070	(20)/02)	2.070	(20)/ 02/
	Operations	_		_		_		_		_		_		(26,781)		(26,781)
	_	(58,820,622)	36.4%	(5,039,211)	3.1%	(44,730,287)	27.7%	(15,447,887)	9.6%	(1,266,303)	0.8%	(7,023,440)	4.3%		18.1%	(161,623,729)