

Attachment 3: Operating Budget Expenditures

	Q3 2021 Anticipated		Q3 2021 Actual		Q3 2021 Variance		Expenditure Reportable Variance
	Anticipated Expenditures	Anticipated Q3 Spend (%)	Actual Expenditures	Actual Spend Rate	\$ Difference Expenditures	% Difference Spend Rate	
Watershed Planning and Reporting	333,947	76%	359,644	82%	(25,697)	-6%	
Climate Science	-	25%	-	0%	-	25%	
Water Resource Science	-	0%	-	0%	-	0%	
Erosion Management	-	0%	26,197	52%	(26,197)	-52%	
Flood Management	702,438	68%	715,467	70%	(13,029)	-1%	
Biodiversity Monitoring	4,798	80%	431	7%	4,367	73%	
Ecosystem Management Research and Directions	-	0%	-	0%	-	0%	
Forest Management	65,821	55%	58,263	49%	7,558	6%	
Restoration and Regeneration	428,200	100%	490,044	114%	(61,844)	-14%	
Greenspace Securement	-	0%	359	0%	(359)	0%	
Greenspace Management	602,250	100%	704,961	117%	(102,711)	-17%	
Rental Properties	1,109,457	77%	678,159	47%	431,298	30%	
Waterfront Parks	-	0%	-	0%	-	0%	
Conservation Parks	3,955,608	78%	3,757,747	75%	197,862	4%	
Trails	-	74%	13,041	0%	(13,041)	74%	
Bathurst Glen Golf Course	907,816	75%	790,230	65%	117,587	10%	
Black Creek Pioneer Village	1,520,960	74%	1,220,559	59%	300,401	15%	
Events and Festivals	94,531	78%	21,841	18%	72,690	60%	
Wedding and Corporate Events	-	58%	-	0%	-	58%	
Development Planning and Regulation Permitting	5,455,275	75%	4,733,953	65%	721,322	10%	S
Environmental Assessment Planning and Permitting	3,610,848	76%	3,197,073	67%	413,776	9%	
Policy Development and Review	464,001	81%	400,216	70%	63,785	11%	
School Programs	2,388,479	73%	2,164,945	66%	223,534	7%	
Newcomer Services	750,303	76%	611,889	62%	138,414	14%	
Family and Community Programs	612,000	68%	416,384	47%	195,616	22%	
Living City Transition Program	-	68%	6,014	0%	(6,014)	68%	
Community Engagement	31,696	82%	2,017	5%	29,679	77%	
Social Enterprise Development	-	0%	-	0%	-	0%	
Financial Management	2,499,774	73%	2,461,563	72%	38,211	1%	
Corporate Management and Governance	5,297,060	88%	4,540,226	75%	756,834	13%	T
Human Resources	1,359,195	74%	944,833	51%	414,362	23%	

	<b>Anticipated Expenditures</b>	<b>Anticipated Q3 Spend (%)</b>	<b>Actual Expenditures</b>	<b>Actual Spend Rate</b>	<b>\$ Difference Expenditures</b>	<b>% Difference Spend Rate</b>	<b>Expenditure Reportable Variance</b>
<b>Corporate Communications</b>	1,359,657	79%	998,870	58%	360,786	21%	
<b>Information Infrastructure and Management</b>	1,880,394	72%	1,589,131	61%	291,263	11%	
<b>Project Recoveries</b>	(2,298,869)	57%	(2,691,089)	67%	392,220	-10%	
<b>Vehicles and Equipment</b>	(38,083)	24%	252,074	-161%	(290,157)	185%	
<b>Grand Total</b>	<b>33,097,558</b>	<b>79%</b>	<b>28,465,042</b>	<b>68%</b>	<b>4,632,516</b>	<b>11%</b>	