

## Attachment 4: Operating Budget Revenue

	Q4 2020 Anticipated		Q4 2020 Actual		Q4 2020 Variance		
	Anticipated Revenues	Anticipated Q4 Revenue (%)	Actual Revenues	Actual Revnue Rate	\$ Difference Revenues	% Difference Revnue Rate	Expenditure Reportable Variance
Watershed Planning and Reporting	664,700	100%	664,700	100%	-	0%	
Climate Science	-	0%	-	0%	-	0%	
Water Resource Science	-	0%	-	0%	-	0%	
Erosion Management	663,800	100%	663,800	100%	-	0%	
Flood Management	396,000	100%	353,043	89%	(42,957)	-11%	
Biodiversity Monitoring	-	100%	6,742	0%	6,742	-100%	
Ecosystem Management Research and Directions	-	0%	-	0%	-	0%	
Forest Management	-	0%	-	0%	-	0%	
Restoration and Regeneration	1,342,100	100%	1,178,222	88%	(163,878)	-12%	
Greenspace Securement	-	0%	-	0%	-	0%	
Greenspace Management	215,000	100%	162,256	75%	(52,744)	-25%	
Rental Properties	3,095,300	100%	1,501,313	49%	(1,593,987)	-51%	AH
Waterfront Parks	-	0%	-	0%	-	0%	
Conservation Parks	6,723,000	100%	4,443,265	66%	(2,279,735)	-34%	AI
Trails	-	0%	-	0%	-	0%	
Bathurst Glen Golf Course	1,267,000	100%	1,249,015	99%	(17,985)	-1%	
Black Creek Pioneer Village	2,035,250	100%	527,763	26%	(1,507,487)	-74%	AJ
Events and Festivals	1,039,700	100%	257,747	25%	(781,953)	-75%	AK
Wedding and Corporate Events	-	0%	-	0%	-	0%	
Development Planning and Regulation Permitting	7,295,200	100%	7,113,217	98%	(181,983)	-2%	
Environmental Assessment Planning and Permitting	3,751,900	100%	3,339,702	89%	(412,198)	-11%	
Policy Development and Review	-	0%	-	0%	-	0%	
School Programs	5,812,700	100%	3,163,391	54%	(2,649,309)	-46%	AI
Newcomer Services	804,750	100%	682,637	85%	(122,113)	-15%	
Family and Community Programs	509,000	100%	415,579	82%	(93,421)	-18%	
Living City Transition Program	154,700	100%	154,700	100%	-	0%	
Community Engagement	634,100	100%	307,800	49%	(326,300)	-51%	
Social Enterprise Development	-	0%	-	0%	-	0%	

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	Anticipated Revenues	Anticipated Q4 Revenue (%)	Actual Revenues	Actual Revenue Rate	\$ Difference Revenues	% Difference Revenue Rate
Financial Management	11,556,933	100%	11,595,969	100%	39,036	0%
Corporate Management and Governance	432,300	100%	(160,543)	-37%	(592,843)	-137%
Human Resources	-	100%	1,097,043	0%	1,097,043	-100%
Corporate Communications	294,000	100%	177,490	60%	(116,510)	-40%
Information Infrastructure and Management	1,500	100%	4,610	307%	3,110	207%
Project Recoveries	-	0%	6,046	0%	6,046	0%
Vehicles and Equipment	-	0%	26,781	0%	26,781	0%
Grand Total	48,688,933	100%	38,932,287	80%	(9,756,646)	-20%

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