

## Attachment 3: Operating Budget Expenses

	Q4 2020 Anticipated		Q4 2020 Actual		Q4 2020 Variance		
	Anticipated Expenditures	Anticipated Q4 Spend (%)	Actual Expenditures	Actual Spend Rate	\$ Difference Expenditures	% Difference Spend Rate	Expenditure Reportable Variance
Watershed Planning and Reporting	664,700	100%	631,112	95%	33,588	5%	
Climate Science	-	0%	-	0%		0%	
Water Resource Science	-	0%	-	0%		0%	
Erosion Management	-	0%	-	0%		0%	
Flood Management	1,059,800	100%	1,006,840	95%	52,960	5%	
Biodiversity Monitoring	7,500	100%	7,668	102%	(168)	-2%	
Ecosystem Management Research and Directions	-	0%	-	0%	-	0%	
Forest Management	127,300	100%	123,375	97%	3,925	3%	
Restoration and Regeneration	1,083,100	100%	547,837	51%	535,263	49%	Y
Greenspace Securement	-	0%	-		-	0%	
Greenspace Management	593,000	100%	467,854	79%	125,146	21%	
Rental Properties	1,585,000	100%	1,351,018	85%	233,982	15%	
Waterfront Parks	-	0%	-		-	0%	
Conservation Parks	5,178,025	100%	4,586,050	89%	591,975	11%	Z
Trails	-	0%	-		-	0%	
Bathurst Glen Golf Course	1,246,700	100%	882,593	71%	364,107	29%	
Black Creek Pioneer Village	4,033,025	100%	2,031,959	50%	2,001,066	50%	AA
Events and Festivals	607,200	100%	218,694	36%	388,506	64%	
Wedding and Corporate Events	-	100%	-		-	100%	
Development Planning and Regulation Permitting	6,629,000	100%	5,969,379	90%	659,621	10%	AB
Environmental Assessment Planning and Permitting	3,864,800	100%	3,632,411	94%	232,389	6%	
Policy Development and Review	553,300	100%	451,916	82%	101,384	18%	
School Programs	5,222,700	100%	2,876,193	55%	2,346,507	45%	AC
Newcomer Services	857,750	100%	829,975	97%	27,775	3%	
Family and Community Programs	1,046,000	100%	541,640	52%	504,360	48%	AD
Living City Transition Program	144,700	100%	144,832	100%	(132)	0%	
Community Engagement	644,100	100%	126,482	20%	517,618	80%	AE
Social Enterprise Development	-	0%	-		-	0%	
Financial Management	3,570,700	100%	2,968,089	83%	602,611	17%	AF

Attachment 3: Operating Budget Expenses

	Q4 2020 Anticipated		Q4 2020 Actual		Q4 2020 Variance		
	Anticipated Expenditures	Anticipated Q4 Spend (%)	Actual Expenditures	Actual Spend Rate	\$ Difference Expenditures	% Difference Spend Rate	Expenditure Reportable Variance
Corporate Management and Governance	5,943,400	100%	5,585,072	94%	358,328	6%	
Human Resources	1,513,500	100%	789,250	52%	724,250	48%	AG
Corporate Communications	2,030,000	100%	1,589,220	78%	440,780	22%	
Information Infrastructure and Management	2,453,500	100%	2,168,711	88%	284,789	12%	
Project Recoveries	(3,973,621)	100%	(4,459,245)	112%	485,624	-12%	
Vehicles and Equipment	(65,700)	100%	337,118	-513%	(402,818)	613%	
Grand Total	46,619,479	100%	35,406,041	76%	11,213,438	24%	