	Q3 2020 Anticipated Q3 2020 Actual) Actual	Q3 2020 Variance			
	Anticipated	Anticipated Q3 Revenue Rate	Actual	Actual	\$ Difference	% Difference	Expenditure Reportable
	Revenues	(%)	Revenues	Revenue Rate	Revenues	Revenue Rate	Variance
Watershed Planning and Reporting	653,047	98%	664,700	100%	11,653	2%	
Climate Science	-	0%	-	0%	-	0%	
Water Resource Science	-	0%	-	0%	-	0%	
Erosion Management	663,800	100%	663,800	100%	-	0%	
Flood Management	395,645	100%	353,043	89%	(42,602)	-11%	
Biodiversity Monitoring	-	0%	-	0%	-	0%	
Ecosystem Management Research and Directions	-	0%	-	0%	_	0%	
Forest Management	-	0%	-	0%	-	0%	
Restoration and Regeneration	620,583	46%	888,343	66%	267,760	20%	
Greenspace Securement	-	0%	-	0%	-	0%	
Greenspace Management	122,764	57%	137,388	64%	14,625	7%	
Rental Properties	3,095,300	100%	1,068,506	35%	(2,026,794)	-65%	X
Waterfront Parks	-	0%	-	0%	-	0%	
Conservation Parks	6,163,176	92%	3,621,422	54%	(2,541,754)	-38%	Υ
Trails	-	0%	-	0%	-	0%	
Bathurst Glen Golf Course	967,113	76%	1,105,217	87%	138,105	11%	
Black Creek Pioneer Village	1,429,584	70%	388,627	19%	(1,040,957)	-51%	Z
Events and Festivals	732,557	70%	55,189	5%	(677,368)	-65%	AA
Wedding and Corporate Events	-	0%	-	0%	-	0%	
Development Planning and Regulation Permitting	5,215,734	71%	4,962,830	68%	(252,904)	-3%	
Environmental Assessment Planning and Permitting	2,568,212	68%	2,333,455	62%	(234,757)	-6%	
Policy Development and Review	-	0%	-	0%	-	0%	
School Programs	4,801,665	83%	2,610,252	45%	(2,191,412)	-38%	ВВ
Newcomer Services	668,395	83%	600,877	75%	(67,519)	-8%	
Family and Community Programs	374,456	74%	208,119	41%	(166,336)	-33%	
Living City Transition Program	154,700	100%	154,700	100%	-	0%	
Community Engagement	466,589	74%	136,800	22%	(329,789)	-52%	
Social Enterprise Development	-	0%	-	0%	-	0%	
Financial Management	11,300,069	98%	11,418,599	99%	118,530	1%	
Corporate Management and Governance	121,044	28%	(180,957)	-42%	(302,001)	-70%	
Human Resources	-	0%	8,000	0%	8,000	0%	

Attachment 4: Operating Budget Revenues

Corporate Communications

Information Infrastructure and Management

Project Recoveries

Vehicles and Equipment

Grand Total

Q3 2020 Anticipated		Q3 202	0 Actual	Q3 2020 Variance			
Anticipated Revenues	Anticipated Q3 Revenue Rate (%)	Actual Revenues	Actual Revenue Rate	\$ Difference Revenues	% Difference Revenue Rate	Expenditure Reportable Variance	
-	0%	-	0%	-	0%		
1,332	89%	3,334	222%	2,002	133%		
-	0%	-	0%	-	0%		
-	0%	26,702	0%	26,702	0%		
40,515,762	83%	31,228,948	64%	(9,286,815)	-19%		