

Attachment 3: Operating Budget Expenditures

	Q3 2020 Anticipated		Q3 2020 Actual		Q3 2020 Variance		
	Anticipated Expenditures	Anticipated Q3 Spend (%)	Actual Expenditures	Actual Spend Rate	\$ Difference Expenditures	% Difference Spend Rate	Expenditure Reportable Variance
Watershed Planning and Reporting	484,284	73%	516,950	78%	(32,667)	-5%	
Climate Science	-	0%	-	0%	-	0%	
Water Resource Science	-	0%	-	0%	-	0%	
Erosion Management	-	0%	-	0%	-	0%	
Flood Management	731,154	69%	666,255	63%	64,899	6%	
Biodiversity Monitoring	4,980	66%	7,525	100%	(2,546)	-34%	
Ecosystem Management Research and Directions	-	0%	-	0%	-	0%	
Forest Management	91,741	72%	64,949	51%	26,792	21%	
Restoration and Regeneration	1,083,100	100%	706,376	65%	376,724	35%	
Greenspace Securement	-	0%	-	0%	-	0%	
Greenspace Management	586,786	99%	507,528	86%	79,257	13%	
Rental Properties	1,239,792	78%	1,040,399	66%	199,394	13%	
Waterfront Parks	-	0%	-	0%	-	0%	
Conservation Parks	4,076,474	79%	3,622,885	70%	453,589	9%	
Trails	-	0%	-	0%	-	0%	
Bathurst Glen Golf Course	964,954	77%	705,032	57%	259,922	21%	
Black Creek Pioneer Village	2,883,567	71%	1,550,972	38%	1,332,596	33%	U
Events and Festivals	477,568	79%	181,752	30%	295,816	49%	
Wedding and Corporate Events	-	0%	-	0%	-	0%	
Development Planning and Regulation Permitting	4,960,299	75%	4,512,803	68%	447,496	7%	
Environmental Assessment Planning and Permitting	2,928,109	76%	2,729,284	71%	198,825	5%	
Policy Development and Review	415,348	75%	413,788	75%	1,559	0%	
School Programs	3,834,142	73%	2,164,279	41%	1,669,863	32%	V
Newcomer Services	635,235	74%	619,414	72%	15,821	2%	
Family and Community Programs	714,493	68%	376,168	36%	338,325	32%	
Living City Transition Program	99,433	69%	104,528	72%	(5,095)	-4%	
Community Engagement	553,926	86%	92,818	14%	461,108	72%	
Social Enterprise Development	-	0%	-	0%	-	0%	
Financial Management	2,586,793	72%	2,154,796	60%	431,998	12%	
Corporate Management and Governance	5,079,088	85%	4,840,244	81%	238,844	4%	
Human Resources	1,113,664	74%	861,335	57%	252,329	17%	

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	Anticipated Expenditures	Anticipated Q3 Spend (%)	Actual Expenditures	Actual Spend Rate	\$ Difference Expenditures	% Difference Spend Rate	Expenditure Reportable Variance
Corporate Communications	1,538,096	76%	1,340,896	66%	197,201	10%	
Information Infrastructure and Management	1,769,731	72%	1,536,745	63%	232,985	9%	
Project Recoveries	(2,282,152)	57%	(2,837,260)	71%	555,108	-14%	W
Vehicles and Equipment	(46,541)	71%	(10,774)	16%	(35,767)	54%	
Grand Total	36,524,064	78%	28,469,687	61%	8,054,377	17%	