	Q3 2020 Anticipated		Q3 2020 Actual		Q3 2020 Variance		
	Anticipated Expenditures	Anticipated Q3 Spend (%)	Actual Expenditures	Actual Spend Rate	\$ Difference Expenditures	% Difference Spend Rate	Expenditure Reportable Variance
Watershed Planning and Reporting	1,023,652	68%	495,688	33%	527,964	35%	Α
Climate Science	470,655	65%	498,790	69%	(28,135)	-4%	
Water Resource Science	3,422,803	55%	3,113,794	50%	309,009	5%	
Erosion Management	49,176,342	59%	43,752,864	52%	5,423,478	6%	
Flood Management	3,131,750	69%	2,089,132	46%	1,042,618	23%	В
Biodiversity Monitoring	2,101,201	78%	1,536,687	57%	564,514	21%	С
Ecosystem Management Research and Directions	1,168,061	100%	578,848	50%	589,214	50%	D
Forest Management	704,243	69%	559,195	55%	145,048	14%	
Restoration and Regeneration	6,289,362	59%	6,561,375	61%	(272,013)	-3%	
Greenspace Securement	402,848	18%	533,708	24%	(130,860)	-6%	
Greenspace Management	2,139,002	55%	806,649	21%	1,332,353	34%	E
Waterfront Parks	2,220,846	70%	402,203	13%	1,818,643	57%	F
Conservation Parks	238,680	60%	47,724	12%	190,956	48%	
Trails	7,342,454	64%	3,497,448	30%	3,845,005	33%	G
Black Creek Pioneer Village	308,525	83%	339,082	91%	(30,557)	-8%	
Events and Festivals	-	0%	-	0%	-	0%	
Policy Development and Review	447,765	70%	280,743	44%	167,023	26%	
School Programs	4,326,578	68%	3,758,602	59%	567,976	9%	
Newcomer Services	109,023	71%	103,563	68%	5,460	4%	
Family and Community Programs	64,532	73%	71,260	81%	(6,728)	-8%	
Living City Transition Program	4,367,820	73%	2,785,252	47%	1,582,569	27%	Н
Community Engagement	2,019,756	67%	1,473,755	49%	546,001	18%	I
Financial Management	-	0%	59,635	26%	(59,635)	-26%	
Corporate Management and Governance	29,925,011	92%	8,105,097	25%	21,819,915	67%	J
Human Resources	30,000	100%	457,053	1524%	(427,053)	-1424%	
Corporate Communications	-	0%	-	0%	-	0%	
Information Infrastructure and Management	404,724	71%	278,770	49%	125,954	22%	
Project Recoveries	-36,998	-112%	(73,381)	-222%	36,383	110%	
Vehicles and Equipment	-	0%	(48,879)	0%	48,879	0%	
Grand Total	121,798,635	66%	82,064,654	45%	39,733,981	22%	