

### Section III – Items for the Information of the Board

**TO:** Chair and Members of the Board of Directors  
Meeting #3/20, Friday, April 24, 2020

**FROM:** Michael Tolensky, Chief Financial and Operating Officer

**RE:** **2020 BUDGETARY UPDATE - COVID-19 IMPACT**

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#### **KEY ISSUE**

Toronto and Region Conservation Authority's (TRCA) 2020 Budgetary Update, reflecting the impact of COVID-19 for information of the Board.

**IT IS RECOMMENDED THAT The 2020 Budgetary Update – COVID-19 Impact report be received.**

#### **BACKGROUND**

The current global COVID-19 pandemic and Provincially declared emergency has resulted in closures of TRCA facilities as well as the cancellation of TRCA events and programs. These closures were initiated in mid-March impacting several events and programming planned for March break. Continued restrictions will dramatically impact TRCA's business models, primarily in the Education and Training and Parks and Culture Divisions.

#### **RATIONALE**

TRCA revenues are grouped predominantly into two categories: Government funding and Authority generated revenues. It is projected by staff that most projects and programs that rely on government funding will be able to continue operating within a COVID-19 environment, however, if any deliverables are impacted, these initiatives will be assessed accordingly.

To date, TRCA has already closed its public facilities and cancelled public events starting in March 2020, extending to the end of June 2020, with additional cancellations anticipated to follow. With ongoing restrictions anticipated in 2020, TRCA's ability to earn authority generated revenues, such as user/participant fees, will be considerably reduced.

In 2018, for example, Tourism and Recreation and Education and Outreach comprised \$14.9 million of the organization's \$36.8 million authority generated revenue (40%). When considering additional potential decreases in Service Areas throughout the organization, such as Greenspace Securement and Management and Planning Development Review, staff predict a worst-case scenario in which TRCA's 2020 budgeted operating revenues fall in excess of \$20 million.

#### **Relationship to Building the Living City, the TRCA 2013-2022 Strategic Plan**

This report supports the following strategy set forth in the TRCA 2013-2022 Strategic Plan:  
**Strategy 7 – Build partnerships and new business models**

#### **DETAILS OF WORK TO BE DONE**

Staff are constantly analyzing TRCA's 2020 operations in the context of COVID-19's impact on the organization's revenues and expenditures and potential for government funding to reduce the repercussions to our staff compliment, while ensuring that the safety of staff and the public is maintained.

## Item 8.2

This includes potential funding opportunities through the Federal Government's COVID-19 Economic Response Plan, such as the Canada Emergency Wage Subsidy (CEWS) and changes to the Canada Summer Jobs program. Staff will continue to monitor these programs and conduct ongoing communications with the program officers to ensure that the maximum allowable benefits are realized.

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**Date: April 9, 2020**