

ATTACHMENT 1: OPERATING BUDGET EXPENDITURES

	Q4 2019 Anticipated		Q4 2019 Actual		Q4 2019 Variance		Reportable Expenditure Variance
	Anticipated Expenditures	Anticipated Q4 Spend (%)	Actual Expenditures	Actual Spend Rate	\$ Difference Expenditures	% Difference Spend Rate	
Watershed Planning and Reporting	1,581,000	100%	1,623,537	103%	(42,537)	-3%	
Climate Science	-	0%	-	0%	-	0%	
Water Resource Science	-	0%	-	0%	-	0%	
Erosion Management	-	0%	-	0%	-	0%	
Flood Management	1,187,200	100%	1,036,209	87%	150,991	13%	
Biodiversity Monitoring	29,300	100%	43,733	149%	(14,433)	-49%	
Ecosystem Management Research and Directions	-	0%	-	0%	-	0%	
Forest Management	79,000	100%	131,203	166%	(52,203)	-66%	
Restoration and Regeneration	525,200	100%	499,914	95%	25,286	5%	
Greenspace Securement	-	0%	-	0%	-	0%	
Greenspace Management	779,400	100%	545,932	70%	233,468	30%	
Rental Properties	1,970,600	100%	1,792,267	91%	178,333	9%	
Waterfront Parks	-	0%	-	0%	-	0%	
Conservation Parks	5,522,950	100%	5,824,172	105%	(301,222)	-5%	
Trails	-	0%	475	0%	(475)	0%	
Bathurst Glen Golf Course	1,314,000	100%	1,071,377	82%	242,623	18%	
Black Creek Pioneer Village	4,232,450	100%	3,976,422	94%	256,028	6%	
Events and Festivals	646,900	100%	615,565	95%	31,335	5%	
Wedding and Corporate Events	-	0%	-	0%	-	0%	
Development Planning and Regulation Permitting	6,543,300	100%	5,932,258	91%	611,042	9%	
Environmental Assessment Planning and Permitting	3,981,500	100%	3,119,989	78%	861,511	22%	A
Policy Development and Review	492,800	100%	445,435	90%	47,365	10%	
School Programs	5,356,130	100%	4,633,548	87%	722,582	13%	B
Newcomer Services	730,100	100%	714,951	98%	15,149	2%	
Family and Community Programs	1,010,800	100%	944,548	93%	66,252	7%	
Living City Transition Program	146,300	100%	142,978	98%	3,322	2%	
Community Engagement	292,600	100%	385,554	132%	(92,954)	-32%	
Social Enterprise Development	-	0%	-	0%	-	0%	
Financial Management	3,018,800	100%	2,788,430	92%	230,370	8%	
Corporate Management and Governance	5,830,000	100%	5,350,012	92%	479,988	8%	
Human Resources	1,311,500	100%	1,118,248	85%	193,252	15%	
Corporate Communications	1,811,000	100%	1,626,125	90%	184,875	10%	
Information Infrastructure and Management	2,607,600	100%	2,607,213	100%	387	0%	
Project Recoveries	(5,498,000)	100%	(3,167,116)	58%	(2,330,884)	42%	C
Vehicles and Equipment	(100,000)	100%	(94,852)	95%	(5,148)	5%	
<b>Grand Total</b>	<b>45,402,430</b>	<b>100%</b>	<b>43,708,127</b>	<b>96%</b>	<b>1,694,303</b>	<b>4%</b>	