

## Section III – Items for the Information of the Board

**TO:** Chair and Members of the Board of Directors  
Meeting #1/20, Friday, February 21, 2020

**FROM:** Michael Tolensky, Chief Financial and Operating Officer

**RE:** **2019 ANNUAL REPORT**

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### KEY ISSUE

Presentation of the 2019 Annual Report summarizing key accomplishments throughout 2019 in accordance with Toronto and Region Conservation Authority's (TRCA) approved 2018 Strategic Plan Five-Year Update.

### RECOMMENDATION

**THAT the 2019 Annual Report be received.**

### BACKGROUND

*Building The Living City, the 2013-2022 Toronto and Region Conservation Authority Strategic Plan*, was endorsed at Authority Meeting #3/13 held on April 26, 2013. The plan outlined how TRCA would help realize The Living City Vision in its watersheds by protecting healthy rivers and shorelines, preserving greenspace and biodiversity, and contributing to the building of sustainable communities. The Strategic Plan Update was endorsed at the Board of Directors Meeting #8/18 held on October 26, 2018. The Updated Strategic Plan better reflects the changing environment, industry trends, staff and stakeholder input while incorporating a framework of performance metrics which help to evaluate and report on TRCA's progress towards achieving the Strategic Plan Priorities. The updated Strategic Plan identified that the Annual Report would be linked to the projected outcomes and priorities of the Strategic Plan as part of the methodology to evaluate our success in achieving them.

### RATIONALE

The 2019 Annual Report is organized according to each strategic priority within the Strategic Plan to improve the evaluation and reporting process towards achieving these desired outcomes. Connecting the yearly accomplishments directly to the Strategic Plan allows for a clearer understanding of how TRCA is contributing, on an annual basis, towards the 10-year desired outcomes and projected accomplishments. The Annual Report also includes an outline of the major challenges that TRCA will need to overcome in order to continue making progress. Some of these challenges include ensuring sustainable funding for programs and initiatives and responding to and adjusting our programs recognizing Ontario's dynamic policy environment.

### Relationship to Building the Living City, the TRCA 2013-2022 Strategic Plan

This report supports the following strategies set forth in the TRCA 2013-2022 Strategic Plan:

**Strategy 9 – Measure performance**

**Strategy 11 – Invest in our staff**

### DETAILS OF WORK TO BE DONE

Future annual reports will continue to be developed in a manner that focuses on evaluating and reporting on the progress towards achieving the Strategic Plan priorities.

## Item 10.1

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Attachments: 1

Attachment 1: 2019 Annual Report – Building Momentum