

### Section III – Items for the Information of the Board

**TO:** Chair and Members of the Executive Committee  
Meeting #11/19, Friday, February 21, 2020

**FROM:** Michael Tolensky, Chief Financial and Operating Officer

**RE:** **2020 UNFUNDED PRIORITIES**

---

#### KEY ISSUE

Receipt of Toronto and Region Conservation Authority's (TRCA) list of 2020 Unfunded Priorities for informational purposes.

#### RECOMMENDATION

**IT IS RECOMMENDED THAT the list of 2020 Unfunded Priorities be received.**

#### BACKGROUND

The list of 2020 Unfunded Priorities is a document outlining funding pressures that are not currently allocated for in the organizations existing budget. This list may include items such as an increase in service level, additional staffing, or new programs or modifications that are not part of the base existing budgets.

At this time, no projects have been identified in TRCA's 2020 budget as unfunded priorities. TRCA's Senior Leadership Team decided not to actively pursue additional funding in order to focus resources on achieving existing commitments, primarily due to the uncertainty related to the Province's *Conservation Authority Act* review and pending Regulations.

#### RATIONALE

TRCA staff have developed an evaluation matrix, in consultation with partner municipalities, to prioritize unfunded projects and or programs according to:

- alignment with TRCA and partner municipality strategic plans and objectives;
- the project or program's reduction of hazard, financial, strategic or operational risks;
- use of diversified funding sources.
- 

The evaluation matrix offers a calculated approach to screening projects and programs to ensure that new initiatives align with established corporate plans and objectives. Projects and Programs scoring in the top 20% have been *italicized* in Attachment 1. Please note that the 10-year cost estimate included in Attachment 1 is a preliminary cost estimate that will be refined as projects are selected for funding. The four highest scoring projects in the Regional Municipality of Durham, Region of Peel, the City of Toronto and the Regional Municipality of York have been listed in Attachment 2.

#### Relationship to Building the Living City, the TRCA 2013-2022 Strategic Plan

This report supports the following strategies set forth in the TRCA 2013-2022 Strategic Plan:

**Strategy 9 – Measure performance**

**Strategy 7 – Build partnerships and new business models**

#### FINANCIAL DETAILS

The list of 2020 Unfunded Priorities has no 2020 budgetary impact. This list, in addition to new Board priorities, will help to inform the 2021 budget process. In addition, this list will also be

## Item 9.2

communicated to senior levels of government so as to inform their budget processes and their program design and delivery where relevant programs already exist.

### **DETAILS OF WORK TO BE DONE**

Throughout 2020 staff will liaise with TRCA Board of Directors and partner municipalities to integrate priority projects. In addition, staff will liaise with relevant federal and provincial officials to discuss how such projects could be considered. The TRCA Grant Centre will seek opportunities to work with partners and TRCA Divisions to apply for relevant grants and funding intakes. Unfunded priorities that are established as high corporate priorities will be incorporated into future budget process.

**Report prepared by: Jenifer Moravek, extension 5659**

**Emails: [jenifer.moravek@trca.ca](mailto:jenifer.moravek@trca.ca)**

**For Information contact: Michael Tolensky, extension 5965**

**Emails: [michael.tolensky@trca.ca](mailto:michael.tolensky@trca.ca)**

**Date: January 17, 2020**

**Attachments: 2**

Attachment 1: List of 2020 Unfunded Priorities

Attachment 2: Unfunded Priorities by Partner Municipality