

ATTACHMENT 5 - NINE MONTH VARIANCE REPORT - VARIANCE EXPLANATIONS

OPERATING REPORTABLE VARIANCE NOTES - EXPENDITURES (Figures in 000's)

A	Staff compensation for the Metrolinx environmental assessment review is currently under budget as a result of a delay in invoicing and staff gapping. Additionally, the York Region environmental assessment program has lower than anticipated expenditures as a result of a delay in invoicing. The invoicing delays will be remediated in Q4 2019. Once these are taken into account, the variance is \$255 and 9% which is within the acceptable threshold.
B	Both the Claremont and Albion Hills Field centre are underspent as a result of staff gapping in 2019. Once this is taken into consideration, the variance is \$349 and 9% which is within the acceptable threshold.
C	The lower than anticipated recoveries are due to the under expenditure of capital projects across the organization. Once this is taken into consideration, the variance is \$0 and 0% which is within the acceptable threshold.

OPERATING REPORTABLE VARIANCE NOTES - REVENUES (Figures in 000's)

D	Permit numbers have been high throughout 2019, however revenue is lower than anticipated due to a limited number of high value permit applications. Once this is taken into consideration, the variance is (\$689) and -9% which is within the acceptable threshold.
E	Revenues are lower than anticipated due to late invoicing for the Metrolinx Environmental Assessment. Once this is taken into consideration, the variance is (\$9) and 0% which is within the acceptable threshold.
F	The higher than anticipated revenues in Financial Management are as a result of the levy which is recognized in year as a lump sum. The revenues are currently on track for 2019. Once this is taken into consideration the variance is \$0 and 0% which is within the acceptable threshold.

CAPTIAL REPORTABLE VARIANCE NOTES - EXPENDITURES (Figures in 000's)

G	The over expenditure is due to stormwater management pond contract services with the City of Toronto which is fully cost recoverable. Once this variance is taken into account, the variance is (\$78) and -4% which is within the acceptable threshold.
H	The Q3 variance in Erosion Management is related to a number of major capital works project delays resulting in the under expenditure including: East Don Trail which is related to delays in approvals with Metrolinx and the construction of the East Don Trail; Ashbridges Bay which is awaiting additional approvals prior to mobilization; Bluffers Park South Headland project which has now commenced but will not be complete until Q3 2020; Upper Highland Creek trail at Ellesmere which is continuing through the approvals phase with construction delayed until 2020; DMAF infrastructure projects which are in negotiations with private land owners and anticipated to be initiated once the agreements are executed in Q4 of 2019; and a number of other major works which are temporarily delayed as a result of agreement execution and negotiations. Once these are taken into account, the variance is \$483 and 1% which is within the acceptable threshold.
I	The under expenditure is related to a number of different delays including: the Port Lands Flood Protection project which will see a portion of its work commence in 2020, and the Brampton Riverwalk and Pickering and Ajax Flood Control Dyke Restoration Environmental Assessment which are both underspent as a result of delays in the approvals from the National Disaster Mitigation Program. Once these are taken into account, the variance is \$291 and 8%, which is within the acceptable threshold.
J	Expenditures are \$3,804 lower than anticipated due to a delay in the planning phase of The Meadoway Project. The 2019 scope of work has been delayed until 2020. Additionally, the Menno-Reesor Restoration and Renovation project will continue to be underspent in 2019 as a result of a reduction in the scope of work following the transfer of land to Parks Canada. Once these are taken into account, the variance is \$315 and 3% which is within the acceptable threshold.
K	Greenspace land acquisition expenditures are lower than anticipated as expenses are contingent on the availability of land for acquisition. Once this is taken into consideration, the variance is (\$53) and -7% which is within the allowable threshold.

L	The expenditures are lower than anticipated as a result of a delay in obtaining agreements with the City of Brampton for the Claireville Trail. Once this is taken into account, the variance is \$325 and 13% which is within the acceptable thresholds.
M	Expenditures are lower than anticipated due to a delay in the Scarborough Bluffers West Shoreline Access project. The project is anticipated to initiate in Q4 2019. Once this is taken into account, the variance is \$166 and 9% which is within the acceptable threshold.
N	The lower than anticipated expenses are a result of delays with the Bolton Camp entrance project which is currently being tendered and will be initiated in Q2 2020. Additionally, the site infrastructure project is underway and will be completed in Q1 2020. Once these are taken into account, the variance is (\$471) and -9% which is within the acceptable threshold.
O	Expenditures are lower than anticipated due to a reduced scope of work in 2019 for the electric vehicle charging stations as per joint decision between GTAA and TRCA. Additionally, TRCA has reprioritized deliverables and will no longer be pursuing certain programming within Sustainable Communities further reducing expenditures. Once these are taken into account, the variance is \$356 and 7% which is within the acceptable threshold.
P	The under expenditure is related to the Head Office Construction Project which is delayed in obtaining site plan approval due to negotiations with Tennis Canada . Additionally, asset management projects, including the Claireville watermain project, will be initiated in Q4 2019 and Q1 2020 respectively. Once these are taken into consideration the variance is \$73 and 1% which is within the acceptable threshold.

CAPTIAL REPORTABLE VARIANCE NOTES - REVENUES (Figures in 000's)

Q	Revenue is lower than anticipated due to number of capital works contract services accounts including: East Don Trail which is related to the timing of invoices and delays in approvals with Metrolinx; Ashbridges Bay which is awaiting agreement execution prior to mobilization; Upper Highland Creek trail at Ellesmere which was delayed in the approvals process; Bluffer's Park South Headland project was delayed and has now initiated in Q3; Lakeview Waterfront Connection Project which was delayed ion 2019 but is now underway; and a number of other major works which are temporarily delayed as a result of agreement execution and negotiations. Once these are taken into account the variance is (\$8,000) and -9% which is within the acceptable threshold.
R	Revenue is lower than anticipated due to a delay in receipt of National Disaster and Mitigation Program (NDMP) for the Pickering and Ajax Flood Control Dyke Restoration Environmental Assessment, City of Brampton Riverwalk project, and Portlands project. Once these are taken into account, the variance is (\$102) and -7% which is within the acceptable threshold.
S	Revenue is lower than anticipated due to a change in the scope of work for The Meadoway Restoration Project. Funds will be released from Toronto and Region Conservation Foundation in 2020 for future maintenance and adaptive management within the Meadoway. Implementation of the Etobicoke-Mimico Natural Channel Restoration project was previously delayed to 2020. Once these are taken into consideration, the variance is (\$768) and -7% which is within the acceptable threshold.
T	Revenue is lower than anticipated due to a delay in the sale of the Speirs property. Once this is taken into consideration the variance is \$0 and 0% which is within the acceptable threshold.
U	Revenue is lower than anticipated due to a change in the scope of work for the Black Creek Trail at Shoreham Drive project and the Martin Goodman Trail project. Implementation of Franklin Children's Garden Wetland Rehabilitation project was previously delayed and is anticipated to be complete in 2020. The Don Mills Trail project was also delayed due to a potential cultural heritage conflict, and it is anticipated that work will be complete in 2020. Once these are taken into consideration, the variance is (\$452) and -9% which is within the acceptable threshold.
V	The revenue appears to be lower than anticipated as a result of a transactional exercise implemented by finance to refund TRCA's reserves which were used to fund the BCPV HVAC project in 2017/2018. This variance will be resolved in Q4. Once this is taken into account, the variance is \$0 and 0%.
W	Revenue is lower than anticipated due to staff gapping in TRCA's Eco-Business program and a reduced scope of work for the GTAA Electric Vehicle Charging Station project. Once this is taken into consideration, the variance is (\$508) and -7% which is within the acceptable threshold.

X	Revenue is lower than anticipated due to a delay in the design of the Administrative Office Building. Construction is expected to begin in Q4. Once this is taken into consideration the variance is (\$406) and -3% which is within the acceptable threshold.
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