ATTACHMENT 3 - NINE MONTH VARIANCE REPORT - CAPITAL BUDGET EXPENDITURES

| | Q3 2019 Anticipated | | Q3 2019 Actual | | Q3 2019 Variance | | |
|--|-----------------------------|---------------------------|------------------------|----------------------|-------------------------------|----------------------------|---------------------------------------|
| | Anticipated Expenditures | Anticipated Spend Rate | Actual Expenditures | Actual Spend Rate | \$ Difference Expenditures | % Difference Spend Rate | Expenditure Reportable Variance |
| Watershed Planning and Reporting | 720,610 | 57% | 1,101,026 | 87% | (380,415) | -30% | |
| Climate Science | 636,666 | 66% | 475,442 | 50% | 161,225 | 17% | |
| Water Resource Science | 2,621,892 | 56% | 3,146,664 | 67% | (524,772) | -11% | G |
| Erosion Management | 42,569,356 | 51% | 23,256,191 | 28% | 19,313,165 | 23% | Н |
| Flood Management | 3,451,834 | 81% | 2,508,416 | 59% | 943,417 | 22% | I |
| Biodiversity Monitoring | 2,085,916 | 79% | 1,809,503 | 69% | 276,413 | 10% | |
| Ecosystem Management Research and Directions | 915,321 | 98% | 781,984 | 84% | 133,338 | 14% | |
| Forest Management | 1,103,280 | 75% | 812,151 | 55% | 291,129 | 20% | |
| Restoration and Regeneration | 11,205,259 | 68% | 7,261,547 | 44% | 3,943,712 | 24% | J |
| Greenspace Securement | 719,273 | 26% | 141,048 | 5% | 578,225 | 21% | К |
| Greenspace Management | 2,513,699 | 51% | 928,288 | 19% | 1,585,411 | 32% | L |
| Waterfront Parks | 1,776,563 | 70% | 1,214,824 | 48% | 561,740 | 22% | Μ |
| Conservation Parks | 392,701 | 63% | 175,963 | 28% | 216,737 | 35% | |
| Trails | 2,165,614 | 65% | 2,343,638 | 70% | (178,024) | -5% | |
| Black Creek Pioneer Village | 494,362 | 71% | 377,587 | 55% | 116,776 | 17% | |
| Development Planning and Regulation Permitting | - | 0% | 9,446 | 0% | (9,446) | 0% | |
| Policy Development and Review | 345,523 | 65% | 321,101 | 61% | 24,421 | 5% | |
| School Programs | 5,272,751 | 60% | 2,229,525 | 26% | 3,043,226 | 35% | N |
| Newcomer Services | 126,707 | 82% | 100,149 | 65% | 26,558 | 17% | |
| Family and Community Programs | 105,944 | 37% | 93,791 | 33% | 12,153 | 4% | |
| Living City Transition Program | 4,955,178 | 70% | 4,052,969 | 57% | 902,209 | 13% | 0 |
| Community Engagement | 1,872,203 | 65% | 1,639,270 | 57% | 232,933 | 8% | |

| | Q3 2019 Anticipated | | Q3 2019 Actual | | Q3 2019 Variance | | |
|---|-----------------------------|---------------------------|------------------------|----------------------|-------------------------------|----------------------------|---------------------------------------|
| | Anticipated Expenditures | Anticipated Spend Rate | Actual Expenditures | Actual Spend Rate | \$ Difference Expenditures | % Difference Spend Rate | Expenditure Reportable Variance |
| Financial Management | | 0% | 39,865 | 0% | (39,865) | 0% | |
| Corporate Management and Governance | 9,527,830 | 56% | 2,474,142 | 15% | 7,053,689 | 41% | Р |
| Human Resources | 48,450 | 100% | 102,325 | 211% | - (53,875) | -111% | |
| Corporate Communications | - | 0% | 209,814 | 0% | - | 0% | |
| Information Infrastructure and Management | 541,866 | 81% | 311,300 | 46% | 230,566 | 34% | |
| Project Recoveries | 68 | 2% | 104,128 | 2975% | (104,059) | -2973% | |
| Vehicles and Equipment | - | 126% | (58,507) | 0% | 58,507 | 126% | |
| Grand Total | 96,168,867 | 57% | 57,963,588 | 34% | 38,205,279 | 23% | |