

## ATTACHMENT 2: NINE MONTH VARIANCE REPORT - OPERATING BUDGET REVENUES

	Q3 2019 Anticipated		Q3 2019 Actual		Q3 2019 Variance		
	Anticipated Revenue	Anticipated Revenue Rate	Actual Revenue	Actual Revenue Rate	\$ Difference Revenue	% Difference Revenue Rate	Revenue Reportable Variance
Watershed Planning and Reporting	1,546,550	98%	1,579,385	100%	32,835	2%	
Climate Science	-	0%	-	0%	-	0%	
Water Resource Science	-	0%	-	0%	-	0%	
Erosion Management	860,700	100%	860,600	100%	(100)	0%	
Flood Management	326,500	100%	194,646	60%	(131,854)	-40%	
Biodiversity Monitoring	36,637	75%	62,778	129%	26,142	54%	
Ecosystem Management Research and Directions	-	0%	-	0%	-	0%	
Forest Management	-	0%	-	0%	-	0%	
Restoration and Regeneration	282,624	44%	662,378	104%	379,754	59%	
Greenspace Securement	1,095,300	100%	1,095,200	100%	(100)	0%	
Greenspace Management	225,532	61%	27,360	7%	(198,173)	-54%	
Rental Properties	3,622,100	100%	3,370,023	93%	(252,077)	-7%	
Waterfront Parks	-	0%	-	0%	-	0%	
Conservation Parks	6,571,278	91%	7,194,986	100%	623,707	9%	
Trails	-	0%	-	0%	-	0%	
Bathurst Glen Golf Course	1,031,057	78%	925,175	70%	(105,881)	-8%	
Black Creek Pioneer Village	1,467,358	69%	1,204,185	56%	(263,174)	-12%	
Events and Festivals	813,577	76%	772,816	73%	(40,761)	-4%	
Wedding and Corporate Events	-	84%	-	0%	-	0%	
Development Planning and Regulation Permitting	5,304,838	72%	3,866,111	52%	(1,438,728)	-19%	D
Environmental Assessment Planning and Permitting	2,725,937	71%	1,954,995	51%	(771,002)	-20%	E
Policy Development and Review	-	0%	-	0%	-	0%	
School Programs	4,884,158	81%	4,638,299	77%	(245,860)	-4%	
Newcomer Services	588,799	87%	586,179	86%	(2,620)	0%	

	Q3 2019 Anticipated		Q3 2019 Actual		Q3 2019 Variance		
	Anticipated Revenue	Anticipated Revenue Rate	Actual Revenue	Actual Revenue Rate	\$ Difference Revenue	% Difference Revenue Rate	Revenue Reportable Variance
Family and Community Programs	282,967	68%	334,989	80%	52,022	12%	
Living City Transition Program	127,700	100%	127,600	100%	(100)	0%	
Community Engagement	251,784	81%	111,593	36%	(140,191)	-45%	
Social Enterprise Development	-	0%	-	0%	-	0%	
Financial Management	7,565,786	91%	8,301,034	100%	735,249	9%	F
Corporate Management and Governance	248,111	73%	100,685	30%	(147,427)	-43%	
Human Resources	-	0%	416,330	0%	-	0%	
Corporate Communications	-	0%	-	0%	-	0%	
Information Infrastructure and Management	-	0%	7,608	100%	7,608	100%	
Project Recoveries	-	0%	-	0%	-	0%	
Vehicles and Equipment	-	0%	198,951	100%	198,951	100%	
Grand Total	41,095,537	86%	38,593,905	81%	(2,501,632)	-5%	