

ATTACHMENT 1: NINE MONTH VARIANCE REPORT - OPERATING BUDGET EXPENDITURES

	Q3 2019 Anticipated		Q3 2019 Actual		Q3 2019 Variance		
	Anticipated Expenditures	Anticipated Spend Rate	Actual Expenditures	Actual Spend Rate	\$ Difference Expenditures	% Difference Spend Rate	Expenditure Reportable Variance
Watershed Planning and Reporting	1,164,109	74%	1,130,762	72%	33,347	2%	
Climate Science	-	0%	-	0%	-	0%	
Water Resource Science	-	0%	-	0%	-	0%	
Erosion Management	-	0%	-	0%	-	0%	
Flood Management	841,238	71%	680,828	57%	160,410	14%	
Biodiversity Monitoring	19,386	66%	31,823	109%	(12,437)	-42%	
Ecosystem Management Research and Directions	-	0%	-	0%	-	0%	
Forest Management	59,795	76%	75,735	96%	(15,941)	-20%	
Restoration and Regeneration	379,838	72%	819,959	156%	(440,120)	-84%	
Greenspace Securement	-	75%	-	0%	-	0%	
Greenspace Management	861,553	93%	724,960	78%	136,592	15%	
Rental Properties	1,508,244	77%	1,569,292	80%	(61,048)	-3%	
Waterfront Parks	-	0%	-	0%	-	0%	
Conservation Parks	4,264,235	77%	4,595,919	83%	(331,684)	-6%	
Trails	-	0%	1,051	0%	-	0%	
Bathurst Glen Golf Course	981,813	75%	901,967	69%	79,846	6%	
Black Creek Pioneer Village	3,039,926	72%	2,840,085	67%	199,841	5%	
Events and Festivals	542,737	84%	494,035	76%	48,702	8%	
Wedding and Corporate Events	-	74%	-	0%	-	0%	
Development Planning and Regulation Permitting	4,950,447	76%	4,386,364	67%	564,083	9%	
Environmental Assessment Planning and Permitting	3,000,084	75%	2,348,150	59%	651,934	16%	A
Policy Development and Review	252,242	73%	169,659	49%	82,583	24%	
School Programs	4,030,408	75%	3,443,634	64%	586,774	11%	B
Newcomer Services	542,693	74%	530,832	73%	11,862	2%	

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Family and Community Programs	663,626	66%	805,937	80%	(142,310)	-14%	
Living City Transition Program	109,147	75%	79,807	55%	29,340	20%	
Community Engagement	292,600	100%	200,846	69%	91,754	31%	
Social Enterprise Development	-	0%	-	0%	-	0%	
Financial Management	2,168,101	72%	2,080,515	69%	87,586	3%	
Corporate Management and Governance	4,681,986	80%	4,828,324	83%	(146,337)	-3%	
Human Resources	983,741	75%	796,953	61%	186,787	14%	
Corporate Communications	1,374,174	76%	1,236,684	68%	137,490	8%	
Information Infrastructure and Management	1,856,039	71%	1,925,768	74%	(69,729)	-3%	
Project Recoveries	(3,061,573)	56%	(1,986,113)	36%	(1,075,460)	-20%	C
Vehicles and Equipment	(100,000)	100%	15,971	-16%	(115,971)	-116%	
Grand Total	35,273,906	78%	34,729,748	76%	544,159	1%	