ATTACHMENT 1 - SIX MONTH VARIANCE REPORT - OPERATING BUDGET

	2019 Budget: 201901 - 201906						Anticipated Q2 Spend (%)	Anticipated Q2 Spend ($)	2019 Actual: 201901 - 201906						$ Spend Difference	% Spend Difference	Reportable Variance
	Expenditures	Authority Generated	Government Funded	Levies	Reserves	**Net**			Expenditures	Authority Generated	Government Funded	Levies	Reserves	**Net**			
Watershed Planning and Reporting																	
Watershed Plans and Strategies	1,581,000	24,000	100,000	1,457,000	-	**-**		758,880	806,184	-	20,000	1,456,900	-	**670,716**			
Report Cards	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
	1,581,000	24,000	100,000	1,457,000	-	**-**	**48%**	758,880	806,184	-	20,000	1,456,900	-	**670,716**	**$ 47,304**	**6%**	
Climate Science																	
Emerging and Integrative Climate Science	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
	-	-	-	-	-	**-**	**0%**	-	-	-	-	-	-	**-**	**$ -**	**0%**	
Water Resource Science																	
Groundwater Strategies	-	-	-	-	-	**-**			-	-	-	-	-	**-**			
Source Water Protection Strategy	-	-	-	-	-	**-**			-	-	-	-	-	**-**			
Regional Monitoring - Water	-	-	-	-	-	**-**			-	-	-	-	-	**-**			
Hydrology	-	-	-	-	-	**-**			-	-	-	-	-	**-**			
Stormwater Management Strategies	-	-	-	-	-	**-**			-	-	-	-	-	**-**			
Flood Plain Mapping	-	-	-	-	-	**-**			-	-	-	-	-	**-**			
	-	-	-	-	-	**-**	**0%**	-	-	-	-	-	-	**-**	**$ -**	**0%**	
Erosion Management																	
Capital Works	-	-	-	860,700	-	**860,700**			-	-	-	860,600	-	**860,600**			
Hazard Monitoring	-	-	-	-	-	**-**			-	-	-	-	-	**-**			
	-	-	-	860,700	-	**860,700**	**0%**	-	-	-	-	860,600	-	**860,600**	**$ -**	**0%**	
Flood Management																	
Flood Forecasting and Warning	828,700	45,000	181,500	-	-	**(602,200)**		372,915	280,200	1,481	-	-	18,890	**(259,830)**			
Flood Risk Management	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
Flood Infrastructure and Operations	358,500	-	100,000	-	-	**(258,500)**		161,325	176,314	-	-	-	-	**(176,314)**			
	1,187,200	**45,000**	**281,500**	**-**	**-**	**(860,700)**	**45%**	**534,240**	**456,513**	**1,481**	**-**	**-**	**18,890**	**(436,143)**	**$ (77,727)**	**-15%**	
Biodiversity Monitoring																	
Regional Monitoring - Biodiversity	-	-	-	26,900	-	**26,900**		-	-	-	-	27,000	-	**27,000**			
Activity Based Monitoring	21,800	-	21,800	-	-	**-**		8,066	22,433	-	35,778	-	-	**13,345**			
Terrestrial Inventory and Assessment	7,500	-	-	-	-	**(7,500)**		2,775	288	-	-	-	-	**(288)**			
Waterfront Monitoring	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
	29,300	**-**	**21,800**	**26,900**	**-**	**19,400**	**37%**	**10,841**	**22,721**	**-**	**35,778**	**27,000**	**-**	**40,057**	**$ 11,880**	**110%**	
Ecosystem Management Research and Directions																	
Aquatic System Priority Planning	-	-	-	-	-	**-**			-	-	-	-	-	**-**			
Terrestrial (and Integrated) Ecosystem Management	-	-	-	-	-	**-**			-	-	-	-	-	**-**			
Natural Channel Design	-	-	-	-	-	**-**			-	-	-	-	-	**-**			
Restoration Opportunities Bank	-	-	-	-	-	**-**			-	-	-	-	-	**-**			
	-	**-**	**-**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**$ -**	**0%**	
Forest Management																	
Managed Forest Tax Incentive Planning	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
Hazard Tree Management	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
Invasive Species Management	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
Forest Management Planning	25,000	-	-	-	-	**(25,000)**		13,500	22,426	-	-	-	-	**(22,426)**			
Forest Management Operations	54,000	-	-	-	-	**(54,000)**		29,160	21,106	-	-	-	-	**(21,106)**			
	79,000	**-**	**-**	**-**	**-**	**(79,000)**	**54%**	**42,660**	**43,532**	**-**	**-**	**-**	**-**	**(43,532)**	**$ 872**	**2%**	
Restoration and Regeneration																	
Propagation and Sale of Plants	10,000	10,000	-	-	-	**-**		3,700	(34,937)	12,642	-	-	-	**47,579**			
Inland and Lakefill Soil Management	287,100	500,500	-	-	(100,000)	**113,400**		106,227	112,576	453,010	-	-	-	**340,434**			
Shoreline Restoration	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
Wetlands	24,000	-	24,000	-	-	**-**		8,880	8,915	-	7,363	-	-	**(1,551)**			
Riparian and Flood Plain Restoration	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
Natural Channel and Stream Restoration	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
Terrestrial Planting	80,000	-	80,000	-	-	**-**		29,600	208,431	-	-	-	-	**(208,431)**			
Wildlife Habitat Management	26,400	-	26,400	-	-	**-**		9,768	10,063	-	-	-	-	**(10,063)**			
Compensation Restoration	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
Watershed Restoration	97,700	-	97,700	-	-	**-**		36,149	79,199	-	54,704	-	-	**(24,495)**			
	525,200	**510,500**	**228,100**	**-**	**(100,000)**	**113,400**	**37%**	**194,324**	**384,247**	**465,652**	**62,068**	**-**	**-**	**143,472**	**$ 189,923**	**98%**	
Greenspace Securement																	
Greenspace Land Acqusition	-	-	-	1,095,300	-	**1,095,300**		-	-	-	-	1,095,200	-	**1,095,200**			
Greenspace Planning	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
	-	-	-	**1,095,300**	-	**1,095,300**	**0%**	-	-	-	-	**1,095,200**	-	**1,095,200**	**$ -**	**0%**	
Greenspace Management																	
Archaeology	365,000	180,000	185,000	-	-	**-**		222,650	204,756	8,595	8,185	-	-	**(187,976)**			
Property Taxes and Insurance	343,000	5,000	-	-	-	**(338,000)**		209,230	260,644	28	-	-	-	**(260,616)**			
Resource Management Planning	21,400	-	-	-	-	**(21,400)**		13,054	1,633	-	-	-	-	**(1,633)**			
Inventory and Audit	146,800	-	-	-	-	**(146,800)**		89,548	124,892	-	-	-	-	**(124,892)**			

ATTACHMENT 1 - SIX MONTH VARIANCE REPORT - OPERATING BUDGET

	2019 Budget: 201901 - 201906						Anticipated Q2 Spend (%)	Anticipated Q2 Spend ($)	2019 Actual: 201901 - 201906						$ Spend Difference	% Spend Difference	Reportable Variance
	Expenditures	Authority Generated	Government Funded	Levies	Reserves	Net			Expenditures	Authority Generated	Government Funded	Levies	Reserves	Net			
Implementation	50,000	-	-	-	-	(50,000)		30,500	1,628	-	-	-	-	(1,628)			
Hazard Management	-	-	-	-	-	-		-	-	-	-	-	-	-			
	926,200	**185,000**	**185,000**	**-**	**-**	**(556,200)**	**61%**	**564,982**	**593,554**	**8,623**	**8,185**	**-**	**-**	**(576,745)**	**$ 28,572**	**5%**	
Rental Properties																	
Rentals	1,970,600	3,483,600	138,500	-	-	1,651,500		1,005,006	1,168,272	1,216,099	151,138	-	-	198,965			
	1,970,600	**3,483,600**	**138,500**	**-**	**-**	**1,651,500**	**51%**	**1,005,006**	**1,168,272**	**1,216,099**	**151,138**	**-**	**-**	**198,965**	**$ 163,266**	**16%**	
Waterfront Parks																	
General Maintenance	-	-	-	-	-	-			-	-	-	-	-	-			
Park Planning	-	-	-	-	-	-			-	-	-	-	-	-			
Arsenal Lands	-	-	-	-	-	-			-	-	-	-	-	-			
Park Development	-	-	-	-	-	-			-	-	-	-	-	-			
	-	**-**	**-**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**$ -**	**0%**	
Conservation Parks																	
Day Use	2,216,800	514,800	-	1,506,500	-	(195,500)		775,880	1,053,622	145,787	-	1,506,300	-	598,465			
Picnics	1,315,650	2,069,700	-	-	-	754,050		460,478	338,681	917,091	-	-	-	578,410			
Swimming	477,500	518,500	-	-	-	41,000		167,125	113,555	41,284	-	-	-	(72,272)			
Fishing	15,000	89,000	-	-	-	74,000		5,250	(1,437)	53,535	-	-	-	54,972			
Mountain Biking	-	-	-	-	-	-		-	-	-	-	-	-	-			
Camping	1,453,000	2,331,400	-	-	-	878,400		508,550	580,647	1,516,151	-	-	-	935,504			
Cross Country Skiing	42,000	117,000	-	-	-	75,000		14,700	32,828	101,659	-	-	-	68,831			
Filming	-	-	-	-	-	-		-	3,620	-	-	-	-	(3,620)			
Park Development	-	-	-	-	-	-		-	-	-	-	-	-	-			
	5,519,950	**5,640,400**	**-**	**1,506,500**	**-**	**1,626,950**	**35%**	**1,931,983**	**2,121,517**	**2,775,507**	**-**	**1,506,300**	**-**	**2,160,290**	**$ 189,535**	**10%**	
Trails																	
Trail Development	-	-	-	-	-	-			-	-	-	-	-	-			
Trail Management	-	-	-	-	-	-			244	-	-	-	-	(244)			
Trail Planning	-	-	-	-	-	-			-	-	-	-	-	-			
TRCA Trail Strategy	-	-	-	-	-	-			-	-	-	-	-	-			
	-	**-**	**-**	**-**	**-**	**-**	**0%**	**-**	**244**	**-**	**-**	**-**	**-**	**(244)**	**$ 244**	**0%**	
Bathurst Glen Golf Course																	
Golf Course	1,314,000	1,135,000	188,000	-	-	9,000		512,460	465,550	448,694	-	-	-	(16,856)			
	1,314,000	**1,135,000**	**188,000**	**-**	**-**	**9,000**	**39%**	**512,460**	**465,550**	**448,694**	**-**	**-**	**-**	**(16,856)**	**$ (46,910)**	**-9%**	
Black Creek Pioneer Village																	
Heritage Village	4,235,450	1,952,000	230,000	-	-	(2,053,450)		1,694,180	1,632,241	636,779	-	-	-	(995,463)			
	4,235,450	**1,952,000**	**230,000**	**-**	**-**	**(2,053,450)**	**40%**	**1,694,180**	**1,632,241**	**636,779**	**-**	**-**	**-**	**(995,463)**	**$ (61,939)**	**-4%**	
Events and Festivals																	
Kortright	207,000	396,400	-	-	-	189,400		142,830	150,305	318,321	-	-	-	168,016			
Black Creek Pioneer Village	246,900	321,000	-	-	-	74,100		170,361	96,293	72,395	2,000	-	-	(21,898)			
Other Facilities	193,000	347,000	-	-	-	154,000		133,170	153,772	283,386	-	-	-	129,615			
	646,900	**1,064,400**	**-**	**-**	**-**	**417,500**	**69%**	**446,361**	**400,370**	**674,102**	**2,000**	**-**	**-**	**275,732**	**$ (45,991)**	**-10%**	
Wedding and Corporate Events																	
Kortright	-	-	-	-	-	-			0	-	-	-	-	(0)			
Black Creek Pioneer Village	-	-	-	-	-	-			(20)	-	-	-	-	20			
Other Facilities	-	-	-	-	-	-			-	-	-	-	-	-			
	-	**-**	**-**	**-**	**-**	**-**	**0%**	**-**	**(20)**	**-**	**-**	**-**	**-**	**20**	**$ (20)**	**0%**	
Development Planning and Regulation Permitting																	
Planning	2,454,700	4,595,000	50,000	-	-	2,190,300		1,202,803	1,019,365	1,573,222	-	-	-	553,857			
Permitting	1,780,700	2,425,000	-	-	-	644,300		872,543	733,763	838,761	-	-	-	104,998			
Enquiries	45,000	314,000	-	-	-	269,000		22,050	5,078	73,413	-	-	-	68,334			
Technical Services	1,760,100	-	-	-	-	(1,760,100)		862,449	928,257	-	-	-	-	(928,257)			
Development Enforcement and Compliance	502,800	-	-	-	-	(502,800)		246,372	243,572	-	-	-	-	(243,572)			
	6,543,300	**7,334,000**	**50,000**	**-**	**-**	**840,700**	**49%**	**3,206,217**	**2,930,036**	**2,485,396**	**-**	**-**	**-**	**(444,640)**	**$ (276,181)**	**-9%**	
Environmental Assessment Planning and Permitting																	
Planning (Basic, Servicing Agreements, Master Plans)	1,216,650	980,000	587,900	196,000	-	547,250		596,159	462,888	375,242	108,933	196,000	-	217,288			
Permitting	1,104,650	1,126,000	329,900	196,000	-	547,250		541,279	456,616	398,388	95,407	196,000	-	233,180			
Development Enforcement and Compliance	335,200	-	-	-	-	(335,200)		164,248	152,417	-	-	-	-	(152,417)			
Technical Services	1,325,000	-	442,200	-	-	(882,800)		649,250	434,909	5,954	155,512	-	-	(273,443)			
	3,981,500	**2,106,000**	**1,360,000**	**392,000**	**-**	**(123,500)**	**49%**	**1,950,935**	**1,506,830**	**779,584**	**359,853**	**392,000**	**-**	**24,608**	**$ (444,105)**	**-23%**	
Policy Development and Review																	
Policy	346,000	-	-	-	-	(346,000)		166,080	123,776	-	-	-	-	(123,776)			
	346,000	**-**	**-**	**-**	**-**	**(346,000)**	**48%**	**166,080**	**123,776**	**-**	**-**	**-**	**-**	**(123,776)**	**$ (42,304)**	**-25%**	
School Programs																	

ATTACHMENT 1 - SIX MONTH VARIANCE REPORT - OPERATING BUDGET

	2019 Budget: 201901 - 201906						Anticipated Q2 Spend (%)	Anticipated Q2 Spend ($)	2019 Actual: 201901 - 201906						$ Spend Difference	% Spend Difference	Reportable Variance
	Expenditures	Authority Generated	Government Funded	Levies	Reserves	Net			Expenditures	Authority Generated	Government Funded	Levies	Reserves	Net			
Early Learners	720,790	180,400	-	-	-	**(540,390)**		338,771	279,363	93,540	-	-	-	**(185,823)**			
Post Secondary	64,500	62,600	-	-	-	**(1,900)**		30,315	49,698	5,277	-	-	-	**(44,421)**			
Elementary	4,570,840	3,415,400	7,000	2,231,030	-	**1,082,590**		2,148,295	1,777,794	1,473,567	-	2,230,700	-	**1,926,473**			
Secondary	-	103,200	-	-	-	**103,200**		-	-	39,910	-	-	-	**39,910**			
	5,356,130	**3,761,600**	**7,000**	**2,231,030**	**-**	**643,500**	**47%**	**2,517,381**	**2,106,855**	**1,612,293**	**-**	**2,230,700**	**-**	**1,736,138**	**$ (410,526)**	**-16%**	
Newcomer Services																	
Development of Internationally Trained Professionals	730,100	25,945	654,155	-	-	**(50,000)**		365,050	338,660	5,775	179,086	-	-	**(153,799)**			
Multicultural Connections Program	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
	730,100	**25,945**	**654,155**	**-**	**-**	**(50,000)**	**50%**	**365,050**	**338,660**	**5,775**	**179,086**	**-**	**-**	**(153,799)**	**$ (26,390)**	**-7%**	
Family and Community Programs																	
Kortright	899,500	284,100	-	-	-	**(615,400)**		368,795	355,490	113,981	-	-	-	**(241,510)**			
Bolton Camp Development	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
Other Locations	111,300	111,500	1,700	-	20,000	**21,900**		45,633	158,107	103,088	-	-	-	**(55,018)**			
	1,010,800	**395,600**	**1,700**	**-**	**20,000**	**(593,500)**	**41%**	**414,428**	**513,597**	**217,069**	**-**	**-**	**-**	**(296,528)**	**$ 99,169**	**24%**	
Living City Transition Program																	
Sustainable Neighbourhood	-	-	-	127,700	-	**127,700**		-	-	-	-	127,600	-	**127,600**			
Community Transformation	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
Partners in Project Green	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
Urban Agriculture	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
Sustainable Technology Evaluation Program	146,300	-	-	-	-	**(146,300)**		70,224	34,901	-	-	-	-	**(34,901)**			
Climate Consortium	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
Green Infrastructure Ontario	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
	146,300	**-**	**-**	**127,700**	**-**	**(18,600)**	**48%**	**70,224**	**34,901**	**-**	**-**	**127,600**	**-**	**92,699**	**$ (35,323)**	**-50%**	
Community Engagement																	
Citizen Based Regeneration	13,400	-	-	-	-	**(13,400)**		6,700	514	-	-	-	-	**(514)**			
Stewardship	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
Watershed Engagement	279,200	311,200	-	-	-	**32,000**		139,600	137,659	111,593	-	-	-	**(26,066)**			
	292,600	**311,200**	**-**	**-**	**-**	**18,600**	**50%**	**146,300**	**138,173**	**111,593**	**-**	**-**	**-**	**(26,580)**	**$ (8,127)**	**-6%**	
Social Enterprise Development																	
Social Enterprise	-	-	-	-	-	**-**			-	-	-	-	-	**-**			
	-	**-**	**-**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**$ -**	**0%**	
Financial Management																	
Accounting and Reporting	2,233,000	711,000	80,000	7,523,050	-	**6,081,050**		1,027,180	1,085,422	451,135	-	7,521,963	-	**6,887,676**			
Business Planning and Strategic Management	785,800	-	-	-	-	**(785,800)**		361,468	382,441	-	-	-	-	**(382,441)**			
	3,018,800	**711,000**	**80,000**	**7,523,050**	**-**	**5,295,250**	**46%**	**1,388,648**	**1,467,863**	**451,135**	**-**	**7,521,963**	**-**	**6,505,235**	**$ 79,215**	**6%**	
Corporate Management and Governance																	
Corporate Secretariat	1,371,000	-	-	-	-	**(1,371,000)**		767,760	1,153,565	92	-	-	-	**(1,153,473)**			
Corporate Sustainability Management	-	-	-	-	-	**-**		-	1,773	-	-	-	-	**(1,773)**			
Support Services	4,113,000	116,000	225,000	-	-	**(3,772,000)**		2,303,280	2,155,589	73,681	-	-	-	**(2,081,908)**			
Risk Management	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
Office of the CEO	346,000	-	-	-	-	**(346,000)**		193,760	161,973	-	-	-	-	**(161,973)**			
	5,830,000	**116,000**	**225,000**	**-**	**-**	**(5,489,000)**	**56%**	**3,264,800**	**3,472,901**	**73,773**	**-**	**-**	**-**	**(3,399,128)**	**$ 208,101**	**6%**	
Human Resources																	
Volunteers	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
Employee Support	1,311,500	-	-	-	-	**(1,311,500)**		642,635	551,774	416,330	-	-	-	**(135,444)**			
Health and Safety	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
Human Capital Planning and Strategies	-	-	-	-	-	**-**		-	-	-	-	-	-	**-**			
	1,311,500	**-**	**-**	**-**	**-**	**(1,311,500)**	**49%**	**642,635**	**551,774**	**416,330**	**-**	**-**	**-**	**(135,444)**	**$ (90,861)**	**-14%**	
Corporate Communications																	
Communications	1,754,000	-	-	-	-	**(1,754,000)**		877,000	776,232	-	-	-	-	**(776,232)**			
Digital and Social Media	57,000	-	-	-	-	**(57,000)**		28,500	59,713	-	-	-	-	**(59,713)**			
	1,811,000	**-**	**-**	**-**	**-**	**(1,811,000)**	**50%**	**905,500**	**835,944**	**-**	**-**	**-**	**-**	**(835,944)**	**$ (69,556)**	**-8%**	
Information Infrastructure and Management																	
Information Technology	1,450,000	-	-	-	-	**(1,450,000)**		594,500	607,167	-	-	-	-	**(607,167)**			
Knowledge and Data Management	1,157,600	-	-	-	-	**(1,157,600)**		474,616	411,862	3,826	-	-	-	**(408,036)**			
Business Software	-	-	-	-	-	**-**		-	160,333	53	-	-	-	**(160,280)**			
	2,607,600	**-**	**-**	**-**	**-**	**(2,607,600)**	**41%**	**1,069,116**	**1,179,362**	**3,879**	**-**	**-**	**-**	**(1,175,483)**	**$ 110,246**	**10%**	
Project Recoveries																	
Project Recoveries	(5,498,000)	-	-	-	-	**5,498,000**		(1,594,420)	(1,151,798)	-	-	-	-	**1,151,798**			
	(5,498,000)	**-**	**-**	**-**	**-**	**5,498,000**	**29%**	**(1,594,420)**	**(1,151,798)**	**-**	**-**	**-**	**-**	**1,151,798**	**$ 442,622**	**0%**	
Vehicles and Equipment																	
Operations	(1,205,000)	-	-	-	-	**1,205,000**		(506,100)	(387,496)	-	-	-	-	**387,496**			
Acquisitions	1,105,000	-	-	-	-	**(1,105,000)**		464,100	248,521	-	-	-	-	**(248,521)**			

ATTACHMENT 1 - SIX MONTH VARIANCE REPORT - OPERATING BUDGET

	2019 Budget: 201901 - 201906						Anticipated Q2 Spend (%)	Anticipated Q2 Spend ($)	2019 Actual: 201901 - 201906						$ Spend Difference	% Spend Difference	Reportable Variance
	Expenditures	Authority Generated	Government Funded	Levies	Reserves	Net			Expenditures	Authority Generated	Government Funded	Levies	Reserves	Net			
	(100,000)	**-**	**-**	**-**	**-**	**100,000**	**42%**	**(42,000)**	**(138,975)**	**-**	**-**	**-**	**-**	**138,975**	**$ (96,975)**	**0%**	
Grand Total	**45,402,430**	**28,801,245**	**3,750,755**	**15,220,180**	**(80,000)**	**2,289,750**	**48%**	**21,793,166**	**22,004,825**	**12,383,763**	**818,108**	**15,218,263**	**18,890**	**6,434,198**	**$ 211,659**	**1%**	