## 2019 Budget

Presented by: Michael Tolensky

Chief Financial and Operating Officer



### **Presentation Content**

2019 TRCA Budget

2019 Capital and Operating (General) Levy by Service Area

Apportionment of 2019 Operating (General) Levy

2019 Full-time Equivalent Employees (FTEs)

#### Service Areas

- Service Area 1 Watershed Studies and Strategies
- Service Area 2 Water Risk Management
- Service Area 3 Regional Biodiversity
- Service Area 4 Greenspace Securement and Management
- Service Area 5 Tourism and Recreation
- Service Area 6 Planning and Development Review
- Service Area 7 Education and Outreach
- Service Area 8 Sustainable Communities
- Service Area 9 Corporate Services
- TRCA Budget All Service Areas

## 2019 TRCA Budget (\$000s)

Service Area	Revenue	Expenditures	Reserves	Net Surplus (Deficit)
1. Watershed Studies and Strategies	3,856	3,806	0	50
2. Water Risk Management	93,753	93,611	0	143
3. Regional Biodiversity	22,212	22,249	-100	-137
4. Greenspace Securement and Management	12,740	10,577	0	2,163
5. Tourism and Recreation	20,688	18,922	0	1,766
6. Planning and Development Review	11,772	11,401	0	371
7. Education and Outreach	16,246	16,267	20	-1
8. Sustainable Communities	10,435	10,434	0	1
9. Corporate Services	12,452	26,712	13,935*	-324
Total	204,154	213,979	13,855	4,030

<sup>\*</sup>Head Office - Construction Financing

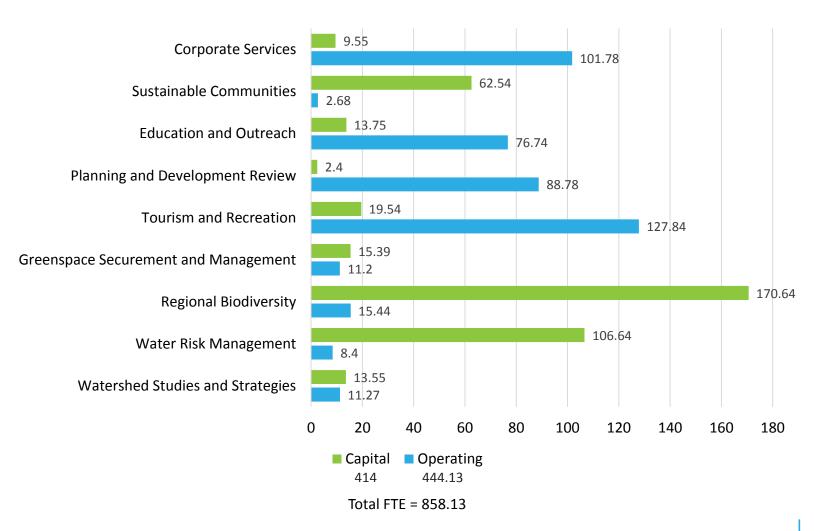
# 2019 Capital and Operating (General) Levy by Service Area (\$000s)

Samiles Aves		Capital Levy			Operating	Total	
Service Area	Durham	Peel	Toronto	York	Levy	Total	
Watershed Studies and     Strategies	9	761	246	189	1,457	2,662	
2. Water Risk Management	347	2,333	12,144	1,841	861	17,526	
3. Regional Biodiversity	398	3,698	3,538	1,081	27	8,742	
4. Greenspace Securement and Management	3	1,544	64	401	1,095	3,107	
5. Tourism and Recreation	105	966	3,670	-	1,507	6,248	
6. Planning and Development Review	14	57	322	107	-	500	
7. Education and Outreach	-	1,690	147	180	2,231	4,248	
8. Sustainable Communities	102	3,545	989	478	128	5,242	
9. Corporate Services	82	1,753	961	621	7,522	10,939	
Total	1,060	16,347	22,081	4,898	14,828	59,214	

## **Apportionment of 2019 Operating (General) Levy** (\$000s)

	Matching Levy	Matching Non-Levy	Tax Adjustment	Non CVA Levy	2019 General Levy	2018 General Levy	\$ Change over 2018	% Change over 2018
Township of Adjala- Tosorontio	_	1	-	-	1	1	-	1.7%
Regional Municipality of Durham	11	377	96	97	582	566	16	2.8%
Town of Mono	-	1	-	-	1	1	-	-13.5%
Regional Municipality of Peel	44	1,497	49	327	1,917	1,856	61	3.3%
City of Toronto	257	8,647	4	-	8,908	8,602	306	3.6%
Regional Municipality of York	87	2,926	183	223	3,419	3,322	97	2.9%
	399	13,449	332	647	14,828	14,348	480	3.3%

## 2019 Full-time Equivalent Employees (FTEs)



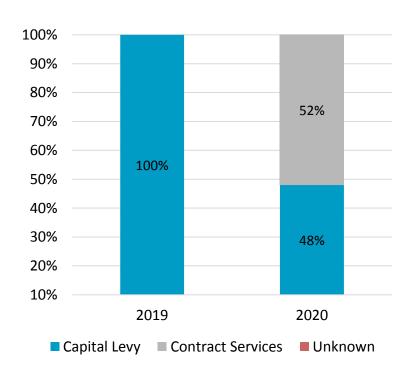
## **Service Area 1 – Watershed Studies and Strategies**



Watershed Planning and Reporting



**Climate Science** 



<b>2019 Budget</b> (\$000s)		
Revenue	%	\$
Capital levy	48.08%	1,854
Operating levy	37.79%	1,457
Municipal contract services	5.29%	204
Provincial grants	4.54%	175
Federal grants	3.50%	135
User fees, sales and admissions	0.62%	24
Donations	0.18%	7
Total Revenue		3,856
Expenditures	%	\$
Wages and benefits	76.98%	2,930
Contracted services	15.61%	594
Materials and supplies	1.18%	45
Internal Recoveries / (Recoveries) - Net	6.23%	237
Total Expenditures		3,806
Net Budget		50

## Service Area 2 – Water Risk Management



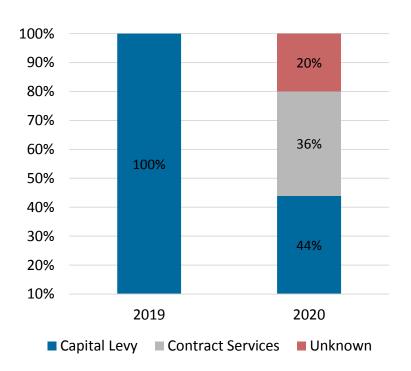
Water Resource Science



Flood Management



**Erosion Management** 



<b>2019 Budget</b> (\$000s)		
Revenue	%	\$
Municipal contract services	64.15%	60,139
Capital levy	23.86%	22,365
Federal grants	6.70%	6,281
Provincial / Federal Contract Services	1.48%	1,383
Contract services	1.47%	1,374
Provincial grants	1.37%	1,280
Operating levy	0.92%	861
User fees, sales and admissions	0.07%	64
Investment Income	0.01%	5
Donations	0.00%	1
Total Revenue		93,753
Expenditures	%	\$
Contracted services	68.83%	64,437
Materials and supplies	15.01%	14,053
Wages and benefits	11.49%	10,756
Utilities	0.03%	28
Property Tax	0.02%	18
Internal Recoveries / (Recoveries) - Net	4.61%	4,319
Total Expenditures		93,611
Net Budget		143

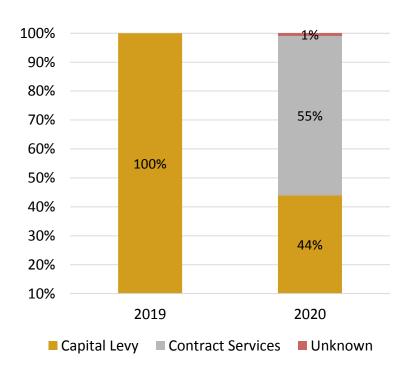
## Service Area 3 – Regional Biodiversity

Ecosystem Management Research and Directions

Biodiversity Monitoring

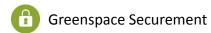
Restoration and Regeneration

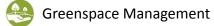
Forest Management

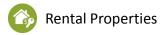


<b>2019 Budget</b> (\$000s)		
Revenue	%	\$
Capital levy	42.34%	9,404
Contract services	36.07%	8,012
Municipal contract services	13.04%	2,896
Provincial / Federal Contract Services	3.48%	772
Municipal grants	2.04%	453
Federal grants	1.22%	270
Provincial grants	1.19%	264
Toronto and Region Conservation		
Foundation	0.34%	75
User fees, sales and admissions	0.18%	39
Operating levy	0.12%	27
Total Revenue		22,212
Expenditures	%	\$
Wages and benefits	65.37%	14,544
Contracted services	15.02%	3,342
Materials and supplies	14.20%	3,159
Utilities	0.01%	3
Property Tax	0.00%	1
Internal Recoveries / (Recoveries) - Net	5.40%	1,201
Total Expenditures		22,249
Reserves		(100)
Net Budget		(137)

## Service Area 4 – Greenspace Securement and Management



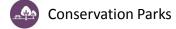






<b>2019 Budget</b> (\$000s)		
Revenue	%	\$
Rent and property interests	30.08%	3,832
Municipal contract services	29.82%	3,799
Capital levy	10.41%	1,326
Municipal grants	10.02%	1,277
Operating levy	8.59%	1,095
Donations	7.85%	1,000
Contract services	2.19%	279
Provincial / Federal contract services	0.98%	125
Sundry	0.05%	7
Total Revenue		12,740
Expenditures	%	\$
Contracted services	38.98%	4,124
Materials and supplies	25.90%	2,739
Wages and benefits	24.47%	2,588
Property Tax	7.33%	775
Utilities	0.63%	67
Internal Recoveries / (Recoveries) - Net	2.69%	284
Total Expenditures		10,577
Net Budget		2,163

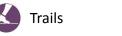
## **Service Area 5 – Tourism and Recreation**

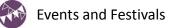


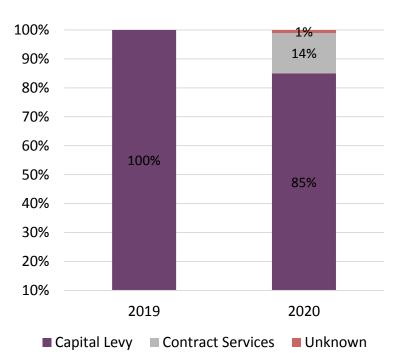








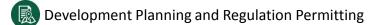


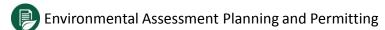


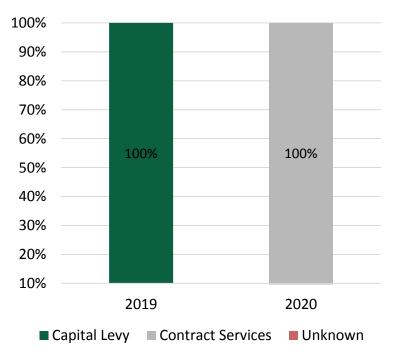
<b>2019 Budget</b> (\$000s)		
Revenue	%	\$
User fees, sales and admissions	46.23%	9,564
Capital levy	26.30%	5,441
Operating levy	7.28%	1,507
Municipal grants	6.79%	1,405
Municipal contract services	6.77%	1,400
Toronto and Region Conservation		
Foundation	2.76%	571
Provincial grants	1.06%	220
Rent and property interests	0.95%	196
Provincial / Federal contract services	0.91%	188
Contract services	0.90%	186
Federal grants	0.05%	10
Total Revenue		20,688
Expenditures		
Wages and benefits	51.42%	9,730
Contracted services	30.57%	5,784
Materials and supplies	9.98%	1,888
Utilities	3.62%	685
Internal Recoveries / (Recoveries) - Net	4.41%	835
Total Expenditures		18,922
Net Budget		1,766

## **Service Area 6 – Planning and Development**









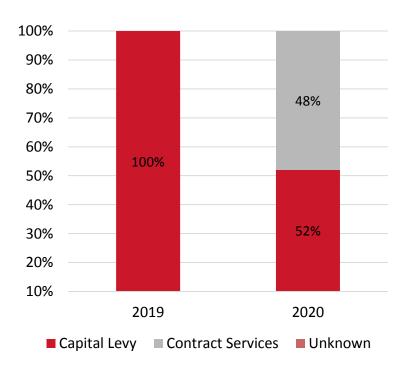
<b>2019 Budget</b> (\$000s)		
Revenue	%	\$
User fees, sales and admissions	78.87%	9,284
Municipal contract services	8.23%	969
Capital levy	7.83%	922
Provincial / Federal Contract Services	3.31%	390
Contract services	1.33%	156
Provincial grants	0.42%	50
Municipal Grants	0.01%	1
Total Revenue		11,772
Expenditures	%	\$
Wages and benefits	90.05%	10,267
Contracted services	6.40%	730
Materials and supplies	0.85%	97
Internal Recoveries / (Recoveries) - Net	2.69%	307
Total Expenditures		11,401
Net Budget		371

### Service Area 7 – Education and Outreach

School Programs

Family and Community Programs

Newcomer Employment and Education



<b>2019 Budget</b> (\$000s)		
Revenue	%	\$
Capital levy	52.06%	8,457
User fees, sales and admissions	22.44%	3,645
Operating levy	13.73%	2,231
Provincial grants	4.30%	699
Toronto and Region Conservation		
Foundation	3.07%	498
Federal grants	2.51%	407
Contract services	1.70%	276
Rent and property interests	0.17%	28
Municipal contract services	0.02%	3
Donations	0.01%	2
Total Revenue		16,246
Expenditures	%	\$
Contracted services	47.50%	7,727
Wages and benefits	43.98%	7,155
Materials and supplies	4.01%	653
Utilities	1.41%	229
Internal Recoveries / (Recoveries) - Net	3.09%	503
Total Expenditures		16,267
Reserves		20
Net Budget		(1)

## **Service Area 8 – Sustainable Communities**



Living City Transition Program



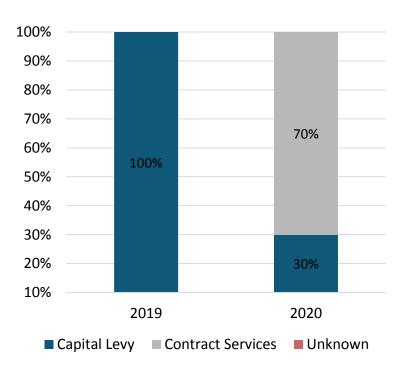
**Community Engagement** 



<b>2019 Budget</b> (\$000s)		
Revenue	%	\$
Capital levy	56.67%	5,913
Contract services	12.10%	1,263
User fees, sales and admissions	8.26%	862
Municipal contract services	5.49%	573
Provincial / Federal contract services	4.31%	450
Federal grants	3.60%	376
Toronto and Region Conservation		
Foundation	3.07%	320
Provincial grants	2.54%	265
Donations	2.39%	249
Operating levy	1.23%	128
Municipal grants	0.34%	36
Total Revenue		10,435
Expenditures	%	\$
Wages and benefits	59.26%	6,183
Contracted services	26.47%	2,762
Materials and supplies	3.09%	322
Internal Recoveries / (Recoveries) - Net	11.18%	1,167
Total Expenditures		10,434
Net Budget		1

## **Service Area 9 – Corporate Services**

Corporate Management and Governance Financial Management Human Resources Corporate Communications Information Infrastructure and Management



<b>2019 Budget</b> (\$000s)		
Revenue	%	\$
Operating levy	60.42%	7,523
Capital levy	30.07%	3,744
Investment Income	5.71%	711
Municipal grants	1.93%	240
User fees, sales and admissions	0.69%	86
Provincial grants	0.64%	80
Rent and property interests	0.27%	34
Federal grants	0.10%	13
Toronto and Region Conservation		
Foundation	0.11%	14
Contract services	0.06%	7
Total Revenue		12,452
Expenditures	%	\$
Contracted services	79.69%	21,287
Wages and benefits	44.15%	11,793
Materials and supplies	9.03%	2,412
Utilities	0.25%	67
Property Tax	0.02%	6
Internal Recoveries / (Recoveries) - Net	(33.14%)	(8,853)
Total Expenditures		26,712
Head Office – Construction Financing		13,935
Net Budget		(324)

## **TRCA Budget – All Service Areas**

<b>2019 Budget</b> (\$000s)					
Revenue	%	\$	Expenditures	%	\$
Municipal contract services	34.28%	69,983	Contracted services	51.77%	110,785
Capital levy	29.11%	59,425	Wages and benefits	35.49%	75,945
User fees, sales and admissions	11.54%	23,569	Materials and supplies	11.86%	25,369
Operating levy	7.30%	14,828	Utilities	0.50%	1,078
Contract services	5.66%	11,553	Property taxes	0.37%	800
Federal grants	3.67%	7,492	Total Expenditures		213,977
Rent and property interests	2.00%	4,089			
Municipal grants	1.67%	3,412			
Provincial / Federal contract services	1.62%	3,307	Total Revenue Less Expenditures		(9,827)
Provincial grants	1.49%	3,033	Plus Reserves / Head Office – Construction Financing		13,855
Toronto and Region Conservation Foundation	0.72%	1,477	N . D . L . L . C . L		4,028
Donations	0.62%	1,259			
Investment income	0.35%	716			
Sundry	0.00%	7			
Total Revenue		204,150			

