



Toronto and Region
Conservation
Authority

2019 Budget Operating and Capital

May 3, 2019

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Toronto and Region Conservation Authority
2019 Operating and Capital Budget

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	14,828,000	14,322,000	14,322,878	506,000	3.5%
Capital levy	59,425,000	55,402,000	39,939,478	4,023,000	7.3%
Contract services	69,983,000	16,802,000	27,473,848	53,181,000	316.5%
Grants	3,412,000	4,950,000	1,398,513	(1,538,000)	-31.1%
Provincial/Federal					
Provincial grants	3,033,000	3,167,000	3,863,822	(134,000)	-4.2%
Federal grants	7,492,000	2,909,000	2,236,373	4,583,000	157.5%
Contract services	3,307,000	3,093,000	3,070,753	214,000	6.9%
User fees, sales and admissions	23,569,000	24,867,000	23,012,689	(1,298,000)	-5.2%
Contract services					
Compensation agreements	2,685,000	2,323,000	1,606,997	362,000	15.6%
Corporate and other	8,868,000	4,037,000	3,897,015	4,831,000	119.7%
Rent and property interests	4,089,000	3,328,000	7,099,617	761,000	22.9%
Fundraising					
Donations	1,259,000	397,000	247,585	862,000	217.1%
Toronto and Region Conservation Foundation	1,477,000	2,023,000	1,201,117	(546,000)	-27.0%
Investment income	716,000	681,000	520,776	35,000	5.1%
Sundry	7,000	11,000	87,788	(4,000)	-36.4%
Total Revenue	204,150,000	138,312,000	129,979,249	65,838,000	47.6%

Toronto and Region Conservation Authority
2019 Operating and Capital Budget

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	2,848,000	3,031,000	2,556,881	(183,000)	-6.0%
Climate Science	958,000	701,000	493,578	257,000	36.7%
	<u>3,806,000</u>	<u>3,732,000</u>	<u>3,050,459</u>	<u>74,000</u>	<u>2.0%</u>
Water Risk Management					
Water Resource Science	4,682,000	2,875,000	3,085,642	1,807,000	62.9%
Erosion Management	83,466,000	26,009,000	27,575,927	57,457,000	220.9%
Flood Management	5,463,000	6,527,000	5,689,590	(1,064,000)	-16.3%
	<u>93,611,000</u>	<u>35,411,000</u>	<u>36,351,159</u>	<u>58,200,000</u>	<u>164.4%</u>
Regional Biodiversity					
Biodiversity Monitoring	2,670,000	2,288,000	2,201,832	382,000	16.7%
Ecosystem Management Research and Directions	935,000	1,332,000	1,267,564	(397,000)	-29.8%
Forest Management	1,552,000	1,631,000	1,530,584	(79,000)	-4.8%
Restoration and Regeneration	17,092,000	12,022,000	12,884,854	5,070,000	42.2%
	<u>22,249,000</u>	<u>17,273,000</u>	<u>17,884,834</u>	<u>4,976,000</u>	<u>28.8%</u>
Greenspace Securement and Management					
Greenspace Securement	2,727,000	1,790,000	701,312	937,000	52.3%
Greenspace Management	5,879,000	4,084,000	2,180,428	1,795,000	44.0%
Rental Properties	1,971,000	1,897,000	2,634,648	74,000	3.9%
	<u>10,577,000</u>	<u>7,771,000</u>	<u>5,516,388</u>	<u>2,806,000</u>	<u>36.1%</u>
Tourism and Recreation					
Waterfront Parks	1,773,000	1,299,000	2,512,710	474,000	36.5%
Conservation Parks	6,908,000	6,903,000	6,141,941	5,000	0.1%
Trails	3,351,000	4,276,000	2,777,552	(925,000)	-21.6%
Bathurst Glen Golf Course	1,314,000	1,367,000	1,165,328	(53,000)	-3.9%
Black Creek Pioneer Village	4,927,000	7,189,000	7,089,144	(2,262,000)	-31.5%
Events and Festivals	647,000	829,000	1,171,884	(182,000)	-22.0%
Wedding and Corporate Events	-	1,941,000	1,612,463	(1,941,000)	-100.0%
	<u>18,920,000</u>	<u>23,804,000</u>	<u>22,471,022</u>	<u>(4,884,000)</u>	<u>-20.5%</u>
Planning and Development Review					
Development Planning and Regulation Permitting	6,543,000	5,897,000	6,122,920	646,000	11.0%
Environmental Assessment Planning and Permitting	3,982,000	3,590,000	3,286,169	392,000	10.9%
Policy Development and Review	876,000	846,000	731,972	30,000	3.5%
	<u>11,401,000</u>	<u>10,333,000</u>	<u>10,141,061</u>	<u>1,068,000</u>	<u>10.3%</u>
Education and Outreach					
School Programs	14,083,000	13,949,000	6,999,072	134,000	1.0%
Newcomer Services	885,000	955,000	938,584	(70,000)	-7.3%
Family and Community Programs	1,299,000	1,611,000	1,534,509	(312,000)	-19.4%
	<u>16,267,000</u>	<u>16,515,000</u>	<u>9,472,165</u>	<u>(248,000)</u>	<u>-1.5%</u>
Sustainable Communities					
Living City Transition Program	7,241,000	6,625,000	6,057,478	616,000	9.3%
Community Engagement	3,193,000	2,893,000	2,613,777	300,000	10.4%
Social Enterprise Development	-	-	-	-	0.0%
	<u>10,434,000</u>	<u>9,518,000</u>	<u>8,671,255</u>	<u>916,000</u>	<u>9.6%</u>
Corporate Services					
Financial Management	3,019,000	2,980,000	2,775,839	39,000	1.3%
Corporate Management and Governance	22,837,000	8,505,000	8,708,853	14,332,000	168.5%
Human Resources	1,360,000	1,521,000	1,047,582	(161,000)	-10.6%
Corporate Communications	1,811,000	1,676,000	1,675,587	135,000	8.1%
Information Infrastructure and Management	3,280,000	2,787,000	2,540,582	493,000	17.7%
Project Recoveries	(5,495,000)	(3,310,000)	(3,579,069)	(2,185,000)	66.0%
Vehicles and Equipment	(100,000)	-	(234,672)	(100,000)	0.0%
	<u>26,712,000</u>	<u>14,159,000</u>	<u>12,934,702</u>	<u>12,553,000</u>	<u>88.7%</u>
Total Expenditures	<u>213,977,000</u>	<u>138,516,000</u>	<u>126,493,045</u>	<u>75,461,000</u>	<u>54.5%</u>
Net Surplus (Deficit)	<u>(9,825,000)</u>	<u>(205,000)</u>	<u>3,486,204</u>	<u>(9,620,000)</u>	<u>4692.7%</u>
Reserves / Head Office - Construction Financing	13,855,000	205,000	(2,595,340)	13,650,000	6658.5%
Net Budget	<u>4,030,000</u>	<u>-</u>	<u>890,864</u>	<u>4,030,000</u>	<u>0.0%</u>

Toronto and Region Conservation Authority
2019 Operating Budget

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	14,828,000	14,322,000	14,322,878	506,000	3.5%
Capital levy	392,000	377,000	377,917	15,000	4.0%
Contract services	1,194,000	1,059,000	1,165,533	135,000	12.7%
Grants	306,000	371,000	351,888	(65,000)	-17.5%
Provincial/Federal					
Provincial grants	1,286,000	1,756,000	1,967,866	(470,000)	-26.8%
Federal grants	119,000	102,000	269,088	17,000	16.7%
Contract services	847,000	939,000	1,571,778	(92,000)	-9.8%
User fees, sales and admissions	22,621,000	23,803,000	22,039,978	(1,182,000)	-5.0%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	1,021,000	857,000	766,804	164,000	19.1%
Rent and property interests	3,726,000	3,098,000	6,615,551	628,000	20.3%
Fundraising					
Donations	-	-	3,390	-	0.0%
Toronto and Region Conservation Foundation	716,000	719,000	540,929	(3,000)	-0.4%
Investment income	711,000	676,000	766,220	35,000	5.2%
Sundry	7,000	9,000	87,788	(2,000)	-22.2%
Total Revenue	47,774,000	48,088,000	50,847,608	(314,000)	-0.7%

Toronto and Region Conservation Authority

2019 Operating Budget

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	1,581,000	1,709,000	1,674,329	(128,000)	-7.5%
Climate Science	-	29,000	26,376	(29,000)	-100.0%
	<u>1,581,000</u>	<u>1,738,000</u>	<u>1,700,705</u>	<u>(157,000)</u>	<u>-9.0%</u>
Water Risk Management					
Water Resource Science	-	-	-	-	0.0%
Erosion Management	-	-	-	-	0.0%
Flood Management	1,187,000	1,137,000	1,096,284	50,000	4.4%
	<u>1,187,000</u>	<u>1,137,000</u>	<u>1,096,284</u>	<u>50,000</u>	<u>4.4%</u>
Regional Biodiversity					
Biodiversity Monitoring	29,000	22,000	62,768	7,000	31.8%
Ecosystem Management Research and Directions	-	-	-	-	0.0%
Forest Management	79,000	140,000	100,035	(61,000)	-43.6%
Restoration and Regeneration	525,000	1,136,000	1,294,175	(611,000)	-53.8%
	<u>633,000</u>	<u>1,298,000</u>	<u>1,456,978</u>	<u>(665,000)</u>	<u>-51.2%</u>
Greenspace Securement and Management					
Greenspace Securement	-	-	-	-	0.0%
Greenspace Management	926,000	1,044,000	818,322	(118,000)	-11.3%
Rental Properties	1,971,000	1,897,000	2,634,648	74,000	3.9%
	<u>2,897,000</u>	<u>2,941,000</u>	<u>3,452,970</u>	<u>(44,000)</u>	<u>-1.5%</u>
Tourism and Recreation					
Waterfront Parks	-	-	-	-	0.0%
Conservation Parks	5,520,000	5,211,000	5,532,232	309,000	5.9%
Trails	-	-	-	-	0.0%
Bathurst Glen Golf Course	1,314,000	1,367,000	1,165,328	(53,000)	-3.9%
Black Creek Pioneer Village	4,235,000	4,118,000	3,968,728	117,000	2.8%
Events and Festivals	647,000	829,000	1,171,884	(182,000)	-22.0%
Wedding and Corporate Events	-	1,941,000	1,612,463	(1,941,000)	-100.0%
	<u>11,716,000</u>	<u>13,466,000</u>	<u>13,450,635</u>	<u>(1,750,000)</u>	<u>-13.0%</u>
Planning and Development Review					
Development Planning and Regulation Permitting	6,543,000	5,845,000	6,077,026	698,000	11.9%
Environmental Assessment Planning and Permitting	3,982,000	3,590,000	3,215,462	392,000	10.9%
Policy Development and Review	346,000	346,000	268,929	-	0.0%
	<u>10,871,000</u>	<u>9,781,000</u>	<u>9,561,417</u>	<u>1,090,000</u>	<u>11.1%</u>
Education and Outreach					
School Programs	5,356,000	5,207,000	4,720,506	149,000	2.9%
Newcomer Services	730,000	778,000	763,922	(48,000)	-6.2%
Family and Community Programs	1,011,000	921,000	885,224	90,000	9.8%
	<u>7,097,000</u>	<u>6,906,000</u>	<u>6,369,652</u>	<u>191,000</u>	<u>2.8%</u>
Sustainable Communities					
Living City Transition Program	146,000	144,000	143,606	2,000	1.4%
Community Engagement	293,000	73,000	124,444	220,000	301.4%
Social Enterprise Development	-	-	-	-	0.0%
	<u>439,000</u>	<u>217,000</u>	<u>268,050</u>	<u>222,000</u>	<u>102.3%</u>
Corporate Services					
Financial Management	3,019,000	2,980,000	2,775,839	39,000	1.3%
Corporate Management and Governance	5,830,000	5,414,000	5,283,957	416,000	7.7%
Human Resources	1,312,000	1,521,000	1,014,811	(209,000)	-13.7%
Corporate Communications	1,811,000	1,676,000	1,675,587	135,000	8.1%
Information Infrastructure and Management	2,608,000	2,327,000	2,314,000	281,000	12.1%
Project Recoveries	(5,498,000)	(3,315,000)	(3,521,173)	(2,183,000)	65.9%
Vehicles and Equipment	(100,000)	-	(210,767)	(100,000)	0.0%
	<u>8,982,000</u>	<u>10,603,000</u>	<u>9,332,254</u>	<u>(1,621,000)</u>	<u>-15.3%</u>
Total Expenditures	<u>45,403,000</u>	<u>48,087,000</u>	<u>46,688,945</u>	<u>(2,684,000)</u>	<u>-5.6%</u>
Net Surplus (Deficit)	<u>2,370,000</u>	<u>-</u>	<u>4,158,664</u>	<u>2,370,000</u>	<u>0.0%</u>
Reserves	(80,000)	-	(3,237,069)	(80,000)	0.0%
Net Budget	<u>2,290,000</u>	<u>-</u>	<u>921,595</u>	<u>2,290,000</u>	<u>0.0%</u>

Toronto and Region Conservation Authority
2019 Capital Budget

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	-	-	-	-	0.0%
Capital levy	59,033,000	55,025,000	39,561,561	4,008,000	7.3%
Contract services	68,789,000	15,743,000	26,308,314	53,046,000	336.9%
Grants	3,106,000	4,579,000	1,046,625	(1,473,000)	-32.2%
Provincial/Federal					
Provincial grants	1,747,000	1,411,000	1,895,956	336,000	23.8%
Federal grants	7,373,000	2,807,000	1,967,285	4,566,000	162.7%
Contract services	2,461,000	2,154,000	1,498,975	307,000	14.3%
User fees, sales and admissions	948,000	1,064,000	972,711	(116,000)	-10.9%
Contract services					
Compensation agreements	2,685,000	2,323,000	1,606,997	362,000	15.6%
Corporate and other	7,847,000	3,180,000	3,130,211	4,667,000	146.8%
Rent and property interests	364,000	230,000	484,066	134,000	58.3%
Fundraising					
Donations	1,259,000	397,000	244,195	862,000	217.1%
Toronto and Region Conservation Foundation	761,000	1,304,000	660,188	(543,000)	-41.6%
Investment income	5,000	5,000	(245,444)	-	0.0%
Sundry	-	2,000	-	(2,000)	-100.0%
Total Revenue	156,378,000	90,224,000	79,131,640	66,154,000	73.3%

Toronto and Region Conservation Authority

2019 Capital Budget

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	1,267,000	1,321,000	882,551	(54,000)	-4.1%
Climate Science	958,000	672,000	467,202	286,000	42.6%
	<u>2,225,000</u>	<u>1,993,000</u>	<u>1,349,753</u>	<u>232,000</u>	<u>11.6%</u>
Water Risk Management					
Water Resource Science	4,682,000	2,875,000	3,085,642	1,807,000	62.9%
Erosion Management	83,466,000	26,009,000	27,575,927	57,457,000	220.9%
Flood Management	4,275,000	5,390,000	4,593,306	(1,115,000)	-20.7%
	<u>92,423,000</u>	<u>34,274,000</u>	<u>35,254,875</u>	<u>58,149,000</u>	<u>169.7%</u>
Regional Biodiversity					
Biodiversity Monitoring	2,640,000	2,266,000	2,139,065	374,000	16.5%
Ecosystem Management Research and Directions	935,000	1,332,000	1,267,564	(397,000)	-29.8%
Forest Management	1,473,000	1,491,000	1,430,549	(18,000)	-1.2%
Restoration and Regeneration	16,567,000	10,886,000	11,590,679	5,681,000	52.2%
	<u>21,615,000</u>	<u>15,975,000</u>	<u>16,427,857</u>	<u>5,640,000</u>	<u>35.3%</u>
Greenspace Securement and Management					
Greenspace Securement	2,727,000	1,790,000	701,312	937,000	52.3%
Greenspace Management	4,953,000	3,040,000	1,362,106	1,913,000	62.9%
	<u>7,680,000</u>	<u>4,830,000</u>	<u>2,063,418</u>	<u>2,850,000</u>	<u>59.0%</u>
Tourism and Recreation					
Waterfront Parks	1,773,000	1,299,000	2,512,710	474,000	36.5%
Conservation Parks	1,388,000	1,692,000	609,709	(304,000)	-18.0%
Trails	3,351,000	4,276,000	2,777,552	(925,000)	-21.6%
Black Creek Pioneer Village	692,000	3,071,000	3,120,416	(2,379,000)	-77.5%
Events and Festivals	-	-	-	-	0.0%
	<u>7,204,000</u>	<u>10,338,000</u>	<u>9,020,387</u>	<u>(3,134,000)</u>	<u>-30.3%</u>
Planning and Development Review					
Development Planning and Regulation Permitting	-	52,000	45,894	(52,000)	-100.0%
Environmental Assessment Planning and Permitting	-	-	70,708	-	0.0%
Policy Development and Review	530,000	500,000	463,043	30,000	6.0%
	<u>530,000</u>	<u>552,000</u>	<u>579,645</u>	<u>(22,000)</u>	<u>-4.0%</u>
Education and Outreach					
School Programs	8,727,000	8,742,000	2,278,566	(15,000)	-0.2%
Newcomer Services	155,000	177,000	174,662	(22,000)	-12.4%
Family and Community Programs	288,000	690,000	649,285	(402,000)	-58.3%
	<u>9,170,000</u>	<u>9,609,000</u>	<u>3,102,513</u>	<u>(439,000)</u>	<u>-4.6%</u>
Sustainable Communities					
Living City Transition Program	7,095,000	6,480,000	5,913,872	615,000	9.5%
Community Engagement	2,900,000	2,820,000	2,489,334	80,000	2.8%
	<u>9,995,000</u>	<u>9,300,000</u>	<u>8,403,206</u>	<u>695,000</u>	<u>7.5%</u>
Corporate Services					
Financial Management	-	-	-	-	0.0%
Corporate Management and Governance	17,007,000	3,092,000	3,424,896	13,915,000	450.0%
Human Resources	48,000	-	32,771	48,000	0.0%
Information Infrastructure and Management	672,000	460,000	226,582	212,000	46.1%
Project Recoveries	4,000	5,000	(57,896)	(1,000)	-20.0%
Vehicles and Equipment	-	-	(23,905)	-	0.0%
	<u>17,731,000</u>	<u>3,557,000</u>	<u>3,602,448</u>	<u>14,174,000</u>	<u>398.5%</u>
Total Expenditures	<u>168,573,000</u>	<u>90,428,000</u>	<u>79,804,102</u>	<u>78,145,000</u>	<u>86.4%</u>
Net Surplus (Deficit)	<u>(12,195,000)</u>	<u>(205,000)</u>	<u>(672,460)</u>	<u>(11,990,000)</u>	<u>5848.8%</u>
Reserves / Head Office - Construction Financing	13,935,000	205,000	641,729	13,730,000	6697.6%
Net Budget	<u>1,740,000</u>	<u>-</u>	<u>(30,731)</u>	<u>1,740,000</u>	<u>0.0%</u>

Toronto and Region Conservation Authority
2019 Operating and Capital Budget - by object classification

	2019	2018	Unaudited 2018	\$ Change over 2018	% Change over 2018
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	14,828,000	14,322,000	14,274,878	506,000	3.5%
Capital levy	59,425,000	55,402,000	39,987,478	4,023,000	7.3%
Contract services	69,983,000	16,802,000	27,473,848	53,181,000	316.5%
Grants	3,412,000	4,950,000	1,398,513	(1,538,000)	-31.1%
Provincial/Federal					
Provincial grants	3,033,000	3,167,000	3,863,822	(134,000)	-4.2%
Federal grants	7,492,000	2,909,000	2,236,373	4,583,000	157.5%
Contract services	3,307,000	3,093,000	3,070,753	214,000	6.9%
User fees, sales and admissions	23,569,000	24,867,000	23,012,689	(1,298,000)	-5.2%
Contract services					
Compensation agreements	2,685,000	2,323,000	1,606,997	362,000	15.6%
Corporate and other	8,868,000	4,037,000	3,897,015	4,831,000	119.7%
Rent and property interests	4,089,000	3,328,000	7,099,617	761,000	22.9%
Fundraising					
Donations	1,259,000	397,000	247,585	862,000	217.1%
Toronto and Region Conservation Foundation	1,477,000	2,023,000	1,201,117	(546,000)	-27.0%
Investment income	716,000	681,000	520,776	35,000	5.1%
Sundry	7,000	11,000	87,788	(4,000)	-36.4%
Total Revenue	204,150,000	138,312,000	129,979,249	65,838,000	47.6%
Expenditures					
Wages and benefits	75,944,000	70,879,000	67,932,564	5,065,000	7.1%
Contracted services	110,785,000	47,984,000	45,729,125	62,801,000	130.9%
Materials and supplies	25,369,000	17,756,000	10,739,871	7,613,000	42.9%
Utilities	1,078,000	1,063,000	1,150,752	15,000	1.4%
Property taxes	800,000	836,000	943,694	(36,000)	-4.3%
	213,976,000	138,518,000	126,496,006	75,458,000	54.5%
Internal Recoveries	(29,958,000)	(14,334,000)	(18,490,511)	(15,624,000)	109.0%
Internal Charges	29,958,000	14,334,000	18,487,552	15,624,000	109.0%
Total Expenditures	213,976,000	138,518,000	126,493,047	75,458,000	54.5%
Net Surplus (Deficit)	(9,826,000)	(206,000)	3,486,202	(9,620,000)	4669.9%
Reserves / Head Office - Construction Financing	13,855,000	205,000	(2,595,340)	-	0.0%
Net Budget	4,029,000	(1,000)	890,862	(9,620,000)	962000.0%

Toronto and Region Conservation Authority
2019 Operating and Capital Levy
(\$000s)

Service Area	Capital Levy			York	Operating Levy	Total
	Durham	Peel	Toronto			
Watershed Studies and Strategies	9	761	246	189	1,457	2,662
Water Risk Management	347	2,333	12,144	1,841	861	17,526
Regional Biodiversity	398	3,698	3,538	1,081	27	8,742
Greenspace Securement and Management	3	1,544	64	401	1,095	3,107
Tourism and Recreation	105	966	3,670	-	1,507	6,248
Planning and Development Review	14	57	322	107	-	500
Education and Outreach	-	1,690	147	180	2,231	4,248
Sustainable Communities	102	3,545	989	478	128	5,242
Corporate Services	82	1,753	961	621	7,522	10,939
	1,060	16,347	22,081	4,898	14,828	59,214

Apportionment of 2019 General Levy

	Matching Levy	Matching Non Levy	Tax Adjustment	Non CVA Levy	2019 General Levy	2018 General Levy	\$ Change over 2018	% Change over 2018
Township of Adjala-Tosorontio	26	860	-	-	885	870	15	1.7%
Regional Municipality of Durham	11,219	377,513	96,452	96,666	581,850	565,775	16,075	2.8%
City of Toronto	256,988	8,647,233	4,114	-	8,908,335	8,602,100	306,235	3.6%
Town of Mono	33	1,111	336	-	1,480	1,710	(230)	-13.5%
Regional Municipality of Peel	44,478	1,496,604	48,785	327,133	1,917,000	1,856,000	61,000	3.3%
Regional Municipality of York	86,949	2,925,693	182,742	223,245	3,418,630	3,322,000	96,630	2.9%
	399,693	13,449,014	332,429	647,044	14,828,180	14,348,455	479,725	3.3%

Toronto and Region Conservation Authority
2019 Basis of Apportionment - Municipal Levy
(\$000s)

Municipality	Current Value Assessment*	% of Municipality in Authority	Current Value Assessment in Jurisdiction	Total Population	Population in Authority
Township of Adjala-Tosorontio	2,069	4	83	9,308	372
Durham, Regional Municipality of	43,922	*	36,386	193,542	161,404
City of Toronto	833,412	100	833,412	2,185,133	2,185,133
Town of Mono	2,121	5	106	7,550	378
Peel, Regional Municipality of	324,633	*	144,240	1,064,623	490,888
York, Regional Municipality of	309,948	*	281,974	761,668	684,166
	<u>1,516,105</u>		<u>1,296,201</u>	<u>4,221,824</u>	<u>3,522,341</u>
<u>Analysis of Regional Municipalities*</u>					
Durham, Regional Municipality of					
Ajax, Town of	19,701	86	16,943	95,383	82,029
Pickering, Town of	79,528	95	18,551	79,901	75,906
Uxbridge Township	4,694	19	892	18,258	3,469
	<u>103,923</u>		<u>36,386</u>	<u>193,542</u>	<u>161,404</u>
Peel, Regional Municipality of					
Brampton, City	109,813	63	69,182	422,249	266,017
Mississauga, City of	195,879	33	64,640	583,796	192,653
Caledon, Town of	18,941	55	10,417	58,578	32,218
	<u>324,633</u>		<u>144,239</u>	<u>1,064,623</u>	<u>490,888</u>
York, Regional Municipality of					
Aurora, Town of	16,282	4	651	46,233	1,849
Markham, Town of	99,531	100	99,531	253,758	253,758
Richmond Hill, Town of	61,156	99	60,545	149,642	148,146
Vaughan, Town of	112,095	100	112,095	255,813	255,813
Whitchurch-Stouffville, Town of	12,274	43	5,278	34,980	15,041
King Township	8,610	45	3,874	21,242	9,559
	<u>309,948</u>		<u>281,974</u>	<u>761,668</u>	<u>684,166</u>

* As provided by the Ministry of Natural Resources and Forestry

Toronto and Region Conservation Authority

2019 Operating and Capital Budget

Full-time Equivalent Employees (FTEs)

	Operating	Capital	Total
2019			
Watershed Studies and Strategies	11.27	13.55	24.82
Water Risk Management	8.40	106.64	115.04
Regional Biodiversity	15.44	170.64	186.08
Greenspace Securement and Management	11.20	15.39	26.59
Tourism and Recreation	127.84	19.54	147.38
Planning and Development Review	88.78	2.40	91.18
Education and Outreach	76.74	13.75	90.49
Sustainable Communities	2.68	62.54	65.22
Corporate Services	101.78	9.55	111.33
	444.13	414.00	858.13
2018			
Watershed Studies and Strategies	13.15	10.70	23.85
Water Risk Management	7.7	118.14	125.84
Regional Biodiversity	14.73	98.91	113.64
Greenspace Securement and Management	15.1	18.72	33.82
Tourism and Recreation	143.51	29.50	173.01
Planning and Development Review	82.8	2.75	85.55
Education and Outreach	71.44	15.62	87.06
Sustainable Communities	1.27	63.81	65.08
Corporate Services	97.04	7.99	105.03
	446.74	366.14	812.88

Toronto and Region Conservation Authority
2019 Operating and Capital Budget - Watershed Studies and Strategies

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	1,457,000	1,400,000	1,400,000	57,000	4.1%
Capital levy	1,854,000	1,368,000	1,094,273	486,000	35.5%
Contract services	204,000	197,000	164,877	7,000	3.6%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	175,000	420,000	300,150	(245,000)	-58.3%
Federal grants	135,000	250,000	118,591	(115,000)	-46.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	24,000	-	7,206	24,000	0.0%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	-	4,000	40,663	(4,000)	-100.0%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	7,000	-	-	7,000	0.0%
Toronto and Region Conservation Foundation	-	164,000	4,985	(164,000)	-100.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	<u>3,856,000</u>	<u>3,803,000</u>	<u>3,130,745</u>	<u>53,000</u>	<u>1.4%</u>
Expenditures					
Watershed Planning and Reporting					
Watershed Plans and Strategies	2,605,000	2,858,000	2,383,899	(253,000)	-8.9%
Report Cards	243,000	172,000	162,703	71,000	41.3%
	<u>2,848,000</u>	<u>3,030,000</u>	<u>2,546,602</u>	<u>(182,000)</u>	<u>-6.0%</u>
Climate Science					
Emerging and Integrative Climate Science	958,000	701,000	493,578	257,000	36.7%
	<u>958,000</u>	<u>701,000</u>	<u>493,578</u>	<u>257,000</u>	<u>36.7%</u>
Total Expenditures	<u>3,806,000</u>	<u>3,731,000</u>	<u>3,040,180</u>	<u>75,000</u>	<u>2.0%</u>
Net Surplus (Deficit)	<u>50,000</u>	<u>72,000</u>	<u>90,564</u>	<u>(22,000)</u>	<u>-30.6%</u>
Reserves	-	-	-	-	0.0%
Net Budget	<u>50,000</u>	<u>72,000</u>	<u>90,564</u>	<u>(22,000)</u>	<u>-30.6%</u>

Toronto and Region Conservation Authority
2019 Operating and Capital Budget - Water Risk Management

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	861,000	685,000	685,000	176,000	25.7%
Capital levy	22,365,000	20,006,000	13,844,019	2,359,000	11.8%
Contract services	60,139,000	9,997,000	18,112,139	50,142,000	501.6%
Grants	-	370,000	24,235	(370,000)	-100.0%
Provincial/Federal					
Provincial grants	1,280,000	1,086,000	1,364,127	194,000	17.9%
Federal grants	6,281,000	1,077,000	336,546	5,204,000	483.2%
Contract services	1,383,000	1,359,000	1,133,076	24,000	1.8%
User fees, sales and admissions	64,000	47,000	71,634	17,000	36.2%
Contract services					
Compensation agreements	21,000	11,000	29,194	10,000	90.9%
Corporate and other	1,353,000	895,000	1,201,558	458,000	51.2%
Rent and property interests	-	-	13,264	-	0.0%
Fundraising					
Donations	1,000	-	1,610	1,000	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	5,000	5,000	10,278	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	93,753,000	35,538,000	36,826,680	58,215,000	163.8%
Expenditures					
Water Resource Science					
Groundwater Strategies	749,000	702,000	671,835	47,000	6.7%
Source Water Protection Strategy	507,000	682,000	670,171	(175,000)	-25.7%
Regional Monitoring - Water	487,000	611,000	616,788	(124,000)	-20.3%
Hydrology	130,000	200,000	73,592	(70,000)	-35.0%
Stormwater Management Strategies	1,877,000	567,000	875,640	1,310,000	231.0%
Flood Plain Mapping	932,000	113,000	177,616	819,000	724.8%
	4,682,000	2,875,000	3,085,642	1,807,000	62.9%
Erosion Management					
Capital Works	81,717,000	24,186,000	21,103,165	57,531,000	237.9%
Hazard Monitoring	1,749,000	1,823,000	765,609	(74,000)	-4.1%
	83,466,000	26,009,000	21,868,774	57,457,000	220.9%
Flood Management					
Flood Forecasting and Warning	829,000	750,000	699,094	79,000	10.5%
Flood Risk Management	3,053,000	3,930,000	2,345,631	(877,000)	-22.3%
Flood Infrastructure and Operations	1,581,000	1,847,000	2,606,158	(266,000)	-14.4%
	5,463,000	6,527,000	5,650,883	(1,064,000)	-16.3%
Total Expenditures	93,611,000	35,411,000	30,605,299	58,200,000	164.4%
Net Surplus (Deficit)	143,000	126,000	6,221,380	17,000	13.5%
Reserves	-	-	-	-	0.0%
Net Budget	143,000	126,000	6,221,380	17,000	13.5%

Toronto and Region Conservation Authority
2019 Operating and Capital Budget - Regional Biodiversity

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	27,000	377,000	377,000	(350,000)	-92.8%
Capital levy	9,404,000	8,670,000	7,036,923	734,000	8.5%
Contract services	2,896,000	1,757,000	5,480,409	1,139,000	64.8%
Grants	453,000	1,134,000	312,865	(681,000)	-60.1%
Provincial/Federal					
Provincial grants	264,000	125,000	171,800	139,000	111.2%
Federal grants	270,000	418,000	477,862	(148,000)	-35.4%
Contract services	772,000	681,000	1,133,977	91,000	13.4%
User fees, sales and admissions	39,000	60,000	27,789	(21,000)	-35.0%
Contract services					
Compensation agreements	2,430,000	2,261,000	1,129,905	169,000	7.5%
Corporate and other	5,582,000	1,331,000	1,025,107	4,251,000	319.4%
Rent and property interests	-	-	17,250	-	0.0%
Fundraising					
Donations	-	5,000	5,960	(5,000)	-100.0%
Toronto and Region Conservation Foundation	75,000	104,000	447,797	(29,000)	-27.9%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	22,212,000	16,923,000	17,644,644	5,289,000	31.3%
Expenditures					
Biodiversity Monitoring					
Regional Monitoring - Biodiversity	1,286,000	1,047,000	961,433	239,000	22.8%
Activity Based Monitoring	580,000	628,000	532,144	(48,000)	-7.6%
Terrestrial Inventory and Assessment	433,000	448,000	445,455	(15,000)	-3.3%
Waterfront Monitoring	371,000	165,000	204,694	206,000	124.8%
	2,670,000	2,288,000	2,143,726	382,000	16.7%
Ecosystem Management Research and Directions					
Aquatic System Priority Planning	446,000	346,000	285,879	100,000	28.9%
Terrestrial (and Integrated) Ecosystem Management	481,000	979,000	958,853	(498,000)	-50.9%
Natural Channel Design	-	-	-	-	0.0%
Restoration Opportunities Bank	8,000	8,000	22,832	-	0.0%
	935,000	1,333,000	1,267,564	(398,000)	-29.9%
Forest Management					
Managed Forest Tax Incentive Planning	12,000	5,000	8,164	7,000	140.0%
Hazard Tree Management	904,000	592,000	728,626	312,000	52.7%
Invasive Species Management	227,000	344,000	346,289	(117,000)	-34.0%
Forest Management Planning	25,000	35,000	31,371	(10,000)	-28.6%
Forest Management Operations	384,000	655,000	416,133	(271,000)	-41.4%
	1,552,000	1,631,000	1,530,583	(79,000)	-4.8%
Restoration and Regeneration					
Propagation and Sale of Plants	105,000	90,000	33,496	15,000	16.7%
Inland and Lakefill Soil Management	287,000	431,000	363,431	(144,000)	-33.4%
Shoreline Restoration	1,105,000	2,015,000	2,420,922	(910,000)	-45.2%
Wetlands	1,135,000	1,346,000	2,306,958	(211,000)	-15.7%
Riparian and Flood Plain Restoration	531,000	598,000	547,648	(67,000)	-11.2%
Natural Channel and Stream Restoration	1,418,000	1,924,000	1,402,032	(506,000)	-26.3%
Terrestrial Planting	3,510,000	2,330,000	1,043,414	1,180,000	50.6%
Wildlife Habitat Management	222,000	413,000	350,073	(191,000)	-46.2%
Compensation Restoration	2,129,000	1,922,000	937,527	207,000	10.8%
Watershed Restoration	6,650,000	953,000	3,443,737	5,697,000	597.8%
	17,092,000	12,022,000	12,849,238	5,070,000	42.2%
Total Expenditures	22,249,000	17,274,000	17,791,111	4,975,000	28.8%
Net Surplus (Deficit)	(37,000)	(351,000)	(146,468)	314,000	-89.5%
Reserves	(100,000)	205,000	205,429	(305,000)	-148.8%
Net Budget	(137,000)	(146,000)	58,961	9,000	-6.2%

Toronto and Region Conservation Authority
2019 Operating and Capital Budget - Greenspace Securement and Management

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	1,095,000	-	-	1,095,000	0.0%
Capital levy	1,326,000	1,660,000	1,594,702	(334,000)	-20.1%
Contract services	3,799,000	1,761,000	125,574	2,038,000	115.7%
Grants	1,277,000	1,147,000	28,033	130,000	11.3%
Provincial/Federal					
Provincial grants	-	-	648	-	0.0%
Federal grants	-	3,000	43,134	(3,000)	-100.0%
Contract services	125,000	-	108,575	125,000	0.0%
User fees, sales and admissions	-	2,000	53,754	(2,000)	-100.0%
Contract services					
Compensation agreements	99,000	40,000	375,540	59,000	147.5%
Corporate and other	180,000	301,000	212,263	(121,000)	-40.2%
Rent and property interests	3,832,000	3,117,000	6,697,153	715,000	22.9%
Fundraising					
Donations	1,000,000	250,000	-	750,000	300.0%
Toronto and Region Conservation Foundation	-	-	367	-	0.0%
Investment income	-	-	(253,397)	-	0.0%
Sundry	7,000	5,000	50,035	2,000	40.0%
Total Revenue	<u>12,740,000</u>	<u>8,286,000</u>	<u>9,036,381</u>	<u>4,454,000</u>	<u>53.8%</u>
Expenditures					
Greenspace Securement					
Greenspace Land Acquisition	2,727,000	1,770,000	184,913	957,000	54.1%
Greenspace Planning	-	20,000	9,764	(20,000)	-100.0%
	<u>2,727,000</u>	<u>1,790,000</u>	<u>194,677</u>	<u>937,000</u>	<u>52.3%</u>
Greenspace Management					
Archaeology	365,000	516,000	330,480	(151,000)	-29.3%
Property Taxes and Insurance	343,000	317,000	332,816	26,000	8.2%
Resource Management Planning	439,000	407,000	350,053	32,000	7.9%
Inventory and Audit	278,000	262,000	264,924	16,000	6.1%
Implementation	4,421,000	2,512,000	623,855	1,909,000	76.0%
Hazard Management	33,000	70,000	206,463	(37,000)	-52.9%
	<u>5,879,000</u>	<u>4,084,000</u>	<u>2,108,591</u>	<u>1,795,000</u>	<u>44.0%</u>
Rental Properties					
Rentals	1,971,000	1,897,000	2,418,654	74,000	3.9%
	<u>1,971,000</u>	<u>1,897,000</u>	<u>2,418,654</u>	<u>74,000</u>	<u>3.9%</u>
Total Expenditures	<u>10,577,000</u>	<u>7,771,000</u>	<u>4,721,922</u>	<u>2,806,000</u>	<u>36.1%</u>
Net Surplus (Deficit)	<u>2,163,000</u>	<u>515,000</u>	<u>4,314,460</u>	<u>1,648,000</u>	<u>320.0%</u>
Reserves	-	-	(3,008,749)	-	0.0%
Net Budget	<u>2,163,000</u>	<u>515,000</u>	<u>1,305,711</u>	<u>1,648,000</u>	<u>320.0%</u>

Toronto and Region Conservation Authority
2019 Operating and Capital Budget - Tourism and Recreation

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	1,507,000	1,624,000	1,624,000	(117,000)	-7.2%
Capital levy	5,441,000	5,061,000	5,243,067	380,000	7.5%
Contract services	1,400,000	1,685,000	1,936,004	(285,000)	-16.9%
Grants	1,405,000	1,960,000	661,221	(555,000)	-28.3%
Provincial/Federal					
Provincial grants	220,000	220,000	232,841	-	0.0%
Federal grants	10,000	585,000	682,585	(575,000)	-98.3%
Contract services	188,000	281,000	268,529	(93,000)	-33.1%
User fees, sales and admissions	9,564,000	11,234,000	10,587,108	(1,670,000)	-14.9%
Contract services					
Compensation agreements	102,000	6,000	72,358	96,000	1600.0%
Corporate and other	84,000	202,000	354,159	(118,000)	-58.4%
Rent and property interests	196,000	177,000	356,268	19,000	10.7%
Fundraising					
Donations	-	-	2,134	-	0.0%
Toronto and Region Conservation Foundation	571,000	570,000	23,376	1,000	0.2%
Investment income	-	-	(760)	-	0.0%
Sundry	-	4,000	-	(4,000)	-100.0%
Total Revenue	20,688,000	23,609,000	22,042,890	(2,921,000)	-12.4%
Expenditures					
Waterfront Parks					
General Maintenance	284,000	277,000	392,520	7,000	2.5%
Park Planning	1,288,000	409,000	378,232	879,000	214.9%
Arsenal Lands	-	173,000	125,105	(173,000)	-100.0%
Park Development	202,000	440,000	155,105	(238,000)	-54.1%
	1,774,000	1,299,000	1,050,962	475,000	36.6%
Conservation Parks					
Day Use	2,818,000	3,285,000	2,822,657	(467,000)	-14.2%
Picnics	1,316,000	1,046,000	785,696	270,000	25.8%
Swimming	478,000	450,000	585,270	28,000	6.2%
Fishing	15,000	21,000	14,472	(6,000)	-28.6%
Mountain Biking	-	-	-	-	0.0%
Camping	1,453,000	1,423,000	1,485,412	30,000	2.1%
Cross Country Skiing	42,000	26,000	68,869	16,000	61.5%
Filming	-	-	-	-	0.0%
Park Development	787,000	653,000	57,680	134,000	20.5%
	6,909,000	6,904,000	5,820,056	5,000	0.1%
Trails					
Trail Development	2,859,000	3,696,000	1,704,313	(837,000)	-22.6%
Trail Management	196,000	262,000	365,637	(66,000)	-25.2%
Trail Planning	296,000	311,000	172,770	(15,000)	-4.8%
TRCA Trail Strategy	-	7,000	46,680	(7,000)	-100.0%
	3,351,000	4,276,000	2,289,400	(925,000)	-21.6%
Bathurst Glen Golf Course					
Golf Course	1,314,000	1,367,000	1,165,328	(53,000)	-3.9%
	1,314,000	1,367,000	1,165,328	(53,000)	-3.9%
Black Creek Pioneer Village					
Heritage Village	4,927,000	7,189,000	4,265,572	(2,262,000)	-31.5%
	4,927,000	7,189,000	4,265,572	(2,262,000)	-31.5%
Events and Festivals					
Kortright	207,000	246,000	472,687	(39,000)	-15.9%
Black Creek Pioneer Village	247,000	375,000	462,763	(128,000)	-34.1%
Other Facilities	193,000	208,000	236,434	(15,000)	-7.2%
	647,000	829,000	1,171,884	(182,000)	-22.0%
Wedding and Corporate Events					
Kortright	-	956,000	897,330	(956,000)	-100.0%
Black Creek Pioneer Village	-	985,000	715,133	(985,000)	-100.0%
Other Facilities	-	-	-	-	0.0%
	-	1,941,000	1,612,463	(1,941,000)	-100.0%
Total Expenditures	18,922,000	23,805,000	17,375,665	(4,883,000)	-20.5%
Net Surplus (Deficit)	1,767,000	(196,000)	4,667,224	1,963,000	-1001.5%
Reserves	-	-	36,270	-	0.0%
Net Budget	1,767,000	(196,000)	4,703,494	1,963,000	-1001.5%

Toronto and Region Conservation Authority
2019 Operating and Capital Budget - Planning and Development Review

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	-	-	-	-	0.0%
Capital levy	922,000	877,000	840,043	45,000	5.1%
Contract services	969,000	864,000	1,054,720	105,000	12.2%
Grants	1,000	76,000	34,726	(75,000)	-98.7%
Provincial/Federal					
Provincial grants	50,000	150,000	150,000	(100,000)	-66.7%
Federal grants	-	-	-	-	0.0%
Contract services	390,000	407,000	337,553	(17,000)	-4.2%
User fees, sales and admissions	9,284,000	8,645,000	8,235,447	639,000	7.4%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	156,000	105,000	130,923	51,000	48.6%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	300	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	11,772,000	11,124,000	10,783,712	648,000	5.8%
Expenditures					
Development Planning and Regulation Permitting					
Planning	2,455,000	2,069,000	1,945,759	386,000	18.7%
Permitting	1,781,000	1,550,000	1,468,204	231,000	14.9%
Enquiries	45,000	38,000	39,493	7,000	18.4%
Technical Services	1,760,000	1,813,000	2,185,515	(53,000)	-2.9%
Development Enforcement and Compliance	503,000	427,000	447,262	76,000	17.8%
	6,544,000	5,897,000	6,086,233	647,000	11.0%
Environmental Assessment Planning and Permitting					
Planning (Basic, Servicing Agreements, Master Plans)	1,217,000	1,117,000	1,120,220	100,000	9.0%
Permitting	1,105,000	1,002,000	1,001,374	103,000	10.3%
Development Enforcement and Compliance	335,000	284,000	260,421	51,000	18.0%
Technical Services	1,325,000	1,187,000	904,154	138,000	11.6%
	3,982,000	3,590,000	3,286,169	392,000	10.9%
Policy Development and Review					
Policy	876,000	846,000	731,972	30,000	3.5%
	876,000	846,000	731,972	30,000	3.5%
Total Expenditures	11,402,000	10,333,000	10,104,374	1,069,000	10.3%
Net Surplus (Deficit)	371,000	792,000	679,338	(421,000)	-53.2%
Reserves	-	-	-	-	0.0%
Net Budget	371,000	792,000	679,338	(421,000)	-53.2%

Toronto and Region Conservation Authority
2019 Operating and Capital Budget - Education and Outreach

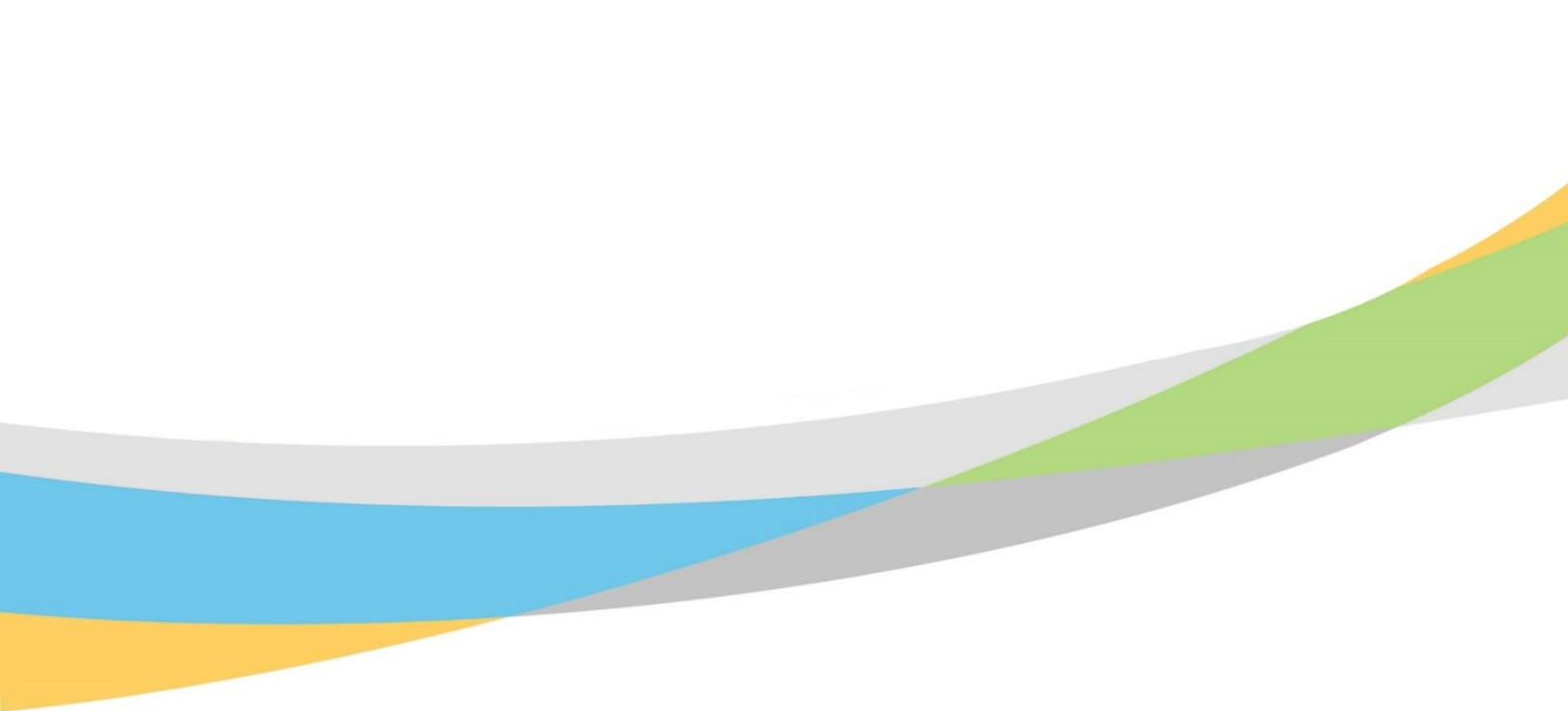
	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	2,231,000	1,850,000	1,850,000	381,000	20.6%
Capital levy	8,457,000	8,722,000	2,244,248	(265,000)	-3.0%
Contract services	3,000	303,000	8,082	(300,000)	-99.0%
Grants	-	-	6,504	-	0.0%
Provincial/Federal					
Provincial grants	699,000	833,000	1,073,560	(134,000)	-16.1%
Federal grants	407,000	220,000	399,515	187,000	85.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	3,645,000	3,787,000	3,012,504	(142,000)	-3.7%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	276,000	24,000	40,885	252,000	1050.0%
Rent and property interests	28,000	-	(16,804)	28,000	0.0%
Fundraising					
Donations	2,000	-	15,771	2,000	0.0%
Toronto and Region Conservation Foundation	498,000	775,000	490,167	(277,000)	-35.7%
Investment income	-	-	2,408	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	16,246,000	16,514,000	9,126,840	(268,000)	-1.6%
Expenditures					
School Programs					
Early Learners	721,000	574,000	524,695	147,000	25.6%
Post Secondary	65,000	12,000	102,307	53,000	441.7%
Elementary	6,074,000	6,102,000	5,325,033	(28,000)	-0.5%
Secondary	7,223,000	7,261,000	651,005	(38,000)	-0.5%
	14,083,000	13,949,000	6,603,040	134,000	1.0%
Newcomer Services					
Development of Internationally Trained Professionals	730,000	778,000	763,922	(48,000)	-6.2%
Multicultural Connections Program	155,000	177,000	174,662	(22,000)	-12.4%
	885,000	955,000	938,584	(70,000)	-7.3%
Family and Community Programs					
Kortright	900,000	1,262,000	827,248	(362,000)	-28.7%
Bolton Camp Development	250,000	-	-	250,000	0.0%
Other Locations	149,000	349,000	211,585	(200,000)	-57.3%
	1,299,000	1,611,000	1,038,833	(312,000)	-19.4%
Total Expenditures	16,267,000	16,515,000	8,580,457	(248,000)	-1.5%
Net Surplus (Deficit)	(21,000)	-	546,383	(21,000)	0.0%
Reserves	20,000	-	309,812	20,000	0.0%
Net Budget	(1,000)	-	856,195	(1,000)	0.0%

Toronto and Region Conservation Authority
2019 Operating and Capital Budget - Sustainable Communities

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	128,000	155,000	155,000	(27,000)	-17.4%
Capital levy	5,913,000	5,488,000	4,811,149	425,000	7.7%
Contract services	573,000	234,000	580,336	339,000	144.9%
Grants	36,000	38,000	98,070	(2,000)	-5.3%
Provincial/Federal					
Provincial grants	265,000	213,000	450,695	52,000	24.4%
Federal grants	376,000	355,000	162,960	21,000	5.9%
Contract services	450,000	365,000	89,044	85,000	23.3%
User fees, sales and admissions	862,000	968,000	888,113	(106,000)	-11.0%
Contract services					
Compensation agreements	33,000	6,000	-	27,000	450.0%
Corporate and other	1,230,000	1,146,000	848,363	84,000	7.3%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	249,000	142,000	221,810	107,000	75.4%
Toronto and Region Conservation Foundation	320,000	410,000	223,402	(90,000)	-22.0%
Investment income	-	-	(2,325)	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	10,435,000	9,520,000	8,526,617	915,000	9.6%
Expenditures					
Living City Transition Program					
Sustainable Neighbourhood	1,056,000	972,000	907,820	84,000	8.6%
Community Transformation	1,130,000	1,177,000	1,012,507	(47,000)	-4.0%
Partners in Project Green	1,585,000	1,413,000	1,030,847	172,000	12.2%
Urban Agriculture	325,000	171,000	164,953	154,000	90.1%
Sustainable Technology Evaluation Program	2,214,000	2,301,000	2,251,348	(87,000)	-3.8%
Climate Consortium	573,000	304,000	555,427	269,000	88.5%
Green Infrastructure Ontario	358,000	287,000	110,740	71,000	24.7%
	7,241,000	6,625,000	6,033,642	616,000	9.3%
Community Engagement					
Citizen Based Regeneration	1,838,000	1,446,000	1,621,503	392,000	27.1%
Stewardship	684,000	687,000	657,136	(3,000)	-0.4%
Watershed Engagement	671,000	760,000	322,520	(89,000)	-11.7%
	3,193,000	2,893,000	2,601,159	300,000	10.4%
Social Enterprise Development					
Social Enterprise	-	-	-	-	0.0%
	-	-	-	-	0.0%
Total Expenditures	10,434,000	9,518,000	8,634,801	916,000	9.6%
Net Surplus (Deficit)	1,000	2,000	(108,183)	(1,000)	-50.0%
Reserves	-	-	25,429	-	0.0%
Net Budget	1,000	2,000	(82,754)	(1,000)	-50.0%

Toronto and Region Conservation Authority
2019 Operating and Capital Budget - Corporate Services

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	7,523,000	8,231,000	8,231,878	(708,000)	-8.6%
Capital levy	3,744,000	3,552,000	3,231,055	192,000	5.4%
Contract services	-	5,000	11,707	(5,000)	-100.0%
Grants	240,000	225,000	232,858	15,000	6.7%
Provincial/Federal					
Provincial grants	80,000	120,000	120,000	(40,000)	-33.3%
Federal grants	13,000	-	15,180	13,000	0.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	86,000	125,000	129,133	(39,000)	-31.2%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	7,000	30,000	43,093	(23,000)	-76.7%
Rent and property interests	34,000	34,000	32,485	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	14,000	-	11,023	14,000	0.0%
Investment income	711,000	676,000	764,573	35,000	5.2%
Sundry	-	2,000	37,752	(2,000)	-100.0%
Total Revenue	12,452,000	13,000,000	12,860,737	(548,000)	-4.2%
Expenditures					
Financial Management					
Accounting and Reporting	2,233,000	2,173,000	2,003,105	60,000	2.8%
Business Planning and Strategic Management	786,000	807,000	733,676	(21,000)	-2.6%
	3,019,000	2,980,000	2,736,781	39,000	1.3%
Corporate Management and Governance					
Corporate Secretariat	1,371,000	1,383,000	1,308,148	(12,000)	-0.9%
Corporate Sustainability Management	-	44,000	41,235	(44,000)	-100.0%
Support Services	21,120,000	6,998,000	4,328,248	14,122,000	201.8%
Risk Management	-	-	-	-	0.0%
Office of the CEO	346,000	80,000	97,115	266,000	332.5%
	22,837,000	8,505,000	5,774,746	14,332,000	168.5%
Human Resources					
Volunteers	48,000	-	34,850	48,000	0.0%
Employee Support	1,312,000	1,521,000	1,014,811	(209,000)	-13.7%
Health and Safety	-	-	(2,079)	-	0.0%
Human Capital Planning and Strategies	-	-	-	-	0.0%
	1,360,000	1,521,000	1,047,582	(161,000)	-10.6%
Corporate Communications					
Communications	1,754,000	1,619,000	1,609,436	135,000	8.3%
Digital and Social Media	57,000	57,000	66,151	-	0.0%
	1,811,000	1,676,000	1,675,587	135,000	8.1%
Information Infrastructure and Management					
Information Technology	1,450,000	855,000	892,402	595,000	69.6%
Knowledge and Data Management	1,830,000	1,694,000	1,404,095	136,000	8.0%
Business Software	-	239,000	244,086	(239,000)	-100.0%
	3,280,000	2,788,000	2,540,583	492,000	17.6%
Project Recoveries					
Project Recoveries	(5,495,000)	(3,310,000)	(3,579,069)	(2,185,000)	66.0%
	(5,495,000)	(3,310,000)	(3,579,069)	(2,185,000)	66.0%
Vehicles and Equipment					
Operations	(1,205,000)	(690,000)	(775,404)	(515,000)	74.6%
Acquisitions	1,105,000	690,000	540,731	415,000	60.1%
	(100,000)	-	(234,673)	(100,000)	0.0%
Total Expenditures	26,712,000	14,160,000	9,961,537	12,552,000	88.6%
Net Surplus (Deficit)	(14,259,000)	(1,160,000)	2,899,198	(13,099,000)	1129.2%
Reserves / Head Office - Construction Financing	13,935,000	-	(163,532)	13,935,000	0.0%
Net Budget	(324,000)	(1,160,000)	2,735,666	836,000	-72.1%



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