

## Item 10.1.

### Section III – Items for the Information of the Board

**TO:** Chair and Members of the Executive Committee  
Meeting #3/19, Friday, April 05, 2019

**FROM:** Michael Tolensky, Chief Financial and Operating Officer

**RE:** **FUNDING AND GRANTS PROGRAM – 2018 YEAR IN REVIEW**

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#### KEY ISSUE

To provide information on the Funding and Grants program for the 2018 fiscal year and to provide a status update on major TRCA and partner Disaster Mitigation and Adaptation Fund (DMAF) applications in 2019.

#### RECOMMENDATION

**IT IS RECOMMENDED THAT the staff report on the Funding and Grants program for the 2018 fiscal year, be received.**

#### BACKGROUND

Following the corporate realignment and development of the new Corporate Services Division in 2018, the organization's Funding and Grants program was centralized within the Strategic Business Planning and Performance business unit to provide timely and seamless support for all Toronto and Region Conservation Authority (TRCA) and Toronto and Region Conservation Foundation (TRCF) funding and grant applications. This program assists in strengthening the leadership and collaboration among all divisions to ensure consensus in the prioritization and strategic positioning of all new funding opportunities.

#### Relationship to Building the Living City, the TRCA 2013-2022 Strategic Plan

This report supports the following strategies set forth in the updated TRCA 2013-2022 Strategic Plan:

**Strategy 7 – Build partnerships and new business models**

**Strategy 9 – Measure performance**

#### RATIONALE

Attachment 1 provides a summary of applications submitted to granting agencies in 2018, in addition to providing an overview of active, completed, declined submissions and grants under review.

#### FINANCIAL DETAILS

Starting in the second quarter of 2018, the Funding and Grants program facilitated the submissions of organization-wide grant applications. These submissions support building sustainable business models through collaboration with partners and the pursuit of diversified revenue streams which directs resources towards key initiatives. The information provided in the Attachment is broken down into four categories, as follows:

*Completed Grants* – Include successful grants where applications were submitted in either 2018 or a previous fiscal year and final payments relating to the grant were received in 2018.

*Under Review Grants* – Include grant applications that were submitted in 2018 but the approval

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status remains pending with the funding program.

*Active Grants* – Include grant applications that were submitted, approved, and relate to projects that remain ongoing as of the end of 2018;

*Declined Grants* – Include those applications that were submitted and were unsuccessful in 2018.

Below is a summary of the Funding and Grants Program, as of December 31, 2018:

| <b>Grant Status</b> | <b># of Grants</b> | <b>Approved/Requested<br/>Funding<br/>\$ (000's)</b> |
|---------------------|--------------------|--|
| Completed Grants    | 19                 | \$3,327  |
| Declined Grants     | 3                  | \$518  |
| Under Review Grants | 8                  | \$4,180  |
| Active Grants       | 32                 | \$20,642   |
| <b>TOTAL</b>        | <b>62</b>          | <b>\$28,667</b>                                      |

### DETAILS OF WORK TO BE DONE

As the Program continues to evolve, staff are working on a more comprehensive methodology for tracking the success rate of funding applications, incorporating insights/recommendations regarding future annual targets for funding requests. Staff are also creating a tracking tool, which will outline metrics, targets, and performance indicators for the Funding and Grants Program and will assist staff to report on the success of the program annually, at a minimum.

Subsequent to year end, the Program continues to focus on pertinent granting opportunities, including the submission of two applications for the Infrastructure Canada - Disaster Mitigation and Adaptation Fund, totaling \$56.1M. While TRCA awaits a response on some these applications, the organization is encouraged by the recent March 26<sup>th</sup> Federal announcement and by a planned announcement on April 3<sup>rd</sup> where TRCA and our partner municipalities of Toronto, Peel and York Region are expected to receive funds to advance erosion and hazard mitigation projects in our watersheds. The April 3<sup>rd</sup> announcement outlined that partner municipalities would be receiving \$150.4M from this Fund for four flood prevention/storm mitigation project including projects TRCA has supported to help keep our communities safe and resilient.

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**Date: March 26, 2019**

**Attachments: 1**

Attachment 1: 2018 Funding and Grants Program Summary