



2026 Budget
Operating and Capital

April 2026

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Toronto and Region Conservation Authority
2026 Operating and Capital Budget

	2026 Budget	2025 Budget	Unaudited 2025 Actual	\$ Change over 2025 Budget	% Change over 2025 Budget
Revenue					
Municipal					
Operating levy	19,613,000	19,064,000	19,064,317	549,000	2.9%
Capital levy	57,156,000	61,441,000	81,587,087	(4,285,000)	-7.0%
Contract services	54,703,000	49,320,000	58,351,127	5,383,000	10.9%
Grants	179,000	241,000	789,216	(62,000)	-25.7%
Provincial/Federal					
Provincial	3,519,000	3,820,000	2,731,502	(301,000)	-7.9%
Federal	9,488,000	9,277,000	7,275,074	211,000	2.3%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	28,855,000	28,197,000	25,317,215	658,000	2.3%
Contract services					
Compensation agreements	5,156,000	5,914,000	9,437,544	(758,000)	-12.8%
Corporate and other	6,031,000	7,226,000	8,077,583	(1,195,000)	-16.5%
Rent and property interests	3,531,000	3,186,000	13,634,754	345,000	10.8%
Fundraising					
Donations	200,000	171,000	227,809	29,000	17.0%
Toronto and Region Conservation Foundation	3,069,000	2,605,000	764,760	464,000	17.8%
Investment income	2,800,000	2,310,000	2,991,774	490,000	21.2%
Sundry	18,000	2,000	707,916	16,000	800.0%
Total Revenue	194,318,000	192,774,000	230,957,678	1,544,000	0.8%

Toronto and Region Conservation Authority
2026 Operating and Capital Budget

	2026	2025	Unaudited 2025	\$ Change over 2025	% Change over 2025
	Budget	Budget	Actual	Budget	Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	1,421,000	1,319,000	1,507,538	102,000	7.7%
Climate Science	996,000	1,358,000	1,009,704	(362,000)	-26.7%
	<u>2,417,000</u>	<u>2,677,000</u>	<u>2,517,242</u>	<u>(260,000)</u>	<u>-9.7%</u>
Water Risk Management					
Water Resource Science	4,045,000	4,148,000	4,851,599	(103,000)	-2.5%
Erosion Management	46,240,000	41,859,000	37,012,381	4,381,000	10.5%
Flood Management	15,280,000	5,225,000	16,334,711	10,055,000	192.4%
	<u>65,565,000</u>	<u>51,232,000</u>	<u>58,198,691</u>	<u>14,333,000</u>	<u>28.0%</u>
Regional Biodiversity					
Biodiversity Monitoring	2,612,000	1,977,000	2,128,806	635,000	32.1%
Ecosystem Management Research and Directions	7,795,000	10,764,000	9,305,622	(2,969,000)	-27.6%
Forest Management	1,331,000	1,504,000	1,369,195	(173,000)	-11.5%
Restoration and Regeneration	19,384,000	20,280,000	17,940,937	(896,000)	-4.4%
	<u>31,122,000</u>	<u>34,525,000</u>	<u>30,744,560</u>	<u>(3,403,000)</u>	<u>-9.9%</u>
Greenspace Securement and Management					
Greenspace Securement	1,200,000	798,000	423,372	402,000	50.4%
Greenspace Management	6,273,000	10,737,000	8,927,606	(4,464,000)	-41.6%
Rental Properties	2,060,000	2,003,000	1,596,244	57,000	2.8%
	<u>9,533,000</u>	<u>13,538,000</u>	<u>10,947,222</u>	<u>(4,005,000)</u>	<u>-29.6%</u>
Tourism and Recreation					
Waterfront Parks	7,541,000	10,977,000	1,314,832	(3,436,000)	-31.3%
Conservation Parks	7,481,000	7,229,000	7,907,208	252,000	3.5%
Trails	5,253,000	4,832,000	4,559,928	421,000	8.7%
Bathurst Glen Golf Course	1,605,000	1,514,000	1,631,006	91,000	6.0%
Black Creek Pioneer Village	4,063,000	4,020,000	4,742,163	43,000	1.1%
Events and Festivals	555,000	559,000	529,966	(4,000)	-0.7%
Wedding and Corporate Events	-	-	-	-	0.0%
	<u>26,498,000</u>	<u>29,131,000</u>	<u>20,685,103</u>	<u>(2,633,000)</u>	<u>-9.0%</u>
Planning and Development Review					
Development Planning and Regulation Permitting	10,190,000	9,807,000	9,808,405	383,000	3.9%
Environmental Assessment Planning and Permitting	7,183,000	7,686,000	6,140,650	(503,000)	-6.5%
Policy Development and Review	895,000	888,000	895,960	7,000	0.8%
	<u>18,268,000</u>	<u>18,381,000</u>	<u>16,845,015</u>	<u>(113,000)</u>	<u>-0.6%</u>
Education and Outreach					
School Programs	10,137,000	9,409,000	10,027,711	728,000	7.7%
Newcomer Services	815,000	1,385,000	989,916	(570,000)	-41.2%
Family and Community Programs	1,494,000	1,430,000	1,469,852	64,000	4.5%
	<u>12,446,000</u>	<u>12,224,000</u>	<u>12,487,479</u>	<u>222,000</u>	<u>1.8%</u>
Sustainable Communities					
Living City Transition Program	5,086,000	5,756,000	5,087,355	(670,000)	-11.6%
Community Engagement	3,194,000	3,960,000	3,395,738	(766,000)	-19.3%
	<u>8,280,000</u>	<u>9,716,000</u>	<u>8,483,093</u>	<u>(1,436,000)</u>	<u>-14.8%</u>
Corporate Services					
Financial Management	4,144,000	4,424,000	2,826,032	(280,000)	-6.3%
Corporate Management and Governance	9,996,000	13,122,000	13,134,905	(3,126,000)	-23.8%
Human Resources	3,972,000	2,651,000	3,527,807	1,321,000	49.8%
Corporate Communications	1,742,000	1,742,000	1,684,650	-	0.0%
Information Infrastructure and Management	3,913,000	4,039,000	3,956,295	(126,000)	-3.1%
Project Recoveries	(4,072,000)	(4,418,000)	(4,736,680)	346,000	-7.8%
Vehicles and Equipment	494,000	(56,000)	106,243	550,000	-982.1%
	<u>20,189,000</u>	<u>21,504,000</u>	<u>20,499,252</u>	<u>(1,315,000)</u>	<u>-6.1%</u>
Total Expenditures	<u>194,318,000</u>	<u>192,928,000</u>	<u>181,407,657</u>	<u>1,390,000</u>	<u>0.7%</u>
Net Surplus (Deficit)	<u>-</u>	<u>(154,000)</u>	<u>49,550,021</u>	<u>154,000</u>	<u>-100.0%</u>
Reserves	<u>-</u>	<u>153,000</u>	<u>1,265,596</u>	<u>(153,000)</u>	<u>-100.0%</u>
Net Budget	<u>-</u>	<u>(1,000)</u>	<u>50,815,617</u>	<u>1,000</u>	<u>-100.0%</u>

Toronto and Region Conservation Authority
2026 Category Expenditures by Service Area

	Category 1 Activities	Type Category 2 Activities	Category 3 Activities	TOTAL
Watershed Studies and Strategies				
Watershed Planning and Reporting	900,000	520,613	-	1,420,613
Climate Science	421,000	575,000	-	996,000
	<u>1,321,000</u>	<u>1,095,613</u>	<u>-</u>	<u>2,416,613</u>
Water Risk Management				
Water Resource Science	1,713,000	2,331,649	-	4,044,649
Erosion Management	22,006,861	24,233,063	-	46,239,925
Flood Management	3,658,680	11,585,000	36,700	15,280,380
	<u>27,378,541</u>	<u>38,149,712</u>	<u>36,700</u>	<u>65,564,954</u>
Regional Biodiversity				
Biodiversity Monitoring	777,257	1,755,581	79,275	2,612,113
Ecosystem Management Research and Directions	496,000	7,299,270	-	7,795,270
Forest Management	1,047,593	235,543	47,407	1,330,543
Restoration and Regeneration	1,664,559	17,309,805	409,680	19,384,044
	<u>3,985,409</u>	<u>26,600,199</u>	<u>536,362</u>	<u>31,121,970</u>
Greenspace Securement and Management				
Greenspace Securement	500,000	-	700,000	1,200,000
Greenspace Management	1,061,000	3,931,390	1,281,052	6,273,442
Rental Properties	-	-	2,060,031	2,060,031
	<u>1,561,000</u>	<u>3,931,390</u>	<u>4,041,083</u>	<u>9,533,472</u>
Tourism and Recreation				
Waterfront Parks	-	7,541,039	-	7,541,039
Conservation Parks	1,479,001	174,750	5,827,370	7,481,121
Trails	812,000	4,291,462	150,000	5,253,462
Bathurst Glen Golf Course	-	-	1,604,700	1,604,700
Black Creek Pioneer Village	1,560,001	77,750	2,424,915	4,062,666
Events and Festivals	-	16,170	538,997	555,167
Wedding and Corporate Events	-	-	-	-
	<u>3,851,002</u>	<u>12,101,171</u>	<u>10,545,982</u>	<u>26,498,155</u>
Planning and Development Review				
Development Planning and Regulation Permitting	10,189,519	-	-	10,189,519
Environmental Assessment Planning and Permitting	6,516,580	666,900	-	7,183,480
Policy Development and Review	895,000	-	-	895,000
	<u>17,601,099</u>	<u>666,900</u>	<u>-</u>	<u>18,267,999</u>
Education and Outreach				
School Programs	1,113,001	8,580,135	444,346	10,137,481
Newcomer Services	-	171,000	643,708	814,708
Family and Community Programs	-	542,314	952,168	1,494,482
	<u>1,113,001</u>	<u>9,293,449</u>	<u>2,040,222</u>	<u>12,446,671</u>
Sustainable Communities				
Living City Transition Program	-	5,085,886	-	5,085,886
Community Engagement	-	2,974,209	220,000	3,194,209
	<u>-</u>	<u>8,060,095</u>	<u>220,000</u>	<u>8,280,095</u>
Corporate Services				
Financial Management	3,962,666	180,900	-	4,143,566
Corporate Management and Governance	12,692,234	695,450	(3,391,263)	9,996,421
Human Resources	3,849,952	-	122,000	3,971,952
Corporate Communications	1,517,002	225,000	-	1,742,002
Information Infrastructure and Management	3,912,703	-	-	3,912,703
Project Recoveries	-	884,250	(4,956,693)	(4,072,443)
Vehicles and Equipment	-	-	493,890	493,890
	<u>25,934,557</u>	<u>1,985,600</u>	<u>(7,732,066)</u>	<u>20,188,091</u>
Total Expenditures	<u>82,745,608</u>	<u>101,884,129</u>	<u>9,688,282</u>	<u>194,318,020</u>

Toronto and Region Conservation Authority
2026 Category Expenditures by Service Area

	Municipal	Source Provincial/ Federal	TRCA Generated	TOTAL
Watershed Studies and Strategies				
Watershed Planning and Reporting	1,078,000	342,613	-	1,420,614
Climate Science	956,000	-	40,000	996,000
	<u>2,034,000</u>	<u>342,613</u>	<u>40,000</u>	<u>2,416,614</u>
Water Risk Management				
Water Resource Science	1,602,000	2,042,527	162,000	3,806,527
Erosion Management	17,480,000	28,851,118	90,306	46,421,424
Flood Management	2,752,001	12,824,650	12,500	15,589,151
	<u>21,834,001</u>	<u>43,718,295</u>	<u>264,806</u>	<u>65,817,102</u>
Regional Biodiversity				
Biodiversity Monitoring	1,553,000	497,584	211,161	2,261,745
Ecosystem Management Research and Directions	808,000	5,312,975	1,674,295	7,795,270
Forest Management	1,097,000	80,950	100,000	1,277,950
Restoration and Regeneration	5,448,000	6,624,902	7,132,623	19,205,525
	<u>8,906,000</u>	<u>12,516,411</u>	<u>9,118,079</u>	<u>30,540,490</u>
Greenspace Securement and Management				
Greenspace Securement	100,000	-	1,100,000	1,200,000
Greenspace Management	2,573,001	2,574,982	1,125,459	6,273,442
Rental Properties	-	-	2,480,331	2,480,331
	<u>2,673,001</u>	<u>2,574,982</u>	<u>4,705,790</u>	<u>9,953,773</u>
Tourism and Recreation				
Waterfront Parks	7,837,000	151,667	39,500	8,028,167
Conservation Parks	1,140,001	266,000	6,459,570	7,865,571
Trails	2,387,000	2,506,955	290,445	5,184,400
Bathurst Glen Golf Course	-	10,000	1,647,700	1,657,700
Black Creek Pioneer Village	1,112,001	233,000	1,589,050	2,934,051
Events and Festivals	-	-	968,855	968,855
Wedding and Corporate Events	-	-	-	-
	<u>12,476,002</u>	<u>3,167,622</u>	<u>10,995,120</u>	<u>26,638,744</u>
Planning and Development Review				
Development Planning and Regulation Permitting	1,016,001	-	7,820,000	8,836,001
Environmental Assessment Planning and Permitting	504,001	2,837,285	4,107,211	7,448,497
Policy Development and Review	895,000	-	-	895,000
	<u>2,415,002</u>	<u>2,837,285</u>	<u>11,927,211</u>	<u>17,179,498</u>
Education and Outreach				
School Programs	2,997,001	502,303	6,515,199	10,014,503
Newcomer Services	171,000	584,783	-	755,783
Family and Community Programs	-	125,500	796,150	921,650
	<u>3,168,001</u>	<u>1,212,587</u>	<u>7,311,349</u>	<u>11,691,936</u>
Sustainable Communities				
Living City Transition Program	2,981,000	794,336	1,310,550	5,085,886
Community Engagement	2,488,000	115,650	590,559	3,194,209
	<u>5,469,000</u>	<u>909,986</u>	<u>1,901,109</u>	<u>8,280,095</u>
Corporate Services				
Financial Management	2,050,656	50,000	2,992,910	5,093,566
Corporate Management and Governance	7,673,504	-	62,200	7,735,704
Human Resources	2,982,603	10,000	112,000	3,104,603
Corporate Communications	1,520,002	-	225,000	1,745,002
Information Infrastructure and Management	3,567,003	-	2,000	3,569,003
Project Recoveries	-	5,500	3,000	8,500
Vehicles and Equipment	-	543,390	-	543,390
	<u>17,793,768</u>	<u>608,890</u>	<u>3,397,110</u>	<u>21,799,768</u>
Total Revenues	<u>76,768,775</u>	<u>67,888,671</u>	<u>49,660,574</u>	<u>194,318,020</u>

Toronto and Region Conservation Authority
 2026 Basis of Apportionment - General Levy

	Matching Levy	Matching Non- Levy	Matching + Non- Matching Levy	Property Tax Adjustment	Actual Municipal Payment	Non-CVA	Actual Municipal %	2025 General Levy	% over 2025
ADJALA-TOSORONTIO	27	1,256	1,283	-	1,283	-	0.01%	1,469	-12.66%
DURHAM	11,915	559,021	570,936	133,209	704,145	-	3.59%	685,000	2.79%
TORONTO	256,152	12,017,783	12,273,935	19,065	12,293,000	-	62.68%	11,935,408	3.00%
MONO	31	1,463	1,494	275	1,769	-	0.01%	1,718	2.97%
PEEL	43,119	2,023,004	2,066,123	93,904	2,160,027	-	11.01%	2,112,219	2.26%
YORK	88,448	4,149,669	4,238,117	214,513	4,452,630	-	22.70%	4,328,503	2.87%
	\$ 399,692	\$ 18,752,196	\$ 19,150,605	\$ 460,966	\$ 19,612,854	\$ -	100.0%	\$ 19,064,317	2.88%

**Toronto and Region Conservation Authority
2026 Basis of Apportionment - Municipal Levy
(CVA in millions of \$)**

Municipality	Current Value Assessment (CVA) \$ (millions)	% of Municipality in Jurisdiction	CVA in Jurisdiction \$ (millions)	Total Population	Population in Authority
Township of Adjala-Tosorontio	2,663	4%	107	9,720	389
Regional Municipality of Durham	57,089	84%	47,751	197,729	165,720
City of Toronto	1,026,544	100%	1,026,544	2,201,101	2,201,101
Town of Mono	2,497	5%	125	7,329	366
Regional Municipality of Peel	385,450	46%	172,802	1,040,261	483,062
Regional Municipality of York	391,434	90%	354,460	770,520	691,149
	1,865,678		1,601,788	4,226,660	3,541,787

Analysis of Regional Municipalities

Regional Municipality of Durham

Town of Ajax	24,661	86	21,208	96,089	82,637
City of Pickering	26,817	95	25,476	83,910	79,715
Uxbridge Township	5,612	19	1,066	17,730	3,369
	57,089		47,751	197,729	165,720

Regional Municipality of Peel

City of Brampton	133,223	63	83,931	421,348	265,449
Town of Caledon	25,620	55	14,091	60,779	33,428
City of Mississauga	226,606	33	74,780	558,134	184,184
	385,450		172,802	1,040,261	483,062

Regional Municipality of York

Town of Aurora	21,281	4	851	46,400	1,856
King Township	11,225	45	5,051	21,030	9,464
City of Markham	124,404	100	124,404	252,458	252,458
Town of Richmond Hill	78,602	99	77,816	150,530	149,025
City of Vaughan	139,108	100	139,108	261,935	261,935
Town of Whitchurch-Stouffville	16,813	43	7,230	38,167	16,412
	391,434		354,460	770,520	691,149

As provided by the Ministry of Natural Resources and Forestry

Toronto and Region Conservation Authority
2026 Operating Budget

	2026 Budget	2025 Budget	Unaudited 2025 Actual	\$ Change over 2025 Budget	% Change over 2025 Budget
Revenue					
Municipal					
Operating levy	19,613,000	19,064,000	19,064,317	549,000	2.9%
Capital levy	-	-	-	-	0.0%
Contract services	1,925,000	1,898,000	1,875,647	27,000	1.4%
Grants	73,000	65,000	66,104	8,000	12.3%
Provincial/Federal					
Provincial	2,242,000	2,631,000	1,740,139	(389,000)	-14.8%
Federal	870,000	835,000	964,881	35,000	4.2%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	28,399,000	27,630,000	24,622,528	769,000	2.8%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	1,104,000	1,403,000	1,067,817	(299,000)	-21.3%
Rent and property interests	3,111,000	3,091,000	3,112,418	20,000	0.6%
Fundraising					
Donations	68,000	69,000	70,091	(1,000)	-1.4%
Toronto and Region Conservation Foundation	969,000	749,000	289,580	220,000	29.4%
Investment income	2,800,000	2,310,000	2,991,774	490,000	21.2%
Sundry	18,000	2,000	707,916	16,000	800.0%
Total Revenue	61,192,000	59,747,000	56,573,212	1,445,000	2.4%

Toronto and Region Conservation Authority
2026 Operating Budget

	2026 Budget	2025 Budget	Unaudited 2025 Actual	\$ Change over 2025 Budget	% Change over 2025 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	385,000	336,000	382,102	49,000	14.6%
	<u>385,000</u>	<u>336,000</u>	<u>382,102</u>	<u>49,000</u>	<u>14.6%</u>
Water Risk Management					
Erosion Management	185,000	182,000	188,193	3,000	1.6%
Flood Management	1,305,000	1,268,000	1,310,773	37,000	2.9%
	<u>1,490,000</u>	<u>1,450,000</u>	<u>1,498,966</u>	<u>40,000</u>	<u>2.8%</u>
Regional Biodiversity					
Forest Management	138,000	136,000	119,587	2,000	1.5%
Restoration and Regeneration	468,000	606,000	459,155	(138,000)	-22.8%
	<u>606,000</u>	<u>742,000</u>	<u>578,742</u>	<u>(136,000)</u>	<u>-18.3%</u>
Greenspace Securement and Management					
Greenspace Management	1,011,000	1,019,000	917,302	(8,000)	-0.8%
Rental Properties	2,060,000	2,003,000	1,596,244	57,000	2.8%
	<u>3,071,000</u>	<u>3,022,000</u>	<u>2,513,546</u>	<u>49,000</u>	<u>1.6%</u>
Tourism and Recreation					
Conservation Parks	7,384,000	7,035,000	7,720,665	349,000	5.0%
Bathurst Glen Golf Course	1,605,000	1,514,000	1,631,006	91,000	6.0%
Black Creek Pioneer Village	3,681,000	3,649,000	3,791,208	32,000	0.9%
Events and Festivals	539,000	559,000	513,470	(20,000)	-3.6%
Wedding and Corporate Events	-	-	-	-	0.0%
	<u>13,209,000</u>	<u>12,757,000</u>	<u>13,656,349</u>	<u>452,000</u>	<u>3.5%</u>
Planning and Development Review					
Development Planning and Regulation Permitting	10,190,000	9,807,000	9,808,405	383,000	3.9%
Environmental Assessment Planning and Permitting	6,758,000	6,598,000	5,997,165	160,000	2.4%
Policy Development and Review	395,000	388,000	359,040	7,000	1.8%
	<u>17,343,000</u>	<u>16,793,000</u>	<u>16,164,610</u>	<u>550,000</u>	<u>3.3%</u>
Education and Outreach					
School Programs	7,669,000	6,957,000	7,046,235	712,000	10.2%
Newcomer Services	644,000	1,217,000	801,346	(573,000)	-47.1%
Family and Community Programs	1,360,000	1,378,000	1,360,273	(18,000)	-1.3%
	<u>9,673,000</u>	<u>9,552,000</u>	<u>9,207,854</u>	<u>121,000</u>	<u>1.3%</u>
Sustainable Communities					
Living City Transition Program	69,000	-	84,616	69,000	0.0%
Community Engagement	220,000	350,000	218,620	(130,000)	-37.1%
	<u>289,000</u>	<u>350,000</u>	<u>303,236</u>	<u>(61,000)</u>	<u>-17.4%</u>
Corporate Services					
Financial Management	3,963,000	4,272,000	2,686,245	(309,000)	-7.2%
Corporate Management and Governance	8,081,000	7,126,000	7,645,004	955,000	13.4%
Human Resources	3,850,000	2,541,000	2,129,505	1,309,000	51.5%
Corporate Communications	1,742,000	1,742,000	1,684,650	-	0.0%
Information Infrastructure and Management	3,413,000	3,539,000	3,651,274	(126,000)	-3.6%
Project Recoveries	(4,965,000)	(4,418,000)	(4,607,437)	(547,000)	12.4%
Vehicles and Equipment	494,000	(56,000)	106,243	550,000	-982.1%
	<u>16,578,000</u>	<u>14,746,000</u>	<u>13,295,484</u>	<u>1,832,000</u>	<u>12.4%</u>
Total Expenditures	<u>62,644,000</u>	<u>59,748,000</u>	<u>57,600,889</u>	<u>2,896,000</u>	<u>4.8%</u>
Net Surplus (Deficit)	<u>(1,449,000)</u>	<u>-</u>	<u>(2,411,161)</u>	<u>(1,449,000)</u>	<u>0.0%</u>
Reserves	-	-	1,265,596	-	0.0%
Net Budget	<u>(1,449,000)</u>	<u>-</u>	<u>(1,145,565)</u>	<u>(1,449,000)</u>	<u>0.0%</u>

Toronto and Region Conservation Authority
2026 Capital Budget

	2026 Budget	2025 Budget	Unaudited 2025 Actual	\$ Change over 2025 Budget	% Change over 2025 Budget
Revenue					
Municipal					
Operating levy	-	-	-	-	0.0%
Capital levy	57,156,000	61,441,000	81,587,087	(4,285,000)	-7.0%
Contract services	52,778,000	47,422,000	56,475,480	5,356,000	11.3%
Grants	106,000	176,000	723,112	(70,000)	-39.8%
Provincial/Federal					
Provincial	1,277,000	1,189,000	991,363	88,000	7.4%
Federal	8,618,000	8,442,000	6,310,193	176,000	2.1%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	456,000	566,000	694,688	(110,000)	-19.4%
Contract services					
Compensation agreements	5,156,000	5,914,000	9,437,544	(758,000)	-12.8%
Corporate and other	4,927,000	5,823,000	7,009,766	(896,000)	-15.4%
Rent and property interests	420,000	95,000	10,522,336	325,000	342.1%
Fundraising					
Donations	132,000	102,000	157,718	30,000	29.4%
Toronto and Region Conservation Foundation	2,100,000	1,855,000	475,180	245,000	13.2%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	133,126,000	133,025,000	174,384,467	101,000	0.1%

Toronto and Region Conservation Authority
2026 Capital Budget

	2026	2025	Unaudited	\$ Change	% Change
	Budget	Budget	2025	over 2025	over 2025
			Actual	Budget	Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	1,036,000	983,000	1,125,436	53,000	5.4%
Climate Science	996,000	1,358,000	1,009,704	(362,000)	-26.7%
	<u>2,032,000</u>	<u>2,341,000</u>	<u>2,135,140</u>	<u>(309,000)</u>	<u>-13.2%</u>
Water Risk Management					
Water Resource Science	4,045,000	4,148,000	4,851,599	(103,000)	-2.5%
Erosion Management	46,055,000	41,677,000	36,824,188	4,378,000	10.5%
Flood Management	13,976,000	3,957,000	15,023,938	10,019,000	253.2%
	<u>64,076,000</u>	<u>49,782,000</u>	<u>56,699,725</u>	<u>14,294,000</u>	<u>28.7%</u>
Regional Biodiversity					
Biodiversity Monitoring	2,612,000	1,977,000	2,128,806	635,000	32.1%
Ecosystem Management Research and Directions	7,795,000	10,764,000	9,305,622	(2,969,000)	-27.6%
Forest Management	1,193,000	1,368,000	1,249,609	(175,000)	-12.8%
Restoration and Regeneration	18,916,000	19,675,000	17,481,782	(759,000)	-3.9%
	<u>30,516,000</u>	<u>33,784,000</u>	<u>30,165,819</u>	<u>(3,268,000)</u>	<u>-9.7%</u>
Greenspace Securement and Management					
Greenspace Securement	1,200,000	798,000	423,372	402,000	50.4%
Greenspace Management	5,262,000	9,718,000	8,010,304	(4,456,000)	-45.9%
	<u>6,462,000</u>	<u>10,516,000</u>	<u>8,433,676</u>	<u>(4,054,000)</u>	<u>-38.6%</u>
Tourism and Recreation					
Waterfront Parks	7,541,000	10,977,000	1,314,832	(3,436,000)	-31.3%
Conservation Parks	97,000	194,000	186,543	(97,000)	-50.0%
Trails	5,253,000	4,832,000	4,559,928	421,000	8.7%
Black Creek Pioneer Village	382,000	371,000	950,955	11,000	3.0%
Events and Festivals	16,000	-	16,496	16,000	0.0%
	<u>13,289,000</u>	<u>16,374,000</u>	<u>7,028,754</u>	<u>(3,085,000)</u>	<u>-18.8%</u>
Planning and Development Review					
Environmental Assessment Planning and Permitting	426,000	1,088,000	143,484	(662,000)	-60.8%
Policy Development and Review	500,000	500,000	536,920	-	0.0%
	<u>926,000</u>	<u>1,588,000</u>	<u>680,404</u>	<u>(662,000)</u>	<u>-41.7%</u>
Education and Outreach					
School Programs	2,468,000	2,452,000	2,981,476	16,000	0.7%
Newcomer Services	171,000	168,000	188,570	3,000	1.8%
Family and Community Programs	135,000	52,000	109,579	83,000	159.6%
	<u>2,774,000</u>	<u>2,672,000</u>	<u>3,279,625</u>	<u>102,000</u>	<u>3.8%</u>
Sustainable Communities					
Living City Transition Program	5,017,000	5,756,000	5,002,739	(739,000)	-12.8%
Community Engagement	2,974,000	3,610,000	3,177,118	(636,000)	-17.6%
	<u>7,991,000</u>	<u>9,366,000</u>	<u>8,179,857</u>	<u>(1,375,000)</u>	<u>-14.7%</u>
Corporate Services					
Financial Management	181,000	152,000	139,790	29,000	19.1%
Corporate Management and Governance	1,916,000	5,996,000	5,489,901	(4,080,000)	-68.0%
Human Resources	122,000	110,000	1,398,302	12,000	10.9%
Information Infrastructure and Management	500,000	500,000	305,021	-	0.0%
Project Recoveries	893,000	-	(129,243)	893,000	0.0%
	<u>3,612,000</u>	<u>6,758,000</u>	<u>7,203,771</u>	<u>(3,146,000)</u>	<u>-46.6%</u>
Total Expenditures	<u>131,678,000</u>	<u>133,181,000</u>	<u>123,806,771</u>	<u>(1,503,000)</u>	<u>-1.1%</u>
Net Surplus (Deficit)	<u>1,449,000</u>	<u>(154,000)</u>	<u>50,577,698</u>	<u>1,603,000</u>	<u>-1040.9%</u>
Reserves	-	153,000	-	(153,000)	-100.0%
Net Budget	<u>1,449,000</u>	<u>(1,000)</u>	<u>50,577,698</u>	<u>1,450,000</u>	<u>-145000.0%</u>

Toronto and Region Conservation Authority
2026 Operating and Capital Budget - Watershed Studies and Strategies

	2026 Budget	2025 Budget	Unaudited 2025 Actual	\$ Change over 2025 Budget	% Change over 2025 Budget
Revenue					
Municipal					
Operating levy	385,000	336,000	336,000	49,000	14.6%
Capital levy	1,649,000	2,048,000	2,376,621	(399,000)	-19.5%
Contract services	65,000	65,000	71,134	-	0.0%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	117,000	69,000	120,504	48,000	69.6%
Federal grants	160,000	159,000	160,351	1,000	0.6%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	-	788	-	0.0%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	40,000	-	115,735	40,000	0.0%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	2,416,000	2,677,000	3,181,133	(261,000)	-9.7%
Expenditures					
Watershed Planning and Reporting					
Watershed Plans and Strategies	1,421,000	1,319,000	1,507,538	102,000	7.7%
	<u>1,421,000</u>	<u>1,319,000</u>	<u>1,507,538</u>	<u>102,000</u>	<u>7.7%</u>
Climate Science					
Emerging and Integrative Climate Science	996,000	1,358,000	1,009,704	(362,000)	-26.7%
	<u>996,000</u>	<u>1,358,000</u>	<u>1,009,704</u>	<u>(362,000)</u>	<u>-26.7%</u>
Total Expenditures	2,417,000	2,677,000	2,517,242	(260,000)	-9.7%
Net Surplus (Deficit)	(1,000)	-	663,892	(1,000)	0.0%
Reserves	-	-	-	-	0.0%
Net Budget	(1,000)	-	663,892	(1,000)	0.0%

Toronto and Region Conservation Authority
2026 Operating and Capital Budget - Water Risk Management

	2026 Budget	2025 Budget	Unaudited 2025 Actual	\$ Change over 2025 Budget	% Change over 2025 Budget
Revenue					
Municipal					
Operating levy	1,127,000	1,100,000	1,100,000	27,000	2.5%
Capital levy	20,707,000	19,302,000	23,881,590	1,405,000	7.3%
Contract services	36,054,000	24,576,000	32,516,374	11,478,000	46.7%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	1,009,000	762,000	762,428	247,000	32.4%
Federal grants	6,655,000	5,489,000	3,724,605	1,166,000	21.2%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	25,000	33,000	65,135	(8,000)	-24.2%
Contract services					
Compensation agreements	-	8,000	300,932	(8,000)	-100.0%
Corporate and other	240,000	113,000	438,023	127,000	112.4%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	65,817,000	51,383,000	62,789,087	14,434,000	28.1%
Expenditures					
Water Resource Science					
Groundwater Strategies	720,000	732,000	742,967	(12,000)	-1.6%
Source Water Protection Strategy	137,000	90,000	135,407	47,000	52.2%
Regional Monitoring - Water	722,000	618,000	895,125	104,000	16.8%
Hydrology	184,000	-	72,798	184,000	0.0%
Stormwater Management Strategies	1,976,000	2,408,000	2,694,402	(432,000)	-17.9%
Flood Plain Mapping	306,000	300,000	310,900	6,000	2.0%
	4,045,000	4,148,000	4,851,599	(103,000)	-2.5%
Erosion Management					
Capital Works	43,955,000	40,209,000	35,999,237	3,746,000	9.3%
Hazard Monitoring	2,285,000	1,651,000	1,013,144	634,000	38.4%
	46,240,000	41,860,000	37,012,381	4,380,000	10.5%
Flood Management					
Flood Forecasting and Warning	783,000	754,000	734,908	29,000	3.8%
Flood Risk Management	12,455,000	2,665,000	13,649,821	9,790,000	367.4%
Flood Infrastructure and Operations	2,043,000	1,806,000	1,949,982	237,000	13.1%
	15,281,000	5,225,000	16,334,711	10,056,000	192.5%
Total Expenditures	65,566,000	51,233,000	58,198,691	14,333,000	28.0%
Net Surplus (Deficit)	252,000	151,000	4,590,396	101,000	66.9%
Reserves	-	-	-	-	0.0%
Net Budget	252,000	151,000	4,590,396	101,000	66.9%

Toronto and Region Conservation Authority
2026 Operating and Capital Budget - Regional Biodiversity

	2026 Budget	2025 Budget	Unaudited 2025 Actual	\$ Change over 2025 Budget	% Change over 2025 Budget
Revenue					
Municipal					
Operating levy	138,000	136,000	136,000	2,000	1.5%
Capital levy	8,768,000	9,257,000	10,707,533	(489,000)	-5.3%
Contract services	10,621,000	12,687,000	15,490,138	(2,066,000)	-16.3%
Grants	74,000	114,000	151,482	(40,000)	-35.1%
Provincial/Federal					
Provincial grants	283,000	364,000	171,443	(81,000)	-22.3%
Federal grants	1,539,000	1,740,000	989,176	(201,000)	-11.6%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	23,000	35,960	(23,000)	-100.0%
Contract services					
Compensation agreements	5,121,000	5,811,000	9,083,534	(690,000)	-11.9%
Corporate and other	3,979,000	4,408,000	5,154,876	(429,000)	-9.7%
Rent and property interests	-	-	34,115	-	0.0%
Fundraising					
Donations	18,000	-	19,777	18,000	0.0%
Toronto and Region Conservation Foundation	-	34,000	64,962	(34,000)	-100.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	30,541,000	34,574,000	42,038,996	(4,033,000)	-11.7%
Expenditures					
Biodiversity Monitoring					
Regional Monitoring - Biodiversity	1,159,000	953,000	853,359	206,000	21.6%
Activity Based Monitoring	489,000	576,000	542,324	(87,000)	-15.1%
Terrestrial Inventory and Assessment	351,000	300,000	414,525	51,000	17.0%
Waterfront Monitoring	613,000	148,000	318,598	465,000	314.2%
	<u>2,612,000</u>	<u>1,977,000</u>	<u>2,128,806</u>	<u>635,000</u>	<u>32.1%</u>
Ecosystem Management Research and Directions					
Aquatic System Priority Planning	347,000	351,000	318,782	(4,000)	-1.1%
Terrestrial (and Integrated) Ecosystem Management	2,556,000	1,943,000	1,582,330	613,000	31.5%
Restoration Opportunities Bank	4,892,000	8,470,000	7,404,509	(3,578,000)	-42.2%
	<u>7,795,000</u>	<u>10,764,000</u>	<u>9,305,621</u>	<u>(2,969,000)</u>	<u>-27.6%</u>
Forest Management					
Managed Forest Tax Incentive Planning	-	10,000	-	(10,000)	-100.0%
Hazard Tree Management	653,000	876,000	475,180	(223,000)	-25.5%
Invasive Species Management	399,000	221,000	660,515	178,000	80.5%
Forest Management Operations	-	-	-	-	0.0%
	<u>279,000</u>	<u>397,000</u>	<u>233,501</u>	<u>(118,000)</u>	<u>-29.7%</u>
Restoration and Regeneration	<u>1,331,000</u>	<u>1,504,000</u>	<u>1,369,196</u>	<u>(173,000)</u>	<u>-11.5%</u>
Propagation and Sale of Plants					
Inland and Lakefill Soil Management	159,000	145,000	229,209	14,000	9.7%
Shoreline Restoration	410,000	561,000	332,194	(151,000)	-26.9%
Wetlands	646,000	1,111,000	2,106,296	(465,000)	-41.9%
Riparian and Flood Plain Restoration	1,142,000	6,209,000	4,593,638	(5,067,000)	-81.6%
Natural Channel and Stream Restoration	416,000	417,000	421,124	(1,000)	-0.2%
Terrestrial Planting	1,154,000	1,216,000	1,393,697	(62,000)	-5.1%
Wildlife Habitat Management	4,770,000	2,332,000	2,290,778	2,438,000	104.5%
Compensation Restoration	1,066,000	878,000	934,518	188,000	21.4%
Watershed Restoration	4,599,000	5,406,000	3,114,940	(807,000)	-14.9%
	<u>5,022,000</u>	<u>2,007,000</u>	<u>2,524,543</u>	<u>3,015,000</u>	<u>150.2%</u>
Total Expenditures	19,384,000	20,282,000	17,940,937	(898,000)	-4.4%
	<u>31,122,000</u>	<u>34,527,000</u>	<u>30,744,560</u>	<u>(3,405,000)</u>	<u>-9.9%</u>
Net Surplus (Deficit)					
	<u>(581,000)</u>	<u>49,000</u>	<u>11,294,437</u>	<u>(630,000)</u>	<u>-1285.7%</u>
Reserves	-	-	-	-	0.0%
Net Budget					

Toronto and Region Conservation Authority
 2026 Operating and Capital Budget - Greenspace Securement and Management

	2026 Budget	2025 Budget	Unaudited 2025 Actual	\$ Change over 2025 Budget	% Change over 2025 Budget
Revenue					
Municipal					
Operating levy	611,000	612,000	612,000	(1,000)	-0.2%
Capital levy	2,062,000	2,007,000	3,839,067	55,000	2.7%
Contract services	2,575,000	5,813,000	3,866,226	(3,238,000)	-55.7%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	-	-	25,207	-	0.0%
Federal grants	-	777,000	970,069	(777,000)	-100.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	5,000	18,938	(5,000)	-100.0%
Contract services					
Compensation agreements	-	80,000	-	(80,000)	-100.0%
Corporate and other	141,000	743,000	706,025	(602,000)	-81.0%
Rent and property interests	2,898,000	2,551,000	12,971,893	347,000	13.6%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	1,650,000	1,414,000	3,685	236,000	16.7%
Investment income	-	-	-	-	0.0%
Sundry	16,000	-	-	16,000	0.0%
Total Revenue	9,953,000	14,002,000	23,013,110	(4,049,000)	-28.9%
Expenditures					
Greenspace Securement					
Greenspace Land Acquisition	500,000	184,000	95,670	316,000	171.7%
Greenspace Planning	700,000	614,000	327,702	86,000	14.0%
	<u>1,200,000</u>	<u>798,000</u>	<u>423,372</u>	<u>402,000</u>	<u>50.4%</u>
Greenspace Management					
Archaeology	366,000	407,000	287,742	(41,000)	-10.1%
Property Taxes and Insurance	613,000	580,000	598,146	33,000	5.7%
Resource Management Planning	950,000	880,000	721,741	70,000	8.0%
Inventory and Audit	-	-	-	-	0.0%
Implementation	4,312,000	8,838,000	7,288,357	(4,526,000)	-51.2%
Hazard Management	32,000	32,000	31,620	-	0.0%
	<u>6,273,000</u>	<u>10,737,000</u>	<u>8,927,606</u>	<u>(4,464,000)</u>	<u>-41.6%</u>
Rental Properties					
Rentals	2,060,000	2,003,000	1,596,244	57,000	2.8%
	<u>2,060,000</u>	<u>2,003,000</u>	<u>1,596,244</u>	<u>57,000</u>	<u>2.8%</u>
Total Expenditures	9,533,000	13,538,000	10,947,222	(4,005,000)	-29.6%
Net Surplus (Deficit)	420,000	464,000	12,065,888	(44,000)	-9.5%
Reserves	-	-	-	-	0.0%
Net Budget	420,000	464,000	12,065,888	(44,000)	-9.5%

Toronto and Region Conservation Authority
2026 Operating and Capital Budget - Tourism and Recreation

	2026 Budget	2025 Budget	Unaudited 2025 Actual	\$ Change over 2025 Budget	% Change over 2025 Budget
Revenue					
Municipal					
Operating levy	1,773,000	1,760,000	1,760,000	13,000	0.7%
Capital levy	10,703,000	13,591,000	20,142,629	(2,888,000)	-21.2%
Contract services	2,520,000	2,215,000	3,413,996	305,000	13.8%
Grants	-	-	497,379	-	0.0%
Provincial/Federal					
Provincial grants	228,000	313,000	318,276	(85,000)	-27.2%
Federal grants	420,000	205,000	639,162	215,000	104.9%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	9,905,000	9,423,000	9,965,856	482,000	5.1%
Contract services					
Compensation agreements	-	-	13,489	-	0.0%
Corporate and other	-	14,000	30,204	(14,000)	-100.0%
Rent and property interests	608,000	603,000	555,903	5,000	0.8%
Fundraising					
Donations	68,000	69,000	69,663	(1,000)	-1.4%
Toronto and Region Conservation Foundation	415,000	421,000	186,159	(6,000)	-1.4%
Investment income	-	-	6	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	26,640,000	28,614,000	37,592,722	(1,974,000)	-6.9%
Expenditures					
Waterfront Parks					
General Maintenance	527,000	912,000	623,708	(385,000)	-42.2%
Park Planning	15,000	6,324,000	510,384	(6,309,000)	-99.8%
Park Development	7,000,000	3,741,000	180,740	3,259,000	87.1%
	7,542,000	10,977,000	1,314,832	(3,435,000)	-31.3%
Conservation Parks					
Day Use	3,958,000	3,826,000	3,911,631	132,000	3.5%
Picnics	1,872,000	1,834,000	1,956,201	38,000	2.1%
Swimming	360,000	361,000	388,823	(1,000)	-0.3%
Fishing	27,000	26,000	35,978	1,000	3.8%
Camping	1,197,000	1,105,000	1,416,059	92,000	8.3%
Cross Country Skiing	50,000	56,000	121,538	(6,000)	-10.7%
Filming	19,000	21,000	43,996	(2,000)	-9.5%
Park Development	-	-	32,981	-	0.0%
	7,483,000	7,229,000	7,907,207	254,000	3.5%
Trails					
Trail Development	3,015,000	3,759,000	3,788,759	(744,000)	-19.8%
Trail Management	1,116,000	818,000	648,195	298,000	36.4%
Trail Planning	1,123,000	255,000	122,975	868,000	340.4%
	5,254,000	4,832,000	4,559,929	422,000	8.7%
Bathurst Glen Golf Course					
Golf Course	1,605,000	1,514,000	1,631,006	91,000	6.0%
	1,605,000	1,514,000	1,631,006	91,000	6.0%
Black Creek Pioneer Village					
Heritage Village	4,063,000	4,020,000	4,742,163	43,000	1.1%
	4,063,000	4,020,000	4,742,163	43,000	1.1%
Events and Festivals					
Kortright	242,000	237,000	233,230	5,000	2.1%
Black Creek Pioneer Village	61,000	50,000	72,156	11,000	22.0%
Other Facilities	252,000	271,000	224,580	(19,000)	-7.0%
	555,000	558,000	529,966	(3,000)	-0.5%
Wedding and Corporate Events					
Kortright	-	-	-	-	0.0%
	-	-	-	-	0.0%
Total Expenditures	26,502,000	29,130,000	20,685,103	(2,628,000)	-9.0%
Net Surplus (Deficit)	142,000	(516,000)	16,907,619	658,000	-127.5%
Reserves	-	-	-	-	0.0%
Net Budget	142,000	(516,000)	16,907,619	658,000	-127.5%

Toronto and Region Conservation Authority
2026 Operating and Capital Budget - Planning and Development Review

	2026 Budget	2025 Budget	Unaudited 2025 Actual	\$ Change over 2025 Budget	% Change over 2025 Budget
Revenue					
Municipal					
Operating levy	1,915,000	1,883,000	1,883,000	32,000	1.7%
Capital levy	500,000	500,000	673,699	-	0.0%
Contract services	2,011,000	2,664,000	1,745,653	(653,000)	-24.5%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	827,000	1,212,000	738,728	(385,000)	-31.8%
Federal grants	-	-	-	-	0.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	11,772,000	11,851,000	9,540,541	(79,000)	-0.7%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	155,000	272,000	137,132	(117,000)	-43.0%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	17,180,000	18,382,000	14,718,753	(1,202,000)	-6.5%
Expenditures					
Development Planning and Regulation Permitting					
Planning	4,257,000	3,635,000	4,125,930	622,000	17.1%
Permitting	1,520,000	1,386,000	1,639,413	134,000	9.7%
Enquiries	220,000	220,000	127,981	-	0.0%
Technical Services	3,040,000	3,430,000	2,981,755	(390,000)	-11.4%
Development Enforcement and Compliance	1,152,000	1,137,000	933,325	15,000	1.3%
	10,189,000	9,808,000	9,808,404	381,000	3.9%
Environmental Assessment Planning and Permitting					
Planning (Basic, Servicing Agreements, Master Plans)	2,567,000	3,111,000	2,244,036	(544,000)	-17.5%
Permitting	1,719,000	1,686,000	1,707,340	33,000	2.0%
Development Enforcement and Compliance	768,000	758,000	622,217	10,000	1.3%
Technical Services	2,129,000	2,131,000	1,567,057	(2,000)	-0.1%
	7,183,000	7,686,000	6,140,650	(503,000)	-6.5%
Policy Development and Review					
Policy	895,000	888,000	895,960	7,000	0.8%
	895,000	888,000	895,960	7,000	0.8%
Total Expenditures	18,267,000	18,382,000	16,845,014	(115,000)	-0.6%
Net Surplus (Deficit)	(1,088,000)	1,000	(2,126,261)	(1,089,000)	-108900.0%
Reserves	-	-	-	-	0.0%
Net Budget	(1,088,000)	1,000	(2,126,261)	(1,089,000)	-108900.0%

Toronto and Region Conservation Authority
2026 Operating and Capital Budget - Education and Outreach

	2026 Budget	2025 Budget	Unaudited 2025 Actual	\$ Change over 2025 Budget	% Change over 2025 Budget
Revenue					
Municipal					
Operating levy	800,000	780,000	780,000	20,000	2.6%
Capital levy	2,368,000	2,302,000	3,522,995	66,000	2.9%
Contract services	260,000	294,000	349,232	(34,000)	-11.6%
Grants	73,000	75,000	66,104	(2,000)	-2.7%
Provincial/Federal					
Provincial grants	272,000	798,000	371,812	(526,000)	-65.9%
Federal grants	608,000	662,000	523,360	(54,000)	-8.2%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	6,691,000	6,317,000	5,047,876	374,000	5.9%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	138,000	98,000	70,482	40,000	40.8%
Rent and property interests	25,000	31,000	46,820	(6,000)	-19.4%
Fundraising					
Donations	-	-	163	-	0.0%
Toronto and Region Conservation Foundation	457,000	203,000	108,327	254,000	125.1%
Investment income	-	-	273	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	11,692,000	11,560,000	10,887,444	132,000	1.1%
Expenditures					
School Programs					
Early Learners	566,000	284,000	358,444	282,000	99.3%
Post Secondary	303,000	345,000	275,677	(42,000)	-12.2%
Elementary	8,400,000	7,916,000	7,950,989	484,000	6.1%
Secondary	868,000	863,000	1,442,601	5,000	0.6%
	<u>10,137,000</u>	<u>9,408,000</u>	<u>10,027,711</u>	<u>729,000</u>	<u>7.7%</u>
Newcomer Services					
Development of Internationally Trained Professionals	644,000	1,217,000	801,346	(573,000)	-47.1%
Multicultural Connections Program	171,000	168,000	188,570	3,000	1.8%
	<u>815,000</u>	<u>1,385,000</u>	<u>989,916</u>	<u>(570,000)</u>	<u>-41.2%</u>
Family and Community Programs					
Kortright	1,018,000	984,000	848,727	34,000	3.5%
Other Locations	477,000	446,000	621,125	31,000	7.0%
	<u>1,495,000</u>	<u>1,430,000</u>	<u>1,469,852</u>	<u>65,000</u>	<u>4.5%</u>
Total Expenditures	12,447,000	12,223,000	12,487,479	224,000	1.8%
Net Surplus (Deficit)	(755,000)	(664,000)	(1,600,035)	(91,000)	13.7%
Reserves	-	-	-	-	0.0%
Net Budget	(755,000)	(664,000)	(1,600,035)	(91,000)	13.7%

Toronto and Region Conservation Authority
2026 Operating and Capital Budget - Sustainable Communities

	2026 Budget	2025 Budget	Unaudited 2025 Actual	\$ Change over 2025 Budget	% Change over 2025 Budget
Revenue					
Municipal					
Operating levy	-	-	-	-	0.0%
Capital levy	5,469,000	5,939,000	7,176,328	(470,000)	-7.9%
Contract services	592,000	1,006,000	893,615	(414,000)	-41.2%
Grants	22,000	43,000	59,251	(21,000)	-48.8%
Provincial/Federal					
Provincial grants	189,000	251,000	173,413	(62,000)	-24.7%
Federal grants	107,000	246,000	268,351	(139,000)	-56.5%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	400,000	483,000	560,085	(83,000)	-17.2%
Contract services					
Compensation agreements	35,000	15,000	39,590	20,000	133.3%
Corporate and other	1,222,000	1,479,000	1,366,022	(257,000)	-17.4%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	114,000	102,000	137,941	12,000	11.8%
Toronto and Region Conservation Foundation	130,000	152,000	401,627	(22,000)	-14.5%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	8,280,000	9,716,000	11,076,223	(1,436,000)	-14.8%
Expenditures					
Living City Transition Program					
Sustainable Neighbourhood	1,159,000	1,411,000	1,368,816	(252,000)	-17.9%
Community Transformation	484,000	593,000	380,592	(109,000)	-18.4%
Partners in Project Green	976,000	1,188,000	1,213,481	(212,000)	-17.8%
Urban Agriculture	188,000	483,000	73,444	(295,000)	-61.1%
Sustainable Technology Evaluation Program	2,199,000	2,027,000	1,879,275	172,000	8.5%
Climate Consortium	80,000	55,000	171,747	25,000	45.5%
	5,086,000	5,757,000	5,087,355	(671,000)	-11.7%
Community Engagement					
0	1,630,000	2,464,000	2,120,010	(834,000)	-33.8%
Citizen Based Regeneration	1,071,000	1,046,000	1,013,210	25,000	2.4%
Stewardship	493,000	450,000	262,518	43,000	9.6%
	3,194,000	3,960,000	3,395,738	(766,000)	-19.3%
Total Expenditures	8,280,000	9,717,000	8,483,093	(1,437,000)	-14.8%
Net Surplus (Deficit)	-	-	2,593,130	-	0.0%
Reserves	-	-	-	-	0.0%
Net Budget	-	-	2,593,130	-	0.0%

Toronto and Region Conservation Authority
2026 Operating and Capital Budget - Corporate Services

	2026 Budget	2025 Budget	Unaudited 2025 Actual	\$ Change over 2025 Budget	% Change over 2025 Budget
Revenue					
Municipal					
Operating levy	12,864,000	12,457,000	12,457,317	407,000	3.3%
Capital levy	4,930,000	6,495,000	9,266,624	(1,565,000)	-24.1%
Contract services	6,000	-	4,760	6,000	0.0%
Grants	10,000	10,000	15,000	-	0.0%
Provincial/Federal					
Provincial grants	593,000	50,000	49,692	543,000	1086.0%
Federal grants	-	-	-	-	0.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	62,000	62,000	82,036	-	0.0%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	115,000	100,000	59,083	15,000	15.0%
Rent and property interests	-	-	26,024	-	0.0%
Fundraising					
Donations	-	-	266	-	0.0%
Toronto and Region Conservation Foundation	418,000	381,000	-	37,000	9.7%
Investment income	2,800,000	2,310,000	2,991,495	490,000	21.2%
Sundry	2,000	2,000	707,916	-	0.0%
Total Revenue	21,800,000	21,867,000	25,660,213	(67,000)	-0.3%
Expenditures					
Financial Management					
Accounting and Reporting	2,588,000	3,004,000	1,656,111	(416,000)	-13.8%
Business Planning and Strategic Management	1,555,000	1,421,000	1,169,924	134,000	9.4%
	4,143,000	4,425,000	2,826,035	(282,000)	-6.4%
Corporate Management and Governance					
Corporate Secretariat	3,013,000	3,041,000	2,758,550	(28,000)	-0.9%
Support Services	6,614,000	9,700,000	9,940,608	(3,086,000)	-31.8%
Office of the CEO	370,000	381,000	435,747	(11,000)	-2.9%
	9,997,000	13,122,000	13,134,905	(3,125,000)	-23.8%
Human Resources					
Volunteers	122,000	110,000	21,732	12,000	10.9%
Employee Support	3,850,000	2,541,000	2,129,505	1,309,000	51.5%
Health and Safety	-	-	362,735	-	0.0%
Human Capital Planning and Strategies	-	-	1,013,836	-	0.0%
	3,972,000	2,651,000	3,527,808	1,321,000	49.8%
Corporate Communications					
Communications	1,665,000	1,664,000	1,612,688	1,000	0.1%
Digital and Social Media	77,000	78,000	71,962	(1,000)	-1.3%
	1,742,000	1,742,000	1,684,650	-	0.0%
Information Infrastructure and Management					
Information Technology	1,571,000	1,702,000	1,656,370	(131,000)	-7.7%
Knowledge and Data Management	1,380,000	1,352,000	1,476,819	28,000	2.1%
Business Software	962,000	985,000	823,106	(23,000)	-2.3%
	3,913,000	4,039,000	3,956,295	(126,000)	-3.1%
Project Recoveries					
Project Recoveries	(4,072,000)	(4,418,000)	(4,736,680)	346,000	-7.8%
	(4,072,000)	(4,418,000)	(4,736,680)	346,000	-7.8%
Vehicles and Equipment					
Operations	(1,131,000)	(1,690,000)	(830,641)	559,000	-33.1%
Acquisitions	1,625,000	1,634,000	936,884	(9,000)	-0.6%
	494,000	(56,000)	106,243	550,000	-982.1%
Total Expenditures	20,189,000	21,505,000	20,499,256	(1,316,000)	-6.1%
Net Surplus (Deficit)	1,612,000	363,000	3,777,475	1,249,000	344.1%
Reserves	-	153,000	1,265,596	(153,000)	-100.0%
Net Budget	1,612,000	516,000	5,043,071	1,096,000	212.4%

Toronto and Region Conservation Authority
2026 Operating and Capital Budget - by object classification

	2026	2025	Unaudited 2025	\$ Change over 2025	% Change over 2025
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	19,613,000	19,064,000	19,064,317	549,000	2.9%
Capital levy	57,156,000	61,441,000	81,587,087	(4,285,000)	-7.0%
Contract services	54,703,000	49,320,000	58,351,127	5,383,000	10.9%
Grants	179,000	241,000	789,216	(62,000)	-25.7%
Provincial/Federal					
Provincial	3,519,000	3,820,000	2,731,502	(301,000)	-7.9%
Federal	9,488,000	9,277,000	7,275,074	211,000	2.3%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	28,855,000	28,197,000	25,317,215	658,000	2.3%
Contract services					
Compensation agreements	5,156,000	5,914,000	9,437,544	(758,000)	-12.8%
Corporate and other	6,031,000	7,226,000	8,077,583	(1,195,000)	-16.5%
Rent and property interests	3,531,000	3,186,000	13,634,754	345,000	10.8%
Fundraising					
Donations	200,000	171,000	227,809	29,000	17.0%
Toronto and Region Conservation Foundation	3,069,000	2,605,000	764,760	464,000	17.8%
Investment income	2,800,000	2,310,000	2,991,774	490,000	21.2%
Sundry	18,000	2,000	707,916	16,000	800.0%
Total Revenue	194,318,000	192,774,000	230,957,678	1,544,000	0.8%
Expenditures					
Wages and benefits	103,734,000	107,055,000	94,141,953	(3,321,000)	-3.1%
Contracted services	68,334,000	66,931,000	70,033,955	1,403,000	2.1%
Materials and supplies	21,719,000	18,259,000	15,082,613	3,460,000	18.9%
Utilities	1,304,000	1,261,000	1,364,485	43,000	3.4%
Property taxes	889,000	826,000	794,945	63,000	7.6%
	195,980,000	194,332,000	181,417,951	1,648,000	0.8%
Internal Recoveries	(21,675,000)	(22,172,000)	(19,615,441)	497,000	-2.2%
Internal Charges	20,013,000	20,767,000	19,605,147	(754,000)	-3.6%
Total Expenditures	194,318,000	192,927,000	181,407,657	1,391,000	0.7%
Net Surplus (Deficit)	-	(153,000)	49,550,021	153,000	-100.0%
Reserves	-	153,000	1,265,596	-	0.0%
Net Budget	-	0	50,815,617	153,000	100.0%

Toronto and Region Conservation Authority
 2026 Operating and Capital Budget - Watershed Studies and Strategies - by object classification

	2026	2025	2025	over 2025	over 2025
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	385,000	336,000	336,000	49,000	14.6%
Capital levy	1,649,000	2,048,000	2,376,621	(399,000)	-19.5%
Contract services	65,000	65,000	71,134	-	0.0%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	117,000	69,000	120,504	48,000	69.6%
Federal grants	160,000	159,000	160,351	1,000	0.6%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	-	788	-	0.0%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	40,000	-	115,735	40,000	0.0%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	2,416,000	2,677,000	3,181,133	(261,000)	-9.7%
Expenditures					
Wages and benefits	2,062,000	2,416,000	2,318,739	(354,000)	-14.7%
Contracted services	258,000	118,000	61,552	140,000	118.6%
Materials and supplies	22,000	31,000	22,630	(9,000)	-29.0%
Utilities	-	-	-	-	0.0%
Property taxes	-	-	-	-	0.0%
	2,342,000	2,565,000	2,402,921	(223,000)	-8.7%
Internal Recoveries	-	-	(265)	-	0.0%
Internal Charges	75,000	113,000	114,587	(38,000)	-33.6%
Total Expenditures	2,417,000	2,678,000	2,517,243	(261,000)	-9.7%
Net Surplus (Deficit)	(1,000)	(1,000)	663,890	-	0.0%
Reserves	-	-	-	-	0.0%
Net Budget	(1,000)	(1,000)	663,890	-	0.0%

Toronto and Region Conservation Authority
 2026 Operating and Capital Budget - Water Risk Management - by object classification

	2026	2025	2025	over 2025	over 2025
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	1,127,000	1,100,000	1,100,000	27,000	2.5%
Capital levy	20,707,000	19,302,000	23,881,590	1,405,000	7.3%
Contract services	36,054,000	24,576,000	32,516,374	11,478,000	46.7%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	1,009,000	762,000	762,428	247,000	32.4%
Federal grants	6,655,000	5,489,000	3,724,605	1,166,000	21.2%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	25,000	33,000	65,135	(8,000)	-24.2%
Contract services					
Compensation agreements	-	8,000	300,932	(8,000)	-100.0%
Corporate and other	240,000	113,000	438,023	127,000	112.4%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	65,817,000	51,383,000	62,789,087	14,434,000	28.1%
Expenditures					
Wages and benefits	17,834,000	20,491,000	15,487,597	(2,657,000)	-13.0%
Contracted services	33,019,000	21,616,000	34,059,675	11,403,000	52.8%
Materials and supplies	9,581,000	5,394,000	4,114,553	4,187,000	77.6%
Utilities	23,000	28,000	26,646	(5,000)	-17.9%
Property taxes	-	-	-	-	0.0%
	60,457,000	47,529,000	53,688,471	12,928,000	27.2%
Internal Recoveries	(79,000)	(70,000)	(340,725)	(9,000)	12.9%
Internal Charges	5,188,000	3,773,000	4,850,945	1,415,000	37.5%
Total Expenditures	65,566,000	51,232,000	58,198,691	14,334,000	28.0%
Net Surplus (Deficit)	251,000	151,000	4,590,396	100,000	66.2%
Reserves	-	-	-	-	0.0%
Net Budget	251,000	151,000	4,590,396	100,000	66.2%

Toronto and Region Conservation Authority
2026 Operating and Capital Budget - Regional Biodiversity - by object classification

	2026	2025	2025	over 2025	over 2025
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	138,000	136,000	136,000	2,000	1.5%
Capital levy	8,768,000	9,257,000	10,707,533	(489,000)	-5.3%
Contract services	10,621,000	12,687,000	15,490,138	(2,066,000)	-16.3%
Grants	74,000	114,000	151,482	(40,000)	-35.1%
Provincial/Federal					
Provincial grants	283,000	364,000	171,443	(81,000)	-22.3%
Federal grants	1,539,000	1,740,000	989,176	(201,000)	-11.6%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	23,000	35,960	(23,000)	-100.0%
Contract services					
Compensation agreements	5,121,000	5,811,000	9,083,534	(690,000)	-11.9%
Corporate and other	3,979,000	4,408,000	5,154,876	(429,000)	-9.7%
Rent and property interests	-	-	34,115	-	0.0%
Fundraising					
Donations	18,000	-	19,777	18,000	0.0%
Toronto and Region Conservation Foundation	-	34,000	64,962	(34,000)	-100.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	30,541,000	34,574,000	42,038,996	(4,033,000)	-11.7%
Expenditures					
Wages and benefits	19,648,000	19,257,000	13,254,935	391,000	2.0%
Contracted services	4,795,000	8,828,000	10,285,110	(4,033,000)	-45.7%
Materials and supplies	3,209,000	3,009,000	3,217,673	200,000	6.6%
Utilities	4,000	4,000	7,540	-	0.0%
Property taxes	-	-	-	-	0.0%
	27,656,000	31,098,000	26,765,258	(3,442,000)	-11.1%
Internal Recoveries	(6,211,000)	(7,240,000)	(4,902,833)	1,029,000	-14.2%
Internal Charges	9,677,000	10,668,000	8,882,135	(991,000)	-9.3%
Total Expenditures	31,122,000	34,526,000	30,744,560	(3,404,000)	-9.9%
Net Surplus (Deficit)	(581,000)	48,000	11,294,436	(629,000)	-1310.4%
Reserves	-	-	-	-	0.0%
Net Budget	(581,000)	48,000	11,294,436	(629,000)	-1310.4%

Toronto and Region Conservation Authority
 2026 Operating and Capital Budget - Greenspace Securement and Management - by object classification

	2026	2025	2025	over 2025	over 2025
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	611,000	612,000	612,000	(1,000)	-0.2%
Capital levy	2,062,000	2,007,000	3,839,067	55,000	2.7%
Contract services	2,575,000	5,813,000	3,866,226	(3,238,000)	-55.7%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	-	-	25,207	-	0.0%
Federal grants	-	777,000	970,069	(777,000)	-100.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	5,000	18,938	(5,000)	-100.0%
Contract services					
Compensation agreements	-	80,000	-	(80,000)	-100.0%
Corporate and other	141,000	743,000	706,025	(602,000)	-81.0%
Rent and property interests	2,898,000	2,551,000	12,971,893	347,000	13.6%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	1,650,000	1,414,000	3,685	236,000	16.7%
Investment income	-	-	-	-	0.0%
Sundry	16,000	-	-	16,000	0.0%
Total Revenue	9,953,000	14,002,000	23,013,110	(4,049,000)	-28.9%
Expenditures					
Wages and benefits	3,431,000	3,883,000	3,366,900	(452,000)	-11.6%
Contracted services	2,917,000	6,742,000	5,134,610	(3,825,000)	-56.7%
Materials and supplies	995,000	454,000	278,311	541,000	119.2%
Utilities	70,000	81,000	85,380	(11,000)	-13.6%
Property taxes	883,000	820,000	790,206	63,000	7.7%
	8,296,000	11,980,000	9,655,407	(3,684,000)	-30.8%
Internal Recoveries	(294,000)	(277,000)	(72,305)	(17,000)	6.1%
Internal Charges	1,533,000	1,836,000	1,364,120	(303,000)	-16.5%
Total Expenditures	9,535,000	13,539,000	10,947,222	(4,004,000)	-29.6%
Net Surplus (Deficit)	418,000	463,000	12,065,888	(45,000)	-9.7%
Reserves	-	-	-	-	0.0%
Net Budget	418,000	463,000	12,065,888	(45,000)	-9.7%

Toronto and Region Conservation Authority
 2026 Operating and Capital Budget - Tourism and Recreation - by object classification

	2026	2025	2025	over 2025	over 2025
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	1,773,000	1,760,000	1,760,000	13,000	0.7%
Capital levy	10,703,000	13,591,000	20,142,629	(2,888,000)	-21.2%
Contract services	2,520,000	2,215,000	3,413,996	305,000	13.8%
Grants	-	-	497,379	-	0.0%
Provincial/Federal					
Provincial grants	228,000	313,000	318,276	(85,000)	-27.2%
Federal grants	420,000	205,000	639,162	215,000	104.9%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	9,905,000	9,423,000	9,965,856	482,000	5.1%
Contract services					
Compensation agreements	-	-	13,489	-	0.0%
Corporate and other	-	14,000	30,204	(14,000)	-100.0%
Rent and property interests	608,000	603,000	555,903	5,000	0.8%
Fundraising					
Donations	68,000	69,000	69,663	(1,000)	-1.4%
Toronto and Region Conservation Foundation	415,000	421,000	186,159	(6,000)	-1.4%
Investment income	-	-	6	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	26,640,000	28,614,000	37,592,722	(1,974,000)	-6.9%
Expenditures					
Wages and benefits	10,847,000	11,019,000	11,108,406	(172,000)	-1.6%
Contracted services	11,762,000	13,818,000	5,954,457	(2,056,000)	-14.9%
Materials and supplies	1,439,000	1,471,000	1,424,292	(32,000)	-2.2%
Utilities	641,000	616,000	699,068	25,000	4.1%
Property taxes	-	-	206	-	0.0%
	24,689,000	26,924,000	19,186,429	(2,235,000)	-8.3%
Internal Recoveries	280,000	94,000	(54,443)	186,000	197.9%
Internal Charges	1,530,000	2,113,000	1,553,117	(583,000)	-27.6%
Total Expenditures	26,499,000	29,131,000	20,685,103	(2,632,000)	-9.0%
Net Surplus (Deficit)	141,000	(517,000)	16,907,619	658,000	-127.3%
Reserves	-	-	-	-	0.0%
Net Budget	141,000	(517,000)	16,907,619	658,000	-127.3%

Toronto and Region Conservation Authority
 2026 Operating and Capital Budget - Planning and Development Review - by object classification

	2026	2025	2025	over 2025	over 2025
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	1,915,000	1,883,000	1,883,000	32,000	1.7%
Capital levy	500,000	500,000	673,699	-	0.0%
Contract services	2,011,000	2,664,000	1,745,653	(653,000)	-24.5%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	827,000	1,212,000	738,728	(385,000)	-31.8%
Federal grants	-	-	-	-	0.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	11,772,000	11,851,000	9,540,541	(79,000)	-0.7%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	155,000	272,000	137,132	(117,000)	-43.0%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	17,180,000	18,382,000	14,718,753	(1,202,000)	-6.5%
Expenditures					
Wages and benefits	15,574,000	15,506,000	14,844,950	68,000	0.4%
Contracted services	1,961,000	2,313,000	1,486,872	(352,000)	-15.2%
Materials and supplies	293,000	231,000	238,389	62,000	26.8%
Utilities	-	-	21	-	0.0%
Property taxes	-	-	-	-	0.0%
	17,828,000	18,050,000	16,570,232	(222,000)	-1.2%
Internal Recoveries	(2,000)	10,000	(569,215)	(12,000)	-120.0%
Internal Charges	442,000	321,000	843,999	121,000	37.7%
Total Expenditures	18,268,000	18,381,000	16,845,016	(113,000)	-0.6%
Net Surplus (Deficit)	(1,088,000)	1,000	(2,126,263)	(1,089,000)	-108900.0%

Toronto and Region Conservation Authority
 2026 Operating and Capital Budget - Education and Outreach - by object classification

	2026	2025	2025	over 2025	over 2025
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	800,000	780,000	780,000	20,000	2.6%
Capital levy	2,368,000	2,302,000	3,522,995	66,000	2.9%
Contract services	260,000	294,000	349,232	(34,000)	-11.6%
Grants	73,000	75,000	66,104	(2,000)	-2.7%
Provincial/Federal					
Provincial grants	272,000	798,000	371,812	(526,000)	-65.9%
Federal grants	608,000	662,000	523,360	(54,000)	-8.2%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	6,691,000	6,317,000	5,047,876	374,000	5.9%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	138,000	98,000	70,482	40,000	40.8%
Rent and property interests	25,000	31,000	46,820	(6,000)	-19.4%
Fundraising					
Donations	-	-	163	-	0.0%
Toronto and Region Conservation Foundation	457,000	203,000	108,327	254,000	125.1%
Investment income	-	-	273	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	11,692,000	11,560,000	10,887,444	132,000	1.1%
Expenditures					
Wages and benefits	9,629,000	9,490,000	9,258,766	139,000	1.5%
Contracted services	1,797,000	1,592,000	2,004,074	205,000	12.9%
Materials and supplies	817,000	785,000	845,603	32,000	4.1%
Utilities	224,000	234,000	255,162	(10,000)	-4.3%
Property taxes	-	-	-	-	0.0%
	12,467,000	12,101,000	12,363,605	366,000	3.0%
Internal Recoveries	(618,000)	(510,000)	(594,500)	(108,000)	21.2%
Internal Charges	598,000	634,000	718,375	(36,000)	-5.7%
Total Expenditures	12,447,000	12,225,000	12,487,480	222,000	1.8%
Net Surplus (Deficit)	(755,000)	(665,000)	(1,600,036)	(90,000)	13.5%
Reserves	-	-	-	-	0.0%
Net Budget	(755,000)	(665,000)	(1,600,036)	(90,000)	13.5%

Toronto and Region Conservation Authority
2026 Operating and Capital Budget - Sustainable Communities - by object classification

	2026	2025	2025	over 2025	over 2025
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	-	-	-	-	0.0%
Capital levy	5,469,000	5,939,000	7,176,328	(470,000)	-7.9%
Contract services	592,000	1,006,000	893,615	(414,000)	-41.2%
Grants	22,000	43,000	59,251	(21,000)	-48.8%
Provincial/Federal					
Provincial grants	189,000	251,000	173,413	(62,000)	-24.7%
Federal grants	107,000	246,000	268,351	(139,000)	-56.5%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	400,000	483,000	560,085	(83,000)	-17.2%
Contract services					
Compensation agreements	35,000	15,000	39,590	20,000	133.3%
Corporate and other	1,222,000	1,479,000	1,366,022	(257,000)	-17.4%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	114,000	102,000	137,941	12,000	11.8%
Toronto and Region Conservation Foundation	130,000	152,000	401,627	(22,000)	-14.5%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	8,280,000	9,716,000	11,076,223	(1,436,000)	-14.8%
Expenditures					
Wages and benefits	6,405,000	6,272,000	6,472,929	133,000	2.1%
Contracted services	870,000	2,298,000	1,130,310	(1,428,000)	-62.1%
Materials and supplies	227,000	242,000	135,582	(15,000)	-6.2%
Utilities	-	-	-	-	0.0%
Property taxes	-	-	-	-	0.0%
	7,502,000	8,812,000	7,738,821	(1,310,000)	-14.9%
Internal Recoveries	68,000	(51,000)	(152,806)	119,000	-233.3%
Internal Charges	711,000	956,000	897,078	(245,000)	-25.6%
Total Expenditures	8,281,000	9,717,000	8,483,093	(1,436,000)	-14.8%
Net Surplus (Deficit)	(1,000)	(1,000)	2,593,130	-	0.0%
Reserves	-	-	-	-	0.0%
Net Budget	(1,000)	(1,000)	2,593,130	-	0.0%

Toronto and Region Conservation Authority
2026 Operating and Capital Budget - Corporate Services - by object classification

	2026	2025	2025	over 2025	over 2025
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	12,864,000	12,457,000	12,457,317	407,000	3.3%
Capital levy	4,930,000	6,495,000	9,266,624	(1,565,000)	-24.1%
Contract services	6,000	-	4,760	6,000	0.0%
Grants	10,000	10,000	15,000	-	0.0%
Provincial/Federal					
Provincial grants	593,000	50,000	49,692	543,000	1086.0%
Federal grants	-	-	-	-	0.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	62,000	62,000	82,036	-	0.0%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	115,000	100,000	59,083	15,000	15.0%
Rent and property interests	-	-	26,024	-	0.0%
Fundraising					
Donations	-	-	266	-	0.0%
Toronto and Region Conservation Foundation	418,000	381,000	-	37,000	9.7%
Investment income	2,800,000	2,310,000	2,991,495	490,000	21.2%
Sundry	2,000	2,000	707,916	-	0.0%
Total Revenue	21,800,000	21,867,000	25,660,213	(67,000)	-0.3%
Expenditures					
Wages and benefits	18,306,000	18,722,000	18,028,731	(416,000)	-2.2%
Contracted services	10,955,000	9,607,000	9,917,295	1,348,000	14.0%
Materials and supplies	5,137,000	6,644,000	4,805,581	(1,507,000)	-22.7%
Utilities	343,000	299,000	290,668	44,000	14.7%
Property taxes	6,000	6,000	4,533	-	0.0%
	34,747,000	35,278,000	33,046,808	(531,000)	-1.5%
Internal Recoveries	(14,819,000)	(14,127,000)	(12,928,348)	(692,000)	4.9%
Internal Charges	260,000	354,000	380,792	(94,000)	-26.6%
Total Expenditures	20,188,000	21,505,000	20,499,252	(1,317,000)	-6.1%
Net Surplus (Deficit)	1,612,000	362,000	5,160,962	1,250,000	345.3%
Reserves	-	153,000	1,265,596	-	0.0%
Net Budget	1,612,000	515,000	6,426,558	1,250,000	242.7%



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