Attachment 1 2025 TRCA Budget



2025 Budget Operating and Capital

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Toronto and Region Conservation Authority 2025 Operating and Capital Budget

	2025	2024	Unaudited 2024	\$ Change over 2024	% Change over 2024
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	19,064,000	18,569,000	18,569,162	495,000	2.7%
Capital levy	61,441,000	85,128,000	58,433,461	(23,687,000)	-27.8%
Contract services	49,320,000	50,570,000	51,407,443	(1,250,000)	-2.5%
Grants	241,000	2,943,000	438,750	(2,702,000)	-91.8%
Provincial/Federal					
Provincial	3,820,000	4,816,000	4,476,322	(996,000)	-20.7%
Federal	9,277,000	12,381,000	7,089,473	(3,104,000)	-25.1%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	28,197,000	27,035,000	24,787,852	1,162,000	4.3%
Contract services					
Compensation agreements	5,914,000	7,799,000	7,602,376	(1,885,000)	-24.2%
Corporate and other	7,226,000	17,386,000	14,497,108	(10,160,000)	-58.4%
Rent and property interests	3,186,000	4,186,000	3,302,215	(1,000,000)	-23.9%
Fundraising					
Donations	171,000	64,000	175,678	107,000	167.2%
Toronto and Region Conservation Foundation	2,605,000	1,737,000	1,847,476	868,000	50.0%
Investment income	2,310,000	1,795,000	3,973,672	515,000	28.7%
Sundry	2,000	2,000	30,846		0.0%
Total Revenue	192,774,000	234,411,000	196,631,834	(41,637,000)	-17.8%

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Toronto and Region Conservation Authority 2025 Operating and Capital Budget

	2025 Budget	2024 Budget	Unaudited 2024 Actual	\$ Change over 2024 Budget	% Change over 2024 Budget
	Budget	Budget	Actual	Buuget	
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	1,319,000	1,938,000	1,474,474	(619,000)	-31.9%
Climate Science	1,358,000	666,000	528,971	692,000	103.9%
Water Diek Management	2,677,000	2,604,000	2,003,445	73,000	2.8%
Water Risk Management Water Resource Science	4,148,000	4,491,000	2,511,022	(343,000)	-7.6%
Erosion Management	41,859,000	61,682,000	54,419,199	(19,823,000)	-32.1%
Flood Management	5,225,000	6,129,000	10,167,677	(904,000)	-14.7%
<u> </u>	51,232,000	72,302,000	67,097,898	(21,070,000)	-29.1%
Regional Biodiversity					
Biodiversity Monitoring	1,977,000	2,500,000	2,482,671	(523,000)	-20.9%
Ecosystem Management Research and Directions	10,764,000	11,180,000	7,786,730	(416,000)	-3.7%
Forest Management	1,504,000	1,638,000	1,091,076	(134,000)	-8.2%
Restoration and Regeneration	20,280,000	26,519,000	17,341,906	(6,239,000)	-23.5%
Greenspace Securement and Management	34,525,000	41,837,000	28,702,383	(7,312,000)	-17.5%
Greenspace Securement	798,000	2,175,000	411,526	(1,377,000)	-63.3%
Greenspace Management	10,737,000	10,892,000	6,655,796	(155,000)	-1.4%
Rental Properties	2,003,000	1,732,000	1,337,132	271,000	15.6%
· · · · · · · · · · · · · · · · · · ·	13,538,000	14,799,000	8,404,454	(1,261,000)	-8.5%
Tourism and Recreation					
Waterfront Parks	10,977,000	15,855,000	3,009,433	(4,878,000)	-30.8%
Conservation Parks	7,229,000	7,380,000	7,391,314	(151,000)	-2.0%
Trails	4,832,000	6,469,000	3,172,671	(1,637,000)	-25.3%
Bathurst Glen Golf Course	1,514,000	1,567,000	1,646,993	(53,000)	-3.4%
Black Creek Pioneer Village Events and Festivals	4,020,000 559,000	5,302,000 459,000	4,155,307 596,628	(1,282,000) 100,000	-24.2% 21.8%
Wedding and Corporate Events	-	459,000	390,026	100,000	0.0%
wedding and corporate Events	29,131,000	37,032,000	19,972,346	(7,901,000)	-21.3%
Planning and Development Review				(*,552,553)	
Development Planning and Regulation Permitting	9,807,000	9,016,000	8,940,232	791,000	8.8%
Environmental Assessment Planning and Permitting	7,686,000	6,275,000	5,718,548	1,411,000	22.5%
Policy Development and Review	888,000	1,015,000	816,328	(127,000)	-12.5%
	18,381,000	16,306,000	15,475,108	2,075,000	12.7%
Education and Outreach	0.400.000	10 170 000	44 740 004	(0.754.000)	22 =2/
School Programs	9,409,000	12,170,000	11,710,931	(2,761,000)	-22.7%
Newcomer Services Family and Community Programs	1,385,000 1,430,000	1,417,000 1,259,000	1,323,584 1,303,682	(32,000) 171,000	-2.3% 13.6%
Family and Community Programs	12,224,000	14,846,000	14,338,197	(2,622,000)	-17.7%
Sustainable Communities	12,224,000	14,040,000		(2,022,000)	
Living City Transition Program	5,756,000	6,821,000	5,195,036	(1,065,000)	-15.6%
Community Engagement	3,960,000	4,048,000	2,868,946	(88,000)	-2.2%
	9,716,000	10,869,000	8,063,982	(1,153,000)	-10.6%
Corporate Services					
Financial Management	4,424,000	5,015,000	3,874,154	(591,000)	-11.8%
Corporate Management and Governance	13,122,000	26,168,000	20,330,555	(13,046,000)	-49.9%
Human Resources	2,651,000	2,610,000	2,693,620	41,000	1.6%
Corporate Communications Information Infrastructure and Management	1,742,000 4,039,000	1,495,000 3,777,000	1,517,889 3,792,581	247,000 262,000	16.5% 6.9%
Project Recoveries	(4,418,000)	(3,873,000)	(5,930,157)	(545,000)	14.1%
Vehicles and Equipment	(56,000)	319,000	806,460	(375,000)	-117.6%
and the property of the proper	21,504,000	35,511,000	27,085,102	(14,007,000)	-39.4%
Total Expenditures	192,928,000	246,106,000	191,142,915	(53,178,000)	-21.6%
Net Surplus (Deficit)	(154,000)	(11,694,000)	5,488,920	11,540,000	-98.7%
Reserves	153,000	11,694,000	-	(11,541,000)	-98.7%
Not Budget	(4.000)		E 400 000	/4 000\	0.00/
Net Budget	(1,000)		5,488,920	(1,000)	0.0%

Toronto and Region Conservation Authority 2025 Category Expenditures by Service Area

	Category 1	Category 2	Category 3	
Service Area	Activities	Activities	Activities	TOTAL
Watershed Studies and Strategies				
Watershed Planning and Reporting	926,000	393,226	-	1,319,226
Climate Science	106,755	1,001,000	250,000	1,357,755
Water Risk Management	,	,,	,	, ,
Water Resource Science	1,672,360	2,475,539	-	4,147,899
Erosion Management	20,443,679	21,345,399	70,000	41,859,078
Flood Management	4,474,836	750,418	-	5,225,254
Regional Biodiversity		·		
Biodiversity Monitoring	35,082	1,941,994	-	1,977,076
Ecosystem Management Research and Direction	-	10,763,522	-	10,763,522
Forest Management	1,154,000	330,420	20,000	1,504,419
Restoration and Regeneration	345,455	19,294,207	640,715	20,280,377
Greenspace Securement and Management				
Greenspace Securement	184,000	-	614,000	798,000
Greenspace Management	1,017,000	3,295,756	6,424,408	10,737,164
Rental Properties	-	-	2,002,915	2,002,915
Tourism and Recreation				
Waterfront Parks	-	10,971,641	5,665	10,977,306
Conservation Parks	1,575,100	254,250	5,399,271	7,228,621
Trails	791,000	3,890,922	150,000	4,831,922
Bathurst Glen Golf Course	-	-	1,513,800	1,513,800
The Village at Black Creek	1,590,300	60,250	2,369,300	4,019,850
Events and Festivals	-	-	559,000	559,000
Planning and Development Review				
Development Planning Regulation Permitting	9,807,339	-	-	9,807,339
Environmental Assessment Planning Regulation Permitting	6,478,017	1,207,700	-	7,685,717
Policy Development and Review	888,000	-	-	888,000
Education and Outreach				
School Programs	877,800	8,022,436	508,400	9,408,636
Newcomer Services	-	168,000	1,216,650	1,384,650
Family and Community Programs	-	450,550	979,800	1,430,350
Sustainable Communities				
Living City Transition Program	-	5,756,419	-	5,756,419
Community Engagement	-	3,759,828	200,000	3,959,828
Corporate Services				
Financial Management	4,271,945	152,200	-	4,424,145
Corporate Management and Governance	12,939,057	-	182,500	13,121,557
Human Resources	2,541,000	-	110,000	2,651,000
Corporate Communications	1,598,000	144,000	-	1,742,000
Information Infrastructure and Management	4,039,300	-	-	4,039,300
Vehicles and Equipment	-	-	(56,470)	(56,470)
Project Recoveries	-	-	(4,418,000)	(4,418,000)
Total Expenditures	77,756,024	96,429,676	18,741,954	192,927,655

Toronto and Region Conservation Authority 2025 Revenue Source by Service Area

2023 Nevertide Source by Service Area		Source		
		Provincial/	TRCA	
Service Area	Municipal	Federal	Generated	TOTAL
Watershed Studies and Strategies				
Watershed Planning and Reporting	1,091,000	228,226	-	1,319,226
Climate Science	1,357,755	-	-	1,357,755
Water Risk Management				
Water Resource Science	3,964,920	-	134,120	4,099,040
Erosion Management	36,508,378	5,539,000	11,700	42,059,078
Flood Management	4,505,418	712,336	7,500	5,225,254
Regional Biodiversity				
Biodiversity Monitoring	1,614,500	167,724	219,166	2,001,390
Ecosystem Management Research and Direction	6,434,350	1,251,000	3,078,172	10,763,522
Forest Management	1,423,000	61,420	20,000	1,504,420
Restoration and Regeneration	12,722,039	623,634	6,959,247	20,304,920
Greenspace Securement and Management				
Greenspace Securement	100,000	-	698,000	798,000
Greenspace Management	8,332,114	777,080	1,627,970	10,737,164
Rental Properties	-	-	2,467,434	2,467,434
Tourism and Recreation				
Waterfront Parks	10,674,135	92,313	10,858	10,777,306
Conservation Parks	1,234,000	170,000	5,969,001	7,373,001
Trails	4,566,922	10,000	255,000	4,831,922
Bathurst Glen Golf Course	-	25,000	1,542,700	1,567,700
The Village at Black Creek	1,091,000	220,700	1,699,050	3,010,750
Events and Festivals	-	-	1,053,100	1,053,100
Planning and Development Review				
Development Planning Regulation Permitting	999,000	-	8,774,896	9,773,896
Environmental Assessment Planning Regulation Permitting	3,159,815	1,211,755	3,347,590	7,719,160
Policy Development and Review	888,000	-	-	888,000
Education and Outreach				
School Programs	3,217,682	186,600	5,826,313	9,230,595
Newcomer Services	168,000	1,205,450	11,200	1,384,650
Family and Community Programs	65,000	67,600	810,700	943,300
Sustainable Communities		105 700	4 0 4 5 4 4 0	5 750 400
Living City Transition Program	4,214,251	496,729	1,045,440	5,756,420
Community Engagement	2,774,000	-	1,185,828	3,959,828
Corporate Services	2 525 547	F0 000	2 520 000	F 40F F47
Financial Management	2,525,517	50,000	2,530,000	5,105,517
Corporate Management and Governance	8,882,478	-	232,829	9,115,307
Human Resources	2,551,000	-	100,000 144,000	2,651,000
Corporate Communications	1,483,000 3,520,000	-	2,000	1,627,000 3,522,000
Information Infrastructure and Management	3,520,000	-	2,000	3,522,000
Vehicles and Equipment Project Recoveries	-	-	-	-
Troject necoveries	-	-	-	-
Total Revenues	130,067,274	13,096,567	49,763,814	192,927,654

Toronto and Region Conservation Authority 2025 Basis of Apportionment - General Levy

	Matching Levy	Matching Non- Levy	Matching + Non- Matching Levy	Property Tax Adjustment	Actual Municipal Payment	Non-CVA	Actual Municipal %	2024 General Levy	% over 2024
ADJALA-TOSORONTIO	32	1,438	1,469	-	1,469	-	0.01%	1,112	32.12%
DURHAM	11,823	539,086	550,909	110,225	685,000	23,866	3.59%	663,175	3.29%
TORONTO	256,036	11,673,985	11,930,021	5,387	11,935,408	-	62.61%	11,593,600	2.95%
MONO	25	1,149	1,174	544	1,718	-	0.01%	1,954	-12.09%
PEEL	43,381	1,977,946	2,021,326	90,893	2,112,219	-	11.08%	2,167,966	-2.57%
YORK	88,395	4,030,358	4,118,753	209,750	4,328,503	-	22.70%	4,141,356	4.52%
	\$ 399,692	\$ 18,223,961	\$ 18,623,653	\$ 416,798	\$ 19,064,317	23,866	100.00% \$	18,569,163	2.67%

Toronto and Region Conservation Authority 2025 Basis of Apportionment - Municipal Levy (CVA in millions of \$)

	Current Value Assessment	% of	CVA in	Total	Donulation
Municipality	(CVA) \$ (millions)	Municipality in Jurisdiction	Jurisdiction \$ (millions)	Total Population	Population in Authoirty
Township of Adjala-Tosorontio	2,485	4%	99	9,125	365
Regional Municipality of Durham	55,922	84%	46,652	194,573	162,909
City of Toronto	1,010,269	100%	1,010,269	2,193,262	2,193,262
Town of Mono	2,488	5%	124	7,363	368
Regional Municipality of Peel	381,961	46%	171,171	1,041,288	483,329
Regional Municipality of York	385,095	90%	348,787	766,301	687,279
	1,838,220		1,577,102	4,211,912	3,527,512
Analysis of Regional Municipalities					
Regional Municipality of Durham					
Town of Ajax	24,412	86%	20,994	94,885	81,601
City of Pickering	25,883	95%	24,589	82,062	77,959
Uxbridge Township	5,627	19%	1,069	17,626	3,349
	55,922		46,652	194,573	162,909
Regional Municipality of Peel					
City of Brampton	132,012	63%	83,167	421,628	265,626
Town of Caledon	25,096	55%	13,803	60,071	33,039
City of Mississauga	224,853	33%	74,201	559,589	184,664
	381,961		171,171	1,041,288	483,329
Regional Municipality of York					
Town of Aurora	20,920	4%	837	46,468	1,859
King Township	10,955	45%	4,930	21,082	9,487
City of Markham	122,485	100%	122,485	250,921	250,921
Town of Richmond Hill	77,745	99%	76,967	149,661	148,164
City of Vaughan	136,461	100%	136,461	260,764	260,764
Town of Whitchurch-Stouffville	16,529	43%	7,107	37,405	16,084
	385,095		348,787	766,301	687,279

As provided by the Ministry of Natural Resouces and Forestry

Toronto and Region Conservation Authority 2025 Operating Budget

		2025 Budget	2024 Budget	Unaudited 2024 Actual	\$ Change over 2024 Budget	% Change over 2024 Budget
Revenue			_	_		
	Municipal					
	Operating levy	19,064,000	18,569,000	18,569,162	495,000	2.7%
	Capital levy	-	-	-	-	0.0%
	Contract services	1,898,000	1,945,000	1,812,683	(47,000)	-2.4%
	Grants	65,000	122,000	167,632	(57,000)	-46.7%
	Provincial/Federal					
	Provincial	2,631,000	2,665,000	2,239,808	(34,000)	-1.3%
	Federal	835,000	764,000	985,749	71,000	9.3%
	Contract services	-	-	-	-	0.0%
	User fees, sales and admissions	27,630,000	26,440,000	24,283,909	1,190,000	4.5%
	Contract services					
	Compensation agreements	-	-	-	-	0.0%
	Corporate and other	1,403,000	1,637,000	860,016	(234,000)	-14.3%
	Rent and property interests	3,091,000	2,843,000	3,162,936	248,000	8.7%
	Fundraising					
	Donations	69,000	-	68,925	69,000	0.0%
	Toronto and Region Conservation Foundation	749,000	556,000	428,495	193,000	34.7%
	Investment income	2,310,000	1,795,000	4,052,676	515,000	28.7%
	Sundry	2,000	2,000	30,846		0.0%
Total Rev	enue	59,747,000	57,338,000	56,662,837	2,409,000	4.2%

Toronto and Region Conservation Authority 2025 Operating Budget

Page		2025	2024	Unaudited	\$ Change	% Change
Watershed Studies and Strategies Watershed Planning and Reporting 336,000 454,000 464,988 (118,000 26.0%						
Watershed Planning and Reporting 336,000 454,000 464,988 118,000 26.0%		<u> </u>	Buaget	Actual	виадет	Budget
Watershed Planning and Reporting 336,000 454,000 464,988 118,000 26.0%	Expenditures					
Watershed Planning and Reporting 338,000 454,000 464,388 (118,000) 26.0% Water Risk Management Flood Management Flood Management Flood Management 132,000 1.79,000 177,579 3,000 1.75 Regional Biodiversity Forest Management Flood Management Report on and Regeneration 666,000 1,438,000 133,838 3,000 22,000 140,000 2,000	•					
Marter Risk Management	_	336.000	454.000	464.988	(118.000)	-26.0%
Mater Risk Management 182,000 179,000 177,579 3,000 1.7% Flood Management 1,260,000 1,249,000 1,318,429 19,000 1.5% 1,500,000 1,249,000 1,318,429 19,000 1.5% 1,500,000 1,249,000 1,318,429 19,000 1.5% 1,500,000 1,249,000 1,249,000 1,318,429 19,000 1.5% 1,500,000 1,249,00	Sand Topic and					
Froston Management	Water Risk Management			<u> </u>	, , ,	
Regional Biodiversity Forest Management Restoration and Regeneration Rental Properties Restoration Rental Properties Restoration Rental Properties Restoration R	_	182,000	179,000	177,579	3,000	1.7%
Profest Management 136,000 133,000 133,88 3,000 2.3% Restoration and Regeneration 606,000 1,083,000 366,708 (477,000 4.40% 4	Flood Management	1,268,000	1,249,000	1,318,429	19,000	1.5%
Forest Management		1,450,000	1,428,000	1,496,008	22,000	1.5%
Restoration and Regeneration 606,000 1,083,000 386,708 (477,000) 44.0% Greenspace Securement and Management 742,000 1,216,000 500,546 74,000 7.0% Greenspace Management 1,019,000 947,000 619,904 72,000 7.6% Greenspace Management 2,003,000 1,732,000 1,337,132 271,000 15.6% Tourism and Recreation 3,022,000 2,679,000 1,957,036 343,000 1.3% Tourism and Recreation Parks 7,035,000 6,946,000 7,117,911 89,000 1.3% Trails 1,511,000 1,567,000 1,646,993 (53,000) 3.4% Bath Creek Ploneer Village 3,649,000 3,645,000 3,503,0376 4,000 1.1% Events and Festivals 559,000 499,00 59,628 100,000 1.18 Wedding and Corporate Events 12,757,000 12,617,000 8,904,232 100,000 1.18 Environmental Assessment Planning and Permitting 6,980,000 6,275,000 8,904,232 179,000	Regional Biodiversity					
Greenspace Securement and Management 742,000 1.216,000 500,546 (474,000) 3.90% Greenspace Management 1,019,000 947,000 619,904 72,000 7.6% Rental Properties 2,003,000 1,732,000 1,337,132 271,000 15.6% Tourism and Recreation 3,022,000 2,679,000 1,957,305 343,000 1.3% Trails 1,000 1,564,000 3,646,000 7,117,911 89,000 1.3% Bathurst Glen Golf Course 1,549,000 1,567,000 1,646,993 3,03000 3.4% Black Creek Ploneer Village 3,649,000 3,645,000 3,530,375 4,000 0.1% Wedding and Corporate Events 12,757,000 12,617,000 12,891,908 140,000 1.1% Planning and Development Review 12,757,000 12,617,000 12,891,908 140,000 1.1% Education and Outreach 5,980,000 6,275,000 4,685,00 3,79,000 2,568,7875 123,000 5.7% Education and Coutreach 1,217,000	Forest Management	136,000	133,000	113,838	3,000	2.3%
Greenspace Securement and Management 1,019,000 947,000 1619,904 72,000 1.56/8 Rental Properties 2,003,000 1,732,000 1,337,132 271,000 12.85/8 Tourism and Recreation 2,003,000 2,679,000 1,957,035 343,000 12.85/8 Tarials - - - - - 0.05/8 Bathurst Gien Golf Course 1,514,000 1,567,000 1,646,993 (53,000) -3.4% Black Creek Pioneer Village 3,649,000 3,645,000 3,530,376 4,000 0.1% Events and Festivals 559,000 459,000 350,622 100,000 12.8% Wedding and Corporate Events 12,757,000 12,617,000 12,891,908 140,000 11.8% Planning and Development Review 9,807,000 9,016,000 8,940,232 79,000 15,657,875 232,000 5,58,875 232,000 1,58,88 8.8% Environmental Assessment Planning and Permitting Policy Development Review 3,890,000 2,552,88 3,78,000 5,78 1,82	Restoration and Regeneration	606,000	1,083,000	386,708	(477,000)	-44.0%
Greenspace Management 1,019,000 947,000 619,904 72,000 1,68 Rental Properties 2,003,000 1,732,000 1,337,132 271,000 15.6% Tourism and Recreation 2,073,000 2,679,000 1,387,132 271,000 12.8% Conservation Parks 7,035,000 6,946,000 7,117,911 89,000 3.0% Bathurst Glen Golf Course 1,514,000 1,567,000 1,646,993 (53,000) -3.4% Black Creek Ploneer Village 3,649,000 3,645,000 3,533,376 4,000 -1.8% Wedding and Corporate Events 559,000 459,000 596,628 100,000 21.8% Wedding and Corporate Events 12,757,000 12,617,000 12,891,908 140,000 1.1% Planning and Development Review 380,000 9,016,000 8,940,232 791,000 8.8% Environmental Assessment Planning and Permitting 9,807,000 9,016,000 8,940,232 791,000 1,38 Education and Outreach 1,600 1,578,000 6,575,000 <t< td=""><td></td><td>742,000</td><td>1,216,000</td><td>500,546</td><td>(474,000)</td><td>-39.0%</td></t<>		742,000	1,216,000	500,546	(474,000)	-39.0%
Rental Properties	Greenspace Securement and Management					
Tourism and Recreation	Greenspace Management	1,019,000	947,000	619,904	72,000	7.6%
Tourism and Recreation	Rental Properties	2,003,000	1,732,000	1,337,132	271,000	15.6%
Conservation Parks 7,035,000 6,946,000 7,117,911 89,000 1.3% Trails 1 1 1 1 0.0% Bathurst Glen Golf Course 1,514,000 1,567,000 3,530,376 4,000 0.1% Black Creek Pioneer Village 3,649,000 3,645,000 3,530,376 4,000 0.1% Events and Festivals 559,000 459,000 596,628 100,000 21.8% Wedding and Corporate Events 12,757,000 12,617,000 12,891,908 140,000 11% Planning and Development Review 12,757,000 12,617,000 12,891,908 140,000 11% Panning and Development Review 388,000 2,775,000 5,687,875 323,000 5.1% Policy Development and Review 36,990,000 5,578,000 5,687,875 323,000 5.1% Policy Development and Review 16,793,000 15,561,000 14,872,757 12,32,000 7.9% Education and Outreach 1,217,000 1,222,000 14,152,73 15,000 37,000		3,022,000	2,679,000	1,957,036	343,000	12.8%
Trails - </td <td>Tourism and Recreation</td> <td></td> <td>_</td> <td></td> <td>_</td> <td></td>	Tourism and Recreation		_		_	
Bathurst Glen Golf Course 1,514,000 1,567,000 1,646,993 (53,000) -3.4% Black Creek Pioneer Village 3,649,000 3,645,000 3,545,000 596,628 100,000 21.8% Wedding and Corporate Events 12,757,000 12,617,000 12,891,000 14,000 1.1% Vertical Planning and Development Review 12,757,000 9,016,000 8,940,232 791,000 8.8% Environmental Assessment Planning and Permitting 9,807,000 6,275,000 5,687,875 323,000 5.1% Policy Development and Review 16,793,000 15,561,000 14,872,757 1,232,000 7.9% 12,891,900 14,872,757 1,232,000 7.9% 12,790,000 15,561,000 14,872,757 1,232,000 7.9% 12,790,000 15,561,000 14,872,757 1,232,000 7.9% 12,790,000 12,790,000 14,872,757 1,232,000 7.9% 12,790,000 12,790,000 12,790,000 14,872,757 1,232,000 7.9% 12,790,000 1,250,000	Conservation Parks	7,035,000	6,946,000	7,117,911	89,000	1.3%
Black Creek Pioneer Village 3,649,000 3,645,000 3,530,376 4,000 0.1% Events and Festivals 559,000 459,000 596,628 100,000 21.8% Wedding and Corporate Events 12,757,000 12,617,000 12,891,908 140,000 1.1% Planning and Development Review Pevelopment Review Poevelopment Planning and Regulation Permitting 9,807,000 9,016,000 8,940,232 791,000 8.8% Environmental Assessment Planning and Permitting 6,598,000 6,275,000 5,687,875 323,000 5.1% 701,000 70,	Trails	-	-	-	-	0.0%
Events and Festivals S59,000 459,000 596,628 100,000 21.8% Wedding and Corporate Events 12,757,000 12,617,000 12,891,908 140,000 11.8	Bathurst Glen Golf Course	1,514,000	1,567,000	1,646,993	(53,000)	-3.4%
Panning and Development Review 12,757,000 12,617,000 12,891,908 140,000 1.1% 12,891,908 140,000 1.1% 12,891,908 140,000 1.1% 12,891,908 140,000 1.1% 12,891,908 140,000 1.1% 12,891,908 140,000 1.1% 12,891,908 140,000 1.1% 14,891,908 140,000 1.1% 14,891,908 140,000 1.1% 14,891,908 140,000 1.1% 14,891,908 140,000 1.1% 14,891,908 14,892,323 14,900 1.1% 14,891,908 14,892,323 14,900 1.18,000 14,887,757 12,320,00 12,900 12,891,908 14,892,757 12,320,00 12,900 12,891,908 12,8	Black Creek Pioneer Village	3,649,000	3,645,000	3,530,376	4,000	0.1%
Planning and Development Review Development Planning and Regulation Permitting 9,807,000 9,016,000 8,940,232 791,000 8.8% Environmental Assessment Planning and Permitting 6,598,000 6,275,000 5,687,875 323,000 5.1% 790,000 7.0% 7.	Events and Festivals	559,000	459,000	596,628	100,000	21.8%
Planning and Development Review Development Planning and Regulation Permitting Planning and Regulation Permitting Planning and Regulation Permitting Planning and Permitting and Permitting Planning and Permitting and Permitting Planning and Permitting Planning and Permitting and Permitting and Permitting Planning and Permitting and P	Wedding and Corporate Events					0.0%
Development Planning and Regulation Permitting Environmental Assessment Planning and Permitting Environmental Assessment Planning and Permitting Policy Development and Review 388,000 2,70,000 2,44,650 118,000 43,7% 16,793,000 15,561,000 14,872,757 1,232,000 7.9% 16,793,000 15,561,000 14,872,757 1,232,000 7.9% 16,793,000 15,561,000 14,872,757 1,232,000 7.9% 16,793,000 15,561,000 14,872,757 1,232,000 7.9% 16,793,000 15,561,000 14,872,757 1,232,000 7.9% 1,217,000 1,222,000 1,145,273 (5,000) -0.4% 1,217,000 1,222,000 1,145,273 (5,000) -0.4% 1,217,000 1,222,000 1,145,273 (5,000) 10.2% 1,217,000 1,250,000 1,310,689 128,000 10.2% 10.		12,757,000	12,617,000	12,891,908	140,000	1.1%
Environmental Assessment Planning and Permitting Policy Development and Review 6,598,000 270,000 244,650 118,000 43.7% 323,000 43.7% 5.1% Policy Development and Review 388,000 270,000 15,561,000 14,872,757 1232,000 7.9% 118,000 43.7% 43.7% Education and Outreach 16,793,000 6,579,000 6,694,459 378,000 5.7% 378,000 12,22,000 1,222,000 1,145,273 (5,000) -0.4% 5.7% Newcomer Services 1,217,000 1,222,000 1,310,689 128,000 10.2% 9,552,000 9,051,000 9,150,001 50,000 128,000 10.2% 128,000 10.2% Sustainable Community Programs 350,000 200,000 255,358 150,000 75.0% 350,000 200,000 255,358 150,000 75.0% 150,000 75.0% Community Engagement 350,000 30,000 200,000 255,358 150,000 75.0% 350,000 200,000 255,358 150,000 75.0% 150,000 75.0% Corporate Services 75,541,000 2,405,000 2,541,000 2,	Planning and Development Review					
Policy Development and Review 388,000 270,000 244,650 118,000 43.7% Education and Outreach 16,793,000 15,561,000 14,872,757 1,232,000 7.9% School Programs 6,957,000 6,579,000 6,694,459 378,000 5.7% Newcomer Services 1,217,000 1,222,000 1,145,273 (5,000) -0.4% Family and Community Programs 1,378,000 1,250,000 1,310,689 128,000 10.2% Sustainable Communities 200,000 200,000 255,358 150,000 75.0% Community Engagement 350,000 200,000 255,358 150,000 75.0% Corporate Services 350,000 200,000 255,358 150,000 75.0% Financial Management 4,272,000 4,318,000 3,792,825 (46,000) 1.1% Corporate Services 2,541,000 2,495,000 2,667,798 46,000 1.2% Human Resources 2,541,000 1,495,000 1,517,889 247,000 16,5%	Development Planning and Regulation Permitting	9,807,000	9,016,000	8,940,232	791,000	8.8%
Education and Outreach 16,793,000 15,561,000 14,872,757 1,232,000 7.9% School Programs 6,957,000 6,579,000 6,694,459 378,000 5.7% Newcomer Services 1,217,000 1,222,000 1,145,273 (5,000) -0.4% Family and Community Programs 1,378,000 1,250,000 1,310,689 128,000 10.2% Sustainable Communities 350,000 200,000 255,358 150,000 75.0% Community Engagement 350,000 200,000 255,358 150,000 75.0% Corporate Services 7,126,000 4,318,000 3,792,825 (46,000) -1.1% Corporate Management and Governance 7,126,000 6,407,000 6,285,191 719,000 11.2% Human Resources 2,541,000 2,495,000 2,667,798 46,000 1.8% Corporate Communications 1,742,000 1,495,000 1,517,889 247,000 16.5% Information Infrastructure and Management 3,539,000 3,873,000 3,59,384 50,400	Environmental Assessment Planning and Permitting	6,598,000	6,275,000	5,687,875	323,000	5.1%
Education and Outreach Comporation Comporation Comporation Comporation Comporate Community Programs Solution Programs Community Programs Solution Programs Total Programs Community Programs Solution Programs Total Programs Community Programs Total Programs Community Programs	Policy Development and Review	388,000	270,000	244,650	118,000	43.7%
School Programs 6,957,000 6,579,000 6,694,459 378,000 5.7% Newcomer Services 1,217,000 1,222,000 1,145,273 (5,000) -0.4% Family and Community Programs 1,378,000 1,250,000 1,310,689 128,000 10.2% Sustainable Communities 350,000 200,000 255,358 150,000 75.0% Community Engagement 350,000 200,000 255,358 150,000 75.0% Corporate Services 8 150,000 200,000 255,358 150,000 75.0% Corporate Services 8 150,000 200,000 255,358 150,000 75.0% Corporate Services 8 150,000 4,318,000 3,792,825 (46,000) -1.1% Corporate Management and Governance 7,126,000 6,407,000 6,285,191 719,000 1.2% Human Resources 2,541,000 2,495,000 2,667,798 46,000 1.8% Corporate Communications 1,742,000 1,495,000 1,517,889 247,		16,793,000	15,561,000	14,872,757	1,232,000	7.9%
Newcomer Services 1,217,000 1,222,000 1,145,273 (5,000) -0.4% Family and Community Programs 1,378,000 1,250,000 1,310,689 128,000 10.2% Sustainable Communities Community Engagement 350,000 200,000 255,358 150,000 75.0% Corporate Services Financial Management 4,272,000 4,318,000 3,792,825 (46,000) -1.1% Corporate Management and Governance 7,126,000 6,407,000 6,285,191 719,000 11.2% Corporate Communications 1,742,000 1,495,000 2,667,798 46,000 1.8% Corporate Communications 1,742,000 1,495,000 3,517,889 247,000 16.5% Information Infrastructure and Management 3,539,000 3,035,000 3,415,145 504,000 16.7% Project Recoveries (4,418,000) 3,873,000 3,935,847 (545,000) -117.6% Total Expenditures 59,748,000 57,402,000 54,138,483 2,346,000 -100.0% Net Surplu	Education and Outreach					
Family and Community Programs 1,378,000 1,250,000 1,310,689 128,000 10.2% Sustainable Communities 350,000 200,000 255,358 150,000 75.0% Community Engagement 350,000 200,000 255,358 150,000 75.0% Corporate Services 8 150,000 75.0% Financial Management 4,272,000 4,318,000 3,792,825 (46,000) -1.1% Corporate Management and Governance 7,126,000 6,407,000 6,285,191 719,000 1.8% Corporate Communications 1,742,000 1,495,000 2,567,798 46,000 1.8% Corporate Recoveries (4,418,000) 3,373,000 3,517,889 247,000 16.6% Project Recoveries (4,418,000) 3,873,000 5,935,847 504,000 11.6% Vehicles and Equipment (56,000) 319,000 806,460 (375,000) 1.17.6% Total Expenditures 59,748,000 57,402,000 54,138,483 2,346,000 -100.0% Reserves	School Programs	6,957,000	6,579,000	6,694,459	378,000	5.7%
Sustainable Communities 9,552,000 9,051,000 9,150,421 501,000 5.5% Community Engagement 350,000 200,000 255,358 150,000 75.0% Corporate Services 75.000 200,000 255,358 150,000 75.0% Financial Management 4,272,000 4,318,000 3,792,825 (46,000) -1.1% Corporate Management and Governance 7,126,000 6,407,000 6,285,191 719,000 11.2% Human Resources 2,541,000 2,495,000 2,667,798 46,000 1.8% Corporate Communications 1,742,000 1,495,000 1,517,889 247,000 16.5% Information Infrastructure and Management 3,539,000 3,035,000 3,415,145 504,000 14.1% Project Recoveries (4,418,000) (3,873,000) (5,935,847) (545,000) 117.6% Vehicles and Equipment (56,000) 319,000 806,460 (375,000) -117.6% Total Expenditures 59,748,000 57,402,000 54,138,483 2,346,000	Newcomer Services	1,217,000	1,222,000	1,145,273	(5,000)	-0.4%
Sustainable Communities 350,000 200,000 255,358 150,000 75.0% Corporate Services 75,000 200,000 255,358 150,000 75.0% Corporate Services 71,100 4,272,000 4,318,000 3,792,825 (46,000) -1.1% Corporate Management and Governance 7,126,000 6,407,000 6,285,191 719,000 11.2% Human Resources 2,541,000 2,495,000 2,667,798 46,000 11.2% Corporate Communications 1,742,000 1,495,000 1,517,889 247,000 16.5% Information Infrastructure and Management 3,539,000 3,035,000 3,415,145 504,000 16.6% Project Recoveries (4,418,000) (3,873,000) (5,935,847) (545,000) 14.1% Vehicles and Equipment (56,000) 319,000 806,460 (375,000) -117.6% Total Expenditures 59,748,000 57,402,000 54,138,483 2,346,000 -100.0% Reserves - 64,000 - (64,000)	Family and Community Programs	1,378,000	1,250,000	1,310,689	128,000	10.2%
Community Engagement 350,000 200,000 255,358 150,000 75.0% Corporate Services Financial Management 4,272,000 4,318,000 3,792,825 (46,000) -1.1% Corporate Management and Governance 7,126,000 6,407,000 6,285,191 719,000 11.2% Human Resources 2,541,000 2,495,000 2,667,798 46,000 1.8% Corporate Communications 1,742,000 1,495,000 3,517,889 247,000 16.5% Information Infrastructure and Management 3,539,000 3,035,000 3,415,145 504,000 16.6% Project Recoveries (4,418,000) 3,873,000 (5,935,847) (545,000) 14.1% Vehicles and Equipment (56,000) 319,000 806,460 (375,000) -117.6% Total Expenditures 59,748,000 57,402,000 54,138,483 2,346,000 4.1% Net Surplus (Deficit) - (64,000) - (64,000) -100.0% Net Budget - - - - -		9,552,000	9,051,000	9,150,421	501,000	5.5%
Services	Sustainable Communities					
Corporate Services Financial Management 4,272,000 4,318,000 3,792,825 (46,000) -1.1% Corporate Management and Governance 7,126,000 6,407,000 6,285,191 719,000 11.2% Human Resources 2,541,000 2,495,000 2,667,798 46,000 1.8% Corporate Communications 1,742,000 1,495,000 1,517,889 247,000 16.5% Information Infrastructure and Management 3,539,000 3,035,000 3,415,145 504,000 16.6% Project Recoveries (4,418,000) (3,873,000) (5,935,847) (545,000) 14.1% Vehicles and Equipment (56,000) 319,000 806,460 (375,000) -117.6% Total Expenditures 59,748,000 57,402,000 54,138,483 2,346,000 4.1% Net Surplus (Deficit) - (64,000) - (64,000) -100.0% Reserves - 64,000 - (64,000) -100.0%	Community Engagement	350,000	200,000	255,358	150,000	
Financial Management 4,272,000 4,318,000 3,792,825 (46,000) -1.1% Corporate Management and Governance 7,126,000 6,407,000 6,285,191 719,000 11.2% Human Resources 2,541,000 2,495,000 2,667,798 46,000 1.8% Corporate Communications 1,742,000 1,495,000 1,517,889 247,000 16.5% Information Infrastructure and Management 3,539,000 3,035,000 3,415,145 504,000 16.6% Project Recoveries (4,418,000) (3,873,000) (5,935,847) (545,000) 14.1% Vehicles and Equipment (56,000) 319,000 806,460 (375,000) -117.6% Total Expenditures 59,748,000 57,402,000 54,138,483 2,346,000 4.1% Net Surplus (Deficit) - (64,000) 2,524,355 64,000 -100.0% Reserves - 64,000 - (64,000) - 0.0%		350,000	200,000	255,358	150,000	75.0%
Corporate Management and Governance 7,126,000 6,407,000 6,285,191 719,000 11.2% Human Resources 2,541,000 2,495,000 2,667,798 46,000 1.8% Corporate Communications 1,742,000 1,495,000 1,517,889 247,000 16.5% Information Infrastructure and Management 3,539,000 3,035,000 3,415,145 504,000 16.6% Project Recoveries (4,418,000) (3,873,000) (5,935,847) (545,000) 14.1% Vehicles and Equipment (56,000) 319,000 806,460 (375,000) -117.6% Total Expenditures 59,748,000 57,402,000 54,138,483 2,346,000 4.1% Net Surplus (Deficit) - (64,000) 2,524,355 64,000 -100.0% Net Budget - - - 2,524,355 - 0.0%	Corporate Services					
Human Resources 2,541,000 2,495,000 2,667,798 46,000 1.8% Corporate Communications 1,742,000 1,495,000 1,517,889 247,000 16.5% Information Infrastructure and Management 3,539,000 3,035,000 3,415,145 504,000 16.6% Project Recoveries (4,418,000) (3,873,000) (5,935,847) (545,000) 14.1% Vehicles and Equipment (56,000) 319,000 806,460 (375,000) -117.6% Total Expenditures 59,748,000 57,402,000 54,138,483 2,346,000 4.1% Net Surplus (Deficit) - (64,000) 2,524,355 64,000 -100.0% Net Budget - - 2,524,355 - 0.0%	-			3,792,825	• • •	
Corporate Communications 1,742,000 1,495,000 1,517,889 247,000 16.5% Information Infrastructure and Management 3,539,000 3,035,000 3,415,145 504,000 16.6% Project Recoveries (4,418,000) (3,873,000) (5,935,847) (545,000) 14.1% Vehicles and Equipment (56,000) 319,000 806,460 (375,000) -117.6% Total Expenditures 59,748,000 57,402,000 54,138,483 2,346,000 4.1% Net Surplus (Deficit) - (64,000) 2,524,355 64,000 -100.0% Reserves - 64,000 - (64,000) -100.0% Net Budget - - 2,524,355 - 0.0%		, ,	, ,			
Information Infrastructure and Management 3,539,000 3,035,000 3,415,145 504,000 16.6% Project Recoveries (4,418,000) (3,873,000) (5,935,847) (545,000) 14.1% Vehicles and Equipment (56,000) 319,000 806,460 (375,000) -117.6% 14,746,000 14,196,000 12,549,461 550,000 3.9% Total Expenditures 59,748,000 57,402,000 54,138,483 2,346,000 4.1% Net Surplus (Deficit) - (64,000) 2,524,355 64,000 -100.0% Reserves - 64,000 - (64,000) - (64,000) - 100.0% Net Budget 2,524,355 - 0.0% Net Budget 2,524,355 - 0.0% Net Budget	Human Resources	2,541,000	2,495,000	2,667,798	46,000	
Project Recoveries (4,418,000) (3,873,000) (5,935,847) (545,000) 14.1% Vehicles and Equipment (56,000) 319,000 806,460 (375,000) -117.6% 14,746,000 14,196,000 12,549,461 550,000 3.9% Total Expenditures 59,748,000 57,402,000 54,138,483 2,346,000 4.1% Net Surplus (Deficit) - (64,000) 2,524,355 64,000 -100.0% Reserves - 64,000 - (64,000) -100.0% Net Budget - - 2,524,355 - 0.0%	·	1,742,000	1,495,000	1,517,889	247,000	
Vehicles and Equipment (56,000) 319,000 806,460 (375,000) -117.6% 14,746,000 14,196,000 12,549,461 550,000 3.9% Total Expenditures 59,748,000 57,402,000 54,138,483 2,346,000 4.1% Net Surplus (Deficit) - (64,000) 2,524,355 64,000 -100.0% Reserves - 64,000 - (64,000) -100.0% Net Budget - - 2,524,355 - 0.0%	_					
Total Expenditures 14,746,000 14,196,000 12,549,461 550,000 3.9% Net Surplus (Deficit) - (64,000) 2,524,355 64,000 -100.0% Reserves - 64,000 - (64,000) -100.0% Net Budget - - 2,524,355 - 0.0%	•	• • • • •	• • • • •	• • • • •	• • •	
Total Expenditures 59,748,000 57,402,000 54,138,483 2,346,000 4.1% Net Surplus (Deficit) - (64,000) 2,524,355 64,000 -100.0% Reserves - 64,000 - (64,000) -100.0% Net Budget - - 2,524,355 - 0.0%	Vehicles and Equipment					
Net Surplus (Deficit) - (64,000) 2,524,355 64,000 -100.0% Reserves - 64,000 - (64,000) -100.0% Net Budget - - 2,524,355 - 0.0%		14,746,000	14,196,000	12,549,461	550,000	3.9%
Reserves - 64,000 - (64,000) -100.0% Net Budget 2,524,355 - 0.0%	Total Expenditures	59,748,000	57,402,000	54,138,483	2,346,000	4.1%
Reserves - 64,000 - (64,000) -100.0% Net Budget 2,524,355 - 0.0%						
Net Budget 2,524,355 - 0.0%	Net Surplus (Deficit)	-	(64,000)	2,524,355	64,000	-100.0%
Net Budget 2,524,355 - 0.0%						
Net Budget 2,524,355 - 0.0%	Reserves		64,000	- .	(64,000)	-100.0%
Net Budget 2,524,355 - 0.0%						
	Net Budget		-	2,524,355	-	

Toronto and Region Conservation Authority 2025 Capital Budget

		2025 Budget	2024 Budget	Unaudited 2024 Actual	\$ Change over 2024 Budget	% Change over 2024 Budget
Revenue						
	Municipal					
	Operating levy	-	-	-	-	0.0%
	Capital levy	61,441,000	85,128,000	58,433,461	(23,687,000)	-27.8%
	Contract services	47,422,000	48,626,000	49,594,759	(1,204,000)	-2.5%
	Grants	176,000	2,821,000	271,118	(2,645,000)	-93.8%
	Provincial/Federal					
	Provincial	1,189,000	2,151,000	2,236,514	(962,000)	-44.7%
	Federal	8,442,000	11,617,000	6,103,724	(3,175,000)	-27.3%
	Contract services	-	-	-	-	0.0%
	User fees, sales and admissions	566,000	595,000	503,944	(29,000)	-4.9%
	Contract services					
	Compensation agreements	5,914,000	7,799,000	7,602,376	(1,885,000)	-24.2%
	Corporate and other	5,823,000	15,749,000	13,637,092	(9,926,000)	-63.0%
	Rent and property interests	95,000	1,343,000	139,278	(1,248,000)	-92.9%
	Fundraising					
	Donations	102,000	64,000	106,753	38,000	59.4%
	Toronto and Region Conservation Foundation	1,855,000	1,181,000	1,418,982	674,000	57.1%
	Investment income	-	-	(79,005)	-	0.0%
	Sundry	-	-	-	-	0.0%
Total Rev	enue	133,025,000	177,074,000	139,968,996	(44,049,000)	-24.9%
	·					

Toronto and Region Conservation Authority 2025 Capital Budget

Page		2025	2024	Unaudited	\$ Change	% Change
Watershed Studies and Strategies Watershed Flanning and Reporting 983,000 1.484,000 1.009,486 (501,000 33.8% Climate Science 1.358,000 666,000 52.89.71 692,000 103.9% 692,000 103.9% 692,000 103.9% 692,000 103.9% 692,000 103.9% 692,000 103.9% 692,000 103.9% 692,000 103.9% 692,000 103.9% 692,000 103.9% 692,000 7.6% 103.9% 692,000 7.6% 103.9% 692,000 7.6% 103.9% 692,000 7.6% 103.9% 692,000 7.6% 103.9% 692,000 7.6% 103.9% 692,000 7.6% 103.9% 692,000 7.6% 103.9% 692,000 7.6% 103.9% 692,000 7.6% 103.9% 692,000 7.6% 103.9% 692,000 7.6% 103.9% 692,000 7.6% 103.9% 692,000 7.6% 103.9% 692,000 7.6% 103.9% 692,000 7.6%						
Water Risch Planning and Reporting 983,000 1,484,000 1,099,486 501,000 10.99,486 10.99,4		Buaget	Budget	Actual	Budget	Budget
Water Risch Planning and Reporting 983,000 1,484,000 1,099,486 501,000 10.99,486 10.99,4	Expenditures					
Watershed Planning and Reporting 88,000 1,48,000 1,508,000 238,917 69,000 138,800 Climate Science 1,338,000 666,000 228,917 191,000 8.58 Water Risk Management 41,450,000 4,491,000 52,511,022 343,000 -2.68 Flood Management 41,670,000 61,930,000 52,110,22 343,000 2.28 Regional Biodiversity 49,782,000 7,870,000 5,500,000 2,482,671 (510,000) 2.08 Regional Biodiversity Monitoring 1,076,000 1,138,000 7,786,738 (415,000) -3.78 Restration and Regeneration 1,967,500 2,500,000 7,786,738 (415,000) -3.78 Greenspace Securement and Management 1,967,500 2,543,000 61,695,199 13,77,000 -5.38 66,837,000 -1,577,000 -6,687,000 -1,577,000 -6,687,000 -1,577,000 -6,687,000 -1,577,000 -6,687,000 -1,577,000 -6,687,000 -1,577,000 -6,387,000 -1,577,000 -5,387,000 -6,697,000 -1,577,000	•					
Mater Risk Management Water Resource Science 4,148,000	_	983,000	1,484,000	1,009,486	(501,000)	-33.8%
Water Risk Management 4,148,000 4,91,000 2,511,022 (343,000) -7.6% Erosion Management 41,677,000 61,503,000 54,241,620 (19,826,000) 32.2% Flood Management 43,677,000 4,880,000 54,241,620 (19,826,000) 32.2% Regional Biodiversity A9,782,000 70,374,000 65,601,800 (21,092,000) 2.98% Regional Biodiversity Monitoring 1,977,000 2,500,000 2,482,671 (523,000) 3.79 Forest Management Research and Directions 10,764,000 11,180,000 77,678 (416,000) 3.77 Forest Management Research and Management Gesearch and Management 19,675,000 25,485,000 16,955,199 (5,761,000) 2.26% Greenspace Securement and Management 9,718,000 9,945,000 6,432,812 (13,77,000) -6,338 (6,837,000) -16,33% (6,832,892) (127,000) -2,23% (227,000) -2,23% (227,000) -2,23% (227,000) -2,23% (227,000) -2,23% (227,000) -2,23% (227,000) -2,23%	Climate Science	1,358,000	666,000	528,971	692,000	103.9%
Water Resource Science 4,148,000 4,91,000 5,211,022 43,000 7,698 Fision Management 41,677,000 4,880,000 56,241,650 (19,826,000) -32,286 Regional Biodiversity 4,880,000 8,849,248 (19,20) 2,938 Biodiversity Monitoring 1,977,000 2,500,000 7,865,730 (416,000) 3,378 Forest Management Research and Directions 1,076,000 11,810,000 7,978,730 (416,000) -3,78 Forest Management 1,967,500 25,436,001 16,951,900 97,228 (13,700) -91,88 Restoration and Regeneration 1,967,500 25,436,001 16,951,900 97,238 (68,37,000) -91,88 Greenspace Securement And Management 19,967,900 2,175,000 411,526 (13,77,000) -22,58 Greenspace Securement And Management 798,000 2,175,000 411,526 (13,77,000) -23,38 Greenspace Securement 798,000 2,175,000 411,526 (13,77,000) -23,38 Greenspace Securement 1,000		2,341,000	2,150,000	1,538,457	191,000	8.9%
Frosion Management 41,677,000 4,880,000 8,849,248 692,3000 19.9 × (923,	Water Risk Management					
Flood Management	Water Resource Science	4,148,000	4,491,000	2,511,022	(343,000)	-7.6%
Regional Biodiversity Regional Biodiversity Monitoring	Erosion Management	41,677,000	61,503,000	54,241,620	(19,826,000)	-32.2%
Regional Blodwersity Monitoring 1,977,000 2,500,000 2,482,671 (523,000 -0.09 -0.	Flood Management	3,957,000	4,880,000	8,849,248	(923,000)	-18.9%
Bodiversity Monitoring 1,977,000 2,500,000 2,482,671 (523,001) 20.9 % Ecosystem Management Research and Directions 1,076,000 1,180,000 2,786,733 (146,000) 3.7 % (146,000) 3.7 % (146,000) 3.7 % (146,000) 3.7 % (146,000) 3.2 % (146,000) 3.2 % (146,000) 3.2 % (146,000) 3.2 % (146,000) 3.2 % (146,000) 3.2 % (15,955,100)		49,782,000	70,874,000	65,601,890	(21,092,000)	-29.8%
Ecosystem Management Research and Directions 10,764,000 11,180,000 7,786,730 (116,000) 3.78 Forest Management 1,368,000 1,505,000 977,238 (137,000) -9.11 Restoration and Regeneration 19,675,000 25,345,000 28,201,838 (6,837,000) -16.88	Regional Biodiversity					
Forest Management 1,368,000 1,505,000 977,238 (137,000) 2-18 Restoration and Regeneration 19,675,000 25,436,000 16,955,100 16,955,000 16,955 16,870,000 2-26,68	Biodiversity Monitoring	1,977,000	2,500,000	2,482,671	(523,000)	-20.9%
Restoration and Regeneration 19,675,000 22,436,000 16,955,199 (5,761,000) -22,6% Greenspace Securement and Management 3,784,000 40,671,000 28,201,838 (6,837,000) -16,8% Greenspace Securement 798,000 2,175,000 411,526 (1,377,000) -23,3% Greenspace Management 9,718,000 2,175,000 6,035,892 (227,000) -23,3% Greenspace Management 10,916,000 12,120,000 6,047,418 (10,60,000) -31,3% Tourism and Recreation 10,977,000 15,855,000 3,009,433 (4,878,000) -55,3% Conservation Parks 19,4000 434,000 224,343 (240,000) -55,3% Black Creek Pioneer Village 371,000 6,489,000 3,172,671 (1,637,000) -75,3% Black Creek Pioneer Village 371,000 745,000 264,931 (1,880,00) -75,000 Planning and Development Review 1,588,000 745,000 571,677 (245,000) -32,98 Education and Outreach 2,452,000 5,991,000 <td>Ecosystem Management Research and Directions</td> <td>10,764,000</td> <td>11,180,000</td> <td>7,786,730</td> <td>(416,000)</td> <td>-3.7%</td>	Ecosystem Management Research and Directions	10,764,000	11,180,000	7,786,730	(416,000)	-3.7%
Greenspace Securement and Management 33,784,000 40,621,000 28,201,838 (6,837,000) 16.8% Greenspace Securement 798,000 2,175,000 411,526 (1,377,000) -63.3% Greenspace Management 9,718,000 9,945,000 6,035,892 (227,000) -2.3% Tourism and Recreation Waterfront Parks 10,977,000 15,855,000 3,009,433 (4,878,000) -3.08% Conservation Parks 194,000 434,000 273,403 (240,000) -55.3% Trails 4,832,000 6,469,000 3,172,671 (1,637,000) -25.3% Black Creek Pioneer Village 371,000 1,657,000 624,931 (1,286,000) -7.6% Planning and Development Review 16,374,000 24,415,000 7,080,438 (8,041,000) -3.29% Planning and Development Review 1,088,000 745,000 571,677 (245,000) -3.29% Education and Outreach 1,088,000 745,000 571,677 (245,000) -3.13 School Programs 2,452,000 5,591,000 </td <td>Forest Management</td> <td>1,368,000</td> <td>1,505,000</td> <td>977,238</td> <td>(137,000)</td> <td>-9.1%</td>	Forest Management	1,368,000	1,505,000	977,238	(137,000)	-9.1%
Greenspace Securement and Management Greenspace Securement 798,000 2,175,000 411,526 (1,377,000) -3.3% (227,000) Greenspace Securement 9,718,000 19,945,000 6,035,892 (227,000) -2.3% (227,000) Tourism and Recreation 10,516,000 12,120,000 6,447,418 (1,604,000) -13.2% Tourism and Recreation 10,977,000 15,855,000 3,009,433 (4,878,000) -30.8% (240,000) -55.3% (240,000) -55.3% (240,000) -55.3% (240,000) -55.3% (240,000) -55.3% (240,000) -55.3% (240,000) -55.3% (240,000) -55.3% (240,000) -55.3% (240,000) -77.6% (245,000) </td <td>Restoration and Regeneration</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Restoration and Regeneration					
Greenspace Securement Greenspace Management 798,000 9,718,000 9,945,000 6,035,892 (227,000) 2,-3% (23,000) 1,0516,000 12,120,000 6,447,418 (1,604,000) 1-31.2% (1,604,		33,784,000	40,621,000	28,201,838	(6,837,000)	-16.8%
Greenspace Management 9,718,000 9,945,000 6,035,892 (227,000) 2.3% Tourism and Recreation 10,515,000 12,120,000 6,047,418 (1,040,000) 1.38 Waterfront Parks 10,977,000 15,855,000 3,009,433 (4,878,000) -5.3% Trails 4,832,000 6,469,000 3,172,671 (1,637,000) -25,3% Black Creek Pioneer Village 371,000 16,57,000 524,931 (1,0637,000) -27,76% Planning and Development Review 16,374,000 74,500 524,931 (1,085,000) -7.76% Environmental Assessment Planning and Permitting 1,088,000 745,000 557,1677 (245,000) 32.9% Policy Development and Review 1,588,000 745,000 557,1677 (245,000) 3.9 Education and Outreach 1,588,000 745,000 557,1677 (245,000) 3.9 School Programs 2,452,000 5,591,000 510,472 (3,139,000) -56,18 Reserves 168,000 195,000 178,311 (27,000)						
Tourism and Recreation	·	•		•	• • • • • •	
Name	Greenspace Management					
Waterfront Parks 10,977,000 15,855,000 3,009,433 (4,878,000) -30.8% Conservation Parks 194,000 434,000 23,73,033 (240,000) -55.3% Trails 4,832,000 6,459,000 3,172,671 (1,637,000) -25.3% Black Creek Pioneer Village 371,000 1,657,000 624,931 (1,286,000) -77.6% Planning and Development Review 16,374,000 745,000 573,677 (245,000) -32.9% Policy Development and Review 500,000 745,000 573,677 (245,000) -32.9% Education and Outreach 1,588,000 745,000 602,350 843,000 13.2% School Programs 2,452,000 5,591,000 510,6472 (31,390,00) -56.1% New Comer Services 168,000 195,000 178,311 (27,000) -13.8% Family and Community Programs 5,200 9,000 (7,007) 43,000 -56.1% Living City Transition Program 5,756,000 6,821,000 5,195,036 (1,065,000) <td< td=""><td></td><td>10,516,000</td><td>12,120,000</td><td>6,447,418</td><td>(1,604,000)</td><td>-13.2%</td></td<>		10,516,000	12,120,000	6,447,418	(1,604,000)	-13.2%
Conservation Parks 194,000 434,000 273,403 (240,000) -55.3% Trails 4,832,0000 6,469,000 3,172,671 (1,637,000) 2-53.3% Black Creek Pioneer Village 371,000 16,570,000 624,931 (1,286,000) -77.6% Planning and Development Review 16,374,000 744,15,000 70,804,38 (8,041,000) -32.9% Policy Development and Review 500,000 745,000 571,677 (245,000) -32.9% Education and Outreach 1,588,000 745,000 571,677 (245,000) -32.9% Education and Outreach 1,588,000 745,000 50,16472 (3,139,000) -56.1% School Programs 2,452,000 5,591,000 5,016,472 (3,139,000) -56.1% Newcomer Services 168,000 195,000 178,311 (27,000) -32.9% Family and Community Programs 5,756,000 6,821,000 5,187,776 (3,123,000) -34.8% Living City Transition Program 5,756,000 6,821,000 5,195,306 (/ ·	
Trails 4,832,000 6,469,000 3,77,671 (1,637,000) -25.3% Black Creek Pioneer Village 371,000 1,657,000 624,931 (1,286,000) -77.6% Planning and Development Review 1,038,000 - 30,673 1,088,000 0.0% Policy Development and Review 500,000 745,000 571,677 (245,000) -32.9% Policy Development and Review 500,000 745,000 571,677 (245,000) -32.9% Policy Development and Review 500,000 745,000 500,235 843,000 11.32% Education and Outreach 500,000 745,000 500,350 843,000 113.2% School Programs 2,452,000 5,591,000 5,016,472 (3,139,000) 5-61.1% Family and Community Programs 52,000 9,000 17,007 43,000 477.8% Family and Community Programs 5,756,000 5,915,000 5,187,76 (3,123,000) -56.1% Community Engagement 3,610,000 3,848,000 2,613,588 (238,000)					• • • • • •	
Black Creek Pioneer Village 371,000 1,657,000 624,931 (1,286,000) -77.6% 16,374,000 24,415,000 7,080,438 (8,041,000) 32.9% 16,374,000 24,415,000 7,080,438 (8,041,000) 32.9% 16,374,000 24,415,000 7,080,438 1,088,000 0.0% 10,080,000 1		•	•		• • •	
Planning and Development Review Environmental Assessment Planning and Permitting 1,088,000 3,0673 1,088,000 0.0% 745,000 571,677 (245,000) 32.9% 745,000 571,677 (245,000) 32.9% 745,000 745,000 602,350 843,000 113.2% 745,000 745,000 602,350 843,000 113.2% 745,000 745,000 745,000 602,350 843,000 113.2% 745,000 745,000 745,000 602,350 843,000 113.2% 745,000 745,000 745,000 602,350 843,000 113.2% 745,000 745,			, ,		• • • • • •	
Planning and Development Review Environmental Assessment Planning and Permitting 1,088,000 745,000 571,677 (245,000) -32.9% (245,000) 15,588,000 745,000 602,350 843,000 113.2% (245,000) (245,0	Black Creek Pioneer Village					
Environmental Assessment Planning and Permitting Policy Development and Review 500,000 745,000 571,677 (245,000) -32.9% -32.		16,374,000	24,415,000	7,080,438	(8,041,000)	-32.9%
Policy Development and Review 500,000 745,000 571,677 (245,000) -32.9% Education and Outreach 1,588,000 745,000 602,350 843,000 113.2% School Programs 2,452,000 5,591,000 5,016,472 (3,139,000) -56.1% Newcomer Services 168,000 195,000 178,311 (27,000) -18.8% Family and Community Programs 52,000 9,000 (7,007) 43,000 477.8% Sustainable Communities 2,672,000 5,795,000 5,187,776 (3,123,000) -53.9% Sustainable Communities Living City Transition Program 5,756,000 6,821,000 5,195,036 (1,065,000) -15.6% Community Engagement 3,610,000 3,848,000 2,613,588 (238,000) -6.2% Corporate Services 5 5,996,000 10,669,000 7,808,624 (1,303,000) -12.2% Corporate Management and Governance 5,996,000 19,761,000 14,045,364 (13,765,000) -32.5% Human Resources 110,000	·	4 000 000		20 672	1 000 000	0.00/
Education and Outreach 1,588,000 745,000 602,350 843,000 113.2% School Programs 2,452,000 5,591,000 5,016,472 (3,139,000) -56.1% Newcomer Services 168,000 195,000 178,311 (27,000) -13.8% Family and Community Programs 52,000 9,000 (7,007) 43,000 477.8% Sustainable Communities Living City Transition Program 5,756,000 6,821,000 5,195,036 (1,065,000) -56.2% Community Engagement 3,610,000 3,848,000 2,613,588 (238,000) -6.2% Corporate Services Financial Management 152,000 697,000 81,328 (545,000) -78.2% Corporate Management and Governance 5,996,000 19,761,000 14,045,364 (13,765,000) -78.2% Human Resources 110,000 115,000 377,436 (241,000) -32.5% Project Recoveries - 1,000 5,690 (1,000) -32.5% Total Expenditures 133,181,000 118,700,000			-	,		
Education and Outreach School Programs 2,452,000 5,591,000 5,016,472 (3,139,000) -56.1% Newcomer Services 168,000 195,000 178,311 (27,000) -13.8% Family and Community Programs 52,000 9,000 (7,007) 43,000 477.8% Sustainable Communities Living City Transition Program 5,756,000 6,821,000 5,195,036 (1,065,000) -15.6% Community Engagement 3,610,000 3,848,000 2,613,588 (238,000) -6.2% Corporate Services Financial Management 152,000 697,000 81,328 (545,000) -78.2% Corporate Management and Governance 5,996,000 19,761,000 14,045,364 (13,765,000) -69.7% Human Resources 110,000 115,000 25,822 (5,000) -4.3% Project Recoveries - 1,000 377,436 (14,000) -32.5% Total Expenditures 133,181,000 188,704,000 14,535,640 (14,557,000) -98.7% Net Surplus (Deficit)	Policy Development and Review					
School Programs 2,452,000 5,591,000 5,016,472 (3,139,000) -56.1% Newcomer Services 168,000 195,000 178,311 (27,000) -13.8% Family and Community Programs 52,000 9,000 (7,007) 43,000 477.8% Sustainable Communities 2,672,000 5,795,000 5,187,76 (3,123,000) -53.9% Living City Transition Program 5,756,000 6,821,000 5,195,036 (1,065,000) -15.6% Community Engagement 3,610,000 3,848,000 2,613,588 (238,000) -6.2% Corporate Services 152,000 697,000 81,328 (545,000) -78.2% Corporate Management 152,000 697,000 81,328 (545,000) -78.2% Human Resources 110,000 115,000 25,822 (5,000) -4.3% Information Infrastructure and Management 500,000 741,000 377,436 (241,000) -25.5% Project Recoveries - 1,000 14,535,640 (14,557,000) -88.3%	Education and Outropole	1,588,000	745,000	602,350	843,000	113.2%
Newcomer Services 168,000 195,000 178,311 (27,000) -13.8% Family and Community Programs 52,000 9,000 (7,007) 43,000 477.8% Sustainable Communities 2,672,000 5,795,000 5,187,776 (3,123,000) -53.9% Living City Transition Program 5,756,000 6,821,000 5,195,036 (1,065,000) -15.6% Community Engagement 3,610,000 3,848,000 2,613,588 (238,000) -6.2% Corporate Services 152,000 697,000 81,328 (545,000) -78.2% Corporate Management 152,000 697,000 81,328 (545,000) -78.2% Corporate Management and Governance 5,996,000 115,000 25,822 (5,000) -6.7% Human Resources 110,000 741,000 377,436 (241,000) -32.5% Project Recoveries - 1,000 5,690 (1,000) -10.0% Total Expenditures 133,181,000 188,704,000 137,004,431 (55,523,000) -98.7% <		2 452 000	F F01 000	F 016 473	(2.120.000)	FC 10/
Family and Community Programs 52,000 9,000 (7,007) 43,000 477.8% Sustainable Communities Living City Transition Program 5,756,000 6,821,000 5,195,036 (1,065,000) -15.6% Community Engagement 3,610,000 3,848,000 2,613,588 (238,000) -6.2% Corporate Services 9,366,000 10,669,000 7,808,624 (1,303,000) -12.2% Financial Management 152,000 697,000 81,328 (545,000) -78.2% Corporate Management and Governance 5,996,000 19,761,000 14,045,364 (13,765,000) -69.7% Human Resources 110,000 115,000 25,822 (5,000) -4.3% Project Recoveries - 1,000 377,436 (241,000) -32.5% Total Expenditures 133,181,000 188,704,000 14,535,640 (14,557,000) -68.3% Net Surplus (Deficit) (154,000) (11,630,000) 2,964,565 11,476,000 -98.7%				, ,	• • • • • •	
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Sustainable Communities Living City Transition Program 5,756,000 6,821,000 5,195,036 (1,065,000) -15.6% Community Engagement 3,610,000 3,848,000 2,613,588 (238,000) -6.2% Corporate Services 9,366,000 10,669,000 7,808,624 (1,303,000) -12.2% Corporate Services Financial Management 152,000 697,000 81,328 (545,000) -78.2% Corporate Management and Governance 5,996,000 19,761,000 14,045,364 (13,765,000) -69.7% Human Resources 110,000 115,000 25,822 (5,000) -4.3% Information Infrastructure and Management 500,000 741,000 377,436 (241,000) -32.5% Project Recoveries - 1,000 5,690 (1,000) -100.0% Total Expenditures 133,181,000 188,704,000 137,004,431 (55,523,000) -98.7% Reserves 153,000 11,630,000 - (11,477,000) -98.7%	Family and Community Programs					
Living City Transition Program 5,756,000 6,821,000 5,195,036 (1,065,000) -15.6% Community Engagement 3,610,000 3,848,000 2,613,588 (238,000) -6.2% 9,366,000 10,669,000 7,808,624 (1,303,000) -12.2% Corporate Services Financial Management 152,000 697,000 81,328 (545,000) -78.2% Corporate Management and Governance 5,996,000 19,761,000 14,045,364 (13,765,000) -69.7% Human Resources 110,000 115,000 25,822 (5,000) -4.3% Information Infrastructure and Management 500,000 741,000 377,436 (241,000) -32.5% Project Recoveries - 1,000 5,690 (1,000) -68.3% Total Expenditures 133,181,000 188,704,000 137,004,431 (55,523,000) -98.7% Reserves 153,000 11,630,000 - (11,477,000) -98.7%	Sustainable Communities	2,072,000	3,793,000	3,187,770	(3,123,000)	-33.970
Community Engagement 3,610,000 3,848,000 2,613,588 (238,000) -6.2% Corporate Services 9,366,000 10,669,000 7,808,624 (1,303,000) -12.2% Financial Management 152,000 697,000 81,328 (545,000) -78.2% Corporate Management and Governance 5,996,000 19,761,000 14,045,364 (13,765,000) -69.7% Human Resources 110,000 115,000 25,822 (5,000) -4.3% Information Infrastructure and Management 500,000 741,000 377,436 (241,000) -32.5% Project Recoveries - 1,000 5,690 (1,000) -100.0% Total Expenditures 133,181,000 188,704,000 137,004,431 (555,23,000) -98.7% Net Surplus (Deficit) (154,000) (11,630,000) 2,964,565 11,476,000 -98.7%		5 756 000	6 821 000	5 195 036	(1 065 000)	-15.6%
Part					• • • • • •	
Corporate Services Financial Management 152,000 697,000 81,328 (545,000) -78.2% Corporate Management and Governance 5,996,000 19,761,000 14,045,364 (13,765,000) -69.7% Human Resources 110,000 115,000 25,822 (5,000) -4.3% Information Infrastructure and Management 500,000 741,000 377,436 (241,000) -32.5% Project Recoveries - 1,000 5,690 (1,000) -100.0% Total Expenditures 133,181,000 188,704,000 137,004,431 (55,523,000) -29.4% Net Surplus (Deficit) (154,000) (11,630,000) 2,964,565 11,476,000 -98.7%	community Engagement					
Financial Management 152,000 697,000 81,328 (545,000) -78.2% Corporate Management and Governance 5,996,000 19,761,000 14,045,364 (13,765,000) -69.7% Human Resources 110,000 115,000 25,822 (5,000) -4.3% Information Infrastructure and Management 500,000 741,000 377,436 (241,000) -32.5% Project Recoveries - 1,000 5,690 (1,000) -100.0% Total Expenditures 133,181,000 188,704,000 137,004,431 (55,523,000) -29.4% Net Surplus (Deficit) (154,000) (11,630,000) 2,964,565 11,476,000 -98.7% Reserves 153,000 11,630,000 - (11,477,000) -98.7%	Corporate Services			7,000,024	(1,303,000)	
Corporate Management and Governance 5,996,000 19,761,000 14,045,364 (13,765,000) -69.7% Human Resources 110,000 115,000 25,822 (5,000) -4.3% Information Infrastructure and Management 500,000 741,000 377,436 (241,000) -32.5% Project Recoveries - 1,000 5,690 (1,000) -100.0% 6,758,000 21,315,000 14,535,640 (14,557,000) -68.3% Total Expenditures 133,181,000 188,704,000 137,004,431 (55,523,000) -29.4% Net Surplus (Deficit) (154,000) (11,630,000) 2,964,565 11,476,000 -98.7% Reserves 153,000 11,630,000 - (11,477,000) -98.7%	·	152.000	697.000	81.328	(545,000)	-78.2%
Human Resources110,000115,00025,822(5,000)-4.3%Information Infrastructure and Management500,000741,000377,436(241,000)-32.5%Project Recoveries-1,0005,690(1,000)-100.0%6,758,00021,315,00014,535,640(14,557,000)-68.3%Total Expenditures133,181,000188,704,000137,004,431(55,523,000)-29.4%Net Surplus (Deficit)(154,000)(11,630,000)2,964,56511,476,000-98.7%Reserves153,00011,630,000-(11,477,000)-98.7%	-	•	•	,	` , ,	
Information Infrastructure and Management 500,000 741,000 377,436 (241,000) -32.5%	·				• • • • • •	
Project Recoveries - 1,000 5,690 (1,000) -100.0% 6,758,000 21,315,000 14,535,640 (14,557,000) -68.3% Total Expenditures 133,181,000 188,704,000 137,004,431 (55,523,000) -29.4% Net Surplus (Deficit) (154,000) (11,630,000) 2,964,565 11,476,000 -98.7% Reserves 153,000 11,630,000 - (11,477,000) -98.7%		•	•	•	, , ,	
Total Expenditures 6,758,000 21,315,000 14,535,640 (14,557,000) -68.3% 133,181,000 188,704,000 137,004,431 (55,523,000) -29.4% 154,000 (11,630,000) 2,964,565 11,476,000 -98.7% 153,000 11,630,000 - (11,477,000) -98.7% 153,000 11,630,000 - (11,477,000) -98.7% 153,000 - (11,477,000) -98.7% 153,000 - (11,477,000) -98.7% 153,000 - (11,477,000) -98.7% 153,000 - (11,477,000) -98.7% 153,000 - (11,477,000) -98.7% 153,000 - (11,477,000) -98.7% 153,000 - (11,477,000) -98.7% -	_	-	•		, , ,	
Total Expenditures 133,181,000 188,704,000 137,004,431 (55,523,000) -29.4% Net Surplus (Deficit) (154,000) (11,630,000) 2,964,565 11,476,000 -98.7% Reserves 153,000 11,630,000 - (11,477,000) -98.7%		6.758.000				
Net Surplus (Deficit) (154,000) (11,630,000) 2,964,565 11,476,000 -98.7% Reserves 153,000 11,630,000 - (11,477,000) -98.7%	Total Expenditures					
Reserves 153,000 11,630,000 - (11,477,000) -98.7%	•		, ,			
Reserves 153,000 11,630,000 - (11,477,000) -98.7%	Net Surplus (Deficit)	(154,000)	(11,630,000)	2,964,565	11,476,000	-98.7%
			<u>·</u>		-	
	Reserves	153,000	11,630,000	-	(11,477,000)	-98.7%
Net Budget (1,000)						
	Net Budget	(1,000)		2,964,565	(1,000)	0.0%

Toronto and Region Conservation Authority 2025 Operating and Capital Budget - Watershed Studies and Strategies

		2025	2024	Unaudited 2024	\$ Change over 2024	% Change over 2024
		Budget	Budget	Actual	Budget	Budget
Revenue						
	Municipal					
	Operating levy	336,000	454,000	454,000	(118,000)	-26.0%
	Capital levy	2,048,000	1,593,000	1,257,195	455,000	28.6%
	Contract services	65,000	65,000	64,986	-	0.0%
	Grants	-	-	-	-	0.0%
	Provincial/Federal					
	Provincial grants	69,000	60,000	106,884	9,000	15.0%
	Federal grants	159,000	337,000	138,275	(178,000)	-52.8%
	Contract services	-	-	-	-	0.0%
	User fees, sales and admissions	-	-	-	-	0.0%
	Contract services					
	Compensation agreements	-	-	-	-	0.0%
	Corporate and other	-	95,000	47,290	(95,000)	-100.0%
	Rent and property interests	-	-	-	-	0.0%
	Fundraising					
	Donations	-	-	-	-	0.0%
	Toronto and Region Conservation Foundation	-	-	-	-	0.0%
	Investment income	_	-	_	-	0.0%
	Sundry	_	-	_	-	0.0%
Total Revenu	•	2,677,000	2,604,000	2,068,630	73,000	2.8%
Expenditures						
•	lanning and Reporting					
Watershear	Watershed Plans and Strategies	1,319,000	1,938,000	1,474,474	(619,000)	-31.9%
	watershear land and strategies	1,319,000	1,938,000	1,474,474	(619,000)	-31.9%
Climate Scien	nce.		1,550,000		(015,000)	
cilitate selen	Emerging and Integrative Climate Science	1,358,000	666,000	528,971	692,000	103.9%
	zmerging and integrative climate objence	1,358,000	666,000	528,971	692,000	103.9%
Total Expend	itures	2,677,000	2,604,000	2,003,445	73,000	2.8%
Net Surplus (Deficit)	-	-	65,185		0.0%
	Reserves					0.0%
Net Budget		-	-	65,185	-	0.0%
=						

Toronto and Region Conservation Authority 2025 Operating and Capital Budget - Water Risk Management

		2025 Budget	2024 Budget	Unaudited 2024 Actual	\$ Change over 2024 Budget	% Change over 2024 Budget
Revenue	Municipal					
	Operating levy	1,100,000	1,078,000	1,078,000	22,000	2.0%
	Capital levy	19,302,000	28,971,000	24,577,951	(9,669,000)	-33.4%
	Contract services	24,576,000	32,322,000	30,284,496	(7,746,000)	-24.0%
	Grants	-	-	-	-	0.0%
	Provincial/Federal					
	Provincial grants	762,000	1,268,000	1,163,413	(506,000)	-39.9%
	Federal grants	5,489,000	185,000	3,279,455	5,304,000	2867.0%
	Contract services	-	-	-	-	0.0%
	User fees, sales and admissions	33,000	52,000	91,576	(19,000)	-36.5%
	Contract services					
	Compensation agreements	8,000	31,000	7,830	(23,000)	-74.2%
	Corporate and other	113,000	8,104,000	9,885,388	(7,991,000)	-98.6%
	Rent and property interests Fundraising	-	-	-	-	0.0%
	Donations	-	-	-	-	0.0%
	Toronto and Region Conservation Foundation	-	-	-	-	0.0%
	Investment income	-	-	-	-	0.0%
	Sundry					0.0%
Total Revenue		51,383,000	72,011,000	70,368,109	(20,628,000)	-28.6%
Expenditures Water Resource	ce Science					
	Groundwater Strategies	732,000	717,000	700,000	15,000	2.1%
	Source Water Protection Strategy	90,000	160,000	101,523	(70,000)	-43.8%
	Regional Monitoring - Water	618,000	901,000	616,450	(283,000)	-31.4%
	Stormwater Management Strategies	2,408,000	2,377,000	372,045	31,000	1.3%
	Flood Plain Mapping	300,000	336,000	721,003	(36,000)	-10.7%
Erosion Manag	toment	4,148,000	4,491,000	2,511,021	(343,000)	-7.6%
LI OSIOII IVIAIIA	Capital Works	40,209,000	60,784,000	53,723,900	(20,575,000)	-33.8%
	Hazard Monitoring	1,651,000	898,000	695,299	753,000	83.9%
	Tidada Marintaring	41,860,000	61,682,000	54,419,199	(19,822,000)	-32.1%
Flood Manage	ment					
3	Flood Forecasting and Warning	754,000	742,000	790,735	12,000	1.6%
	Flood Risk Management	2,665,000	3,355,000	7,839,894	(690,000)	-20.6%
	Flood Infrastructure and Operations	1,806,000	2,032,000	1,537,048	(226,000)	-11.1%
		5,225,000	6,129,000	10,167,677	(904,000)	-14.7%
Total Expendit	tures	51,233,000	72,302,000	67,097,897	(21,069,000)	-29.1%
Net Surplus (D	peficit)	151,000	(291,000)	3,270,211	442,000	-151.9%
	Reserves	<u>-</u>	-	<u>-</u>	-	0.0%
Net Budget		151,000	(291,000)	3,270,211	442,000	-151.9%

Toronto and Region Conservation Authority 2025 Operating and Capital Budget - Regional Biodiversity

	2025 Budget	2024 Budget	Unaudited 2024 Actual	\$ Change over 2024 Budget	% Change over 2024 Budget
Revenue					
Municipal	126,000	122.000	122,000	3 000	2.20/
Operating levy Capital levy	136,000 9,257,000	133,000 9,492,000	133,000 7,389,403	3,000 (235,000)	2.3% -2.5%
Contract services	12,687,000	11,558,000	14,421,202	1,129,000	9.8%
Grants	114,000	2,255,000	111,294	(2,141,000)	-94.9%
Provincial/Federal	111,000	2,233,333	111,23	(2)212)000)	3 11370
Provincial grants	364,000	1,020,000	998,888	(656,000)	-64.3%
Federal grants	1,740,000	3,582,000	1,733,094	(1,842,000)	-51.4%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	23,000	46,000	33,926	(23,000)	-50.0%
Contract services					
Compensation agreements	5,811,000	7,579,000	7,488,418	(1,768,000)	-23.3%
Corporate and other	4,408,000	6,334,000	1,968,829	(1,926,000)	-30.4%
Rent and property interests	-	30,000	33,195	(30,000)	-100.0%
Fundraising Donations	_	2,000	23,444	(2,000)	-100.0%
Toronto and Region Conservation Found	ation 34,000	260,000	66,178	(226,000)	-86.9%
Investment income	-	-	436	(220,000)	0.0%
Sundry	-	-	-	_	0.0%
Total Revenue	34,574,000	42,291,000	34,401,307	(7,717,000)	-18.2%
Expenditures					
Biodiversity Monitoring	052.000	1.076.000	1 227 700	(122,000)	11 40/
Regional Monitoring - Biodiversity	953,000	1,076,000	1,237,708	(123,000) (22,000)	-11.4% -3.7%
Activity Based Monitoring Terrestrial Inventory and Assessment	576,000 300,000	598,000 653,000	477,057 605,700	(353,000)	-3.7% -54.1%
Waterfront Monitoring	148,000	173,000	162,206	(25,000)	-14.5%
water monte thomas ma	1,977,000	2,500,000	2,482,671	(523,000)	-20.9%
Ecosystem Management Research and Directions					
Aquatic System Priority Planning	351,000	508,000	405,286	(157,000)	-30.9%
Terrestrial (and Integrated) Ecosystem Managemen	nt 1,943,000	961,000	803,536	982,000	102.2%
Restoration Opportunities Bank	8,470,000	9,711,000	6,577,907	(1,241,000)	-12.8%
	10,764,000	11,180,000	7,786,729	(416,000)	-3.7%
Forest Management	40.000	43.000		(2.000)	4.6.70/
Managed Forest Tax Incentive Planning	10,000	12,000	-	(2,000)	-16.7%
Hazard Tree Management Invasive Species Management	876,000 221,000	930,000 249,000	601,244 187,396	(54,000) (28,000)	-5.8% -11.2%
Forest Management Operations	397,000	448,000	302,436	(51,000)	-11.2 <i>%</i> -11.4%
Torest Management Operations	1,504,000	1,639,000	1,091,076	(135,000)	-8.2%
Restoration and Regeneration				(===,===)	
Propagation and Sale of Plants	145,000	135,000	38,279	10,000	7.4%
Inland and Lakefill Soil Management	561,000	1,048,000	361,562	(487,000)	-46.5%
Shoreline Restoration	1,111,000	4,162,000	3,009,446	(3,051,000)	-73.3%
Wetlands	6,209,000	7,340,000	5,505,271	(1,131,000)	-15.4%
Riparian and Flood Plain Restoration	417,000	689,000	869,609	(272,000)	-39.5%
Natural Channel and Stream Restoration	1,216,000	911,000	909,258	305,000	33.5%
Terrestrial Planting	2,332,000	3,035,000	2,271,090	(703,000)	-23.2%
Wildlife Habitat Management Compensation Restoration	878,000 5,406,000	518,000 6.462.000	705,710 1 560 061	360,000 (1.056.000)	69.5% -16.3%
Watershed Restoration	2,007,000	6,462,000 2,220,000	1,560,061 2,111,622	(1,056,000) (213,000)	-16.3% -9.6%
Watershea Nestoration	20,282,000	26,520,000	17,341,908	(6,238,000)	-23.5%
Total Expenditures	34,527,000	41,839,000	28,702,384	(7,312,000)	-17.5%
	<u> </u>	-	-		
Net Surplus (Deficit)	49,000	455,000	5,698,923	(406,000)	-89.2%
Reserves					0.0%
Net Budget	49,000	455,000	5,698,923	(406,000)	-89.2%

2025 Operating and Capital Budget - Greenspace Securement and Management

		2025 Budget	2024 Budget	Unaudited 2024 Actual	\$ Change over 2024 Budget	% Change over 2024 Budget
Revenue						
	Municipal					
	Operating levy	612,000	600,000	600,000	12,000	2.0%
	Capital levy	2,007,000	3,318,000	1,485,637	(1,311,000)	-39.5%
	Contract services	5,813,000	999,000	2,486,853	4,814,000	481.9%
	Grants	-	-	-	-	0.0%
	Provincial/Federal					
	Provincial grants	-	-	615	-	0.0%
	Federal grants	777,000	4,726,000	467,800	(3,949,000)	-83.6%
	Contract services	-	-	-	-	0.0%
	User fees, sales and admissions	5,000	-	32,343	5,000	0.0%
	Contract services					
	Compensation agreements	80,000	99,000	56,363	(19,000)	-19.2%
	Corporate and other	743,000	1,220,000	844,146	(477,000)	-39.1%
	Rent and property interests	2,551,000	3,546,000	2,608,665	(995,000)	-28.1%
	Fundraising					
	Donations	-	-	-	-	0.0%
	Toronto and Region Conservation Foundation	1,414,000	629,000	1,265,216	785,000	124.8%
	Investment income	-	-	(79,836)	-	0.0%
	Sundry				-	0.0%
Total Revenue	2	14,002,000	15,137,000	9,767,802	(1,135,000)	-7.5%
Expenditures						
Greenspace Se	ocuroment					
Greenspace 36	Greenspace Land Acqusition	184,000	1,426,000	72,956	(1,242,000)	-87.1%
	Greenspace Planning	614,000	750,000	338,570	(136,000)	-37.1%
	Greenspace Flamming	798,000	2,176,000	411,526	(1,378,000)	-63.3%
Greenspace M	lanagement	758,000	2,170,000	411,320	(1,378,000)	-03.370
dicenspace iv	Archaeology	407,000	347,000	246,730	60,000	17.3%
	Property Taxes and Insurance	580,000	569,000	355,052	11,000	1.9%
	Resource Management Planning	880,000	1,099,000	1,005,183	(219,000)	-19.9%
	Implementation	8,838,000	8,846,000	5,030,712	(8,000)	-0.1%
	Hazard Management	32,000	31,000	18,119	1,000	3.2%
	Tiuzura Munugement	10,737,000	10,892,000	6,655,796	(155,000)	-1.4%
Rental Proper	ties		10,032,000	0,033,730	(133,000)	
Remainroper	Rentals	2,003,000	1,732,000	1,337,132	271,000	15.6%
	Nemais	2,003,000	1,732,000	1,337,132	271,000	15.6%
Total Expendi	tures	13,538,000	14,800,000	8,404,454	(1,262,000)	-8.5%
Total Expensi				0,404,434	(1,202,000)	0.570
Net Surplus (E)eficit)	464,000	337,000	1,363,348	127,000	37.7%
. tet oai pias (E						
	Reserves	-	-	_	-	0.0%
Net Budget		464,000	337,000	1,363,348	127,000	37.7%
					 _	

Toronto and Region Conservation Authority 2025 Operating and Capital Budget - Tourism and Recreation

		2025 Budget	2024 Budget	Unaudited 2024 Actual	\$ Change over 2024 Budget	% Change over 2024 Budget
Revenue						
	Municipal	. ===	. === ===			4 = 2 (
	Operating levy Capital levy	1,760,000 13,591,000	1,730,000 17,184,000	1,730,000 4,118,703	30,000 (3,593,000)	1.7% -20.9%
	Contract services	2,215,000	2,793,000	1,623,496	(5,393,000)	-20.5%
	Grants	-	497,000	100,000	(497,000)	-100.0%
	Provincial/Federal					
	Provincial grants	313,000	263,000	417,143	50,000	19.0%
	Federal grants	205,000	2,510,000	(164,161)	(2,305,000)	-91.8%
	Contract services User fees, sales and admissions	- 9,423,000	- 9,450,000	- 9,829,059	(27,000)	0.0% -0.3%
	Contract services	3,423,000	3,430,000	3,023,033	(27,000)	0.570
	Compensation agreements	-	33,000	38,439	(33,000)	-100.0%
	Corporate and other	14,000	181,000	183,558	(167,000)	-92.3%
	Rent and property interests	603,000	566,000	598,466	37,000	6.5%
	Fundraising Donations	69,000	_	68,196	69,000	0.0%
	Toronto and Region Conservation Foundation	421,000	275,000	60,836	146,000	53.1%
	Investment income	-	-	(25,947)	-	0.0%
	Sundry	-	-	-	-	0.0%
Total Revenu	ie .	28,614,000	35,482,000	18,577,788	(6,868,000)	-19.4%
Expenditures						
Waterfront P						
	General Maintenance	912,000	1,076,000	759,124	(164,000)	-15.2%
	Park Planning	6,324,000	12,813,000	790,891	(6,489,000)	-50.6%
	Park Development	3,741,000	1,966,000	1,459,417	1,775,000	90.3%
Conservation	Darks	10,977,000	15,855,000	3,009,432	(4,878,000)	-30.8%
Conservation	Day Use	3,826,000	3,749,000	3,537,322	77,000	2.1%
	Picnics	1,834,000	1,870,000	2,064,910	(36,000)	-1.9%
	Swimming	361,000	373,000	359,770	(12,000)	-3.2%
	Fishing	26,000	22,000	30,577	4,000	18.2%
	Camping Cross Country Skiing	1,105,000	1,078,000	1,145,825	27,000	2.5%
	Cross Country Skiing Filming	56,000 21,000	59,000 12,000	100,572 42,592	(3,000) 9,000	-5.1% 75.0%
	Park Development	-	216,000	109,748	(216,000)	-100.0%
		7,229,000	7,379,000	7,391,316	(150,000)	-2.0%
Trails	Total Development	2.750.000	F 20C 000	2 520 247	(4, 447,000)	27.00/
	Trail Development Trail Management	3,759,000 818,000	5,206,000 1,262,000	2,530,317 637,685	(1,447,000) (444,000)	-27.8% -35.2%
	Trail Planning	255,000	-	4,669	255,000	0.0%
		4,832,000	6,468,000	3,172,671	(1,636,000)	-25.3%
Bathurst Gler						
	Golf Course	1,514,000	1,567,000	1,646,993	(53,000)	-3.4%
Black Creek P	rioneer Village	1,514,000	1,567,000	1,646,993	(53,000)	-3.4%
Black Creek I	Heritage Village	4,020,000	5,302,000	4,155,307	(1,282,000)	-24.2%
		4,020,000	5,302,000	4,155,307	(1,282,000)	-24.2%
Events and Fe			_			
	Kortright	237,000	167,000	282,108	70,000	41.9%
	Black Creek Pioneer Village Other Facilities	50,000 271,000	35,000 257,000	74,600 239,921	15,000 14,000	42.9% 5.4%
	other ruenties	558,000	459,000	596,629	99,000	21.6%
Wedding and	Corporate Events		,		· · · · ·	
	Kortright					0.0%
Total Expend	itures	29,130,000	37,030,000	19,972,348	(7,900,000)	-21.3%
i otai Expellu	II CAIL GO	23,130,000			(7,500,000)	-21.3/0
Net Surplus (Deficit)	(516,000)	(1,549,000)	(1,394,558)	1,033,000	-66.7%
	Reserves	<u> </u>	1,164,000	<u>-</u>	(1,164,000)	-100.0%
Net Budget		(516,000)	(385,000)	(1,394,558)	(131,000)	34.0%

Toronto and Region Conservation Authority 2025 Operating and Capital Budget - Planning and Development Review

		2025 Budget	2024 Budget	Unaudited 2024 Actual	\$ Change over 2024 Budget	% Change over 2024 Budget
Revenue	Municipal					
	Municipal Operating levy	1,883,000	1,720,000	1,720,000	163,000	9.5%
	Capital levy	500,000	745,000	571,507	(245,000)	-32.9%
	Contract services	2,664,000	1,532,000	1,599,660	1,132,000	73.9%
	Grants	-	-	-	-	0.0%
	Provincial/Federal					0.07
	Provincial grants	1,212,000	1,181,000	798,836	31,000	2.6%
	Federal grants	-	-	-	-	0.0%
	Contract services	-	-	-	-	0.0%
	User fees, sales and admissions	11,851,000	11,302,000	9,881,933	549,000	4.9%
	Contract services					
	Compensation agreements	-	-	-	-	0.0%
	Corporate and other	272,000	190,000	155,820	82,000	43.2%
	Rent and property interests Fundraising	-	-	-	-	0.0%
	Donations	-	-	-	-	0.0%
	Toronto and Region Conservation Foundation	-	-	-	-	0.0%
	Investment income	-	-	-	-	0.0%
	Sundry					0.0%
Total Revenu	e	18,382,000	16,670,000	14,727,756	1,712,000	10.3%
Expenditures						
Development	Planning and Regulation Permitting					
	Planning	3,635,000	3,224,000	3,738,866	411,000	12.7%
	Permitting	1,386,000	1,270,000	1,564,308	116,000	9.1%
	Enquiries	220,000	88,000	52,885	132,000	150.0%
	Technical Services	3,430,000	3,522,000	2,579,917	(92,000)	-2.6%
	Development Enforcement and Compliance	1,137,000	912,000	1,004,256	225,000	24.7%
Environments	al Assessment Planning and Permitting	9,808,000	9,016,000	8,940,232	792,000	8.8%
LIIVII OIIIII EIILA	Planning (Basic, Servicing Agreements, Master Plans)	3,111,000	1,783,000	1,798,212	1,328,000	74.5%
	Permitting	1,686,000	1,635,000	1,715,712	51,000	3.1%
	Development Enforcement and Compliance	758,000	608,000	669,504	150,000	24.7%
	Technical Services	2,131,000	2,249,000	1,535,120	(118,000)	-5.2%
		7,686,000	6,275,000	5,718,548	1,411,000	22.5%
Policy Develo	pment and Review					
	Policy	888,000	1,015,000	816,328	(127,000)	-12.5%
		888,000	1,015,000	816,328	(127,000)	-12.5%
Total Expend	itures	18,382,000	16,306,000	15,475,108	2,076,000	12.7%
Net Surplus (I	Deficit)	1,000	364,000	(747,352)	(363,000)	-99.7%
	Reserves	<u> </u>				0.0%
Net Budget		1,000	364,000	(747,352)	(363,000)	-99.7%

Toronto and Region Conservation Authority 2025 Operating and Capital Budget - Education and Outreach

		2025 Budget	2024 Budget	Unaudited 2024 Actual	\$ Change over 2024 Budget	% Change over 2024 Budget
Revenue						
	Municipal					
	Operating levy	780,000	765,000	765,000	15,000	2.0%
	Capital levy	2,302,000	5,418,000	4,204,923	(3,116,000)	-57.5%
	Contract services	294,000	441,000	217,920	(147,000)	-33.3%
	Grants	75,000	122,000	167,632	(47,000)	-38.5%
	Provincial/Federal					
	Provincial grants	798,000	859,000	804,832	(61,000)	-7.1%
	Federal grants	662,000	627,000	1,334,968	35,000	5.6%
	Contract services	-	-	-	-	0.0%
	User fees, sales and admissions	6,317,000	5,670,000	4,500,538	647,000	11.4%
	Contract services					
	Compensation agreements	-	-	-	-	0.0%
	Corporate and other	98,000	77,000	57,609	21,000	27.3%
	Rent and property interests	31,000	26,000	33,623	5,000	19.2%
	Fundraising			221		2 22/
	Donations	-	-	361	-	0.0%
	Toronto and Region Conservation Foundation	203,000	297,000	133,164	(94,000)	-31.6%
	Investment income	-	-	531	-	0.0%
	Sundry					0.0%
Total Revenue	e	11,560,000	14,302,000	12,221,101	(2,742,000)	-19.2%
Evnondituros						
Expenditures School Progra						
School Progra	Early Learners	284,000	245,000	249,670	39,000	15.9%
	·	345,000	340,000	248,069	5,000	1.5%
	Post Secondary Elementary	7,916,000	7,731,000	7,698,686	185,000	2.4%
	Secondary	863,000	3,854,000			-77.6%
	Secondary	9,408,000	12,170,000	3,514,506 11,710,931	(2,991,000)	-22.7%
Newcomer Se	rvices	9,408,000	12,170,000	11,710,931	(2,702,000)	-22.770
Newcomer 3e	Development of Internationally Trained Professionals	1,217,000	1,222,000	1,145,273	(5,000)	-0.4%
	Multicultural Connections Program	168,000	195,000	178,311	(27,000)	-13.8%
	Muticultural Connections Frogram	1,385,000	1,417,000	1,323,584	(32,000)	-2.3%
Family and Co	ommunity Programs		1,417,000	1,323,304	(32,000)	-2.5/0
ranning and ee	Kortright	984,000	913,000	878,082	71,000	7.8%
	Other Locations	446,000	346,000	425,600	100,000	28.9%
	Other Educations	1,430,000	1,259,000	1,303,682	171,000	13.6%
Total Expendi	tures	12,223,000	14,846,000	14,338,197	(2,623,000)	-17.7%
rotal Experie					(2,023,000)	
Not Complete (1	D - 61 - 14 \	(664,000)	/F 4.4 (000)	(2.447.006)	(420,000)	22.40/
Net Surplus (I	Deficit)	(664,000)	(544,000)	(2,117,096)	(120,000)	22.1%
	Reserves					0.0%
		(661,000)	/F # # 000°	(2.447.006)	(400,000)	22.42/
Net Budget		(664,000)	(544,000)	(2,117,096)	(120,000)	22.1%

Toronto and Region Conservation Authority 2025 Operating and Capital Budget - Sustainable Communities

		2025 Budget	2024 Budget	Unaudited 2024 Actual	\$ Change over 2024 Budget	% Change over 2024 Budget
Revenue						
	Municipal					
	Operating levy	-	-	-	-	0.0%
	Capital levy	5,939,000	7,737,000	5,311,140	(1,798,000)	-23.2%
	Contract services	1,006,000	860,000	704,180	146,000	17.0%
	Grants	43,000	53,000	49,823	(10,000)	-18.9%
	Provincial/Federal					
	Provincial grants	251,000	114,000	136,018	137,000	120.2%
	Federal grants	246,000	413,000	300,043	(167,000)	-40.4%
	Contract services	-	-	-	-	0.0%
	User fees, sales and admissions	483,000	478,000	368,607	5,000	1.0%
	Contract services					
	Compensation agreements	15,000	57,000	11,327	(42,000)	-73.7%
	Corporate and other	1,479,000	1,085,000	1,042,107	394,000	36.3%
	Rent and property interests	-	-	-	-	0.0%
	Fundraising					
	Donations	102,000	62,000	83,309	40,000	64.5%
	Toronto and Region Conservation Foundation	152,000	10,000	239,016	142,000	1420.0%
	Investment income	-	-	436	-	0.0%
	Sundry		-			0.0%
Total Revenue	e	9,716,000	10,869,000	8,246,006	(1,153,000)	-10.6%
Expenditures						
Living City Tra	nsition Program	4 444 000	1 665 000	4 404 700	(254.000)	45.00/
	Sustainable Neighbourhood	1,411,000	1,665,000	1,191,782	(254,000)	-15.3%
	Community Transformation	593,000	897,000	446,513	(304,000)	-33.9%
	Partners in Project Green	1,188,000	1,527,000	1,305,950	(339,000)	-22.2%
	Urban Agriculture	483,000	406,000	70,005	77,000	19.0%
	Sustainable Technology Evaluation Program	2,027,000	1,882,000	1,759,938	145,000	7.7%
	Climate Consortium	55,000	444,000	420,844	(389,000)	-87.6%
	Green Infrastructure Ontario			4	- (4.064.000)	0.0%
Camanavaitus	a ga ga mant	5,757,000	6,821,000	5,195,036	(1,064,000)	-15.6%
Community E		2.464.000	2 202 000	1 510 217	161 000	7.00/
	Citizen Based Regeneration	2,464,000	2,303,000	1,518,317	161,000	7.0%
	Stewardship	1,046,000	1,114,000	1,087,464	(68,000)	-6.1%
	Watershed Engagement	<u>450,000</u> <u>3,960,000</u>	4,048,000	<u>263,164</u> 2,868,945	(181,000) (88,000)	-28.7%
Total Expendi	turos	9,717,000	10,869,000			-10.6%
rotal Expellui	tures	9,717,000	10,869,000	8,063,981	(1,152,000)	-10.0%
Not Surplus /	Doficit)			192 024		0.0%
Net Surplus (I	Jenuty			182,024		0.0%
	Reserves	-	-	-	-	0.0%
Net Budget				182,024		0.0%

Toronto and Region Conservation Authority 2025 Operating and Capital Budget - Corporate Services

		2025 Budget	2024 Budget	Unaudited 2024 Actual	\$ Change over 2024 Budget	% Change over 2024 Budget
Revenue						
	Municipal	12 457 000	12.000.000	12 000 162	368,000	2.00/
	Operating levy Capital levy	12,457,000 6,495,000	12,089,000 10,670,000	12,089,162 9,517,002	368,000 (4,175,000)	3.0% -39.1%
	Contract services	-	1,000	4,650	(1,000)	-100.0%
	Grants	10,000	15,000	10,000	(5,000)	-33.3%
	Provincial/Federal	,	•	•	, , ,	
	Provincial grants	50,000	50,000	49,692	-	0.0%
	Federal grants	-	-	-	-	0.0%
	Contract services	-	-	-	-	0.0%
	User fees, sales and admissions	62,000	36,000	49,870	26,000	72.2%
	Contract services Compensation agreements	_	_	_	_	0.0%
	Corporate and other	100,000	100,000	312,362	-	0.0%
	Rent and property interests	-	18,000	28,265	(18,000)	-100.0%
	Fundraising				, , ,	
	Donations	-	-	368	-	0.0%
	Toronto and Region Conservation Foundation	381,000	266,000	83,067	115,000	43.2%
	Investment income	2,310,000	1,795,000	4,078,053	515,000	28.7%
	Sundry	2,000	2,000	30,846	- (2.475.000)	0.0%
Total Revenu	le	21,867,000	25,042,000	26,253,337	(3,175,000)	-12.7%
Expenditures						
Financial Mar	_	2 004 000	2 502 000	2 760 007	422.000	4.6.20/
	Accounting and Reporting Business Planning and Strategic Management	3,004,000 1,421,000	2,582,000 2,433,000	2,768,097 1,106,057	422,000 (1,012,000)	16.3% -41.6%
	business rianning and strategic Management	4,425,000	5,015,000	3,874,154	(590,000)	-41.0%
Corporate Ma	anagement and Governance		3,013,000		(330,000)	
•	Corporate Secretariat	3,041,000	2,473,000	2,592,161	568,000	23.0%
	Support Services	9,700,000	23,314,000	17,388,595	(13,614,000)	-58.4%
	Office of the CEO	381,000	381,000	349,799		0.0%
		13,122,000	26,168,000	20,330,555	(13,046,000)	-49.9%
Human Resou		110 000	445.000	27.040	(5.000)	4.20/
	Volunteers	110,000	115,000	27,940	(5,000)	-4.3%
	Employee Support Health and Safety	2,541,000	2,495,000	2,667,798 (2,118)	46,000	1.8% 0.0%
	Human Capital Planning and Strategies	-	-	(2,110)	_	0.0%
	0 · · · · · · · · · · · · · · · · · · ·	2,651,000	2,610,000	2,693,620	41,000	1.6%
Corporate Co	mmunications					
	Communications	1,664,000	1,419,000	1,436,550	245,000	17.3%
	Digital and Social Media	78,000	76,000	81,339	2,000	2.6%
Information I	nfrastructure and Management	1,742,000	1,495,000	1,517,889	247,000	16.5%
illollilation	Information Technology	1,702,000	1,366,000	1,545,153	336,000	24.6%
	Knowledge and Data Management	1,352,000	1,584,000	1,419,119	(232,000)	-14.6%
	Business Software	985,000	827,000	828,309	158,000	19.1%
		4,039,000	3,777,000	3,792,581	262,000	6.9%
Project Recov						
	Project Recoveries	(4,418,000)	(3,873,000)	(5,930,157)	(545,000)	14.1%
Malatalaa ah	Foreign work	(4,418,000)	(3,873,000)	(5,930,157)	(545,000)	14.1%
Vehicles and	Operations	(1,690,000)	(1,684,000)	(692,675)	(6,000)	0.4%
	Acquisitions	1,634,000	2,003,000	1,499,135	(369,000)	-18.4%
		(56,000)	319,000	806,460	(375,000)	-117.6%
Total Expend	litures	21,505,000	35,511,000	27,085,102	(14,006,000)	-39.4%
Net Surplus (Deficit)	363,000	(10,470,000)	(831,764)	10,833,000	-103.5%
ivet surpius (Denois		(10,470,000)	(031,704)	10,033,000	
	Reserves	153,000	10,530,000		(10,377,000)	-98.5%
Net Budget		516,000	60,000	(831,764)	456,000	760.0%

Toronto and Region Conservation Authority 2025 Operating and Capital Budget - By Object Classification

	2025 Budget	2024 Budget	Unaudited 2024 Actual	\$ Change over 2024 Budget	% Change over 2024 Budget
Revenue					
Municipal	10.064.000	10 500 000	40 560 463	405.000	2.70/
Operating levy	19,064,000	18,569,000	18,569,162	495,000	2.7%
Capital levy	61,441,000	85,128,000	58,433,461	(23,687,000)	-27.8%
Contract services	49,320,000	50,570,000	51,407,443	(1,250,000)	-2.5%
Grants	241,000	2,943,000	438,750	(2,702,000)	-91.8%
Provincial/Federal	2 222 222	4.04.6.000	4.476.000	(005,000)	20.70/
Provincial	3,820,000	4,816,000	4,476,322	(996,000)	-20.7%
Federal	9,277,000	12,381,000	7,089,473	(3,104,000)	-25.1%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	28,197,000	27,035,000	24,787,852	1,162,000	4.3%
Contract services					
Compensation agreements	5,914,000	7,799,000	7,602,376	(1,885,000)	-24.2%
Corporate and other	7,226,000	17,386,000	14,497,108	(10,160,000)	-58.4%
Rent and property interests	3,186,000	4,186,000	3,302,215	(1,000,000)	-23.9%
Fundraising					
Donations	171,000	64,000	175,678	107,000	167.2%
Toronto and Region Conservation Foundation	2,605,000	1,737,000	1,847,476	868,000	50.0%
Investment income	2,310,000	1,795,000	3,973,672	515,000	28.7%
Sundry	2,000	2,000	30,846		0.0%
Total Revenue	192,774,000	234,411,000	196,631,834	(41,637,000)	-17.8%
Expenditures					
Wages and benefits	107,055,000	96,962,000	87,391,863	10,093,000	10.4%
Contracted services	66,931,000	119,946,000	79,084,402	(53,015,000)	-44.2%
Materials and supplies	18,259,000	24,876,000	22,982,067	(6,617,000)	-26.6%
Utilities	1,261,000	1,307,000	1,272,125	(46,000)	-3.5%
Property taxes	826,000	802,000	557,366	24,000	3.0%
	194,332,000	243,893,000	191,287,823	(49,561,000)	-20.3%
Internal Recoveries	(22,172,000)	(21,274,000)	(26,222,500)	(898,000)	4.2%
Internal Charges	20,767,000	23,486,000	26,077,592	(2,719,000)	-11.6%
Total Expenditures	192,927,000	246,105,000	191,142,915	(53,178,000)	-21.6%
Net Surplus (Deficit)	(153,000)	(11,694,000)	5,488,919	11,541,000	-98.7%
Reserves	153,000	11,694,000			0.0%
Net Budget			5,488,919	11,541,000	0.0%

2025 Operating and Capital Budget - Watershed Studies and Strategies - By Object Classification

	2025 Budget	2024 Budget	Unaudited 2024 Actual	\$ Change over 2024 Budget	% Change over 2024 Budget
Revenue					
Municipal					
Operating levy	336,000	454,000	454,000	(118,000)	-26.0%
Capital levy	2,048,000	1,593,000	1,257,195	455,000	28.6%
Contract services	65,000	65,000	64,986	-	0.0%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	69,000	60,000	106,884	9,000	15.0%
Federal grants	159,000	337,000	138,275	(178,000)	-52.8%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	-	-	-	0.0%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	-	95,000	47,290	(95,000)	-100.0%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry					0.0%
Total Revenue	2,677,000	2,604,000	2,068,630	73,000	2.8%
Expenditures					
Wages and benefits	2,416,000	1,898,000	1,874,863	518,000	27.3%
Contracted services	118,000	426,000	45,987	(308,000)	-72.3%
Materials and supplies	31,000	79,000	8,071	(48,000)	-60.8%
Utilities	-	-	-	-	0.0%
Property taxes	-	_	_	-	0.0%
·	2,565,000	2,403,000	1,928,921	162,000	6.7%
-					
Internal Recoveries	-	(30,000)	(397)	30,000	-100.0%
Internal Charges	113,000	231,000	74,921	(118,000)	-51.1%
Total Expenditures	2,678,000	2,604,000	2,003,445	74,000	2.8%
-				- 1,000	
Net Surplus (Deficit)	(1,000)		65,185	(1,000)	0.0%
Reserves					0.0%
Net Budget	(1,000)		65,185	(1,000)	0.0%

2025 Operating and Capital Budget - Water Risk Management - By Object Classification

		2025 Budget	2024 Budget	Unaudited 2024 Actual	\$ Change over 2024 Budget	% Change over 2024 Budget
Revenue		_		_	_	
	Municipal					
	Operating levy	1,100,000	1,078,000	1,078,000	22,000	2.0%
	Capital levy	19,302,000	28,971,000	24,577,951	(9,669,000)	-33.4%
	Contract services	24,576,000	32,322,000	30,284,496	(7,746,000)	-24.0%
	Grants	-	-	-	-	0.0%
	Provincial/Federal					
	Provincial grants	762,000	1,268,000	1,163,413	(506,000)	-39.9%
	Federal grants	5,489,000	185,000	3,279,455	5,304,000	2867.0%
	Contract services	-	-	-	-	0.0%
	User fees, sales and admissions	33,000	52,000	91,576	(19,000)	-36.5%
	Contract services					
	Compensation agreements	8,000	31,000	7,830	(23,000)	-74.2%
	Corporate and other	113,000	8,104,000	9,885,388	(7,991,000)	-98.6%
	Rent and property interests	-	-	-	-	0.0%
	Fundraising					
	Donations	-	-	-	-	0.0%
	Toronto and Region Conservation Foundation	-	-	-	-	0.0%
	Investment income	-	-	-	-	0.0%
	Sundry	-	-	-	-	0.0%
Total Reve	enue	51,383,000	72,011,000	70,368,109	(20,628,000)	-28.6%
	-					
Expenditu	ires					
	Wages and benefits	20,491,000	15,992,000	14,005,123	4,499,000	28.1%
	Contracted services	21,616,000	40,859,000	36,328,893	(19,243,000)	-47.1%
	Materials and supplies	5,394,000	9,832,000	10,505,510	(4,438,000)	-45.1%
	Utilities	28,000	28,000	26,025	-	0.0%
	Property taxes	-	-	-	-	0.0%
	-	47,529,000	66,711,000	60,865,551	(19,182,000)	-28.8%
	-					
	Internal Recoveries	(70,000)	(283,000)	(857,694)	213,000	-75.3%
	Internal Charges	3,773,000	5,874,000	7,090,042	(2,101,000)	-35.8%
Total Expe	-	51,232,000	72,302,000	67,097,899	(21,070,000)	-29.1%
	-				(==/=: =/==/	
Net Surplu	us (Deficit)	151,000	(291,000)	3,270,210	442,000	-151.9%
•	-	<u>, </u>				
	Reserves	-				0.0%
Net Budge	et =	151,000	(291,000)	3,270,210	442,000	-151.9%

2025 Operating and Capital Budget - Regional Biodiversity - By Object Classification

	2025	2024	Unaudited 2024	\$ Change over 2024	% Change over 2024
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal Operating love	126,000	122 000	122 000	2 000	2.20/
Operating levy	136,000	133,000	133,000	3,000	2.3%
Capital levy	9,257,000	9,492,000	7,389,403	(235,000)	-2.5%
Contract services	12,687,000	11,558,000	14,421,202	1,129,000	9.8%
Grants	114,000	2,255,000	111,294	(2,141,000)	-94.9%
Provincial/Federal	264.000	1 020 000	000 000	/CEC 000)	C4 20/
Provincial grants	364,000	1,020,000	998,888	(656,000)	-64.3%
Federal grants	1,740,000	3,582,000	1,733,094	(1,842,000)	-51.4%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	23,000	46,000	33,926	(23,000)	-50.0%
Contract services	5 044 000	7.570.000	7 400 440	(4.750.000)	22.22/
Compensation agreements	5,811,000	7,579,000	7,488,418	(1,768,000)	-23.3%
Corporate and other	4,408,000	6,334,000	1,968,829	(1,926,000)	-30.4%
Rent and property interests	-	30,000	33,195	(30,000)	-100.0%
Fundraising				(2.222)	
Donations	-	2,000	23,444	(2,000)	-100.0%
Toronto and Region Conservation Foundation	34,000	260,000	66,178	(226,000)	-86.9%
Investment income	-	-	436	-	0.0%
Sundry					0.0%
Total Revenue	34,574,000	42,291,000	34,401,307	(7,717,000)	-18.2%
Expenditures					
Wages and benefits	19,257,000	18,253,000	12,581,647	1,004,000	5.5%
Contracted services	8,828,000	14,416,000	8,451,192	(5,588,000)	-38.8%
Materials and supplies	3,009,000	5,361,000		• • • • •	-36.6% -43.9%
Utilities	4,000	5,000	3,733,631	(2,352,000)	-43.9% -20.0%
Property taxes	4,000	5,000	5,486	(1,000)	
Property taxes	21 000 000	28 025 000		- (6.027.000)	0.0%
	31,098,000	38,035,000	24,771,956	(6,937,000)	18.2%
Internal Recoveries	(7,240,000)	(7,393,000)	(5,889,400)	153,000	-2.1%
Internal Charges	10,668,000	11,195,000	9,819,828	(527,000)	-4.7%
Total Expenditures	34,526,000	41,837,000	28,702,384	(7,311,000)	-17.5%
·					
Net Surplus (Deficit)	48,000	454,000	5,698,923	(406,000)	-89.4%
			_		
Reserves	-	-	-		0.0%
Net Budget	48,000	454,000	5,698,923	(406,000)	-89.4%

2025 Operating and Capital Budget - Greenspace Securement and Management - By Object Classification

	_	2025 Budget	2024 Budget	Unaudited 2024 Actual	\$ Change over 2024 Budget	% Change over 2024 Budget
Revenue						
Municipal		642.000	600 000	600.000	13.000	2.00/
Operating levy		612,000	600,000	600,000	12,000	2.0%
Capital levy		2,007,000	3,318,000	1,485,637	(1,311,000)	-39.5%
Contract services		5,813,000	999,000	2,486,853	4,814,000	481.9%
Grants		-	-	-	-	0.0%
Provincial/Federal				C1 F		0.00/
Provincial grants		-	4 726 000	615	- (2.040.000)	0.0%
Federal grants		777,000	4,726,000	467,800	(3,949,000)	-83.6%
Contract services		-	-	-	-	0.0%
User fees, sales and admission Contract services	ns	5,000	-	32,343	5,000	0.0%
Compensation agre	eements	80,000	99,000	56,363	(19,000)	-19.2%
Corporate and oth	er	743,000	1,220,000	844,146	(477,000)	-39.1%
Rent and property interests		2,551,000	3,546,000	2,608,665	(995,000)	-28.1%
Fundraising						
Donations		-	-	-	-	0.0%
Toronto and Regio	n Conservation Foundation	1,414,000	629,000	1,265,216	785,000	124.8%
Investment income		-	-	(79,836)	-	0.0%
Sundry		-	-	-	-	0.0%
Total Revenue		14,002,000	15,137,000	9,767,802	(1,135,000)	-7.5%
	•	· · · · · · · · · · · · · · · · · · ·				
Expenditures						
Wages and benefits		3,883,000	3,503,000	3,192,789	380,000	10.8%
Contracted services		6,742,000	9,088,000	2,813,429	(2,346,000)	-25.8%
Materials and supplies		454,000	285,000	423,497	169,000	59.3%
Utilities		81,000	96,000	75,315	(15,000)	-15.6%
Property taxes		820,000	797,000	532,757	23,000	2.9%
	·	11,980,000	13,769,000	7,037,787	(1,789,000)	-13.0%
		_		_		
Internal Recoveries		(277,000)	(450,000)	(95,219)	173,000	-38.4%
Internal Charges		1,836,000	1,482,000	1,461,886	354,000	23.9%
Total Expenditures		13,539,000	14,801,000	8,404,454	(1,262,000)	-8.5%
	•					
Net Surplus (Deficit)		463,000	336,000	1,363,348	127,000	37.8%
	=					
Reserves		<u>-</u>	<u> </u>	<u> </u>	-	0.0%
	-					
Net Budget		463,000	336,000	1,363,348	127,000	37.8%
	_					

2025 Operating and Capital Budget - Tourism and Recreation - By Object Classification

	2025 Budget	2024 Budget	Unaudited 2024 Actual	\$ Change over 2024 Budget	% Change over 2024 Budget
Revenue					
Municipal	1 760 000	4 720 000	4 720 000	20,000	4.70/
Operating levy	1,760,000	1,730,000	1,730,000	30,000	1.7%
Capital levy	13,591,000	17,184,000	4,118,703	(3,593,000)	-20.9%
Contract services	2,215,000	2,793,000	1,623,496	(578,000)	-20.7%
Grants	-	497,000	100,000	(497,000)	-100.0%
Provincial/Federal	242.000	262.000	447.440	50.000	40.00/
Provincial grants	313,000	263,000	417,143	50,000	19.0%
Federal grants	205,000	2,510,000	(164,161)	(2,305,000)	-91.8%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	9,423,000	9,450,000	9,829,059	(27,000)	-0.3%
Contract services		22,000	20 420	(22,000)	100.00/
Compensation agreements	14.000	33,000	38,439	(33,000)	-100.0%
Corporate and other	14,000	181,000	183,558	(167,000)	-92.3%
Rent and property interests	603,000	566,000	598,466	37,000	6.5%
Fundraising	60,000		60.406	60,000	0.00/
Donations Toronto and Bosica Consequation Foundation	69,000	-	68,196	69,000	0.0%
Toronto and Region Conservation Foundation	421,000	275,000	60,836	146,000	53.1%
Investment income	-	-	(25,947)	-	0.0%
Sundry					0.0%
Total Revenue	28,614,000	35,482,000	18,577,788	(6,868,000)	-19.4%
Expenditures					
Wages and benefits	11,019,000	10,802,000	10,593,308	217,000	2.0%
Contracted services	13,818,000	21,167,000	5,455,977	(7,349,000)	-34.7%
Materials and supplies	1,471,000	1,831,000	1,530,488	(360,000)	-19.7%
Utilities	616,000	720,000	648,612	(104,000)	-14.4%
Property taxes	-	-	579	-	0.0%
	26,924,000	34,520,000	18,228,964	(7,596,000)	-22.0%
Internal Recoveries	94,000	(111,000)	(68,700)	205,000	-184.7%
Internal Charges	2,113,000	2,623,000	1,812,083	(510,000)	-19.4%
Total Expenditures	29,131,000	37,032,000	19,972,347	(7,901,000)	-21.3%
Net Surplus (Deficit)	(517,000)	(1,550,000)	(1,394,559)	1,033,000	-66.6%
Reserves		1,164,000			0.0%
Net Budget	(517,000)	(386,000)	(1,394,559)	1,033,000	-267.6%

2025 Operating and Capital Budget - Planning and Development Review - By Object Classification

_	2025 Budget	2024 Budget	Unaudited 2024 Actual	\$ Change over 2024 Budget	% Change over 2024 Budget
Revenue					
Municipal Operating low	1 992 000	1 720 000	1 720 000	162 000	9.5%
Operating levy Capital levy	1,883,000 500,000	1,720,000 745,000	1,720,000 571,507	163,000 (245,000)	-32.9%
Contract services	2,664,000	1,532,000	1,599,660	1,132,000)	-32.9% 73.9%
Grants	2,004,000	1,332,000	1,599,000	1,132,000	0.0%
Provincial/Federal					0.076
Provincial grants	1,212,000	1,181,000	798,836	31,000	2.6%
Federal grants	-	-	-	-	0.0%
Contract services	_	_	_	_	0.0%
User fees, sales and admissions	11,851,000	11,302,000	9,881,933	549,000	4.9%
Contract services	,	,,	2,22=,222	2 12,222	
Compensation agreements	-	-	-	-	0.0%
Corporate and other	272,000	190,000	155,820	82,000	43.2%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	18,382,000	16,670,000	14,727,756	1,712,000	10.3%
Expenditures					
Wages and benefits	15,506,000	14,190,000	13,593,253	1,316,000	9.3%
Contracted services	2,313,000	1,636,000	1,619,375	677,000	41.4%
Materials and supplies	231,000	304,000	190,537	(73,000)	-24.0%
Utilities	-	-	-	-	0.0%
Property taxes					0.0%
-	18,050,000	16,130,000	15,403,165	1,920,000	11.9%
			/		
Internal Recoveries	10,000	7,000	(957,787)	3,000	42.9%
Internal Charges	321,000	169,000	1,029,730	152,000	89.9%
Total Expenditures	18,381,000	16,306,000	15,475,108	2,075,000	12.7%
Net Surplus (Deficit)	1,000	364,000	(747,352)	(363,000)	-99.7%
Reserves	-		- .	<u>-</u>	0.0%
Net Budget	1,000	364,000	(747,352)	(363,000)	-99.7%

2025 Operating and Capital Budget - Education and Outreach - By Object Classification

		2025 Budget	2024 Budget	Unaudited 2024 Actual	\$ Change over 2024 Budget	% Change over 2024 Budget
Revenue						
	Municipal					
	Operating levy	780,000	765 <i>,</i> 000	765,000	15,000	2.0%
	Capital levy	2,302,000	5,418,000	4,204,923	(3,116,000)	-57.5%
	Contract services	294,000	441,000	217,920	(147,000)	-33.3%
	Grants	75,000	122,000	167,632	(47,000)	-38.5%
	Provincial/Federal					
	Provincial grants	798,000	859,000	804,832	(61,000)	-7.1%
	Federal grants	662,000	627,000	1,334,968	35,000	5.6%
	Contract services	-	-	-	-	0.0%
	User fees, sales and admissions	6,317,000	5,670,000	4,500,538	647,000	11.4%
	Contract services					
	Compensation agreements	-	-	-	-	0.0%
	Corporate and other	98,000	77,000	57,609	21,000	27.3%
	Rent and property interests	31,000	26,000	33,623	5,000	19.2%
	Fundraising					
	Donations	-	-	361	-	0.0%
	Toronto and Region Conservation Foundation	203,000	297,000	133,164	(94,000)	-31.6%
	Investment income	-	-	531	-	0.0%
	Sundry	-	_	-	-	0.0%
Total Revenue		11,560,000	14,302,000	12,221,101	(2,742,000)	-19.2%
					(=): :=)===	
Expenditu	ires					
•	Wages and benefits	9,490,000	9,535,000	8,906,394	(45,000)	-0.5%
	Contracted services	1,592,000	4,115,000	4,134,623	(2,523,000)	-61.3%
	Materials and supplies	785,000	930,000	860,075	(145,000)	-15.6%
	Utilities	234,000	213,000	218,711	21,000	9.9%
	Property taxes	·,	-		,	0.0%
		12,101,000	14,793,000	14,119,803	(2,692,000)	-18.2%
					(=,00=,000)	
	Internal Recoveries	(510,000)	(620,000)	(686,108)	110,000	-17.7%
	Internal Charges	634,000	673,000	904,501	(39,000)	-5.8%
Total Expe		12,225,000	14,846,000	14,338,196	(2,621,000)	-17.7%
TOLAI EXPE	enultures	12,223,000	14,840,000	14,556,190	(2,021,000)	-17.7/0
Net Surplus (Deficit)		(665,000)	(544,000)	(2,117,095)	(121,000)	22.2%
	Reserves		- .		-	0.0%
Net Budge	et .	(665,000)	(544,000)	(2,117,095)	(121,000)	22.2%

2025 Operating and Capital Budget - Sustainable Communities - By Object Classification

	2025 Budget	2024 Budget	Unaudited 2024 Actual	\$ Change over 2024 Budget	% Change over 2024 Budget
Revenue					
Municipal					
Operating levy	-	-	-	-	0.0%
Capital levy	5,939,000	7,737,000	5,311,140	(1,798,000)	-23.2%
Contract services	1,006,000	860,000	704,180	146,000	17.0%
Grants	43,000	53,000	49,823	(10,000)	-18.9%
Provincial/Federal					
Provincial grants	251,000	114,000	136,018	137,000	120.2%
Federal grants	246,000	413,000	300,043	(167,000)	-40.4%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	483,000	478,000	368,607	5,000	1.0%
Contract services					
Compensation agreements	15,000	57,000	11,327	(42,000)	-73.7%
Corporate and other	1,479,000	1,085,000	1,042,107	394,000	36.3%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	102,000	62,000	83,309	40,000	64.5%
Toronto and Region Conservation Foundation	152,000	10,000	239,016	142,000	1420.0%
Investment income	-	-	436	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	9,716,000	10,869,000	8,246,006	(1,153,000)	-10.6%
Expenditures					
Wages and benefits	6,272,000	6,607,000	6,183,265	(335,000)	-5.1%
Contracted services	2,298,000	3,327,000	987,011	(1,029,000)	-30.9%
Materials and supplies	242,000	256,000	166,487	(14,000)	-5.5%
Utilities	-	-	90	-	0.0%
Property taxes	-	-	-	-	0.0%
	8,812,000	10,190,000	7,336,853	(1,378,000)	-13.5%
Internal Recoveries	(51,000)	(242,000)	(157,026)	191,000	-78.9%
Internal Charges	956,000	922,000	884,155	34,000	3.7%
Total Expenditures	9,717,000	10,870,000	8,063,982	(1,153,000)	-10.6%
Net Surplus (Deficit)	(1,000)	(1,000)	182,024		0.0%
Reserves			<u> </u>		0.0%
Net Budget	(1,000)	(1,000)	182,024		0.0%

2025 Operating and Capital Budget - Corporate Services - By Object Classification

			Unaudited	\$ Change	% Change
	2025	2024	2024	over 2024	over 2024
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal	12 457 000	43 000 000	12 000 162	252.000	2.00/
Operating levy	12,457,000	12,089,000	12,089,162	368,000	3.0%
Capital levy	6,495,000	10,670,000	9,517,002	(4,175,000)	-39.1%
Contract services	-	1,000	4,650	(1,000)	-100.0%
Grants	10,000	15,000	10,000	(5,000)	-33.3%
Provincial/Federal	50.000	50.000	40.500		0.00/
Provincial grants	50,000	50,000	49,692	-	0.0%
Federal grants	-	-	-	-	0.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	62,000	36,000	49,870	26,000	72.2%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	100,000	100,000	312,362	-	0.0%
Rent and property interests	-	18,000	28,265	(18,000)	-100.0%
Fundraising					
Donations	-	-	368	-	0.0%
Toronto and Region Conservation Foundation	381,000	266,000	83,067	115,000	43.2%
Investment income	2,310,000	1,795,000	4,078,053	515,000	28.7%
Sundry	2,000	2,000	30,846	-	0.0%
Total Revenue	21,867,000	25,042,000	26,253,337	(3,175,000)	-12.7%
	·				
Expenditures					
Wages and benefits	18,722,000	16,183,000	16,461,222	2,539,000	15.7%
Contracted services	9,607,000	24,913,000	19,247,914	(15,306,000)	-61.4%
Materials and supplies	6,644,000	5,998,000	5,563,771	646,000	10.8%
Utilities	299,000	246,000	297,886	53,000	21.5%
Property taxes	6,000	6,000	24,029		0.0%
	35,278,000	47,346,000	41,594,822	(12,068,000)	-25.5%
	(4.4.4.27.000)	(42.450.000)	(47.540.460)	(4.077.000)	4.6.20/
Internal Recoveries	(14,127,000)	(12,150,000)	(17,510,169)	(1,977,000)	16.3%
Internal Charges	354,000	317,000	3,000,448	37,000	11.7%
Total Expenditures	21,505,000	35,513,000	27,085,101	(14,008,000)	-39.4%
Net Surplus (Deficit)	362,000	(10,471,000)	(831,764)	10,833,000	-103.5%
· · · · · · · · · · · · · · · · · · ·					
Reserves	153,000	10,530,000			0.0%
Net Budget	515,000	59,000	(831,764)	10,833,000	18361.0%

