

**Section I – Items for Board of Directors Action**

**TO:** Chair and Members of the Executive Committee  
Friday, April 4, 2025 Meeting

**FROM:** Linda Charlebois, Director, Corporate Services

**RE: 2025 TRCA BUDGET**

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**KEY ISSUE**

The final phase of the 2025 municipal budget process requires that the Toronto and Region Conservation Authority (TRCA) Board of Directors approve TRCA’s 2025 Budget in accordance with the requirements of O. Reg. 402/22.

**RECOMMENDATION:**

**THAT TRCA’s Board of Directors, in accordance with Section 22 of O. Reg. 402/22, approve the final budget as attached in Appendix 1;**

**AND FURTHER that the Board of Directors adopt and endorse staff to advance all projects and programs outlined in the 2025 TRCA Budget;**

**AND FURTHER THAT authorized TRCA officials take all necessary actions to implement the foregoing, including obtaining any required TRCA Board of Director and other agency approvals and executing required documents as necessary;**

**AND FURTHER THAT the Director, Corporate Services distribute copies of the final budget in accordance with Section 24 of O. Reg. 402/22 to the Minister, participating municipalities and post it on the TRCA website.**

**BACKGROUND**

On January 26, 2024, at meeting #1/24, the Board of Directors received an update on the updated budget and apportionment process under the amended Conservation Authorities Act (CA Act) and O. Reg. 402/22. This report provides an overview of the TRCA 2025 Budget, including funding sources, revenue, and expenditures by service area.

TRCA’s annual budget is partially funded by levies from participating municipalities within our jurisdiction, as permitted under the CA Act and O. Reg. 402/22. The remaining funding consists of municipal capital

## Item 8.1

contributions and other revenue sources, including contract services, user fees, application fees, internal chargebacks, government grants, and donations.

### **RATIONALE**

Enclosed as Attachment 1, the 2025 TRCA Budget includes both operating and capital projects and programs. For reporting and illustrative purposes Budget Revenue is reported showing sources of revenue while Budget Expenditures are aligned with TRCA's Service Areas. TRCA's 2025 Budget totals \$192.9 million, comprising the municipal operating levy, capital funding, and other revenue sources such as contract services, user fees, application fees, internal chargebacks, government grants, and donations.

The preparation of TRCA's 2025 Budget, and the determination of the apportionment amount to be levied to each participating municipality complies with the amended CA Act and O. Reg. 402/22 governing conservation authority budget and apportionment matters.

As required, activities are broken down by Category 1: Mandatory Program and Services, Category 2: Municipal Programs and Services, and Category 3: Other Programs and Services. Attachment 1 also includes the detail of each category by associated expenditure and revenue sources, and they are also referenced below by Partner Municipality.

As discussed at Meeting #6/24 on June 7, 2024, the 2025 budget presentation differs from last year's due to changes in how deferred revenue and reserve funding are accounted for. In the previous budget, both deferred revenue and higher reserve funding were included, whereas this year, reserve funding is significantly lower, and deferred revenue has not been incorporated. These adjustments impact year-over-year comparisons and may create the appearance of lower overall figures.

### Municipal Approvals

Preliminary budgets are prepared each year for submission to TRCA's participating municipalities. TRCA staff engage with partner municipalities throughout the year in accordance with their budget processes and schedules. Where possible TRCA staff present to partner municipality staff and their respective Committees of Council regarding the budget and the status of initiatives supported by the budget.

## Item 8.1

The funding identified in the recommended apportionment of the levies reflects the amounts that the partner municipalities have approved in their 2025 budgets. Council approvals for contributions have been received from the City of Toronto and the regional municipalities of Durham, Peel, and York. The Township of Adjala-Tosorontio and the Town of Mono have been notified of TRCA's levy request.

### Relationship to TRCA's 2023-2034 Strategic Plan

This report supports the following Pillar and Outcome set forth in TRCA's 2023-2034 Strategic Plan:

#### Pillar 4 Service Excellence:

4.4 Transparent decision making and accountable results

### FINANCIAL DETAILS

TRCA's 2025 Budget totals \$192.9 million, comprising the municipal operating levy, capital funding, and other revenue sources such as contract services, user fees, application fees, internal chargebacks, government grants, and donations. As permitted under the CA Act and as set out in O. Reg. 402/22, the municipal operating levy is \$19.1 million, which represents approximately 10% of TRCA's overall budget. Details of the levy per each participating municipality, provincial category and associated program areas are described in the tables below.

#### Municipality: Adjala – Tosorontio

	Category 1	Category 2	Category 3	Total
Watershed Studies and Strategies	718	-	-	718
Water Risk Management	-	-	-	-
Regional Biodiversity	-	-	-	-
Greenspace Securement and Management	-	-	-	-
Tourism and Recreation	-	-	-	-
Planning and Development	-	-	-	-
Education and Outreach	-	-	-	-
Sustainable Communities	-	-	-	-
Corporate Services	1,000			1,000
<b>Total</b>	<b>\$1,718</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,718</b>

## Item 8.1

### Municipality: Durham

	Category 1	Category 2	Category 3	Total
Watershed Studies and Strategies	113,062	-	-	113,062
Water Risk Management	400,490	-	-	400,490
Regional Biodiversity	232,882	359,000	-	591,882
Greenspace Securement and Management	39,871	-	-	39,871
Tourism and Recreation	96,184	68,000	-	164,184
Planning and Development	82,200	-	-	82,200
Education and Outreach	28,002	-	-	28,002
Sustainable Communities	-	108,000	-	108,000
Corporate Services	533,980	-	-	533,980
<b>Total</b>	<b>\$1,526,671</b>	<b>\$535,000</b>	<b>\$-</b>	<b>\$2,061,671</b>

Municipality: Town of Mono	Category 1	Category 2	Category 3	Total
Watershed Studies and Strategies	469	-	-	469
Water Risk Management	-	-	-	-
Regional Biodiversity	-	-	-	-
Greenspace Securement and Management	-	-	-	-
Tourism and Recreation	-	-	-	-
Planning and Development	-	-	-	-
Education and Outreach	-	-	-	-
Sustainable Communities	-	-	-	-
Corporate Services	1,000	-	-	1,000
<b>Total</b>	<b>\$1,469</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,469</b>

## Item 8.1

### Municipality: Peel

	Category 1	Category 2	Category 3	Total
Watershed Studies and Strategies	463,456	1,001,000	-	1,464,456
Water Risk Management	1,795,511	966,000	-	2,761,511
Regional Biodiversity	1,509,756	3,355,000	-	4,864,756
Greenspace Securement and Management	372,302	1,439,000	-	1,811,302
Tourism and Recreation	801,540	494,000	-	1,295,540
Planning and Development	258,606		-	258,606
Education and Outreach	274,630	1,813,000	-	2,087,630
Sustainable Communities	-	3,187,000	-	3,187,000
Corporate Services	3,376,219	58,000	-	3,434,219
<b>Total</b>	<b>\$8,852,020</b>	<b>\$12,313,000</b>	<b>\$-</b>	<b>\$21,165,020</b>

### Municipality: Toronto

	Category 1	Category 2	Category 3	Total
Watershed Studies and Strategies	389,370	100,000	-	489,370
Water Risk Management	7,217,710	4,150,000	-	11,367,710
Regional Biodiversity	873,150	939,600	-	1,812,750
Greenspace Securement and Management	447,273	-	-	447,273
Tourism and Recreation	1,472,936	5,550,000	-	7,022,936
Planning and Development	1,499,346	-	-	1,499,346
Education and Outreach	488,358	189,000	-	677,358
Sustainable Communities	-	1,400,000	-	1,400,000
Corporate Services	9,722,065	-	-	9,722,065
<b>Total</b>	<b>\$22,110,208</b>	<b>\$12,328,600</b>	<b>\$-</b>	<b>\$34,438,808</b>

## Item 8.1

<b>Municipality: York</b>	<b>Category 1</b>	<b>Category 2</b>	<b>Category 3</b>	<b>Total</b>
Watershed Studies and Strategies	309,272	-	-	309,272
Water Risk Management	1,212,603	707,000	-	1,919,603
Regional Biodiversity	579,872	584,000	-	1,163,872
Greenspace Securement and Management	256,024	63,000	-	319,024
Tourism and Recreation	561,520	107,000	-	668,520
Planning and Development	538,141	-	-	538,141
Education and Outreach	177,060	201,000	-	378,060
Sustainable Communities	-	398,000	-	398,000
Corporate Services	3,491,811	94,200	-	3,586,011
<b>Total</b>	<b>\$7,126,303</b>	<b>\$2,154,200</b>	<b>\$-</b>	<b>\$9,280,503</b>

The 2025 Budget includes a cost-of-living adjustment to TRCA's salary structure and a merit-based increase, as outlined in the 2024 comprehensive compensation benchmarking and total rewards review approved by TRCA's Board of Directors at Meeting #2/25 on February 21, 2025.

### **DETAILS OF WORK TO BE DONE**

Staff will continue to monitor the organization's financial health and report to the Board of Directors and participating municipalities at least quarterly, or more frequently if required.

**Report prepared by: Jenifer Moravek, Senior Manager, Strategic Business Planning & Performance**

**Email: [jenifer.moravek@trca.ca](mailto:jenifer.moravek@trca.ca)**

**For Information contact: Linda Charlebois, (437) 880-2260**

**Email: [linda.charlebois@trca.ca](mailto:linda.charlebois@trca.ca)**

**Date: March 10, 2025**

**Attachments: 2**

Attachment 1: 2025 TRCA Budget

Attachment 2: 2025 TRCA Budget Overview Presentation