

Attachment 2: 2023 TRCA Final Budget Overview

2023 TRCA Final Budget Overview

Board of Directors Meeting

April 28, 2023



Municipally Approved 2023 Levy:

Municipality	2023 Municipally Approved Levy (000s of \$)
Adjala-Tosorontio	\$1
Durham	\$1,798
Mono	\$2
Peel	\$20,154
Toronto	\$41,757
York	\$10,869
Total	\$74,581

These levies have already been approved at the municipal level, through the 2023 budget cycle.

Total levies included in TRCA’s 2023 budget are \$91,518.

The additional \$16,936 relates to capital projects that were deferred from the prior year.

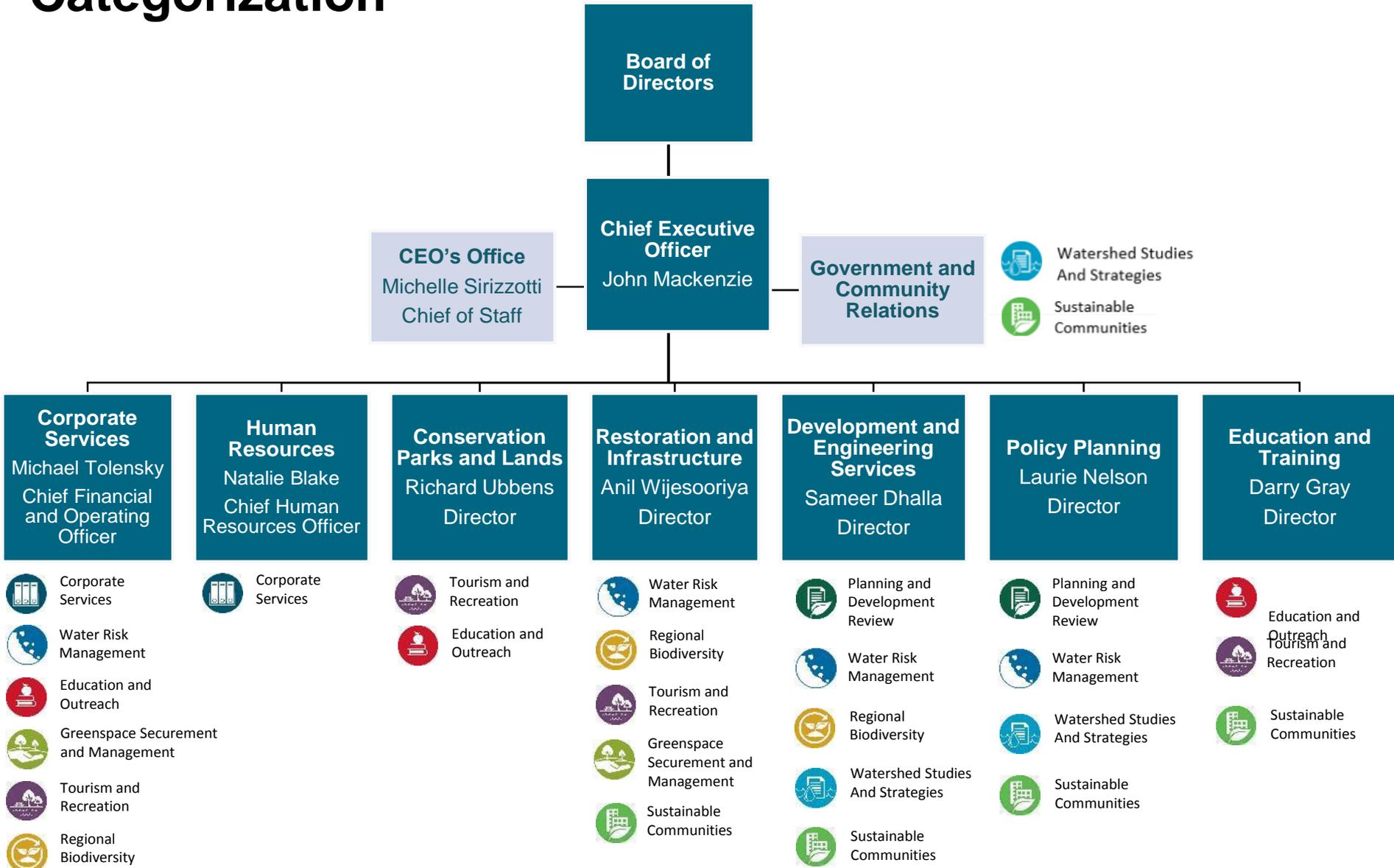
These deferrals are outlined in quarterly variance reporting to the Board of Directors)

Organization by Service Area



- We organize our business streams according to Service Areas
- This ensures TRCA's financial planning remains **comparable and consistent** over time

TRCA's Organization Chart w/ Service Area Categorization



Revenue Types by Division

Division	Corporate Services						Human Resources		
Business Unit	Clerks Office	Communications Marketing & Events	Finance	Strategic Business Planning & Performance	Property & Risk Management	Information Technology & Records Management	Employee Relations	Learning & Development	Health & Safety
Revenue Type									
Government Funding									
Operating Levy	○	○	○	○	○	○	○	○	○
Capital Levy				○	○	○			
Contract Services (MOU/SLA)									
Government Grants		○	○	○	○				
Authority Generated									
Compensation Agreements					○				
User, Planning & Permit Fees									
Tipping Fees									
Property Rentals					○				
Non-Government Grants, Donations & TRCF				○					
Fee for Service (MOU/SLA)									
Other Revenue*			○		○				

Anticipated Normalized Revenue Type by Business Unit

*Other revenue includes investment income and tax rebates

Revenue Types by Division

Revenue Type	Restoration & Infrastructure				Development & Engineering Services				Conservation Parks & Lands	
	Restoration & Resource Management	Construction Services	Professional Services	Engineering Projects	Engineering Services	Development Planning & Permits	Infrastructure Planning & Permits	Watershed Planning & Ecosystem Science	Conservation Parks	Black Creek Pioneer Village
Government Funding										
Operating Levy	○				○	○		○	○	
Capital Levy	○		○	○	○			○	○	
Contract Services (MOU/SLA)	○	○	○	○			○	○		
Government Grants	○		○	○	○			○	○	○
Authority Generated										
Compensation Agreements	○				○					
User, Planning & Permit Fees	○		○			○	○	○	○	○
Tipping Fees										
Property Rentals									○	
Non-Government Grants, Donations & TRCF	○		○	○	○			○		○
Fee for Service (MOU/SLA)	○	○		○	○	○	○	○	○	○

Anticipated Normalized Revenue Type by Business Unit

Revenue Types by Division

Division	Education & Training					Policy Planning			CEO's Office	
Business Unit	School & Public Programs	Corporate Sustainability & Community Transformation	Sustainable Neighbourhoods	Partners in Project Green	Sustainable Technologies Evaluation Program	Policy Planning	Source Water Protection	Enforcement & Compliance	CEO's Office	Government & Community Relations
Revenue Type										
Government Funding										
Operating Levy	○					○		○	○	○
Capital Levy		○	○	○	○	○				○
Contract Services (MOU/SLA)			○		○					
Government Grants	○		○	○	○		○			○
Authority Generated										
Compensation Agreements										
User, Planning & Permit Fees	○			○	○	○				
Tipping Fees										
Property Rentals										
Non-Government Grants, Donations & TRCF	○	○		○	○	○				
Fee for Service (MOU/SLA)	○	○	○	○	○					○

Anticipated Normalized Revenue Type by Business Unit

Operating Revenues

Authority Generated = \$28.9M

Operating Levies = \$18.0M

Fee for Service & Funding and Grants = \$5.8M

Total = \$52.7M

Authority Generated Revenues

Source	Budgeted Revenues (in 000s)
Development Planning and Regulation Permitting	\$7,097
Conservation Parks (inc. Day Use, Picnics, Camping, etc)	\$5,281
School Programs	\$4,768
Environmental Assessment Planning and Permitting	\$2,941
Rental Properties	\$2,182
Events and Festivals at TRCA sites	\$1,297
Subtotal	\$23,556

Authority Generated Revenues (Cont.)

Source	Budgeted Revenues (in 000s)
Bathurst Glen Golf Course	\$1,235
Black Creek Pioneer Village	\$1,219
Financial Management	\$880
Restoration and Regeneration (Soil Management)	\$747
Family and Community Programs	\$741
Other	\$550
Total	\$28,938

Fee-for-Service Work inc. Funding/Grants

Source	Budgeted Revenues (in 000s)
Environmental Assessment Planning and Permitting	\$2,579
PAIE and IRCC Program Funding	\$1,238
Black Creek Pioneer Village	\$518
School and Community Programming	\$401
Flood Management	\$300
Conservation Parks	\$291
Other	\$490
Total	\$5,817

Capital Revenues

Capital Levies = \$89.7M

Fee for Service & Funding and Grants = \$61.3M

Authority Generated = \$21.6M

Head Office = \$16.4M

Total = \$189.0 M

Fee-for-Service Work inc. Funding/Grants

Source	Budgeted Revenues (in 000s)
Erosion Management	\$37,419
Restoration and Regeneration (Primarily Wetlands and Watershed Restoration)	\$9,761
Trail Development	\$4,140
Water Resource Science (Primarily Stormwater Management Strategies)	\$2,788
Flood Management	\$1,961
Greenspace Management (Primarily Implementation)	\$1,018
Subtotal	\$57,087

Fee-for-Service Work inc. Funding/Grants (Cont.)

Source	Budgeted Revenues (in 000s)
School Programs	\$1,015
Educational Programming (Primarily SNAP and STEP)	\$680
Ecosystem Management	\$591
Watershed Planning and Reporting	\$575
Biodiversity Monitoring	\$461
Corporate Services	\$353
Other	\$551
Total	\$61,313

Authority Generated Revenues

Source	Budgeted Revenues (in 000s)
Restoration and Regeneration (Primarily Compensation)	\$9,207
Greenspace Management and Securement (Implementation and Resource Management Planning)	\$5,195
Ecosystem Management Research and Directions (Primarily Restoration and Ecosystem Management)	\$1,770
Educational Programming (Primarily PPG and STEP)	\$1,151
Vehicle and Equipment Recoveries	\$1,000
Subtotal	\$18,323

Authority Generated Revenues (Cont.)

Source	Budgeted Revenues (in 000s)
Community Engagement	\$908
Trail Development	\$779
Erosion Management	\$618
Biodiversity Monitoring	\$523
Water Resource Science	\$344
Other	\$149
Total	\$21,644

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