

Attachment 3 : Variance Explanations

CAPITAL REPORTABLE VARIANCE NOTES

A	The lower than anticipated expenditures are related to staff advancing contracts for specialized implementation in Q3 and Q4 at multiple project sites that include: Ashbridges Bay Landform, German Mill's Settlers Park, Gaffney Park, Hudson Drive and others. A significant portion of the underspent amount is tied to work at Ashbridge's Bay that encountered unanticipated delays due to weather and environmental compliance requirements. Work on the Ashbridge's Bay Landform and Breakwater that is now complete will result in us decreasing this variance by the end of the year as \$12.7M of work is still scheduled for this year. Once these are taken into account, the variance is projected to be \$3.2M or 9% which is within the acceptable threshold.
B	The lower than anticipated expenditures for the Humber Bay Park East Revitalization Project are due to delays in issuing completed tender ready drawings associated with the landform building project. This multi-year fee for service project extends until Q2 2024 and was initiated in Q3 2021, with substantial completion expected by Q4 2023. The delay resulted in TRCA's earthworks being undertaken in Q1 2022 resulting in some delays due to inclement winter weather. Large value tenders for the boardwalk and bridges are currently underway and the electrical and pumping system tenders are being awarded in Q3, resulting in significant expenditures anticipated for both Q3 and Q4. The project will continue into 2023, and any remaining work will be completed and invoiced to the City by Q4 2023. Once this is taken into account, the variance is projected to be \$112K or 2% which is within the acceptable threshold.
C	The lower than anticipated expenditures are related to fewer than expected land acquisitions in the Greenspace Securement category in the first half of 2022. Once this consideration is taken into account, the variance is \$119K and 16% which is within the acceptable threshold.
D	The lower than anticipated expenditures are related to The Meadoway and the reduction to the 2021 scope of work as a result of the delays obtaining provincial and municipal license approvals and agreements for work in the hydro corridor. Work will continue to proceed through 2022 and into 2023. Once this scope change is taken into account, the variance is \$335K and 21% which is within the acceptable threshold.
E	The lower than anticipated expenditures are related to delays in the detailed design process for the Scarborough Waterfront Project resulting from ongoing technical challenges and private property acquisition negotiations, led by City of Toronto staff, with affected landowners. Once this is taken into account, the projected variance is \$236K and 6% which is within the acceptable threshold.
F	The lower than anticipated expenditures are related to changes in scope of work for a number of contracted service trail infrastructure projects including: the Nashville Conservation Reserve Multi-Use Trail, DVBW Governor's Bridge Lookout, and Cudmore Creek Trail Head. The Nashville project (Accessible Trail and Parking Area) is currently on hold, due to an implementation funding gap identified through the most recent Construction Services construction cost estimate based on the finalized detailed design drawings. Staff submitted a grant funding proposal to the Federal Active Transportation Fund in Q2 2022 to address the funding differential and the outcome of this request is pending. Cudmore Creek budget allocation for 2022 includes planning and implementation. Significant delays in securing a Hydro One permit have impacted the implementation start date; therefore, a majority of the implementation budget will be rolled over to 2023. DVBW Governor's Bridge budget is currently on hold, due to funding constraints identified by the City of Toronto. Once these factors are taken into account, the variance is projected at \$438K or 7% which is within the acceptable threshold.
G	The lower than anticipated expenditures are related to the deferral of remaining site improvements at Bolton Camp until sufficient funding is secured. Once this deferral is taken into account, the variance is \$239K or 12% which is within the acceptable threshold.
H	The lower than anticipated expenditures are related to scope changes facing multiple programs including Community Transformation, Partners in Project Green and Urban Agriculture. Community Transformation had in-year changes to the scope of work with stakeholders but substantial completion is anticipated by Q4 2022. Partners in Project Green had staff gapping, however, deliverables are anticipated to be met with greater expenditures by Q4. Additionally, there were delays with tendering for infrastructure updates in Urban Agriculture that will be remediated by Q4. Once this tendering timing is taken into account, the variance is \$284K or 11% which is within the acceptable threshold.
I	The lower than anticipated expenditures are related to TRCA's New Administrative Office, Asset Management, Claireville Water Service and staff gapping. Over the period of March to June 2022 a total of four subsequent labour disputes related to the New Administrative Office disrupted construction activities onsite resulting in further delays to the schedule. Claireville faced delays in terms of obtaining permits that have been rectified and substantial completion is now anticipated by end of Q3. Once this is taken into account, the variance is \$1.9M or 8% which is within the acceptable threshold.

OPERATING REPORTABLE VARIANCE NOTES

J	The lower than anticipated expenditures are related to Elementary programming within School Programs which are due to the slower uptake of in-person education programming as a result of COVID-19 in the first half of 2022. However, a return to more in-person programming is anticipated for Q3 and Q4. Once this is taken into account, the variance is \$242K or 2% which is within the acceptable threshold.
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