



2022 Budget Operating and Capital

May 6, 2022

Table of Contents

Operating and Capital Budget Revenue	1
Operating and Capital Expenditures	2
Operating Budget	3
Capital Budget	5
Operating and Capital Budget - by object classification - Service Area Details	
Watershed Studies and Strategies	7
Water Risk Management	8
Regional Biodiversity	9
Greenspace Securement and Management	10
Tourism and Recreation	11
Planning and Development Review	12
Education and Outreach	13
Sustainable Communities	14
Corporate Services	15
2022 Operating and Capital Levy	16
2022 Basis of Apportionment - General Levy	17
Full-Time Equivalents by Service Area	18
Operating and Capital Budget - Service Area Details	19
Watershed Studies and Strategies	20
Water Risk Management	21
Regional Biodiversity	22
Greenspace Securement and Management	23
Tourism and Recreation	24
Planning and Development Review	25
Education and Outreach	26
Sustainable Communities	27
Corporate Services	28
Operating and Capital Budget - excluding tangible capital asset expenditures	29
Operating and Capital Budget - by object classification - excluding tangible capital asset expenditures	31

Toronto and Region Conservation Authority
2022 Operating and Capital Budget

	2022 Budget	2021 Budget	Unaudited 2021 Actual	\$ Change over 2021 Budget	% Change over 2021 Budget
Revenue					
Municipal					
Operating levy	17,130,000	16,292,000	16,292,313	838,000	5.1%
Capital levy	69,232,000	66,054,000	53,825,777	3,178,000	4.8%
Contract services	80,335,000	52,971,000	47,714,696	27,364,000	51.7%
Grants	1,029,000	1,042,000	1,474,642	(13,000)	-1.2%
Provincial/Federal					
Provincial	4,225,000	4,624,000	4,704,570	(399,000)	-8.6%
Federal	18,608,000	13,033,000	4,528,044	5,575,000	42.8%
User fees, sales and admissions	21,854,000	16,911,000	19,519,717	4,943,000	29.2%
Contract services					
Compensation agreements	2,227,000	4,818,000	3,592,918	(2,591,000)	-53.8%
Corporate and other	2,947,000	4,470,000	3,487,906	(1,523,000)	-34.1%
Rent and property interests	3,460,000	2,903,000	8,419,136	557,000	19.2%
Fundraising					
Donations	886,000	600,000	84,843	286,000	47.7%
Toronto and Region Conservation Foundation	3,501,000	6,625,000	1,606,699	(3,124,000)	-47.2%
Investment income	500,000	532,000	581,704	(32,000)	-6.0%
Sundry	11,000	37,000	590,428	(26,000)	-70.3%
Total Revenue	225,945,000	190,912,000	166,423,393	35,033,000	18.4%

Toronto and Region Conservation Authority
2022 Operating and Capital Budget

	2022 Budget	2021 Budget	Unaudited 2021 Actual	\$ Change over 2021 Budget	% Change over 2021 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	1,851,000	1,928,000	1,352,106	(77,000)	-4.0%
Climate Science	563,000	522,000	459,697	41,000	7.9%
	<u>2,414,000</u>	<u>2,450,000</u>	<u>1,811,803</u>	<u>(36,000)</u>	<u>-1.5%</u>
Water Risk Management					
Water Resource Science	2,756,000	2,648,000	1,755,658	108,000	4.1%
Erosion Management	90,429,000	68,755,000	49,184,531	21,674,000	31.5%
Flood Management	5,329,000	5,379,000	5,733,758	(50,000)	-0.9%
	<u>98,514,000</u>	<u>76,782,000</u>	<u>56,673,947</u>	<u>21,732,000</u>	<u>28.3%</u>
Regional Biodiversity					
Biodiversity Monitoring	3,144,000	3,197,000	2,363,690	(53,000)	-1.7%
Ecosystem Management Research and Directions	1,429,000	1,102,000	1,545,364	327,000	29.7%
Forest Management	1,522,000	1,642,000	1,307,131	(120,000)	-7.3%
Restoration and Regeneration	18,663,000	16,469,000	13,742,132	2,194,000	13.3%
	<u>24,758,000</u>	<u>22,410,000</u>	<u>18,958,317</u>	<u>2,348,000</u>	<u>10.5%</u>
Greenspace Securement and Management					
Greenspace Securement	1,300,000	800,000	5,979,775	500,000	62.5%
Greenspace Management	4,782,000	6,197,000	2,538,293	(1,415,000)	-22.8%
Rental Properties	1,491,000	1,434,000	951,119	57,000	4.0%
	<u>7,573,000</u>	<u>8,431,000</u>	<u>9,469,187</u>	<u>(858,000)</u>	<u>-10.2%</u>
Tourism and Recreation					
Waterfront Parks	9,378,000	4,947,000	1,471,584	4,431,000	89.6%
Conservation Parks	5,993,000	5,347,000	5,468,930	646,000	12.1%
Trails	14,636,000	13,215,000	7,502,607	1,421,000	10.8%
Bathurst Glen Golf Course	1,348,000	1,212,000	1,099,515	136,000	11.2%
Black Creek Pioneer Village	3,327,000	2,539,000	2,230,973	788,000	31.0%
Events and Festivals	325,000	121,000	44,154	204,000	168.6%
	<u>35,007,000</u>	<u>27,381,000</u>	<u>17,817,763</u>	<u>7,626,000</u>	<u>27.9%</u>
Planning and Development Review					
Development Planning and Regulation Permitting	7,851,000	7,253,000	6,522,108	598,000	8.2%
Environmental Assessment Planning and Permitting	5,196,000	5,416,000	4,633,174	(220,000)	-4.1%
Policy Development and Review	1,252,000	1,303,000	1,105,119	(51,000)	-3.9%
	<u>14,299,000</u>	<u>13,972,000</u>	<u>12,260,401</u>	<u>327,000</u>	<u>2.3%</u>
Education and Outreach					
School Programs	9,728,000	7,011,000	4,732,625	2,717,000	38.8%
Newcomer Services	1,212,000	1,146,000	938,660	66,000	5.8%
Family and Community Programs	1,005,000	919,000	752,856	86,000	9.4%
	<u>11,945,000</u>	<u>9,076,000</u>	<u>6,424,141</u>	<u>2,869,000</u>	<u>31.6%</u>
Sustainable Communities					
Living City Transition Program	5,358,000	5,540,000	3,736,419	(182,000)	-3.3%
Community Engagement	3,490,000	3,750,000	2,246,846	(260,000)	-6.9%
	<u>8,848,000</u>	<u>9,290,000</u>	<u>5,983,265</u>	<u>(442,000)</u>	<u>-4.8%</u>
Corporate Services					
Financial Management	4,084,000	3,623,000	3,343,825	461,000	12.7%
Corporate Management and Governance	46,904,000	46,660,000	21,873,643	244,000	0.5%
Human Resources	2,546,000	1,847,000	1,412,813	699,000	37.8%
Corporate Communications	1,662,000	1,725,000	1,296,223	(63,000)	-3.7%
Information Infrastructure and Management	3,618,000	3,232,000	2,333,155	386,000	11.9%
Project Recoveries	(4,434,000)	(3,880,000)	(4,424,229)	(554,000)	14.3%
Vehicles and Equipment	405,000	63,000	230,531	342,000	542.9%
	<u>54,785,000</u>	<u>53,270,000</u>	<u>26,065,961</u>	<u>1,515,000</u>	<u>2.8%</u>
Total Expenditures	<u>258,143,000</u>	<u>223,062,000</u>	<u>155,464,785</u>	<u>35,081,000</u>	<u>15.7%</u>
Net Surplus (Deficit)	<u>(32,199,000)</u>	<u>(32,150,000)</u>	<u>10,958,610</u>	<u>(49,000)</u>	<u>0.2%</u>
Head Office Construction Loan/Reserves	32,204,000	33,171,000	(173,047)	(967,000)	-2.9%
Net Budget	<u>5,000</u>	<u>1,021,000</u>	<u>10,785,563</u>	<u>(1,016,000)</u>	<u>-99.5%</u>

Toronto and Region Conservation Authority
2022 Operating Budget

	2022 Budget	2021 Budget	Unaudited 2021 Actual	\$ Change over 2021 Budget	% Change over 2021 Budget
Revenue					
Municipal					
Operating levy	17,130,000	16,292,000	16,292,313	838,000	5.1%
Capital levy	-	392,000	491,971	(392,000)	-100.0%
Contract services	1,411,000	795,000	1,002,241	616,000	77.5%
Grants	288,000	314,000	782,718	(26,000)	-8.3%
Provincial/Federal					
Provincial	2,678,000	2,449,000	1,796,547	229,000	9.4%
Federal	651,000	1,050,000	781,956	(399,000)	-38.0%
User fees, sales and admissions	21,632,000	16,549,000	19,287,021	5,083,000	30.7%
Contract services					
Corporate and other	919,000	1,699,000	891,339	(780,000)	-45.9%
Rent and property interests	2,344,000	2,287,000	2,275,217	57,000	2.5%
Fundraising					
Donations	-	39,000	39	(39,000)	-100.0%
Toronto and Region Conservation Foundation	446,000	368,000	118,070	78,000	21.2%
Investment income	500,000	532,000	581,279	(32,000)	-6.0%
Sundry	7,000	37,000	590,428	(30,000)	-81.1%
Total Revenue	48,006,000	42,803,000	44,891,139	5,203,000	12.2%

Toronto and Region Conservation Authority
2022 Operating Budget

	2022 Budget	2021 Budget	Unaudited 2021 Actual	\$ Change over 2021 Budget	% Change over 2021 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	440,000	440,000	445,405	-	0.0%
	440,000	440,000	445,405	-	0.0%
Water Risk Management					
Erosion Management	175,000	50,000	31,619	125,000	250.0%
Flood Management	1,217,000	1,027,000	996,016	190,000	18.5%
	1,392,000	1,077,000	1,027,635	315,000	29.2%
Regional Biodiversity					
Forest Management	120,000	120,000	117,736	-	0.0%
Restoration and Regeneration	356,000	428,000	160,034	(72,000)	-16.8%
	476,000	548,000	277,770	(72,000)	-13.1%
Greenspace Securement and Management					
Greenspace Securement	-	-	359	-	0.0%
Greenspace Management	749,000	602,000	676,985	147,000	24.4%
Rental Properties	1,491,000	1,434,000	951,119	57,000	4.0%
	2,240,000	2,036,000	1,628,463	204,000	10.0%
Tourism and Recreation					
Conservation Parks	5,846,000	5,042,000	5,180,086	804,000	15.9%
Trails	-	-	601	-	0.0%
Bathurst Glen Golf Course	1,348,000	1,212,000	1,099,515	136,000	11.2%
Black Creek Pioneer Village	2,853,000	2,067,000	1,859,425	786,000	38.0%
Events and Festivals	325,000	121,000	44,154	204,000	168.6%
	10,372,000	8,442,000	8,183,781	1,930,000	22.9%
Planning and Development Review					
Development Planning and Regulation Permitting	7,851,000	7,253,000	6,522,108	598,000	8.2%
Environmental Assessment Planning and Permitting	5,011,000	4,763,000	4,283,095	248,000	5.2%
Policy Development and Review	583,000	571,000	541,282	12,000	2.1%
	13,445,000	12,587,000	11,346,485	858,000	6.8%
Education and Outreach					
School Programs	5,002,000	3,269,000	3,031,402	1,733,000	53.0%
Newcomer Services	1,032,000	990,000	793,791	42,000	4.2%
Family and Community Programs	916,000	894,000	611,100	22,000	2.5%
	6,950,000	5,153,000	4,436,293	1,797,000	34.9%
Sustainable Communities					
Living City Transition Program	-	-	6,014	-	0.0%
Community Engagement	251,000	39,000	3,895	212,000	543.6%
	251,000	39,000	9,909	212,000	543.6%
Corporate Services					
Financial Management	3,657,000	3,422,000	3,285,207	235,000	6.9%
Corporate Management and Governance	6,211,000	6,030,000	5,703,376	181,000	3.0%
Human Resources	2,511,000	1,837,000	1,384,396	674,000	36.7%
Corporate Communications	1,662,000	1,725,000	1,296,223	(63,000)	-3.7%
Information Infrastructure and Management	2,676,000	2,605,000	2,248,137	71,000	2.7%
Project Recoveries	(4,434,000)	(4,000,000)	(4,427,205)	(434,000)	10.9%
Vehicles and Equipment	151,000	(157,000)	61,951	308,000	-196.2%
	12,434,000	11,462,000	9,552,085	972,000	8.5%
Total Expenditures	48,000,000	41,784,000	36,907,826	6,216,000	14.9%
Net Surplus (Deficit)	5,000	1,020,000	7,983,311	(1,015,000)	-99.5%
Reserves	-	-	(167,524)	-	0.0%
Net Budget	5,000	1,020,000	7,815,787	(1,015,000)	-99.5%

Toronto and Region Conservation Authority
2022 Capital Budget

	2022 Budget	2021 Budget	Unaudited 2021 Actual	\$ Change over 2021 Budget	% Change over 2021 Budget
Revenue					
Municipal					
Capital levy	69,232,000	65,662,000	53,333,806	3,570,000	5.4%
Contract services	78,925,000	52,176,000	46,712,455	26,749,000	51.3%
Grants	741,000	729,000	691,924	12,000	1.6%
Provincial/Federal					
Provincial	1,548,000	2,175,000	2,908,023	(627,000)	-28.8%
Federal	17,957,000	11,982,000	3,746,088	5,975,000	49.9%
User fees, sales and admissions	222,000	362,000	232,696	(140,000)	-38.7%
Contract services					
Compensation agreements	2,227,000	4,818,000	3,592,918	(2,591,000)	-53.8%
Corporate and other	2,028,000	2,770,000	2,596,567	(742,000)	-26.8%
Rent and property interests	1,116,000	615,000	6,143,919	501,000	81.5%
Fundraising					
Donations	886,000	562,000	84,804	324,000	57.7%
Toronto and Region Conservation Foundation	3,056,000	6,257,000	1,488,628	(3,201,000)	-51.2%
Investment income	-	-	425	-	0.0%
Sundry	4,000	-	-	4,000	0.0%
Total Revenue	177,942,000	148,108,000	121,532,253	29,834,000	20.1%

Toronto and Region Conservation Authority
2022 Capital Budget

	2022 Budget	2021 Budget	Unaudited 2021 Actual	\$ Change over 2021 Budget	% Change over 2021 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	1,411,000	1,488,000	906,701	(77,000)	-5.2%
Climate Science	563,000	522,000	459,697	41,000	7.9%
	<u>1,974,000</u>	<u>2,010,000</u>	<u>1,366,398</u>	<u>(36,000)</u>	<u>-1.8%</u>
Water Risk Management					
Water Resource Science	2,756,000	2,648,000	1,755,658	108,000	4.1%
Erosion Management	90,254,000	68,705,000	49,152,913	21,549,000	31.4%
Flood Management	4,112,000	4,352,000	4,737,742	(240,000)	-5.5%
	<u>97,122,000</u>	<u>75,705,000</u>	<u>55,646,313</u>	<u>21,417,000</u>	<u>28.3%</u>
Regional Biodiversity					
Biodiversity Monitoring	3,144,000	3,197,000	2,363,690	(53,000)	-1.7%
Ecosystem Management Research and Directions	1,429,000	1,102,000	1,545,364	327,000	29.7%
Forest Management	1,402,000	1,522,000	1,189,395	(120,000)	-7.9%
Restoration and Regeneration	18,307,000	16,041,000	13,582,098	2,266,000	14.1%
	<u>24,282,000</u>	<u>21,862,000</u>	<u>18,680,547</u>	<u>2,420,000</u>	<u>11.1%</u>
Greenspace Securement and Management					
Greenspace Securement	1,300,000	800,000	5,979,415	500,000	62.5%
Greenspace Management	4,033,000	5,595,000	1,861,308	(1,562,000)	-27.9%
	<u>5,333,000</u>	<u>6,395,000</u>	<u>7,840,723</u>	<u>(1,062,000)</u>	<u>-16.6%</u>
Tourism and Recreation					
Waterfront Parks	9,378,000	4,947,000	1,471,584	4,431,000	89.6%
Conservation Parks	147,000	306,000	288,843	(159,000)	-52.0%
Trails	14,636,000	13,215,000	7,502,006	1,421,000	10.8%
Black Creek Pioneer Village	474,000	472,000	371,549	2,000	0.4%
	<u>24,635,000</u>	<u>18,940,000</u>	<u>9,633,982</u>	<u>5,695,000</u>	<u>30.1%</u>
Planning and Development Review					
Environmental Assessment Planning and Permitting	185,000	654,000	350,078	(469,000)	-71.7%
Policy Development and Review	669,000	732,000	563,837	(63,000)	-8.6%
	<u>854,000</u>	<u>1,386,000</u>	<u>913,915</u>	<u>(532,000)</u>	<u>-38.4%</u>
Education and Outreach					
School Programs	4,727,000	3,743,000	1,701,223	984,000	26.3%
Newcomer Services	180,000	156,000	144,869	24,000	15.4%
Family and Community Programs	89,000	24,000	141,756	65,000	270.8%
	<u>4,996,000</u>	<u>3,923,000</u>	<u>1,987,848</u>	<u>1,073,000</u>	<u>27.4%</u>
Sustainable Communities					
Living City Transition Program	5,358,000	5,540,000	3,730,405	(182,000)	-3.3%
Community Engagement	3,239,000	3,711,000	2,242,951	(472,000)	-12.7%
	<u>8,597,000</u>	<u>9,251,000</u>	<u>5,973,356</u>	<u>(654,000)</u>	<u>-7.1%</u>
Corporate Services					
Financial Management	427,000	201,000	58,618	226,000	112.4%
Corporate Management and Governance	40,693,000	40,630,000	16,170,267	63,000	0.2%
Human Resources	35,000	10,000	28,417	25,000	250.0%
Information Infrastructure and Management	942,000	627,000	85,018	315,000	50.2%
Project Recoveries	-	120,000	2,977	(120,000)	-100.0%
Vehicles and Equipment	254,000	219,000	168,580	35,000	16.0%
	<u>42,351,000</u>	<u>41,807,000</u>	<u>16,513,877</u>	<u>544,000</u>	<u>1.3%</u>
Total Expenditures	<u>210,144,000</u>	<u>181,279,000</u>	<u>118,556,959</u>	<u>28,865,000</u>	<u>15.9%</u>
Net Surplus (Deficit)	<u>(32,204,000)</u>	<u>(33,171,000)</u>	<u>2,975,298</u>	<u>967,000</u>	<u>-2.9%</u>
Head Office Construction Loan/Reserves	32,204,000	33,171,000	(5,522)	(967,000)	-2.9%
Net Budget	<u>-</u>	<u>-</u>	<u>2,969,776</u>	<u>0</u>	<u>0.0%</u>

Toronto and Region Conservation Authority
2022 Operating and Capital Budget - Watershed Studies and Strategies

	2022 Budget	2021 Budget	Unaudited 2021 Actual	\$ Change over 2021 Budget	% Change over 2021 Budget
Revenue					
Municipal					
Operating levy	440,000	440,000	439,999	-	0.0%
Capital levy	1,400,000	1,419,000	1,110,962	(19,000)	-1.3%
Contract services	-	11,000	25,893	(11,000)	-100.0%
Provincial/Federal					
Provincial grants	223,000	230,000	74,085	(7,000)	-3.0%
Federal grants	351,000	350,000	103,120	1,000	0.3%
User fees, sales and admissions	-	-	1,833	-	0.0%
Contract services					
Corporate and other	-	-	3,549	-	0.0%
Total Revenue	<u>2,414,000</u>	<u>2,450,000</u>	<u>1,759,441</u>	<u>(36,000)</u>	<u>-1.5%</u>
Expenditures					
Watershed Planning and Reporting					
Watershed Plans and Strategies	1,787,000	1,767,000	1,254,828	20,000	1.1%
Report Cards	64,000	161,000	97,278	(97,000)	-60.2%
	<u>1,851,000</u>	<u>1,928,000</u>	<u>1,352,106</u>	<u>(77,000)</u>	<u>-4.0%</u>
Climate Science					
Emerging and Integrative Climate Science	563,000	522,000	459,697	41,000	7.9%
	<u>563,000</u>	<u>522,000</u>	<u>459,697</u>	<u>41,000</u>	<u>7.9%</u>
Total Expenditures	<u>2,414,000</u>	<u>2,450,000</u>	<u>1,811,803</u>	<u>(36,000)</u>	<u>-1.5%</u>
Net Budget	<u>-</u>	<u>-</u>	<u>(52,361)</u>	<u>-</u>	<u>0.0%</u>

Toronto and Region Conservation Authority
2022 Operating and Capital Budget - Water Risk Management

	2022 Budget	2021 Budget	Unaudited 2021 Actual	\$ Change over 2021 Budget	% Change over 2021 Budget
Revenue					
Municipal					
Operating levy	980,000	727,000	726,999	253,000	34.8%
Capital levy	24,160,000	22,780,000	16,001,004	1,380,000	6.1%
Contract services	57,510,000	41,460,000	38,089,884	16,050,000	38.7%
Grants	-	197,000	196,704	(197,000)	-100.0%
Provincial/Federal					
Provincial grants	1,370,000	1,720,000	2,323,155	(350,000)	-20.3%
Federal grants	13,679,000	9,328,000	856,870	4,351,000	46.6%
User fees, sales and admissions	105,000	28,000	25,590	77,000	275.0%
Contract services					
Compensation agreements	45,000	8,000	69,736	37,000	462.5%
Corporate and other	805,000	816,000	533,661	(11,000)	-1.3%
Investment income	-	-	425	-	0.0%
Sundry	4,000	-	-	4,000	0.0%
Total Revenue	98,658,000	77,064,000	58,824,028	21,594,000	28.0%
Expenditures					
Water Resource Science					
Groundwater Strategies	712,000	700,000	715,005	12,000	1.7%
Source Water Protection Strategy	131,000	162,000	162,777	(31,000)	-19.1%
Regional Monitoring - Water	782,000	614,000	562,232	168,000	27.4%
Hydrology	-	360,000	1,147	(360,000)	-100.0%
Stormwater Management Strategies	804,000	438,000	122,165	366,000	83.6%
Flood Plain Mapping	326,000	374,000	192,332	(48,000)	-12.8%
	<u>2,755,000</u>	<u>2,648,000</u>	<u>1,755,658</u>	<u>107,000</u>	<u>4.0%</u>
Erosion Management					
Capital Works	89,301,000	65,985,000	48,324,183	23,316,000	35.3%
Hazard Monitoring	1,128,000	2,770,000	860,348	(1,642,000)	-59.3%
	<u>90,429,000</u>	<u>68,755,000</u>	<u>49,184,531</u>	<u>21,674,000</u>	<u>31.5%</u>
Flood Management					
Flood Forecasting and Warning	752,000	699,000	669,102	53,000	7.6%
Flood Risk Management	3,048,000	3,212,000	3,445,836	(164,000)	-5.1%
Flood Infrastructure and Operations	1,529,000	1,468,000	1,618,820	61,000	4.2%
	<u>5,329,000</u>	<u>5,379,000</u>	<u>5,733,758</u>	<u>(50,000)</u>	<u>-0.9%</u>
Total Expenditures	98,513,000	76,782,000	56,673,947	21,731,000	28.3%
Net Surplus (Deficit)	144,000	282,000	2,150,080	(138,000)	-48.9%
Reserves	-	-	5,922	-	0.0%
Net Budget	144,000	282,000	2,156,002	(138,000)	-48.9%

Toronto and Region Conservation Authority
2022 Operating and Capital Budget - Regional Biodiversity

	2022 Budget	2021 Budget	Unaudited 2021 Actual	\$ Change over 2021 Budget	% Change over 2021 Budget
Revenue					
Municipal					
Operating levy	120,000	120,000	120,000	-	0.0%
Capital levy	9,388,000	11,874,000	8,904,912	(2,486,000)	-20.9%
Contract services	9,790,000	2,778,000	2,928,468	7,012,000	252.4%
Grants	159,000	168,000	142,366	(9,000)	-5.4%
Provincial/Federal					
Provincial grants	241,000	475,000	637,383	(234,000)	-49.3%
Federal grants	1,568,000	1,169,000	1,743,500	399,000	34.1%
User fees, sales and admissions	43,000	29,000	21,488	14,000	48.3%
Contract services					
Compensation agreements	2,016,000	3,129,000	2,135,567	(1,113,000)	-35.6%
Corporate and other	993,000	2,064,000	1,776,713	(1,071,000)	-51.9%
Rent and property interests	24,000	24,000	28,430	-	0.0%
Fundraising					
Donations	-	-	5,055	-	0.0%
Toronto and Region Conservation Foundation	275,000	1,010,000	37,135	(735,000)	-72.8%
Total Revenue	24,617,000	22,840,000	18,481,017	1,777,000	7.8%
Expenditures					
Biodiversity Monitoring					
Regional Monitoring - Biodiversity	1,514,000	1,689,000	1,276,193	(175,000)	-10.4%
Activity Based Monitoring	855,000	751,000	499,250	104,000	13.8%
Terrestrial Inventory and Assessment	607,000	584,000	433,635	23,000	3.9%
Waterfront Monitoring	168,000	174,000	154,612	(6,000)	-3.4%
	3,144,000	3,198,000	2,363,690	(54,000)	-1.7%
Ecosystem Management Research and Directions					
Aquatic System Priority Planning	428,000	436,000	363,684	(8,000)	-1.8%
Terrestrial (and Integrated) Ecosystem Management	886,000	659,000	953,755	227,000	34.4%
Restoration Opportunities Bank	116,000	7,000	227,924	109,000	1557.1%
	1,430,000	1,102,000	1,545,363	328,000	29.8%
Forest Management					
Managed Forest Tax Incentive Planning	-	5,000	6,859	(5,000)	-100.0%
Hazard Tree Management	707,000	733,000	653,960	(26,000)	-3.5%
Invasive Species Management	428,000	500,000	371,121	(72,000)	-14.4%
Forest Management Operations	388,000	404,000	275,191	(16,000)	-4.0%
	1,523,000	1,642,000	1,307,131	(119,000)	-7.2%
Restoration and Regeneration					
Propagation and Sale of Plants	115,000	110,000	136,875	5,000	4.5%
Inland and Lakefill Soil Management	341,000	418,000	314,093	(77,000)	-18.4%
Shoreline Restoration	723,000	1,251,000	1,341,043	(528,000)	-42.2%
Wetlands	8,502,000	2,004,000	3,222,978	6,498,000	324.3%
Riparian and Flood Plain Restoration	544,000	627,000	628,262	(83,000)	-13.2%
Natural Channel and Stream Restoration	2,164,000	3,342,000	2,695,781	(1,178,000)	-35.2%
Terrestrial Planting	1,465,000	3,550,000	2,329,408	(2,085,000)	-58.7%
Wildlife Habitat Management	270,000	205,000	(113,930)	65,000	31.7%
Compensation Restoration	2,203,000	3,339,000	2,055,558	(1,136,000)	-34.0%
Watershed Restoration	2,336,000	1,623,000	1,132,065	713,000	43.9%
	18,663,000	16,469,000	13,742,133	2,194,000	13.3%
Total Expenditures	24,760,000	22,411,000	18,958,317	2,349,000	10.5%
Net Budget	(142,000)	430,000	(477,299)	(572,000)	-133.0%

Toronto and Region Conservation Authority
2022 Operating and Capital Budget - Greenspace Securement and Management

	2022 Budget	2021 Budget	Unaudited 2021 Actual	\$ Change over 2021 Budget	% Change over 2021 Budget
Revenue					
Municipal					
Operating levy	445,000	360,000	360,000	85,000	23.6%
Capital levy	1,851,000	4,120,000	920,643	(2,269,000)	-55.1%
Contract services	954,000	458,000	481,825	496,000	108.3%
Grants	-	-	375,957	-	0.0%
Provincial/Federal					
Provincial grants	9,000	-	39,123	9,000	0.0%
Federal grants	56,000	-	77,254	56,000	0.0%
Contract services					
Compensation agreements	90,000	332,000	494,859	(242,000)	-72.9%
Corporate and other	112,000	66,000	302,113	46,000	69.7%
Rent and property interests	2,981,000	2,502,000	7,952,943	479,000	19.1%
Fundraising					
Donations	750,000	100,000	-	650,000	650.0%
Toronto and Region Conservation Foundation	650,000	873,000	726,898	(223,000)	-25.5%
Sundry	5,000	7,000	-	(2,000)	-28.6%
Total Revenue	7,903,000	8,818,000	11,731,615	(915,000)	-10.4%
Expenditures					
Greenspace Securement					
Greenspace Land Acquisition	1,300,000	800,000	5,979,775	500,000	62.5%
	<u>1,300,000</u>	<u>800,000</u>	<u>5,979,775</u>	<u>500,000</u>	<u>62.5%</u>
Greenspace Management					
Archaeology	239,000	153,000	219,264	86,000	56.2%
Property Taxes and Insurance	480,000	419,000	446,334	61,000	14.6%
Resource Management Planning	1,575,000	1,813,000	763,435	(238,000)	-13.1%
Inventory and Audit	-	-	61,457	-	0.0%
Implementation	2,458,000	3,728,000	1,011,940	(1,270,000)	-34.1%
Hazard Management	30,000	84,000	35,863	(54,000)	-64.3%
	<u>4,782,000</u>	<u>6,197,000</u>	<u>2,538,293</u>	<u>(1,415,000)</u>	<u>-22.8%</u>
Rental Properties					
Rentals	1,491,000	1,434,000	951,119	57,000	4.0%
	<u>1,491,000</u>	<u>1,434,000</u>	<u>951,119</u>	<u>57,000</u>	<u>4.0%</u>
Total Expenditures	7,573,000	8,431,000	9,469,187	(858,000)	-10.2%
Net Budget	329,000	386,000	2,262,429	(57,000)	-14.8%

Toronto and Region Conservation Authority
2022 Operating and Capital Budget - Tourism and Recreation

	2022 Budget	2021 Budget	Unaudited 2021 Actual	\$ Change over 2021 Budget	% Change over 2021 Budget
Revenue					
Municipal					
Operating levy	1,500,000	1,800,000	1,800,000	(300,000)	-16.7%
Capital levy	11,322,000	6,982,000	3,588,767	4,340,000	62.2%
Contract services	10,071,000	6,210,000	4,295,109	3,861,000	62.2%
Grants	548,000	211,000	223,104	337,000	159.7%
Provincial/Federal					
Provincial grants	324,000	237,000	314,844	87,000	36.7%
Federal grants	1,004,000	200,000	469,132	804,000	402.0%
User fees, sales and admissions	8,220,000	6,111,000	8,407,802	2,109,000	34.5%
Contract services					
Compensation agreements	76,000	1,282,000	885,947	(1,206,000)	-94.1%
Corporate and other	-	62,000	54,478	(62,000)	-100.0%
Rent and property interests	415,000	317,000	384,733	98,000	30.9%
Fundraising					
Donations	-	-	15	-	0.0%
Toronto and Region Conservation Foundation	1,871,000	4,135,000	498,340	(2,264,000)	-54.8%
Investment income	-	-	(18)	-	0.0%
Total Revenue	35,351,000	27,547,000	20,922,253	7,804,000	28.3%
Expenditures					
Waterfront Parks					
General Maintenance	530,000	335,000	335,263	195,000	58.2%
Park Planning	8,848,000	4,612,000	1,118,851	4,236,000	91.8%
Park Development	-	-	17,470	-	0.0%
	9,378,000	4,947,000	1,471,584	4,431,000	89.6%
Conservation Parks					
Day Use	3,216,000	3,021,000	3,024,850	195,000	6.5%
Picnics	1,423,000	1,236,000	1,241,908	187,000	15.1%
Swimming	311,000	21,000	31,813	290,000	1381.0%
Fishing	14,000	9,000	35,450	5,000	55.6%
Camping	956,000	1,006,000	798,820	(50,000)	-5.0%
Cross Country Skiing	45,000	40,000	90,829	5,000	12.5%
Filming	30,000	14,000	228,060	16,000	114.3%
Park Development	-	-	17,199	-	0.0%
	5,995,000	5,347,000	5,468,929	648,000	12.1%
Trails					
Trail Development	13,634,000	12,309,000	6,271,978	1,325,000	10.8%
Trail Management	846,000	677,000	778,613	169,000	25.0%
Trail Planning	155,000	229,000	452,016	(74,000)	-32.3%
	14,635,000	13,215,000	7,502,607	1,420,000	10.7%
Bathurst Glen Golf Course					
Golf Course	1,348,000	1,212,000	1,099,515	136,000	11.2%
	1,348,000	1,212,000	1,099,515	136,000	11.2%
Black Creek Pioneer Village					
Heritage Village	3,327,000	2,539,000	2,230,973	788,000	31.0%
	3,327,000	2,539,000	2,230,973	788,000	31.0%
Events and Festivals					
Kortright	159,000	55,000	8,403	104,000	189.1%
Black Creek Pioneer Village	25,000	10,000	30,308	15,000	150.0%
Other Facilities	142,000	57,000	5,443	85,000	149.1%
	326,000	122,000	44,154	204,000	167.2%
Total Expenditures	35,009,000	27,382,000	17,817,762	7,627,000	27.9%
Net Surplus (Deficit)	344,000	165,000	3,104,490	179,000	108.5%
Reserves	-	-	(247,547)	-	0.0%
Net Budget	344,000	165,000	2,856,943	179,000	108.5%

Toronto and Region Conservation Authority
2022 Operating and Capital Budget - Planning and Development Review

	2022 Budget	2021 Budget	Unaudited 2021 Actual	\$ Change over 2021 Budget	% Change over 2021 Budget
Revenue					
Municipal					
Operating levy	1,710,000	1,660,000	1,660,400	50,000	3.0%
Capital levy	669,000	1,124,000	954,968	(455,000)	-40.5%
Contract services	1,334,000	1,356,000	1,288,882	(22,000)	-1.6%
Provincial/Federal					
Provincial grants	1,143,000	1,190,000	607,516	(47,000)	-3.9%
User fees, sales and admissions	9,303,000	8,534,000	9,289,059	769,000	9.0%
Contract services					
Corporate and other	140,000	127,000	213,854	13,000	10.2%
Total Revenue	14,299,000	13,991,000	14,014,679	308,000	2.2%
Expenditures					
Development Planning and Regulation Permitting					
Planning	3,341,000	3,209,000	2,621,571	132,000	4.1%
Permitting	1,364,000	1,180,000	1,127,106	184,000	15.6%
Enquiries	52,000	49,000	49,560	3,000	6.1%
Technical Services	2,255,000	2,089,000	2,077,668	166,000	7.9%
Development Enforcement and Compliance	840,000	726,000	646,203	114,000	15.7%
	7,852,000	7,253,000	6,522,108	599,000	8.3%
Environmental Assessment Planning and Permitting					
Planning (Basic, Servicing Agreements, Master Plans)	1,846,000	2,354,000	1,670,963	(508,000)	-21.6%
Permitting	1,286,000	1,281,000	1,304,316	5,000	0.4%
Development Enforcement and Compliance	560,000	484,000	405,124	76,000	15.7%
Technical Services	1,504,000	1,297,000	1,252,770	207,000	16.0%
	5,196,000	5,416,000	4,633,173	(220,000)	-4.1%
Policy Development and Review					
Policy	1,252,000	1,303,000	1,105,119	(51,000)	-3.9%
	1,252,000	1,303,000	1,105,119	(51,000)	-3.9%
Total Expenditures	14,300,000	13,972,000	12,260,400	328,000	2.3%
Net Budget	-	19,000	1,754,279	(19,000)	-100.0%

Toronto and Region Conservation Authority
2022 Operating and Capital Budget - Education and Outreach

	2022 Budget	2021 Budget	Unaudited 2021 Actual	\$ Change over 2021 Budget	% Change over 2021 Budget
Revenue					
Municipal					
Operating levy	750,000	840,000	840,000	(90,000)	-10.7%
Capital levy	4,640,000	3,764,000	1,701,197	876,000	23.3%
Contract services	312,000	100,000	98,957	212,000	212.0%
Grants	65,000	106,000	172,872	(41,000)	-38.7%
Provincial/Federal					
Provincial grants	811,000	622,000	533,772	189,000	30.4%
Federal grants	396,000	601,000	619,980	(205,000)	-34.1%
User fees, sales and admissions	4,016,000	1,852,000	1,579,602	2,164,000	116.8%
Contract services					
Corporate and other	178,000	234,000	195,245	(56,000)	-23.9%
Rent and property interests	6,000	26,000	26,705	(20,000)	-76.9%
Fundraising					
Donations	8,000	39,000	-	(31,000)	-79.5%
Toronto and Region Conservation Foundation	211,000	129,000	103,069	82,000	63.6%
Investment income	-	-	1,674	-	0.0%
Total Revenue	11,393,000	8,313,000	5,873,073	3,080,000	37.1%
Expenditures					
School Programs					
Early Learners	423,000	375,000	454,366	48,000	12.8%
Post Secondary	364,000	124,000	133,265	240,000	193.5%
Elementary	5,893,000	4,163,000	3,675,936	1,730,000	41.6%
Secondary	3,048,000	2,350,000	469,058	698,000	29.7%
	<u>9,728,000</u>	<u>7,012,000</u>	<u>4,732,625</u>	<u>2,716,000</u>	<u>38.7%</u>
Newcomer Services					
Development of Internationally Trained Professionals	1,032,000	990,000	793,791	42,000	4.2%
Multicultural Connections Program	180,000	156,000	144,869	24,000	15.4%
	<u>1,212,000</u>	<u>1,146,000</u>	<u>938,660</u>	<u>66,000</u>	<u>5.8%</u>
Family and Community Programs					
Kortright	706,000	623,000	424,872	83,000	13.3%
Other Locations	300,000	296,000	327,984	4,000	1.4%
	<u>1,006,000</u>	<u>919,000</u>	<u>752,856</u>	<u>87,000</u>	<u>9.5%</u>
Total Expenditures	11,946,000	9,077,000	6,424,141	2,869,000	31.6%
Net Surplus (Deficit)	(552,000)	(763,000)	(551,069)	211,000	-27.7%
Reserves	-	-	9,866	-	0.0%
Net Budget	(552,000)	(763,000)	(541,203)	211,000	-27.7%

Toronto and Region Conservation Authority
2022 Operating and Capital Budget - Sustainable Communities

	2022 Budget	2021 Budget	Unaudited 2021 Actual	\$ Change over 2021 Budget	% Change over 2021 Budget
Revenue					
Municipal					
Capital levy	7,224,000	6,722,000	4,516,009	502,000	7.5%
Contract services	364,000	479,000	436,706	(115,000)	-24.0%
Grants	35,000	138,000	111,919	(103,000)	-74.6%
Provincial/Federal					
Provincial grants	55,000	100,000	125,000	(45,000)	-45.0%
Federal grants	255,000	18,000	48,292	237,000	1316.7%
User fees, sales and admissions	115,000	294,000	111,150	(179,000)	-60.9%
Contract services					
Compensation agreements	-	68,000	6,808	(68,000)	-100.0%
Corporate and other	667,000	998,000	406,228	(331,000)	-33.2%
Fundraising					
Donations	128,000	462,000	79,749	(334,000)	-72.3%
Toronto and Region Conservation Foundation	5,000	10,000	13,851	(5,000)	-50.0%
Total Revenue	8,848,000	9,289,000	5,855,712	(441,000)	-4.7%
Expenditures					
Living City Transition Program					
Sustainable Neighbourhood	908,000	1,089,000	895,207	(181,000)	-16.6%
Community Transformation	966,000	779,000	482,468	187,000	24.0%
Partners in Project Green	1,168,000	1,130,000	593,036	38,000	3.4%
Urban Agriculture	440,000	333,000	55,532	107,000	32.1%
Sustainable Technology Evaluation Program	1,441,000	1,524,000	1,168,617	(83,000)	-5.4%
Climate Consortium	436,000	667,000	525,346	(231,000)	-34.6%
Green Infrastructure Ontario	-	17,000	16,214	(17,000)	-100.0%
	5,359,000	5,539,000	3,736,420	(180,000)	-3.2%
Community Engagement					
Citizen Based Regeneration	1,578,000	2,150,000	1,324,503	(572,000)	-26.6%
Stewardship	1,095,000	988,000	761,564	107,000	10.8%
Watershed Engagement	817,000	612,000	160,778	205,000	33.5%
	3,490,000	3,750,000	2,246,845	(260,000)	-6.9%
Total Expenditures	8,849,000	9,289,000	5,983,265	(440,000)	-4.7%
Net Budget	-	(1,000)	(127,553)	1,000	-100.0%

Toronto and Region Conservation Authority
2022 Operating and Capital Budget - Corporate Services

	2022 Budget	2021 Budget	Unaudited 2021 Actual	\$ Change over 2021 Budget	% Change over 2021 Budget
Revenue					
Municipal					
Operating levy	11,185,000	10,345,000	10,344,915	840,000	8.1%
Capital levy	8,578,000	7,270,000	16,127,316	1,308,000	18.0%
Contract services	-	120,000	68,973	(120,000)	-100.0%
Grants	223,000	222,000	251,721	1,000	0.5%
Provincial/Federal					
Provincial grants	50,000	50,000	49,692	-	0.0%
Federal grants	1,300,000	1,367,000	609,895	(67,000)	-4.9%
User fees, sales and admissions	52,000	62,000	83,192	(10,000)	-16.1%
Contract services					
Corporate and other	52,000	104,000	2,065	(52,000)	-50.0%
Rent and property interests	34,000	34,000	26,325	-	0.0%
Fundraising					
Donations	-	-	24	-	0.0%
Toronto and Region Conservation Foundation	489,000	468,000	227,406	21,000	4.5%
Investment income	500,000	532,000	579,623	(32,000)	-6.0%
Sundry	2,000	30,000	590,428	(28,000)	-93.3%
Total Revenue	22,465,000	20,604,000	28,961,575	1,861,000	9.0%
Expenditures					
Financial Management					
Accounting and Reporting	2,137,000	2,048,000	2,080,045	89,000	4.3%
Business Planning and Strategic Management	1,947,000	1,575,000	1,263,780	372,000	23.6%
	4,084,000	3,623,000	3,343,825	461,000	12.7%
Corporate Management and Governance					
Corporate Secretariat	2,083,000	1,885,000	1,765,291	198,000	10.5%
Support Services	44,362,000	44,325,000	19,823,351	37,000	0.1%
Office of the CEO	460,000	450,000	285,001	10,000	2.2%
	46,905,000	46,660,000	21,873,643	245,000	0.5%
Human Resources					
Volunteers	35,000	10,000	29,395	25,000	250.0%
Employee Support	2,511,000	1,837,000	1,384,396	674,000	36.7%
Health and Safety	-	-	(978)	-	0.0%
	2,546,000	1,847,000	1,412,813	699,000	37.8%
Corporate Communications					
Communications	1,350,000	1,400,000	1,050,833	(50,000)	-3.6%
Digital and Social Media	312,000	325,000	245,390	(13,000)	-4.0%
	1,662,000	1,725,000	1,296,223	(63,000)	-3.7%
Information Infrastructure and Management					
Information Technology	1,400,000	1,280,000	1,116,479	120,000	9.4%
Knowledge and Data Management	1,943,000	1,677,000	1,013,425	266,000	15.9%
Business Software	275,000	275,000	203,250	-	0.0%
	3,618,000	3,232,000	2,333,154	386,000	11.9%
Project Recoveries					
Project Recoveries	(4,434,000)	(3,880,000)	(4,424,229)	(554,000)	14.3%
	(4,434,000)	(3,880,000)	(4,424,229)	(554,000)	14.3%
Vehicles and Equipment					
Operations	(1,285,000)	(1,054,000)	(518,348)	(231,000)	21.9%
Acquisitions	1,690,000	1,117,000	748,879	573,000	51.3%
	405,000	63,000	230,531	342,000	542.9%
Total Expenditures	54,786,000	53,270,000	26,065,960	1,516,000	2.8%
Net Surplus (Deficit)	(32,320,000)	(32,665,000)	2,895,615	345,000	-1.1%
Head Office Construction Loan/Reserves	32,204,000	33,171,000	58,713	(967,000)	-2.9%
Net Budget	(116,000)	506,000	2,954,328	(622,000)	-122.9%

Toronto and Region Conservation Authority
2022 Operating and Capital Levy
(\$000s)

Service Area	Durham	Capital Levy Peel	Toronto	York	Operating Levy	Total
Watershed Studies and Strategies	11	590	268	218	440	1,527
Water Risk Management	335	2,408	13,423	1,904	980	19,050
Regional Biodiversity	474	4,505	1,697	1,197	120	7,993
Greenspace Securement and Management	18	1,598	64	171	445	2,296
Tourism and Recreation	97	997	6,844	254	1,500	9,692
Planning and Development Review	14	54	321	110	1,710	2,209
Education and Outreach	-	1,879	180	191	750	3,000
Sustainable Communities	108	3,570	1,200	411	-	5,289
Corporate Services	82	2,015	1,863	706	11,185	15,851
	1,139	17,616	25,860	5,162	17,130	66,907

Apportionment of 2022 General (Operating) Levy

	Matching Levy	Matching Non Levy	Tax Adjustment	Non CVA Levy	2022 General Levy	2021 General Levy	\$ Change over 2021	% Change over 2021
Township of Adjala-Tosorontio	25	908	-	-	933	919	14	1.5%
Regional Municipality of Durham	11,440	419,375	110,225	86,960	628,000	612,000	16,000	2.6%
City of Toronto	256,468	9,402,112	5,387	1,261,445	10,925,412	10,197,912	727,500	7.1%
Town of Mono	32	1,172	531	-	1,735	1,686	49	2.9%
Regional Municipality of Peel	43,490	1,594,346	89,823	315,856	2,043,515	1,983,996	59,519	3.0%
Regional Municipality of York	88,238	3,234,804	207,733	-	3,530,775	3,495,800	34,975	1.0%
	399,693	14,652,717	413,699	1,664,261	17,130,370	16,292,313	838,057	5.1%

Toronto and Region Conservation Authority
2022 Basis of Apportionment - Municipal Levy
(CVA in millions of \$)

Municipality	Current Value Assessment (CVA) (\$)	% of Municipality in CVA Jurisdiction	in Jurisdiction (\$)	Total Population	Population in Authority
Township of Adjala-Tosorontio	2,347	4	94	9,222	369
Durham, Regional Municipality of	52,319	83	43,531	193,450	161,674
City of Toronto	975,927	100	975,927	2,184,989	2,184,989
Town of Mono	2,418	5	121	7,502	375
Peel, Regional Municipality of	370,637	45	165,491	1,055,350	488,790
York, Regional Municipality of	370,286	91	335,768	763,814	685,596
	<u>1,773,934</u>		<u>1,520,931</u>	<u>4,214,327</u>	<u>3,521,793</u>
Analysis of Regional Municipalities					
Durham, Regional Municipality of					
Ajax Town of	23,303	86	20,041	94,553	81,316
Pickering City of	23,654	95	22,472	81,011	76,960
Uxbridge Township	5,362	19	1,019	17,886	3,398
	<u>52,319</u>		<u>43,531</u>	<u>193,450</u>	<u>161,674</u>
Peel, Regional Municipality of					
Brampton City of	127,633	63	80,409	424,965	267,728
Caledon Town of	22,231	55	12,227	59,248	32,586
Mississauga City of	220,772	33	72,855	571,137	188,475
	<u>370,637</u>		<u>165,491</u>	<u>1,055,350</u>	<u>488,790</u>
York, Regional Municipality of					
Aurora Town of	20,041	4	802	46,601	1,864
King Township	10,631	45	4,784	21,310	9,590
Markham City of	118,730	100	118,730	252,908	252,908
Richmond Hill Town of	74,603	99	73,857	149,322	147,829
Vaughan City of	131,042	100	131,042	258,116	258,116
Whitchurch-Stouffville Town of	15,239	43	6,553	35,557	15,290
	<u>370,286</u>		<u>335,768</u>	<u>763,814</u>	<u>685,596</u>

As provided by the Ministry of Natural Resources and Forestry

Toronto and Region Conservation Authority
2022 Operating and Capital Budget
Full-time Equivalent Employees (FTEs)

	Operating	Capital	Total
2022			
Watershed Studies and Strategies	2.85	10.34	13.19
Water Risk Management	7.85	132.27	140.12
Regional Biodiversity	14.31	129.67	143.98
Greenspace Securement and Management	9.11	18.87	27.98
Tourism and Recreation	99.7	37.01	136.71
Planning and Development Review	102.01	4.00	106.01
Education and Outreach	71.71	15.64	87.35
Sustainable Communities	0.67	52.72	53.39
Corporate Services	100.83	22.32	123.15
	409.04	422.84	831.88
2021			
Watershed Studies and Strategies	3.5	10.51	14.01
Water Risk Management	7.23	139.43	146.66
Regional Biodiversity	14.17	140.37	154.54
Greenspace Securement and Management	9.58	12.19	21.77
Tourism and Recreation	77.85	36.17	114.02
Planning and Development Review	98.41	4.36	102.77
Education and Outreach	48.24	13.67	61.91
Sustainable Communities	0.10	57.19	57.29
Corporate Services	98.08	21.60	119.68
	357.16	435.49	792.65

Toronto and Region Conservation Authority
2022 Operating and Capital Budget - by object classification

	2022	2021	Unaudited 2021	\$ Change over 2021	% Change over 2021
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	17,130,000	16,292,000	16,292,313	838,000	5.1%
Capital levy	69,232,000	66,054,000	53,825,777	3,178,000	4.8%
Contract services	80,335,000	52,971,000	47,714,696	27,364,000	51.7%
Grants	1,029,000	1,042,000	1,474,642	(13,000)	-1.2%
Provincial/Federal					
Provincial	4,225,000	4,624,000	4,704,570	(399,000)	-8.6%
Federal	18,608,000	13,033,000	4,528,044	5,575,000	42.8%
User fees, sales and admissions	21,854,000	16,911,000	19,519,717	4,943,000	29.2%
Contract services					
Compensation agreements	2,227,000	4,818,000	3,592,918	(2,591,000)	-53.8%
Corporate and other	2,947,000	4,470,000	3,487,906	(1,523,000)	-34.1%
Rent and property interests	3,460,000	2,903,000	8,419,136	557,000	19.2%
Fundraising					
Donations	886,000	600,000	84,843	286,000	47.7%
Toronto and Region Conservation Foundation	3,501,000	6,625,000	1,606,699	(3,124,000)	-47.2%
Investment income	500,000	532,000	581,704	(32,000)	-6.0%
Sundry	11,000	37,000	590,428	(26,000)	
Total Revenue	<u>225,945,000</u>	<u>190,912,000</u>	<u>166,423,393</u>	<u>35,033,000</u>	<u>18.4%</u>
Expenditures					
Wages and benefits	78,915,000	74,438,000	66,487,312	4,477,000	6.0%
Contracted services	141,948,000	118,469,000	66,520,576	23,479,000	19.8%
Materials and supplies	29,891,000	28,227,000	20,874,940	1,664,000	5.9%
Utilities	970,000	987,000	881,291	(17,000)	-1.7%
Property taxes	1,022,000	943,000	645,418	79,000	8.4%
	<u>252,746,000</u>	<u>223,064,000</u>	<u>155,409,537</u>	<u>29,682,000</u>	<u>13.3%</u>
Internal Recoveries	(18,859,000)	(16,345,000)	(20,878,176)	(2,514,000)	15.4%
Internal Charges	24,258,000	16,345,000	20,933,421	7,913,000	48.4%
Total Expenditures	<u>258,145,000</u>	<u>223,064,000</u>	<u>155,464,782</u>	<u>35,081,000</u>	<u>15.7%</u>
Net Surplus (Deficit)	<u>(32,200,000)</u>	<u>(32,152,000)</u>	<u>10,958,611</u>	<u>(48,000)</u>	<u>0.1%</u>
Reserves	32,204,000	33,171,000	(173,047)	-	0.0%
Net Budget	<u>4,000</u>	<u>1,019,000</u>	<u>10,785,564</u>	<u>(48,000)</u>	<u>-4.7%</u>

Toronto and Region Conservation Authority

2022 Operating and Capital Budget - Watershed Studies and Strategies - by object classification

	2022	2021	Unaudited 2021	\$ Change over 2021	% Change over 2021
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	440,000	440,000	439,999	-	0.0%
Capital levy	1,400,000	1,419,000	1,110,962	(19,000)	-1.3%
Contract services	-	10,000	25,893	(10,000)	-100.0%
Provincial/Federal					
Provincial grants	223,000	230,000	74,085	(7,000)	-3.0%
Federal grants	351,000	350,000	103,120	1,000	0.3%
User fees, sales and admissions	-	-	1,833	-	0.0%
Contract services					
Corporate and other	-	-	3,549	-	0.0%
Total Revenue	2,414,000	2,449,000	1,759,441	(35,000)	-1.4%
Expenditures					
Wages and benefits	1,583,000	1,609,000	1,596,996	(26,000)	-1.6%
Contracted services	450,000	432,000	110,086	18,000	4.2%
Materials and supplies	36,000	16,000	24,482	20,000	125.0%
	2,069,000	2,057,000	1,731,564	12,000	0.6%
Internal Recoveries	-	(56,000)	(17,688)	56,000	-100.0%
Internal Charges	345,000	449,000	97,927	(104,000)	-23.2%
Total Expenditures	2,414,000	2,450,000	1,811,803	(36,000)	-1.5%
Net Budget	-	(1,000)	(52,362)	1,000	-100.0%

Toronto and Region Conservation Authority
2022 Operating and Capital Budget - Water Risk Management - by object classification

	2022	2021	Unaudited 2021	\$ Change over 2021	% Change over 2021
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	980,000	727,000	726,999	253,000	34.8%
Capital levy	24,160,000	22,780,000	16,001,004	1,380,000	6.1%
Contract services	57,510,000	41,460,000	38,089,884	16,050,000	38.7%
Grants	-	197,000	196,704	(197,000)	-100.0%
Provincial/Federal					
Provincial grants	1,370,000	1,720,000	2,323,155	(350,000)	-20.3%
Federal grants	13,679,000	9,328,000	856,870	4,351,000	46.6%
User fees, sales and admissions	105,000	28,000	25,590	77,000	275.0%
Contract services					
Compensation agreements	45,000	8,000	69,736	37,000	462.5%
Corporate and other	805,000	816,000	533,661	(11,000)	-1.3%
Fundraising					
Investment income	-	-	425	-	0.0%
Sundry	4,000	-	-	4,000	0.0%
Total Revenue	98,658,000	77,064,000	58,824,028	21,594,000	28.0%
Expenditures					
Wages and benefits	13,579,000	13,551,000	11,740,764	28,000	0.2%
Contracted services	59,573,000	38,764,000	27,070,429	20,809,000	53.7%
Materials and supplies	18,047,000	18,234,000	12,933,536	(187,000)	-1.0%
Utilities	20,000	20,000	25,065	-	0.0%
Property taxes	-	-	-	-	0.0%
	91,219,000	70,569,000	51,769,794	20,650,000	29.3%
Internal Recoveries	(587,000)	(159,000)	(1,238,263)	(428,000)	269.2%
Internal Charges	7,882,000	6,373,000	6,142,417	1,509,000	23.7%
Total Expenditures	98,514,000	76,783,000	56,673,948	21,731,000	28.3%
Net Surplus (Deficit)	144,000	281,000	2,150,080	(137,000)	-48.8%
Reserves	-	-	5,922	-	0.0%
Net Budget	144,000	281,000	2,156,002	(137,000)	-48.8%

Toronto and Region Conservation Authority
2022 Operating and Capital Budget - Regional Biodiversity - by object classification

	2022	2021	Unaudited 2021	\$ Change over 2021	% Change over 2021
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	120,000	120,000	120,000	-	0.0%
Capital levy	9,388,000	11,874,000	8,904,912	(2,486,000)	-20.9%
Contract services	9,790,000	2,778,000	2,928,468	7,012,000	252.4%
Grants	159,000	168,000	142,366	(9,000)	-5.4%
Provincial/Federal					
Provincial grants	241,000	475,000	637,383	(234,000)	-49.3%
Federal grants	1,568,000	1,169,000	1,743,500	399,000	34.1%
User fees, sales and admissions	43,000	29,000	21,487	14,000	48.3%
Contract services					
Compensation agreements	2,016,000	3,129,000	2,135,567	(1,113,000)	-35.6%
Corporate and other	993,000	2,064,000	1,776,713	(1,071,000)	-51.9%
Rent and property interests	24,000	24,000	28,430	-	0.0%
Fundraising					
Donations	-	-	5,055	-	0.0%
Toronto and Region Conservation Foundation	275,000	1,010,000	37,135	(735,000)	-72.8%
Total Revenue	24,617,000	22,840,000	18,481,016	1,777,000	7.8%
Expenditures					
Wages and benefits	12,398,000	13,160,000	9,864,794	(762,000)	-5.8%
Contracted services	6,275,000	2,482,000	3,781,792	3,793,000	152.8%
Materials and supplies	2,147,000	2,860,000	2,575,574	(713,000)	-24.9%
Utilities	4,000	26,000	7,245	(22,000)	-84.6%
Property taxes	1,000	8,000	798	(7,000)	-87.5%
	<u>20,825,000</u>	<u>18,536,000</u>	<u>16,230,203</u>	<u>2,289,000</u>	<u>12.3%</u>
Internal Recoveries	(6,072,000)	(4,761,000)	(5,928,448)	(1,311,000)	27.5%
Internal Charges	10,006,000	8,634,000	8,656,560	1,372,000	15.9%
Total Expenditures	24,759,000	22,409,000	18,958,315	2,350,000	10.5%
Net Budget	(142,000)	431,000	(477,299)	(573,000)	-132.9%

Toronto and Region Conservation Authority

2022 Operating and Capital Budget - Greenspace Securement and Management - by object classification

	2022	2021	Unaudited 2021	\$ Change over 2021	% Change over 2021
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	445,000	360,000	360,000	85,000	23.6%
Capital levy	1,851,000	4,120,000	920,643	(2,269,000)	-55.1%
Contract services	954,000	458,000	481,825	496,000	108.3%
Grants	-	-	375,957	-	0.0%
Provincial/Federal					
Provincial grants	9,000	-	39,123	9,000	0.0%
Federal grants	56,000	-	77,254	56,000	0.0%
Contract services					
Compensation agreements	90,000	332,000	494,859	(242,000)	-72.9%
Corporate and other	112,000	65,000	302,113	47,000	72.3%
Rent and property interests	2,981,000	2,502,000	7,952,943	479,000	19.1%
Fundraising					
Donations	750,000	100,000	-	650,000	650.0%
Toronto and Region Conservation Foundation	650,000	873,000	726,898	(223,000)	-25.5%
Sundry	5,000	7,000	-	(2,000)	-28.6%
Total Revenue	7,903,000	8,817,000	11,731,615	(914,000)	-10.4%
Expenditures					
Wages and benefits	2,441,000	2,006,000	1,397,903	435,000	21.7%
Contracted services	2,009,000	3,986,000	5,889,745	(1,977,000)	-49.6%
Materials and supplies	1,162,000	693,000	841,359	469,000	67.7%
Utilities	58,000	53,000	85,393	5,000	9.4%
Property taxes	764,000	700,000	628,367	64,000	9.1%
	6,434,000	7,438,000	8,842,767	(1,004,000)	-13.5%
Internal Recoveries	(4,000)	(266,000)	(109,323)	262,000	-98.5%
Internal Charges	1,145,000	1,261,000	735,742	(116,000)	-9.2%
Total Expenditures	7,575,000	8,433,000	9,469,186	(858,000)	-10.2%
Net Budget	328,000	384,000	2,262,429	(56,000)	-14.6%

Toronto and Region Conservation Authority
2022 Operating and Capital Budget - Tourism and Recreation - by object classification

	2022	2021	Unaudited 2021	\$ Change over 2021	% Change over 2021
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	1,500,000	1,800,000	1,800,000	(300,000)	-16.7%
Capital levy	11,322,000	6,982,000	3,588,767	4,340,000	62.2%
Contract services	10,071,000	6,210,000	4,295,109	3,861,000	62.2%
Grants	548,000	211,000	223,104	337,000	159.7%
Provincial/Federal					
Provincial grants	324,000	237,000	314,844	87,000	36.7%
Federal grants	1,004,000	199,000	469,132	805,000	404.5%
User fees, sales and admissions	8,220,000	6,111,000	8,407,802	2,109,000	34.5%
Contract services					
Compensation agreements	76,000	1,282,000	885,947	(1,206,000)	-94.1%
Corporate and other	-	62,000	54,478	(62,000)	-100.0%
Rent and property interests	415,000	317,000	384,733	98,000	30.9%
Fundraising					
Donations	-	-	15	-	0.0%
Toronto and Region Conservation Foundation	1,871,000	4,135,000	498,340	(2,264,000)	-54.8%
Investment income	-	-	(18)	-	0.0%
Total Revenue	35,351,000	27,546,000	20,922,253	7,805,000	28.3%
Expenditures					
Wages and benefits	10,054,000	8,343,000	7,824,920	1,711,000	20.5%
Contracted services	20,162,000	14,082,000	5,810,095	6,080,000	43.2%
Materials and supplies	2,470,000	2,306,000	1,626,176	164,000	7.1%
Utilities	597,000	602,000	537,316	(5,000)	-0.8%
Property taxes	11,000	1,000	11,466	10,000	1000.0%
	33,294,000	25,334,000	15,809,973	7,960,000	31.4%
Internal Recoveries	(147,000)	(305,000)	(265,771)	158,000	-51.8%
Internal Charges	1,862,000	2,355,000	2,273,562	(493,000)	-20.9%
Total Expenditures	35,009,000	27,384,000	17,817,764	7,625,000	27.8%
Net Surplus (Deficit)	342,000	162,000	3,104,489	180,000	111.1%
Reserves	-	-	(247,547)	-	0.0%
Net Budget	342,000	162,000	2,856,942	180,000	111.1%

Toronto and Region Conservation Authority

2022 Operating and Capital Budget - Planning and Development Review - by object classification

	2022	2021	Unaudited 2021	\$ Change over 2021	% Change over 2021
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	1,710,000	1,660,000	1,660,400	50,000	3.0%
Capital levy	669,000	1,124,000	954,968	(455,000)	-40.5%
Contract services	1,334,000	1,356,000	1,288,882	(22,000)	-1.6%
Provincial/Federal					
Provincial grants	1,142,000	1,190,000	607,516	(48,000)	-4.0%
User fees, sales and admissions	9,303,000	8,534,000	9,289,059	769,000	9.0%
Contract services					
Corporate and other	140,000	127,000	213,854	13,000	10.2%
Total Revenue	14,298,000	13,991,000	14,014,679	307,000	2.2%
Expenditures					
Wages and benefits	12,264,000	11,994,000	11,291,440	270,000	2.3%
Contracted services	1,557,000	1,433,000	397,932	124,000	8.7%
Materials and supplies	145,000	140,000	221,115	5,000	3.6%
	13,966,000	13,567,000	11,910,487	399,000	2.9%
Internal Recoveries	(6,000)	-	(14,308)	(6,000)	0.0%
Internal Charges	339,000	406,000	364,222	(67,000)	-16.5%
Total Expenditures	14,299,000	13,973,000	12,260,401	326,000	2.3%
Net Budget	(1,000)	18,000	1,754,278	(19,000)	-105.6%

Toronto and Region Conservation Authority
2022 Operating and Capital Budget - Education and Outreach - by object classification

	2022	2021	Unaudited 2021	\$ Change over 2021	% Change over 2021
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	750,000	840,000	840,000	(90,000)	-10.7%
Capital levy	4,640,000	3,764,000	1,701,197	876,000	23.3%
Contract services	312,000	100,000	98,957	212,000	212.0%
Grants	65,000	106,000	172,872	(41,000)	-38.7%
Provincial/Federal					
Provincial grants	811,000	622,000	533,772	189,000	30.4%
Federal grants	396,000	601,000	619,980	(205,000)	-34.1%
User fees, sales and admissions	4,016,000	1,852,000	1,579,602	2,164,000	116.8%
Contract services					
Corporate and other	178,000	234,000	195,245	(56,000)	-23.9%
Rent and property interests	6,000	26,000	26,705	(20,000)	-76.9%
Fundraising					
Donations	7,000	38,000	-	(31,000)	-81.6%
Toronto and Region Conservation Foundation	211,000	129,000	103,069	82,000	63.6%
Investment income	-	-	1,674	-	0.0%
Total Revenue	11,392,000	8,312,000	5,873,073	3,080,000	37.1%
Expenditures					
Wages and benefits	7,093,000	5,328,000	4,973,293	1,765,000	33.1%
Contracted services	3,725,000	2,905,000	687,511	820,000	28.2%
Materials and supplies	686,000	416,000	460,162	270,000	64.9%
Utilities	213,000	202,000	143,110	11,000	5.4%
	11,717,000	8,851,000	6,264,076	2,866,000	32.4%
Internal Recoveries	(630,000)	(367,000)	(269,527)	(263,000)	71.7%
Internal Charges	857,000	593,000	429,593	264,000	44.5%
Total Expenditures	11,944,000	9,077,000	6,424,142	2,867,000	31.6%
Net Surplus (Deficit)	(552,000)	(765,000)	(551,069)	213,000	-27.8%
Reserves	-	-	9,866	-	0.0%
Net Budget	(552,000)	(765,000)	(541,203)	213,000	-27.8%

Toronto and Region Conservation Authority
2022 Operating and Capital Budget - Sustainable Communities - by object classification

	2022	2021	Unaudited 2021	\$ Change over 2021	% Change over 2021
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Capital levy	7,224,000	6,722,000	4,516,009	502,000	7.5%
Contract services	364,000	478,000	436,706	(114,000)	-23.8%
Grants	35,000	138,000	111,919	(103,000)	-74.6%
Provincial/Federal					
Provincial grants	55,000	100,000	125,000	(45,000)	-45.0%
Federal grants	255,000	18,000	48,292	237,000	1316.7%
User fees, sales and admissions	115,000	294,000	111,150	(179,000)	-60.9%
Contract services					
Compensation agreements	-	68,000	6,808	(68,000)	-100.0%
Corporate and other	667,000	998,000	406,228	(331,000)	-33.2%
Fundraising					
Donations	128,000	462,000	79,749	(334,000)	-72.3%
Toronto and Region Conservation Foundation	5,000	10,000	13,851	(5,000)	-50.0%
Total Revenue	8,848,000	9,288,000	5,855,712	(440,000)	-4.7%
Expenditures					
Wages and benefits	5,612,000	5,478,000	4,827,107	134,000	2.4%
Contracted services	1,599,000	2,763,000	336,593	(1,164,000)	-42.1%
Materials and supplies	189,000	320,000	187,307	(131,000)	-40.9%
Utilities	-	-	64	-	0.0%
	7,400,000	8,561,000	5,351,071	(1,161,000)	-13.6%
Internal Recoveries	(73,000)	(56,000)	(143,708)	(17,000)	30.4%
Internal Charges	1,521,000	785,000	775,900	736,000	93.8%
Total Expenditures	8,848,000	9,290,000	5,983,263	(442,000)	-4.8%
Net Budget	-	(2,000)	(127,551)	2,000	-100.0%

Toronto and Region Conservation Authority
2022 Operating and Capital Budget - Corporate Services - by object classification

	2022	2021	Unaudited 2021	\$ Change over 2021	% Change over 2021
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	11,185,000	10,345,000	10,344,915	840,000	8.1%
Capital levy	8,578,000	7,270,000	16,127,316	1,308,000	18.0%
Contract services	-	120,000	68,973	(120,000)	-100.0%
Grants	223,000	222,000	251,721	1,000	0.5%
Provincial/Federal					
Provincial grants	50,000	50,000	49,692	-	0.0%
Federal grants	1,300,000	1,367,000	609,895	(67,000)	-4.9%
User fees, sales and admissions	51,000	62,000	83,192	(11,000)	-17.7%
Contract services					
Corporate and other	52,000	103,000	2,065	(51,000)	-49.5%
Rent and property interests	34,000	34,000	26,325	-	0.0%
Fundraising					
Donations	-	-	24	-	0.0%
Toronto and Region Conservation Foundation	489,000	468,000	227,406	21,000	4.5%
Investment income	500,000	532,000	579,623	(32,000)	-6.0%
Sundry	2,000	30,000	590,428	(28,000)	-93.3%
Total Revenue	22,464,000	20,603,000	28,961,575	1,861,000	9.0%
Expenditures					
Wages and benefits	13,892,000	12,970,000	12,970,096	922,000	7.1%
Contracted services	46,598,000	51,622,000	22,436,393	(5,024,000)	-9.7%
Materials and supplies	5,009,000	3,241,000	2,005,229	1,768,000	54.6%
Utilities	78,000	85,000	83,098	(7,000)	-8.2%
Property taxes	247,000	235,000	4,787	12,000	5.1%
	<u>65,824,000</u>	<u>68,153,000</u>	<u>37,499,603</u>	<u>(2,329,000)</u>	<u>-3.4%</u>
Internal Recoveries	(11,341,000)	(10,374,000)	(12,891,140)	(967,000)	9.3%
Internal Charges	302,000	(4,510,000)	1,457,498	4,812,000	-106.7%
Total Expenditures	54,785,000	53,269,000	26,065,961	1,516,000	2.8%
Net Surplus (Deficit)	(32,321,000)	(32,666,000)	2,895,614	345,000	-1.1%
Head Office Construction Loan/Reserves	32,204,000	33,171,000	58,713	-	0.0%
Net Budget	(117,000)	505,000	2,954,327	345,000	68.3%

Toronto and Region Conservation Authority

2022 Operating and Capital Budget - excluding tangible capital asset expenditures

	2022 Budget	2021 Budget	Unaudited 2021 Actual	\$ Change over 2021 Budget	% Change over 2021 Budget
Revenue					
Municipal					
Operating levy	17,130,000	16,292,000	16,292,313	838,000	5.1%
Capital levy	69,232,000	66,054,000	53,825,777	3,178,000	4.8%
Contract services	80,335,000	52,971,000	47,714,696	27,364,000	51.7%
Grants	1,029,000	1,042,000	1,474,642	(13,000)	-1.2%
Provincial/Federal					
Provincial	4,225,000	4,624,000	4,704,570	(399,000)	-8.6%
Federal	18,608,000	13,033,000	4,528,044	5,575,000	42.8%
User fees, sales and admissions	21,854,000	16,911,000	19,519,717	4,943,000	29.2%
Contract services					
Compensation agreements	2,227,000	4,818,000	3,592,918	(2,591,000)	-53.8%
Corporate and other	2,947,000	4,470,000	3,487,906	(1,523,000)	-34.1%
Rent and property interests	3,460,000	2,903,000	8,419,136	557,000	19.2%
Fundraising					
Donations	886,000	600,000	84,843	286,000	47.7%
Toronto and Region Conservation Foundation	3,501,000	6,625,000	1,606,699	(3,124,000)	-47.2%
Investment income	500,000	532,000	581,704	(32,000)	-6.0%
Sundry	11,000	37,000	590,428	(26,000)	-70.3%
Total Revenue	225,945,000	190,912,000	166,423,393	35,033,000	18.4%

Toronto and Region Conservation Authority

2022 Operating and Capital Budget - excluding tangible capital asset expenditures

	2022 Budget	2021 Budget	Unaudited 2021 Actual	\$ Change over 2021 Budget	% Change over 2021 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	1,851,000	1,928,000	1,341,245	(77,000)	-4.0%
Climate Science	563,000	523,000	459,697	40,000	7.6%
	<u>2,414,000</u>	<u>2,451,000</u>	<u>1,800,942</u>	<u>(37,000)</u>	<u>-1.5%</u>
Water Risk Management					
Water Resource Science	2,756,000	2,653,000	1,755,658	103,000	3.9%
Erosion Management	90,429,000	67,874,000	49,104,686	22,555,000	33.2%
Flood Management	5,329,000	5,651,000	5,733,758	(322,000)	-5.7%
	<u>98,514,000</u>	<u>76,178,000</u>	<u>56,594,102</u>	<u>22,336,000</u>	<u>29.3%</u>
Regional Biodiversity					
Biodiversity Monitoring	3,144,000	3,215,000	2,296,603	(71,000)	-2.2%
Ecosystem Management Research and Directions	1,429,000	1,105,000	1,545,364	324,000	29.3%
Forest Management	1,522,000	1,646,000	1,307,131	(124,000)	-7.5%
Restoration and Regeneration	18,664,000	15,412,000	13,742,132	3,252,000	21.1%
	<u>24,759,000</u>	<u>21,378,000</u>	<u>18,891,230</u>	<u>3,381,000</u>	<u>15.8%</u>
Greenspace Securement and Management					
Greenspace Securement	1,300,000	320,000	5,970,268	980,000	306.3%
Greenspace Management	4,782,000	6,260,000	2,538,293	(1,478,000)	-23.6%
Rental Properties	1,491,000	1,816,000	951,119	(325,000)	-17.9%
	<u>7,573,000</u>	<u>8,396,000</u>	<u>9,459,680</u>	<u>(823,000)</u>	<u>-9.8%</u>
Tourism and Recreation					
Waterfront Parks	9,378,000	4,833,000	1,471,584	4,545,000	94.0%
Conservation Parks	5,993,000	6,319,000	5,415,715	(326,000)	-5.2%
Trails	14,636,000	11,020,000	7,502,607	3,616,000	32.8%
Bathurst Glen Golf Course	1,348,000	1,221,000	1,099,515	127,000	10.4%
Black Creek Pioneer Village	3,327,000	2,955,000	2,230,973	372,000	12.6%
Events and Festivals	325,000	138,000	44,154	187,000	135.5%
Wedding and Corporate Events	-	1,000	-	(1,000)	-100.0%
	<u>35,007,000</u>	<u>26,487,000</u>	<u>17,764,548</u>	<u>8,520,000</u>	<u>32.2%</u>
Planning and Development Review					
Development Planning and Regulation Permitting	7,851,000	7,254,000	6,445,319	597,000	8.2%
Environmental Assessment Planning and Permitting	5,196,000	5,418,000	4,633,174	(222,000)	-4.1%
Policy Development and Review	1,252,000	1,303,000	1,105,119	(51,000)	-3.9%
	<u>14,299,000</u>	<u>13,975,000</u>	<u>12,183,612</u>	<u>324,000</u>	<u>2.3%</u>
Education and Outreach					
School Programs	9,728,000	7,085,000	4,698,803	2,643,000	37.3%
Newcomer Services	1,212,000	1,148,000	938,660	64,000	5.6%
Family and Community Programs	1,005,000	914,000	752,856	91,000	10.0%
	<u>11,945,000</u>	<u>9,147,000</u>	<u>6,390,319</u>	<u>2,798,000</u>	<u>30.6%</u>
Sustainable Communities					
Living City Transition Program	5,358,000	6,020,000	3,703,591	(662,000)	-11.0%
Community Engagement	3,490,000	3,750,000	2,246,846	(260,000)	-6.9%
	<u>8,848,000</u>	<u>9,770,000</u>	<u>5,950,437</u>	<u>(922,000)</u>	<u>-9.4%</u>
Corporate Services					
Financial Management	4,084,000	3,623,000	3,343,825	461,000	12.7%
Corporate Management and Governance	46,904,000	10,550,000	21,785,438	36,354,000	344.6%
Human Resources	2,546,000	1,848,000	1,412,813	698,000	37.8%
Corporate Communications	1,662,000	1,747,000	1,296,223	(85,000)	-4.9%
Information Infrastructure and Management	3,618,000	3,096,000	2,333,155	522,000	16.9%
Project Recoveries	(4,434,000)	(3,851,000)	(4,424,229)	(583,000)	15.1%
Vehicles and Equipment	405,000	80,000	230,531	325,000	406.3%
	<u>54,785,000</u>	<u>17,093,000</u>	<u>25,977,756</u>	<u>37,692,000</u>	<u>220.5%</u>
Total Expenditures	<u>258,144,000</u>	<u>184,875,000</u>	<u>155,012,626</u>	<u>73,269,000</u>	<u>39.6%</u>
Net Surplus (Deficit)	<u>(32,199,000)</u>	<u>6,037,000</u>	<u>11,410,769</u>	<u>(38,236,000)</u>	<u>-633.4%</u>
Head Office Construction Loan/Reserves	32,204,000	33,171,000	(173,047)	(967,000)	-2.9%
Net Budget	<u>5,000</u>	<u>39,208,000</u>	<u>11,237,722</u>	<u>(39,203,000)</u>	<u>-100.0%</u>

Toronto and Region Conservation Authority

2022 Operating and Capital Budget - by object classification - excluding tangible capital asset expenditures

	2022 Budget	2021 Budget	Unaudited 2021 Year to date	\$ Change over 2021 Budget	% Change over 2021 Budget
Revenue					
Municipal					
Operating levy	17,130,000	16,292,000	16,292,313	838,000	5.1%
Capital levy	69,231,000	66,061,000	53,825,783	3,170,000	4.8%
Contract services	80,335,000	52,971,000	47,714,696	27,364,000	51.7%
Grants	1,029,000	1,042,000	1,474,642	(13,000)	-1.2%
Government					
Provincial	4,225,000	4,624,000	4,704,570	(399,000)	-8.6%
Federal	18,608,000	13,033,000	4,528,044	5,575,000	42.8%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	21,854,000	16,911,000	19,519,717	4,943,000	29.2%
Contract services					
Compensation agreements	2,227,000	4,818,000	3,592,918	(2,591,000)	-53.8%
Corporate and other	2,947,000	4,470,000	3,487,906	(1,523,000)	-34.1%
Rent and property interests	3,460,000	2,903,000	8,419,136	557,000	19.2%
Fundraising					
Donations	886,000	600,000	84,843	286,000	47.7%
Toronto and Region Conservation Foundation	3,501,000	6,625,000	1,606,699	(3,124,000)	-47.2%
Investment income	500,000	532,000	581,704	(32,000)	-6.0%
Sundry	11,000	37,000	590,428	(26,000)	
Total Revenue	225,945,000	190,912,000	166,423,393	31,855,000	16.7%
Expenditures					
Wages and benefits	78,915,000	71,275,000	66,035,153	7,640,000	10.7%
Contracted services	141,948,000	78,662,000	66,520,576	63,286,000	80.5%
Materials and supplies	29,891,000	24,277,000	20,874,940	5,614,000	23.1%
Utilities	970,000	981,000	881,291	(11,000)	-1.1%
Property taxes	1,022,000	943,000	645,418	79,000	8.4%
	252,746,000	176,138,000	154,957,378	76,608,000	43.5%
Internal Recoveries	(18,859,000)	(16,345,000)	(20,878,176)	(2,514,000)	15.4%
Internal Charges	24,258,000	16,345,000	20,933,421	7,913,000	48.4%
	258,145,000	176,138,000	155,012,623	82,007,000	46.6%
Add Amortization	-	8,736,000	-	(8,736,000)	-100.0%
Total Expenditures	258,145,000	184,874,000	155,012,623	73,271,000	39.6%
Derivative Financial Instrument	-	-	1,301,466		0.0%
Total Unrealized Gain/(Loss)	-	-	1,301,466	-	0.0%
Net Surplus (Deficit)	(32,200,000)	6,038,000	12,712,236	(41,416,000)	-685.9%
Reserves	32,204,000	33,171,000	(173,047)	(967,000)	-2.9%
Net Budget	4,000	39,209,000	12,539,189	(42,383,000)	-108.1%

