**Attachment 3: Operating Budget Expenditures** 

Program Area	Budgeted Expenditures	Actual Expenditures (Unaudited)	\$ Difference	% Difference	Expenditure Reportable Variance
Watershed Planning and Reporting	440,000	445,405	5,405	1%	
Climate Science	-	-	-	0%	
Water Resource Science	-	-	-	0%	
Erosion Management	50,000	31,619	(18,381)	-37%	
Flood Management	1,027,000	996,016	(30,984)	-3%	
Biodiversity Monitoring	-	-	-	0%	
<b>Ecosystem Management Research and Directions</b>	-	-	-	0%	
Forest Management	120,000	117,736	(2,264)	-2%	
Restoration and Regeneration	428,200	160,034	(268,166)	-63%	
Greenspace Securement	-	359	359	100%	
Greenspace Management	602,250	676,985	74,735	12%	
Rental Properties	1,434,494	951,119	(483,375)	-34%	
Waterfront Parks	-	-	-	0%	
Conservation Parks	5,041,500	5,180,092	138,592	3%	
Trails	-	601	601	100%	
Bathurst Glen Golf Course	1,212,400	1,099,515	(112,885)	-9%	
Black Creek Pioneer Village	2,067,175	1,859,431	(207,744)	-10%	
Events and Festivals	120,900	44,154	(76,746)	-63%	
Wedding and Corporate Events	-	-	-	0%	
Development Planning and Regulation Permitting	7,252,640	6,522,108	(730,532)	-10%	Α
<b>Environmental Assessment Planning and Permitting</b>	4,762,760	4,283,095	(479,665)	-10%	
Policy Development and Review	571,100	541,282	(29,818)	-5%	
School Programs	3,268,503	3,031,402	(237,101)	-7%	

Program Area	Budgeted Expenditures	Actual Expenditures (Unaudtied)	\$ Difference	% Difference	Expenditure Reportable Variance
Newcomer Services	989,914	793,791	(196,123)	-20%	
Family and Community Programs	894,355	611,100	(283,255)	-32%	
Living City Transition Program	-	6,014	6,014	100%	
Community Engagement	38,750	3,895	(34,855)	-90%	
Social Enterprise Development	-	-	-	0%	
Financial Management	3,422,492	3,285,207	(137,285)	-4%	
Corporate Management and Governance	6,030,200	5,703,376	(326,824)	-5%	
Human Resources	1,836,750	1,384,396	(452,354)	-25%	
Corporate Communications	1,725,000	1,296,223	(428,777)	-25%	
Information Infrastructure and Management	2,604,738	2,248,137	(356,601)	-14%	
Project Recoveries	(4,000,000)	(4,427,205)	(427,205)	11%	
Vehicles and Equipment	(156,825)	61,951	218,776	-140%	
Grand Total	41,784,296	36,907,839	(4,876,457)	-12%	