

### Section I – Items for Board of Directors Action

**TO:** Chair and Members of the Executive Committee  
Friday, May 06, 2022 Meeting

**FROM:** Michael Tolensky, Chief Financial and Operating Officer

**RE:** **2022 TRCA BUDGET**

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#### **KEY ISSUE**

Approval of Toronto and Region Conservation Authority's (TRCA) 2022 Budget, including municipal general (operating), capital levies, grants, donations, contract services, application fees, user fees and other revenues.

#### **RECOMMENDATION**

**THAT the 2022 TRCA Budget, and all projects and programs therein, be adopted;**

**THAT TRCA staff be authorized to amend the 2022 Budget, to reflect actual 2021 provincial transfer payment allocations to set the amount of matching levy required by the Conservation Authorities Act;**

**THAT the cost of property taxes imposed by municipalities be included as additional levy to the participating municipalities where the lands are located, excluding the cost of property taxes which are passed on to a third party under a lease or similar agreement;**

**THAT, except where statutory or regulatory requirements provide otherwise, TRCA staff be authorized to enter into agreements with private sector organizations, non-governmental organizations or governments and their agencies for the undertaking of projects which are of benefit to TRCA and funded by the sponsoring organization or agency, including projects that have not been provided for in the approved TRCA budget;**

**AND FURTHER THAT authorized TRCA officials be directed to take such action as may be necessary to implement the foregoing, including obtaining approvals and the signing and execution of documents; and**

**THAT upon approval from the Executive Committee, staff be authorized to include the Asset Management Road Repairs, Black Creek Pioneer Village Accessibility Improvements, successful TRCA Multi-Infrastructure Projects under Canada Community Revitalization Fund (CCRF) and the Development and Engineering Services PARES Project, in the 2022 Operating and Capital Budget (Attachment 1), which will be revised accordingly for Board consideration.**

#### **BACKGROUND**

TRCA's annual budget is partially funded by levies to the upper tier partner municipalities within our jurisdiction as permitted under the Conservation Authorities Act and as set out in regulation. The budget also includes funding from other revenue sources such as contract services, user fees, application fees, internal charge backs, grants from other levels of government and through fundraising or donations.

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### **RATIONALE**

Enclosed in *Attachment 1* is the recommended 2022 Budget, which is composed of operating and capital projects and programs. As a note, the financials within the 2022 Budget are rounded to the nearest thousand, which leads to minor addition differences within the document.

#### Municipal Approvals

Preliminary budgets are prepared each year for submission to TRCA's partner municipalities. Staff meet with municipal staff throughout the year, as required by the budget processes in our partner upper tier municipalities and according to schedules that are set out by each participating municipality. Presentations are made to partner municipality staff and their respective committees and councils.

The funding identified in the recommended apportionment of the levies reflects the amounts that the partner municipalities have approved in their 2022 budgets. Contributions from the City of Toronto and the regional municipalities of Durham, Peel and York have received council approval. The Township of Adjala-Tosorontio and the Town of Mono have been advised of TRCA's levy request.

#### Notice of Meeting

As required by regulation, TRCA has provided 30 days' written notice to its partner municipalities of the date of the meeting at which the Board of Directors will consider the budget, which includes the approved municipal levies.

### **Relationship to Building the Living City, the TRCA 2013-2022 Strategic Plan**

This report supports the following strategy set forth in the TRCA 2013-2022 Strategic Plan:  
**Strategy 9 – Measure performance**

### **FINANCIAL DETAILS**

The 2022 budget is reflective of adapted business models which enabled TRCA to largely maintain service delivery and mitigate net financial losses throughout 2020/21. Staff are prepared to adapt the organization's programming and facilities in response to changing Provincial directives and will monitor actual revenue and expenditures throughout 2022. *Table 1* below provides a comparison of operating and capital budget details by service area in 2021 and 2022.

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**Table 1: Operating and Capital Budget Details by Service Area**

Service Area (SA)	2022 Surplus / (Deficit) (\$)	2021 Surplus / (Deficit) (\$)	Explanation
1. Watershed Studies & Strategies	-	-	
2. Water Risk Management	144,000	282,000	This SA surplus is due to the structure of the Regional Watershed Monitoring Program (RWMP) which crosses SA 2 and 3.
3. Regional Biodiversity	(142,000)	430,000	This SA deficit is reduced by RWMP expenditures which are offset by SA 2.
4. Greenspace Securement & Management	329,000	386,000	This SA surplus is from TRCA's rental program will be used to offset related expenditures in SA 9
5. Tourism & Recreation	344,000	165,000	This SA surplus is attributed to Education & Outreach which crosses SA 5 and 6.
6. Planning & Development	-	19,000	
7. Education & Outreach	(552,000)	(763,000)	This SA deficit is due to expenditures associated to Black Creek Pioneer Village which is offset corporately.
8. Sustainable Communities	-	-	
9. Corporate Services	(116,000)	506,000	This SA deficit is due to increased costs of insurance which is offset by SA 4.
<b>Total</b>	<b>7,000</b>	<b>1,025,000</b>	

### DETAILS OF WORK TO BE DONE

TRCA is committed to supporting everyone's health and well-being while remaining operationally sustainable. Recognizing that circumstances change quickly, TRCA is committed to monitoring and acting swiftly to address changing conditions. Staff will continue to monitor the financial health of the organization and report to the Board of Directors and partner municipalities at minimum, on a quarterly basis and more frequently, should circumstances require.

With respect to the Conservation Authorities Act (CA Act) amendments and Enabling Regulations, TRCA will continue to provide input as part of the Province's CA Act Working Group and inform the Board of Directors of any major developments. As such, staff continue to work with partner municipalities to develop and/or update Memorandums of Understanding, Service Level Agreements and/or Fee-for-Service Agreements to ensure the seamless delivery of shared sustainability objectives.

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**Date: April 1, 2022**

**Attachments: 1**

Attachment 1: 2022 Operating and Capital Budget