



Toronto and Region Conservation Authority

Board of Directors Meeting Agenda

#11/19

January 24, 2020

9:30 A.M.

HEAD OFFICE, 101 EXCHANGE AVENUE, VAUGHAN

Pages

1. ACKNOWLEDGEMENT OF INDIGENOUS TERRITORY
2. MINUTES OF MEETING #10/19, HELD ON NOVEMBER 29, 2019
Meeting Minutes
3. DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF
4. DELEGATIONS
5. PRESENTATIONS
6. CORRESPONDENCE
 - 6.1 A letter dated January 17, 2020 from The Honourable Pauline Browes, Chair, Friends of the Rouge National Urban Park, in regard to Rouge National Urban Park Visitor Centre 5
7. SECTION I - ITEMS FOR BOARD OF DIRECTORS ACTION
 - 7.1 2020 FEE SCHEDULE FOR PUBLIC FACILITIES AND PROGRAMMING 6
 - 7.2 ASHBRIDGES BAY TREATMENT PLANT LANDFORM PROJECT: CONSTRUCTION OF EAST AND CENTRAL BREAKWATERS – CONTRACT PRICE INCREASE 22
 - 7.3 FLIGHT OF THE MONARCHS DAY PROCLAMATION 25

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| 8. | SECTION III - ITEMS FOR THE INFORMATION OF THE BOARD | |
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| 8.2 | PARTNERS IN PROJECT GREEN EXECUTIVE STEERING COMMITTEE MINUTES | 33 |
| 9. | MATERIAL FROM EXECUTIVE COMMITTEE MEETING MEETING #10/19, HELD ON JANUARY 10, 2020 | |
| | <u>Meeting Minutes</u> | |
| 9.1 | SECTION I - ITEMS FOR BOARD OF DIRECTORS ACTION | |
| 9.1.1 | INVESTMENT MANAGEMENT STRATEGY UPDATE | |
| | Approval of Toronto and Region Conservation Authority's Investments Statement of Policy and Procedure. | |
| | (PDF Page 2/91) | |
| 9.1.2 | GREENLANDS ACQUISITION PROJECT FOR 2016-2020 | |
| | Metro Ontario Real Estate Limited (CFN 61286). Acquisition of property located west of The West Mall and south of Dundas Street East, municipally known as 170 The West Mall, in the City of Toronto, under the "Greenlands Acquisition Project for 2016-2020," Flood Plain and Conservation Component, Etobicoke Creek watershed. | |
| | (PDF Page 18/91) | |
| 9.1.3 | GREENLANDS ACQUISITION PROJECT FOR 2016-2020 | |
| | Peel District School Board (CFN 62395). Acquisition of property located at the rear of 12872 Kennedy Road, under the "Greenlands Acquisition Project for 2016-2020," Flood Plain and Conservation Component, Etobicoke Creek watershed. | |
| | (PDF Page 22/91) | |
| 9.1.4 | REGIONAL MUNICIPALITY OF PEEL | |
| | Receipt of a request from the Regional Municipality of Peel, for a conveyance of Toronto and Region Conservation Authority-owned lands located at the northeast corner of Longo Circle and Finch Avenue West in the City of Mississauga, Regional Municipality of Peel, required for the implementation of a daylight triangle and resolution of encroachments onto Toronto and Region Conservation Authority (TRCA) land, Humber River watershed (CFN 60417). | |
| | (PDF Page 26/91) | |

9.1.5 RENEWAL OF INSTALLATION AGREEMENT WITH GREATER TORONTO AIRPORTS AUTHORITY

Receipt of a request from the City of Toronto for Toronto and Region Conservation Authority (TRCA) concurrence renewal of an existing installation agreement with the Greater Toronto Airports Authority (GTAA) (CFN 23033).

(PDF Page 30/91)

9.1.6 MINISTRY OF TRANSPORTATION

Settlement of compensation for Toronto and Region Conservation Authority (TRCA) lands required for the construction of the extension of Highway 427, located north of Zenway Boulevard and East of Regional Road 27, City of Vaughan, Regional Municipality of York, Humber River Watershed (CFN 51576).

(PDF Page 34/91)

9.2 SECTION II - ITEMS FOR EXECUTIVE COMMITTEE ACTION

9.2.1 ADOPTION OF PROVINCIAL VENDOR OF RECORD ARRANGEMENT OSS-00634452 VEHICLE ACQUISITIONS AND UPFITTING

RFP No. 10022400. Adoption of Province of Ontario Vendor of Record (VOR) arrangement OSS-00634452 Vehicle Acquisitions and Upfitting for the period of 2020 through 2022 vehicle acquisition cycle.

(PDF Page 39/91)

9.3 SECTION III- ITEMS FOR THE INFORMATION OF THE BOARD

9.3.1 PERFORMANCE-BASED CONTRACTS

Report regarding a summary of findings regarding performance based contracting practices carried out by Toronto and Region Conservation Authority's (TRCA) regional and municipal partners as well as a review of Infrastructure Ontario's Vendor Performance Program and proposed actions to be completed by TRCA staff.

(PDF Page 42/91)

9.4 SECTION IV - ONTARIO REGULATION 166/06, AS AMENDED

Receipt of Ontario Regulation 166/06, as amended, for applications 10.1-10.7, which were approved or received at the Executive Committee Meeting #10/19, held on January 10, 2020

(PDF Page 45/91)

10. CLOSED SESSION

11. MEMBER MOTIONS

- 11.1 A Notice of Motion dated January 16, 2020 from Paul Ainslie, Councillor, City of Toronto, in regard to a Request for Multi-Use Trail Centennial College Progress Campus and Military Trail Road**

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12. NEW BUSINESS

NEXT MEETING OF THE BOARD OF DIRECTORS #1/20, TO BE HELD ON
FEBRUARY 21, 2020 AT 9:30 A.M. AT HEAD OFFICE, 101 EXCHANGE AVENUE,
VAUGHAN

John MacKenzie, Chief Executive Officer

/am

FRIENDS OF THE ROUGE National Urban Park

Hon. Pauline Browes, P.C. Chair

Peter Bashaw

Hon. Michael Chong, P.C., M.P.

Hon. David Crombie, PC, OC, OOnt

Glenn DeBaermaeker

Hon. Peter Kent, P.C., M.P.

Marlaine Koehler

Keith Laushway

John Livey

Ted Matthews

Heather Moeser

Larry Noonan

January 17, 2020

Jennifer Innis, Chair of the Board
John MacKenzie, CEO
Toronto and Region Conservation Authority
101 Exchange Ave,
Concord, ON L4K 5R6
Via Email

Dear Ms. Innis, Mr. MacKenzie and Members of the TRCA Board:

The Friends of Rouge National Urban Park is so happy to begin the next decade by thanking Toronto and Region Conservation Authority for its support of our work to secure the best location for the Rouge National Urban Park Visitor Centre. As you know, Parks Canada has approved a site east of Meadowvale Road in a natural location that allows visitors to feel like they are leaving the busy urban environment for the peace and quiet of nature. It is only short steps from the park's amenities, trails, and inspiring vistas.

We will be forever grateful to the TRCA for recognizing our concerns and responding by immediately creating a process that brought all parties together to examine the issues and options.

Thanks to your leadership and to many other supporters for our position, Canada's first National Urban Park will be celebrated with a beautiful gateway. The Visitor Centre will be both a tribute to more than three decades of community advocacy to protect and conserve the valley, and an inspiration to new leaders to steward the legacy.

We look forward to celebrating a ground-breaking and ribbon-cutting to a magnificent facility and destination in 2021.

With appreciation,



Pauline Browes
Chair, Friends of the Rouge National Urban Park

cc. Omar McDadi, Acting Field Unit Superintendent, Rouge National Urban Park

10 GUILDWOOD PARKWAY, STE. 627
TORONTO ONTARIO M1E 5B5

EMAIL: PAULINEBROWES@ROGERS.COM

Section I – Items for Board of Directors Action

TO: Chair and Members of the Board of Directors
Meeting #11/19, Friday, January 24, 2020

FROM: Derek Edwards, Director, Parks and Culture

RE: **2020 FEE SCHEDULE FOR PUBLIC FACILITIES AND PROGRAMMING**

KEY ISSUE

Approval of the Toronto and Region Conservation Authority (TRCA) 2020 Fee Schedule for Public Facilities and Programming.

RECOMMENDATION

THAT the 2020 Fee Schedule for Public Facilities and Programming be amended as set out in Attachment 1 and become effective February 1, 2020.

BACKGROUND

Each year, staff conduct a review of the Fee Schedule for Public Facilities and Programming to determine if any changes are required. The review of fees considers the value of TRCA programs and facilities provided to customers and current market conditions, such as comparable fees imposed by other public authorities, like Ontario Parks, local municipalities and other conservation authorities. Proposed changes are brought forward for Board of Directors consideration to ensure TRCA's ecological and social practices are maintained, which include providing inclusive recreation and education experiences to diverse communities while protecting natural and cultural assets. Staff propose to increase fees for select items and restructure the 2020 Fee Schedule for Public Facilities and Programming to facilitate financially sustainable offerings.

At Board of Directors Meeting #8/18, held on October 26, 2018, Resolution #A163/18 was approved as follows:

THAT the 2019 Fee Schedule for Public Facilities and Programming be amended as set out in Attachment 1, and become effective January 1, 2019.

RATIONALE

The following outlines proposed amendments for the 2020 Fee Schedule for Public Facilities and Programming. A copy of the full proposed 2020 Fee Schedule for Public Facilities and Programming is provided as *Attachment 1*. The comparison between 2019 and 2020 fees is displayed in *Attachment 2*. The Access to TRCA Public Facilities Policy is included as *Attachment 3*.

The proposed fee adjustments allow for TRCA to enhance the visitor experience by addressing the wear and tear on our facilities and infrastructure caused by record-breaking numbers of visitors in 2019. Fees are also used to support the gaps in program delivery costs such as Cost of Living Allowance adjustments, utility increases, contract service and supplier costs. Fiscal sustainability of TRCA's public use facilities and education centres is paramount, and in anticipation to receiving the draft regulations arising from the amended Conservation Authorities Act, staff need to consider the potential for the operation of public facilities and programming to be deemed primarily non-core. The proposed changes to the fee schedule will allow TRCA to

Item 7.1

proactively reduce reliance on municipal levy and forge forward with the goal of becoming fully self-sufficient.

Incremental rate increases are proposed in the following areas:

- Child general admission fees at all Conservation Areas
- Adult and senior general admission fees at Bruce's Mill, Petticoat Creek and Heart Lake Conservation Areas
- Pedal boat or rowboat rental per hour and per half day
- Camping fees at Albion Hills, Glen Rouge and Indian Line Campgrounds
- Golfing green and driving range fees
- Educational program and guided tours at Black Creek Pioneer Village
- Parking at Black Creek Pioneer Village
- Overnight Field Centre programs

Additionally, the age categories have been updated to align and be more consistent with other local attractions within our jurisdiction.

In order to provide a greater level of transparency and reflect the needs of the current marketplace, the 2020 Fee Schedule for Public Facilities and Programing "Definition of Terms and Discounts, premiums and promotions" has been updated.

Relationship to Building the Living City, the TRCA 2013-2022 Strategic Plan

This report supports the following strategy set forth in the TRCA 2013-2022 Strategic Plan:

Strategy 7 – Build partnerships and new business models

FINANCIAL DETAILS

The expected TRCA revenue generated from all pricing changes will be \$609,438 (exclusive of tax) based on 90% of 2019 attendance and occupancy values. This assumption is based on an attendance rate of 90% in order to account for inclement weather, mechanical failures, potential education sector labour disruptions, as well as operational challenges that may cause variations to business and program delivery.

As TRCA was fortunate enough this past summer to have near perfect weather during its prime operating season (July and August), attendance increased by approximately 25% over the past year. The probability of this sizable growth happening again next year is remote therefore we have remained conservative with our revenue assumptions above.

DETAILS OF WORK TO BE DONE

Following Board of Directors consideration and approval, TRCA will notify its partner municipalities of the proposed changes to the 2020 Fee Schedule. Also, the 2020 Fee Schedule for Public Facilities and Programming will be made accessible on the TRCA website.

TRCA staff will assess the membership program and bring forth a recommendation for Board consideration in 2020. Staff will also look at the feasibility of pricing unification for like offerings across the organization and new business models for certain offerings, such as seasonal camping. Additionally, staff will explore the viability of introducing fees for non-active use facilities for the 2021 season, such as Tommy Thompson Park and Claireville Conservation Area.

Item 7.1

Report prepared by: Amanda Lazarevski, extension 6425

Emails: amanda.lazarevski@trca.ca

For Information contact: Derek Edwards, extension 5672

Emails: derek.edwards@trca.ca

Date: January 10, 2019

Attachments: 3

Attachment 1: 2020 Fee Schedule for Public Facilities and Programming

Attachment 2: 2019 to 2020 Fee Comparison Calculation Chart

Attachment 3: Access to TRCA Public Facilities

Attachment 1 – TRCA 2020 Fee Schedule Public Facilities and Programming

All fees listed in this Schedule take effect February 1, 2020, unless otherwise noted.

Note: Updated material may be distributed periodically to include supplementary fees which are related to specific program activities, or to reflect changes to the schedule.

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Definition of Terms

1 Age categories

Five general age groups are used throughout the fee schedule as follows, unless otherwise described:

- i) Toddler – any person three years of age or under;
- ii) Child – any person from four to thirteen years of age;
- iii) Adult – any person from fourteen to sixty-four years of age;
- iv) Senior – any person sixty-five years of age or over;
- v) Student – any person with a valid high school, university or college student ID.

Some exceptions to this general age categorization apply to specific fee schedule items and are indicated in within the item section. A Child and/or a Toddler must be accompanied by a paying guardian.

2 General admission

General admission allows for basic access to a specified TRCA venue(s) during a designated operating period(s). Other fees may be charged in addition to, or in lieu of, general admission fees for certain facilities, programs or operating periods, as identified in this fee schedule or under various operating policies.

3 Facilities

Applies to Conservation Areas, Conservation Field Centres, Black Creek Pioneer Village, Tommy Thompson Park, Kortright Centre for Conservation, and Bathurst Glen Golf Course.

4 Conservation Area

Applies to Albion Hills, Bruce's Mill, Boyd, Glen Haffy, Heart Lake and Petticoat Creek. Also included in this definition are the campgrounds at Albion Hills, Glen Rouge and Indian Line.

5 Conservation Field Centres

Applies to Albion Hills Field Centre, Lake St. George Field Centre and Claremont Nature Centre.

6 Camping Permit

This permit states that camping fees include camping for six individuals or a family, per campsite.

7 Group Camper

Applies to members of an organized group staying overnight at a Conservation Area by permit.

8 TRCA Led Day Camper

Applies to day camp participants in TRCA led camp programs at a facility, during regular operating hours.

9 Third Party Led Day Camper

Applies to members of day-cares, day camps, or the like, who are visiting a facility during regular operating hours but are operated by an outside organization.

10 TRCA Led Overnight Camper

Applies to overnight camp participants in TRCA led camp programs. Includes supervision, indoor accommodations, all meals and programs.

11 Third Party Led Overnight Program Participant

Applies to members of an organized group staying overnight at a facility. Includes indoor accommodations, all meals and programs.

12 Supervisory Adults

Visitor groups will be provided with one adult admission for free per every ten students or campers. Any additional adults will be required to pay the full adult admission rate, which varies dependent on the facility.

13 Tour Group

Applies to a pre-arranged, pre-paid program for a group.

14 Twilight

Twilight refers to a time of day that varies depending on the seasons, which is used to determine certain golf fees. From the beginning of the golf season to May 31, twilight is 3:00 pm. June 1 to August 31, twilight is 5:00 pm. September 1 to the end of golf season, twilight is also 3:00 pm.

15 Operating Policies

This fee schedule is provided as a general summary of fees applied by TRCA at its public use facilities and venues. It does not provide, nor is it intended to provide, complete information as to the various regulations and operating policies in effect at these facilities and venues which may relate to individual fee schedule items.

16 Discounts, premiums and promotions

Any fee may be subject to a discount, premium or promotion at the discretion of the respective Manager. Standard discounts include but are not limited to:

- D.1** At Black Creek Pioneer Village and Kortright Centre, fifteen percent (15%) discount for regular per person admission fees, subject to a minimum group size of twenty persons, exclusive of guided tours.
- D.2** At Bathurst Glen Golf Course, ten percent (10%) discount for child and seniors for green fees and the use of the driving range.
- D.3** A support person accompanying a person with a disability will receive free general admission to a maximum ratio of 1:1, at all facilities and events including aquatic facilities and special events.
- D.4** Free general admission for Active Transportation users to TRCA Conservation Areas and the Kortright Centre as per TRCA Admittance Policy

17 Supplementary fees

Not all fees are part of TRCA's fee schedule as approved by the Board of Directors. The sale of retail merchandise or the provision of incidental services represents the most common examples of such fees.

18 Surge Pricing

Fees may be increased during periods when it is an increased demand or special events. High demand periods include but are not limited to camping fees on long weekends, and parking events at Black Creek Pioneer Village, such as York University Convocation and the Rogers Cup.

19 Conservation Membership

Membership to TRCA public use facilities and venues, as well as Credit Valley Conservation (CVC) Conservation Areas.

20 Golf Frequent Player Passes at Bathurst Glen Golf Course and Bruce's Mill

- i) Frequent Player Unlimited Pass**
Allows pass holder to play a round of golf at Bathurst Glen Golf Course anytime (weekdays, weekends, holidays) and receive 20% off merchandise and food. Does not include use of power cart. Non-transferable.
- ii) Twilight Pass**
Allows pass holder to play a round of golf at Bathurst Glen Golf Course during twilight hours only, as defined above. Does not include use of power cart. Non-transferable.
- iii) Junior Pass**
For players 13 and under. Allows pass holder to play a round of golf at Bathurst Glen Golf Course anytime (weekday, weekend, holiday). Does not include use of power cart. Non-transferable.
- iv) Driving Range Pass**
Allows pass holder use of Bathurst Glen Driving Range anytime (weekdays, weekends, holidays), up to 3 large buckets a day. Non-transferable.
- v) 10 Round Golf Pass**
Pre-paid, transferable rounds of golf at Bathurst Glen Golf Course. Redeemable anytime (weekdays, weekends, holidays).
- vi) Seasonal Driving Range Pass**
Allows pass holder to play a round of golf at Bruce's Mill Conservation Area anytime, Monday – Friday, excluding holidays. Does not include use of power cart. Non-transferable.

21 Commercial Fees

To be negotiated and are dependent on various factors such as the location, scale of production or event, if it is during regular operating hours, and associated staff time, including but not limited to filming, photography, outreach programs, and third party event/vendor fees.

| Item | | Description | 2020 Base | 2020 Gross |
|----------|-------------|--|-----------|------------|
| 1 | | For general admission at Conservation Areas, per day; | | |
| | 1.1 | Albion Hills, Boyd and Glen Haffy, toddler | 0.00 | 0.00 |
| | 1.2 | Albion Hills, Boyd and Glen Haffy, child | 3.98 | 4.50 |
| | 1.3 | Albion Hills, Boyd and Glen Haffy, adult | 5.75 | 6.50 |
| | 1.4 | Albion Hills, Boyd and Glen Haffy, senior/student | 4.87 | 5.50 |
| | 1.5 | Bruce's Mill, toddler | 0.00 | 0.00 |
| | 1.6 | Bruce's Mill, child | 3.98 | 4.50 |
| | 1.7 | Bruce's Mill, adult | 6.19 | 7.00 |
| | 1.8 | Bruce's Mill, senior/student | 5.31 | 6.00 |
| | 1.9 | Petticoat Creek and Heart Lake, toddler | 0.00 | 0.00 |
| | 1.10 | Petticoat Creek and Heart Lake, child | 3.98 | 4.50 |
| | 1.11 | Petticoat Creek and Heart Lake, adult | 6.64 | 7.50 |
| | 1.12 | Petticoat Creek and Heart Lake, senior/student | 5.75 | 6.50 |
| 2 | | For fishing at Glen Haffy per day, exclusive of general admission; | | |
| | 2.1 | toddler angling fee | 0.00 | 0.00 |
| | 2.2 | child angling fee | 2.52 | 2.85 |
| | 2.3 | adult/senior/student angling fee | 5.09 | 5.75 |
| | 2.4 | for the use of a fishing pond and picnic shelter, for up to 75 participants, <u>inclusive</u> of general admission and angling fee Monday through Friday, excluding holidays | 895.00 | 1,011.35 |
| 3 | | For a permit for the use of a fishing pond at Headwaters Trout Ponds, inclusive of general admission and use of row boats; | | |
| | 3.1 | up to 75 persons, per day | 1,145.00 | 1,293.85 |
| | 3.2 | each additional participant, per day | 10.00 | 11.30 |
| | 3.3 | for a membership to Headwaters Fly Fisher's Club | 525.00 | 593.25 |
| 4 | | For the rental of a pedal boat or rowboat at Heart Lake; | | |
| | 4.1 | rental per hour | 17.70 | 20.00 |
| | 4.2 | rental per half day (4-hours) | 44.25 | 50.00 |
| 5 | | For a permit to occupy an un-serviced campsite, inclusive of general admission; | | |
| | 5.1 | Albion Hills, per night | 37.50 | 42.38 |
| | 5.2 | Albion Hills, per month (28 nights) | 750.00 | 847.50 |
| | 5.3 | Indian Line, per night | 42.00 | 47.46 |
| | 5.4 | Indian Line, per month (28 nights) | 840.00 | 949.20 |
| | 5.5 | Glen Rouge, per night | 42.00 | 47.46 |
| 6 | | For a permit to occupy a serviced campsite, with water and 15/30 amp hydro hook-ups, inclusive of general admission; | | |
| | 6.1 | Albion Hills, per night | 43.00 | 48.59 |
| | 6.2 | Albion Hills, per month (28 nights) | 860.00 | 971.80 |
| | 6.3 | Albion Hills, per season | 3,311.00 | 3,741.43 |
| | 6.4 | Indian Line, per night | 48.00 | 54.24 |
| | 6.5 | Indian Line, per month (28 nights) | 960.00 | 1,084.80 |
| | 6.6 | Indian Line, per season | 3,840.00 | 4,339.20 |
| | 6.7 | Glen Rouge, per night | 48.00 | 54.24 |
| 7 | | For a permit to occupy a serviced campsite, with water and 50 amp hydro hook-ups, inclusive of general admission; | | |
| | 7.1 | Indian Line, per night | 52.50 | 59.33 |
| | 7.2 | Indian Line, per month (28 nights) | 1,050.00 | 1,186.50 |

| Item | | Description | 2020 Base | 2020 Gross |
|------|------|---|-----------------|-----------------|
| | 7.3 | Indian Line, per season | 4,200.00 | 4,746.00 |
| | 7.4 | Glen Rouge, per night | 52.50 | 59.33 |
| | | | | |
| 8 | | For a permit to occupy a serviced campsite with water, hydro, and sewage hook-up inclusive of general admission; | | |
| | 8.1 | Indian Line, with 30 amp hydro service, per night | 53.00 | 59.89 |
| | 8.2 | Indian Line, with 30 amp hydro service, per month (28 nights) | 1,060.00 | 1,197.80 |
| | 8.3 | Indian Line, with 30 amp hydro service, per season | 4,240.00 | 4,791.20 |
| | 8.4 | Indian Line, with 50 amp hydro service, per night | 57.50 | 64.98 |
| | 8.5 | Indian Line, with 50 amp hydro service, per month (28 nights) | 1,150.00 | 1,299.50 |
| | 8.6 | Indian Line, with 50 amp hydro service, per season | 4,600.00 | 5,198.00 |
| | | | | |
| 9 | | In addition to basic camping fees as specified in items 5.0, 6.0, 7.0, 8.0; | | |
| | 9.1 | for a permit to park an additional vehicle, per night | 12.00 | 13.56 |
| | 9.2 | for a permit to park an additional vehicle, per season | 75.00 | 84.75 |
| | 9.3 | for each additional person occupying a campsite over and above the campground's specified site limit, per night | 10.00 | 11.30 |
| | 9.4 | on a statutory holiday or other designated date, in addition to the basic permit fees | 3.00 | 3.39 |
| | 9.5 | a visitor pass to be purchased by the seasonal camper, for their guests to be able to enter the campground | 75.00 | 84.75 |
| | 9.6 | a security deposit for a seasonal campsite for the following year, per seasonal campsite | 88.50 | 100.00 |
| | 9.7 | site cleanup fee, per campsite | 177.00 | 200.00 |
| | 9.8 | for winter vehicle storage, per vehicle | 177.00 | 200.00 |
| | 9.9 | reservation fee, per reservation made through call centre or at the park | 10.62 | 12.00 |
| | 9.10 | reservation fee, per reservation made online | 9.73 | 11.00 |
| | 9.11 | cancellation fee, per reservation cancelled through call centre or at the park | 12.39 | 14.00 |
| | 9.12 | cancellation fee, per reservation cancelled online | 10.62 | 12.00 |
| | 9.13 | change fee, per reservation changed through call centre or at the park | 7.08 | 8.00 |
| | 9.14 | change fee, per reservation changed online | 6.19 | 7.00 |
| | | | | |
| 10 | | For a permit to occupy a group campsite, exclusive of general admission. | 200.00 – 550.00 | 226.00 - 565.00 |
| | | | | |
| 11 | | For a permit for the use of a group picnic site, exclusive of general admission. | 155.00 – 550.00 | 175.15 - 565.00 |
| | | | | |
| 12 | | For admission to aquatic facilities exclusive of general admission, per day; | | |
| | 12.1 | Albion Hills, ages 2 and over | 3.32 | 3.75 |
| | 12.2 | Petticoat Creek and Heart Lake, ages 2 and over | 4.20 | 4.75 |
| | | | | |
| 13 | | For the use of cross-country ski trails at Albion Hills, inclusive of general admission, per day; | | |
| | 13.1 | toddler | 0.00 | 0.00 |
| | 13.2 | child | 9.07 | 10.25 |
| | 13.3 | adult | 15.27 | 17.26 |
| | 13.4 | senior/student | 12.39 | 14.00 |
| | 13.5 | family living in the same household, with no more than two adults, and their children | 39.82 | 45.00 |
| | | | | |

| Item | | Description | 2020 Base | 2020 Gross |
|------|------|---|-----------------|-----------------|
| 14 | | For the rental of a cross-country ski equipment package consisting of skis, boots and poles; | | |
| | 14.1 | child | 12.39 | 14.00 |
| | 14.2 | adult/senior/student | 18.58 | 21.00 |
| | 14.3 | child, in a group with a reservation, including trail fees, subject to a minimum group size of twenty participants | 13.27 | 15.00 |
| | 14.4 | adult/senior/student, in a group with a reservation, including trail fees, subject to a minimum group size of twenty participants | 26.55 | 30.00 |
| 15 | | For golfing green fees at Bathurst Glen Golf Course; | | |
| | 15.1 | weekday, 18 holes, open - 1:00 pm | 35.40 | 40.00 |
| | 15.2 | weekday, 18 holes, 1:00 pm - twilight | 29.20 | 33.00 |
| | 15.3 | weekday, 18 holes, twilight - close | 24.78 | 28.00 |
| | 15.4 | weekday, 9 holes, any time of day | 22.12 | 25.00 |
| | 15.5 | weekend, 18 holes, open - 1:00 pm | 38.94 | 44.00 |
| | 15.6 | weekend, 18 holes, 1:00 pm - twilight | 35.40 | 40.00 |
| | 15.7 | weekend, 18 holes, twilight - close | 26.55 | 30.00 |
| 16 | | For golf equipment rentals at Bathurst Glen Golf Course; | | |
| | 16.1 | 18 holes power cart | 28.32 | 32.00 |
| | 16.2 | 9 holes power cart | 21.24 | 24.00 |
| | 16.3 | pull cart | 7.08 | 8.00 |
| | 16.4 | club set | 22.12 | 25.00 |
| 17 | | For driving range fees at Bathurst Glen Golf Course; | | |
| | 17.1 | small bucket | 11.50 | 13.00 |
| | 17.2 | large bucket | 14.16 | 16.00 |
| | 17.3 | jumbo bucket | 26.55 | 30.00 |
| 18 | | For golf tournaments at Bathurst Glen Golf Course; | 35.00 - 80.00 | 39.55 - 90.40 |
| 19 | | For driving range fees at Bruce's Mill; | | |
| | 19.1 | small bucket | 9.73 | 11.00 |
| | 19.2 | large bucket | 13.27 | 15.00 |
| | 19.3 | jumbo bucket | 23.01 | 26.00 |
| 20 | | For frequent player passes at Bathurst Glen Golf Course and Bruce's Mill; | | |
| | 20.1 | Bathurst Glen Golf Course, Frequent Player Unlimited Pass | 1,799.00 | 2,032.87 |
| | 20.2 | Bathurst Glen Golf Course, Twilight Pass | 599.00 | 676.87 |
| | 20.3 | Bathurst Glen Golf Course, Junior Pass | 300.00 | 339.00 |
| | 20.4 | Bathurst Glen Golf Course, Driving Range Pass | 599.00 | 676.87 |
| | 20.5 | Bathurst Glen Golf Course, 10 Round Golf Pass | 325.00 | 367.25 |
| 21 | | For driving range frequent player pass at Bruce's Mill; | 499.00 | 563.87 |
| 22 | | For general admission to Black Creek Pioneer Village, per day; | | |
| | 22.1 | toddler | 0.00 | 0.00 |
| | 22.2 | child | 11.00 | 12.43 |
| | 22.3 | adult | 15.00 | 16.95 |
| | 22.4 | senior | 12.00 | 13.56 |
| | 22.5 | student | 12.00 | 13.56 |
| 23 | | For participation in educational programs at Black Creek Pioneer Village, per participant; | | |
| | 23.1 | TRCA Led Day Camper, for a week of summer camp | 220.00 - 330.00 | 220.00 - 330.00 |

| Item | | Description | 2020 Base | 2020 Gross |
|------|------|--|-----------------|-----------------|
| | 23.2 | half day educational program, for a minimum number of twenty participants | 240.00 – 310.00 | 240.00 – 310.00 |
| | 23.3 | full day educational program, for a minimum number of twenty participants | 300.00 – 400.00 | 300.00 – 400.00 |
| | 23.4 | for the Dickson's Hill School program, for a minimum number of twenty participants | 280.00 – 400.00 | 280.00 – 400.00 |
| 24 | | For ticketed special events at Black Creek Pioneer Village; | | |
| | 24.1 | Christmas by Lamplight - ages 1 and under | 0.00 | 0.00 |
| | 24.2 | Christmas by Lamplight - ages 2 - 13 | 26.95 - 31.95 | 30.45 - 36.10 |
| | 24.3 | Christmas by Lamplight - adult/senior/student | 31.95-36.95 | 36.10 - 41.75 |
| | 24.4 | Storytime with Santa - ages 1 and under | 0.00 | 0.00 |
| | 24.5 | Storytime with Santa - ages 2 - 13 | 23.95 - 25.95 | 27.06 - 29.32 |
| | 24.6 | Storytime with Santa - adult/senior/student | 20.95 - 22.95 | 23.67 - 25.95 |
| 25 | | For specialized programs and workshops at Black Creek Pioneer Village; | | |
| | 25.1 | Heritage Trade Workshop | 94.95 | 107.29 |
| | 25.2 | Guide and Scout Day | 14.00 | 14.00 |
| | 25.3 | Girl Guides of Ontario Days | 19.00 | 19.00 |
| | 25.4 | for the Homeschool Day Program and Workshops | 0.00 - 19.00 | 0.00 - 19.00 |
| 26 | | For a Guided Program at Black Creek Pioneer Village, as part of a tour group with a reservation to a minimum of twenty participants, including general admission; | 240.00 – 400.00 | 240.00 – 400.00 |
| 27 | | For parking at Black Creek Pioneer Village, exclusive of special events; | | |
| | 27.1 | Black Creek Pioneer Village visitor parking, per vehicle, per day, exclusive of general admission | 7.52 | 8.50 |
| | 27.2 | non-visitor parking, per vehicle, per day | 8.85 | 10.00 |
| | 27.3 | weekly pass, per vehicle | 39.82 | 45.00 |
| | 27.4 | monthly pass, per vehicle | 80.00 | 90.40 |
| 28 | | For general admission at the Kortright Centre for Conservation, per day; | | |
| | 28.1 | toddler | 0.00 | 0.00 |
| | 28.2 | child | 2.65 | 3.00 |
| | 28.3 | adult | 7.52 | 8.50 |
| | 28.4 | senior | 5.75 | 6.50 |
| 29 | | For participation in a weekend or evening public program at Kortright Centre for Conservation; | | |
| | 29.1 | child | 6.64 | 7.50 |
| | 29.2 | adult | 12.83 | 14.50 |
| | 29.3 | senior | 6.64 | 7.50 |
| 30 | | For participation in camps, programs, workshops, or parties, at Kortright Centre for Conservation; | | |
| | 30.1 | TRCA Led Day Camper, for a week of summer camp | 216.00 – 280.00 | 216.00 – 280.00 |
| | 30.2 | half day education program, to a maximum number of thirty participants | 200.00 – 250.00 | 200.00 – 250.00 |
| | 30.3 | full day education program, to a maximum of thirty participants | 375.00 – 410.00 | 375.00 – 410.00 |
| | 30.4 | same day bookings for groups using facility for self-guided activities, during non-programming time, to a maximum of thirty participants | 50.00 | 50.00 |
| | 30.5 | for adult courses, per participant | 169.00 - 429.00 | 190.97 - 484.77 |

| Item | | Description | 2020 Base | 2020 Gross |
|-----------|--------------|--|------------------|------------------|
| | 30.6 | for adult workshops, per participant | 10.00 - 79.00 | 11.30 - 89.27 |
| | 30.7 | for children's birthday parties, to a maximum of fifteen children and three adults | 300.00 | 339.00 |
| | 30.8 | for the Nature School Program, per participant | 55.00 - 2,600.00 | 55.00 - 2,600.00 |
| | 30.9 | for the Little Saplings Parent and Tot Program | 65.00 - 130.00 | 73.45 - 146.90 |
| | 30.10 | for the Growing with Nature Program | 25.00 | 25.00 |
| | 30.11 | for corporate programs, per participant, for a minimum of 20 participants | 11.00 - 20.00 | 12.43 - 22.60 |
| | 30.12 | for the Homeschool Program | 80.00 - 130.00 | 80.00 - 130.00 |
| 31 | | For the Magical Christmas Forest at Kortright Centre for Conservation; | | |
| | 31.1 | toddler - ages 1 and under | 0.00 | 0.00 |
| | 31.2 | child - ages 2 and over | 24.00 | 27.12 |
| | 31.3 | adult/senior/student | 29.00 | 32.77 |
| 32 | | For each day visit, at a Conservation Area, Black Creek Pioneer Village or Kortright Centre for Conservation, per Third Party Led Day Camper; | 3.99 – 20.00 | 4.50 - 22.60 |
| 33 | | For the Maple Syrup Festival at Bruce's Mill and Kortright Centre for Conservation; | | |
| | 33.1 | toddler | 0.00 | 0.00 |
| | 33.2 | child | 5.75 | 6.50 |
| | 33.3 | adult | 8.85 | 10.00 |
| | 33.4 | senior | 5.75 | 6.50 |
| | 33.5 | guided tour, as part of a tour group up to a maximum of thirty participants | 220.00 - 255.00 | 248.60 - 288.15 |
| | 33.6 | daily parking, per vehicle, exclusive of admission fees | 3.54 | 4.00 |
| 34 | | For each TRCA Led Day Camper, at a Conservation Field Centre; | | |
| | 34.1 | per participant, per day | 50.00 | 50.00 |
| | 34.2 | per participant, per week | 225.00 | 225.00 |
| | 34.3 | Lake St. George Field Centre, per week (includes canoeing) | 280.00 | 280.00 |
| 35 | | For each TRCA Led Overnight Camper, at a Conservation Field Centre; | | |
| | 35.1 | per participant, per night | 120.00 | 135.60 |
| | 35.2 | per participant, per week | 720.00 | 813.60 |
| 36 | | For Overnight Weekend Program Participant, at a Conservation Field Centre; | | |
| | 36.1 | child, Friday to Sunday | 145.00 | 163.85 |
| | 36.2 | adult, Friday to Sunday | 155.00 | 175.15 |
| 37 | | For Overnight School Group Program Participant at a Conservation Field Centre, per participant, effective September 1, 2020; | | |
| | 37.1 | child, Monday to Wednesday | 188.50 | 213.01 |
| | 37.2 | youth, Wednesday to Friday | 174.00 | 196.62 |
| | 37.3 | adult, Monday to Wednesday | 188.50 | 213.01 |
| | 37.4 | adult, Wednesday to Friday | 174.00 | 196.62 |
| 38 | | For each participant in a public program at Conservation Field Centre, per day; | 12.00 - 39.00 | 13.56 - 44.07 |

| Item | | Description | 2020 Base | 2020 Gross |
|------|------|---|-----------------------------------|------------|
| 39 | | For TRCA led Specialist High Skills Major Certification programs, at Kortright Centre for Conservation, Black Creek Pioneer Village, Tommy Thompson Park and Conservation Field Centres; | | |
| | 39.1 | per participant, full day, with meals | 75.00 | 75.00 |
| | 39.2 | per participant, full day, without meals | 65.00 | 65.00 |
| | 39.3 | per participant, half day, with meals | 45.00 | 45.00 |
| | 39.4 | per participant, half day, without meals | 35.00 | 35.00 |
| | 39.5 | per participant, overnight, with meals | 150.00 | 150.00 |
| 40 | | Black Creek Pioneer Village Membership valid for general admission, inclusive of parking fees; | | |
| | 40.1 | individual membership | 60.00 | 67.80 |
| | 40.2 | family & friends membership, admission for up to four individuals | 95.00 | 107.35 |
| 41 | | Kortright Centre Membership valid for admission, inclusive of parking fees; | | |
| | 41.1 | individual membership | 50.00 | 56.50 |
| | 41.2 | family & friends membership, admission for up to four individuals | 85.00 | 96.05 |
| 42 | | Conservation Membership valid for general admission to all TRCA and CVC conservation areas, Black Creek Pioneer Village, Kortright Centre for Conservation, and Tommy Thompson Park; | | |
| | 42.1 | individual membership | 75.00 | 84.75 |
| | 42.2 | family & friends membership; admission for up to six individuals | 135.00 | 152.55 |
| 43 | | For any Commercial Fees; | to be negotiated with third party | |

| Item | | Description | 2019 Base | 2019 Gross | 2020 Base | 2020 Gross | % Base Increase | \$ Base Increase | 90% of 2019 Attendance/ Occupancy | 2020 Expected Base Revenue |
|------|--|--|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|--------------------------------------|----------------------------|
| 1 | | For general admission at Conservation Areas, per day; | | | | | | | | |
| 1.2 | | Albion Hills, Boyd and Glen Haffy, child | 3.54 | 4.00 | 3.98 | 4.50 | 12.43% | 0.44 | 12,461 | 5,483 |
| 1.6 | | Bruce's Mill, child | 3.54 | 4.00 | 3.98 | 4.50 | 12.43% | 0.44 | 3,222 | 1,418 |
| 1.7 | | Bruce's Mill, adult | 5.75 | 6.50 | 6.19 | 7.00 | 7.65% | 0.44 | 12,009 | 5,284 |
| 1.8 | | Bruce's Mill, senior/student | 4.87 | 5.50 | 5.31 | 6.00 | 9.03% | 0.44 | 2,985 | 1,314 |
| 1.10 | | Petticoat Creek and Heart Lake, child | 3.54 | 4.00 | 3.98 | 4.50 | 12.43% | 0.44 | 32,848 | 14,453 |
| 1.11 | | Petticoat Creek and Heart Lake, adult | 5.75 | 6.50 | 6.64 | 7.50 | 15.48% | 0.89 | 93,387 | 83,114 |
| 1.12 | | Petticoat Creek and Heart Lake, senior/student | 4.87 | 5.50 | 5.75 | 6.50 | 18.07% | 0.88 | 11,575 | 10,186 |
| 4 | | For the rental of a pedal boat or rowboat at Heart Lake; | | | | | | | | |
| 4.1 | | rental per hour | 15.93 | 18.00 | 17.70 | 20.00 | 11.11% | 1.77 | 986 | 1,744 |
| 4.2 | | rental per half day (4-hours) | 35.00 | 39.55 | 44.25 | 50.00 | 26.43% | 9.25 | 95 | 874 |
| 5 | | For a permit to occupy an un-serviced campsite, inclusive of general admission; | | | | | | | | |
| 5.1 | | Albion Hills, per night | 35.00 | 39.55 | 37.50 | 42.38 | 7.14% | 2.50 | 1,419 | 3,548 |
| 5.3 | | Indian Line, per night | 37.50 | 42.38 | 42.00 | 47.46 | 12.00% | 4.50 | 1,124 | 5,058 |
| 5.5 | | Glen Rouge, per night | 37.50 | 42.38 | 42.00 | 47.46 | 12.00% | 4.50 | 1,883 | 8,473 |
| 6 | | For a permit to occupy a serviced campsite, with water and 15/30 amp hydro hook-ups, inclusive of general admission; | | | | | | | | |
| 6.1 | | Albion Hills, per night | 40.50 | 45.77 | 43.00 | 48.59 | 6.17% | 5.20 | 4,532 | 23,564 |
| 6.3 | | Albion Hills, per season | 2,945.00 | 3,327.85 | 3,311.00 | 3,741.43 | 12.43% | 366.00 | 77 | 27,999 |
| 6.4 | | Indian Line, per night | 43.50 | 49.16 | 48.00 | 54.24 | 10.34% | 4.50 | 7,475 | 33,639 |
| 6.5 | | Indian Line, per month (28 nights) | 870.00 | 983.10 | 960.00 | 1,084.80 | 10.34% | 90.00 | 146 | 13,122 |
| 6.6 | | Indian Line, per season | 3,495.00 | 3,949.35 | 3,840.00 | 4,339.20 | 9.87% | 345.00 | 65 | 22,356 |
| 6.7 | | Glen Rouge, per night | 43.50 | 49.16 | 48.00 | 54.24 | 10.34% | 4.50 | 7,988 | 35,948 |
| 7 | | For a permit to occupy a serviced campsite, with water and 50 amp hydro hook-ups, inclusive of general admission; | | | | | | | | |
| 7.2 | | Indian Line, per month (28 nights) | 970.00 | 1,096.10 | 1,050.00 | 1,186.50 | 8.25% | 80.00 | 27 | 2,160 |
| 7.3 | | Indian Line, per season | 3,888.00 | 4,393.44 | 4,200.00 | 4,746.00 | 8.02% | 312.00 | 3 | 842 |
| 7.4 | | Glen Rouge, per night | 48.00 | 54.24 | 52.50 | 59.33 | 9.38% | 4.50 | 663 | 2,985 |
| 8 | | For a permit to occupy a serviced campsite with water, hydro, and sewage hook-up inclusive of general admission; | | | | | | | | |
| 8.2 | | Indian Line, with 30 amp hydro service, per month (28 nights) | 970.00 | 1,096.10 | 1,060.00 | 1,197.80 | 9.28% | 90.00 | 5 | 486 |
| 8.3 | | Indian Line, with 30 amp hydro service, per season | 3,880.00 | 4,384.40 | 4,240.00 | 4,791.20 | 9.28% | 360.00 | 23 | 8,424 |
| 8.4 | | Indian Line, with 50 amp hydro service, per night | 53.00 | 59.89 | 57.50 | 64.98 | 8.49% | 4.50 | 662 | 2,981 |
| 8.5 | | Indian Line, with 50 amp hydro service, per month (28 nights) | 1,080.00 | 1,220.40 | 1,150.00 | 1,299.50 | 6.48% | 70.00 | 16 | 1,134 |
| 8.6 | | Indian Line, with 50 amp hydro service, per season | 4,320.00 | 4,881.60 | 4,600.00 | 5,198.00 | 6.48% | 280.00 | 5 | 1,512 |
| 9 | | In addition to basic camping fees as specified in items 5.0, 6.0, 7.0, 8.0; | | | | | | | | |
| 9.1 | | for a permit to park an additional vehicle, per night | 10.00 | 11.30 | 12.00 | 13.56 | 20.00% | 2.00 | 899 | 1,798 |
| 9.3 | | for each additional person occupying a campsite over and above the campground's specified site limit, per night | 5.00 | 5.65 | 10.00 | 11.30 | 100.00% | 5.00 | 6,606 | 33,030 |
| 9.9 | | reservation fee, per reservation made through call centre or at the park | 8.85 | 10.00 | 10.62 | 12.00 | 20.00% | 1.77 | 2,091 | 3,701 |
| 9.10 | | reservation fee, per reservation made online | 8.85 | 10.00 | 9.73 | 11.00 | 9.94% | 0.88 | 5,238 | 4,609 |
| 9.11 | | cancellation fee, per reservation cancelled through call centre or at the park | 5.31 | 6.00 | 12.39 | 14.00 | 133.33% | 7.08 | 239 | 1,689 |
| 9.12 | | cancellation fee, per reservation cancelled online | 5.31 | 6.00 | 10.62 | 12.00 | 100.00% | 5.31 | 299 | 1,587 |
| 9.13 | | change fee, per reservation changed through call centre or at the park | 5.31 | 6.00 | 7.08 | 8.00 | 33.33% | 1.77 | 258 | 457 |
| 9.14 | | change fee, per reservation changed online | 5.31 | 6.00 | 6.19 | 7.00 | 16.57% | 0.88 | 143 | 126 |
| 14 | | For the rental of a cross-country ski equipment package consisting of skis, boots and poles; | | | | | | | | |
| 14.1 | | child | 12.00 | 13.56 | 12.39 | 14.00 | 3.25% | 0.39 | 1,445 | 564 |
| 14.2 | | adult/senior/student | 17.25 | 19.49 | 18.58 | 21.00 | 7.71% | 1.33 | 481 | 639 |
| 15 | | For golfing green fees at Bathurst Glen Golf Course; | | | | | | | | |
| 15.1 | | weekday, 18 holes, open - 1:00 pm | 33.63 | 38.00 | 35.40 | 40.00 | 5.26% | 1.77 | 10,350 | 18,320 |
| 15.5 | | weekend, 18 holes, open - 1:00 pm | 37.17 | 42.00 | 38.94 | 44.00 | 4.76% | 1.77 | 4,320 | 7,646 |
| 15.6 | | weekend, 18 holes, 1:00 pm - twilight | 30.97 | 35.00 | 35.40 | 40.00 | 14.30% | 4.43 | 1,800 | 7,974 |
| 17 | | For driving range fees at Bathurst Glen Golf Course; | | | | | | | | |
| 17.3 | | jumbo bucket | 24.77 | 27.99 | 26.55 | 30.00 | 7.19% | 1.78 | 748 | 1,331 |
| 19 | | For driving range fees at Bruce's Mill; | | | | | | | | |
| 19.1 | | small bucket | 8.85 | 10.00 | 9.73 | 11.00 | 10.00% | 0.88 | 428 | 377 |
| 19.2 | | large bucket | 12.39 | 14.00 | 13.27 | 15.00 | 7.14% | 0.88 | 800 | 704 |
| 19.3 | | jumbo bucket | 21.24 | 24.00 | 23.01 | 26.00 | 8.33% | 1.77 | 77 | 137 |
| 20 | | For frequent player passes at Bathurst Glen Golf Course and Bruce's Mill; | | | | | | | | |
| 20.2 | | Bathurst Glen Golf Course, Twilight Pass | 549.00 | 620.37 | 599.00 | 676.87 | 9.11% | 50.00 | 48 | 2,385 |
| 23 | | For participation in educational programs at Black Creek Pioneer Village, per participant; | | | | | | | | |
| 23.1 | | TRCA Led Day Camper, for a week of summer camp | 220.00 - 280.00 | 220.00 - 280.00 | 220.00 - 330.00 | 220.00 - 330.00 | | | 304 | 4,905 |
| 23.2 | | half day educational program, for a minimum number of twenty | 240.00 - 300.00 | 240.00 - 300.00 | 240.00 - 310.00 | 240.00 - 310.00 | | | 667 | 6,669 |
| 23.3 | | full day educational program, for a minimum number of twenty | 280.00 - 380.00 | 280.00 - 380.00 | 300.00 - 400.00 | 300.00 - 400.00 | | | 554 | 11,088 |
| 23.4 | | for the Dickson's Hill School program, for a minimum number of | 280.00 - 400.00 | 280.00 - 400.00 | 280.00 - 400.00 | 280.00 - 400.00 | | | 0 | |
| 24 | | For ticketed special events at Black Creek Pioneer Village; | | | | | | | | |
| 24.5 | | Storytime with Santa - ages 2 - 13 | 23.00 - 25.00 | 25.99 - 28.25 | 23.95 - 25.95 | 27.06 - 29.32 | 0.00% | 0.95 | 262 | 249 |
| 24.6 | | Storytime with Santa - adult/senior/student | 20.00 - 22.00 | 22.60 - 24.86 | 20.95 - 22.95 | 23.67 - 25.95 | 0.00% | 0.95 | 312 | 297 |
| 25 | | For specialized programs and workshops at Black Creek Pioneer Village; | | | | | | | | |
| 25.1 | | Heritage Trade Workshop | 80.00 | 90.40 | 94.95 | 107.29 | 18.69% | 14.95 | 17 | 256 |
| 25.2 | | Guide and Scout Day | 12.00 | 12.00 | 14.00 | 14.00 | 16.67% | 2.00 | 323 | 646 |
| 26 | | For a Guided Program at Black Creek Pioneer Village, as part of a tour group with a reservation to a minimum of twenty participants, including general admission; | 240.00 - 380.00 | 240.00 - 380.00 | 240.00 - 400.00 | 240.00 - 400.00 | 0.00% | 0.00 | 337 | 6,732 |
| 27 | | For parking at Black Creek Pioneer Village, exclusive of special events; | | | | | | | | |
| 27.1 | | Black Creek Pioneer Village visitor parking, per vehicle, per day, exclusive of general admission | 6.20 | 7.00 | 7.52 | 8.50 | 21.32% | 1.32 | 15,598 | 20,589 |
| 27.2 | | non-visitor parking, per vehicle, per day | 6.20 | 7.00 | 8.85 | 10.00 | 42.73% | 2.65 | 39,600 | 104,940 |
| 27.3 | | weekly pass, per vehicle | 26.55 | 30.00 | 39.82 | 45.00 | 0.00% | 13.27 | 2,214 | 29,380 |
| 27.4 | | monthly pass, per vehicle | 76.00 | 85.88 | 80.00 | 90.40 | 0.00% | 4.00 | 765 | 3,060 |
| 30 | | For participation in camps, programs, workshops, or parties, at Kortright Centre for Conservation; | | | | | | | | |

| Item | | Description | 2019 Base | 2019 Gross | 2020 Base | 2020 Gross | % Base Increase | \$ Base Increase | 90% of 2019 Attendance/ Occupancy | 2020 Expected Base Revenue |
|--|------|---|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|--------------------------------------|----------------------------|
| | 30.2 | half day education program, to a maximum number of thirty participants | 200.00 – 220.00 | 200.00 – 220.00 | 200.00 – 250.00 | 200.00 – 250.00 | 0.00% | 25.00 | 66 | 1,643 |
| | 30.3 | full day education program, to a maximum of thirty participants | 375.00 – 400.00 | 375.00 – 400.00 | 375.00 – 410.00 | 375.00 – 410.00 | 0.00% | 10.00 | 13 | 126 |
| | | | | | | | | | | |
| 36 | | For Overnight Weekend Program Participant, at a Conservation Field Centre: | | | | | | | | |
| | 36.1 | child, Friday to Sunday | 140.00 | 158.20 | 145.00 | 163.85 | 3.57% | 5.00 | 985 | 4,923 |
| | 36.2 | adult, Friday to Sunday | 150.00 | 169.50 | 155.00 | 175.15 | 3.33% | 5.00 | 132 | 662 |
| | | | | | | | | | | |
| 37 | | For Overnight School Group Program Participant at a Conservation Field Centre, per participant, effective September 1, 2020: | | | | | | | | |
| | 37.1 | child, Monday to Wednesday | 182.00 | 205.66 | 188.50 | 213.01 | 3.57% | 6.50 | 538 | 3,498 |
| | 37.2 | youth, Wednesday to Friday | 168.00 | 189.84 | 174.00 | 196.62 | 3.57% | 6.00 | 707 | 4,244 |
| | 37.3 | adult, Monday to Wednesday | 182.00 | 205.66 | 188.50 | 213.01 | 3.57% | 6.50 | 24 | 158 |
| | 37.4 | adult, Wednesday to Friday | 168.00 | 189.84 | 174.00 | 196.62 | 3.57% | 6.00 | 33 | 200 |
| | | | | | | | | | | |
| Expected TRCA Impact from all Pricing Changes | | | | | | | | | | 609,438 |

Attachment 3 – ACCESS TO TRCA PUBLIC FACILITIES

BACKGROUND

Toronto and Region Conservation Authority (TRCA) recognizes and promotes the full participation of all residents in educational, cultural and recreational programs and services, as per TRCA's Admittance Policy. Through a variety of offerings, TRCA's public-use facilities engage diverse user groups, including persons with disabilities, financially challenged individuals and groups, children and Active Transportation users.

TRCA continually strives to promote inclusion and access for all. The following outlines a number of programs that TRCA has implemented to help alleviate barriers to participation and encourage greater access to nature-based cultural and recreational experiences.

Program with Brampton and Caledon Public Libraries

CVC and TRCA created a program with the City of Brampton and Town of Caledon Public Libraries to provide access to financially challenged individuals and groups. Conservation Parks Family and Friends Memberships are available for "checkout" at Brampton and Caledon public libraries. This program offers free access to TRCA and CVC parks, promoting inclusivity, encouraging nature-based experiences, supporting healthy communities, and increasing awareness of the parks.

Program with the Region of Peel

In partnership with CVC, TRCA has been collaborating with the Region of Peel Healthy Communities Initiative to "get more kids, more active, more often". TRCA and CVC have provided free admission opportunities to students and their families. This program has increased access to the outdoors to promote lifelong engagement. Staff teams are working together to develop new programs that encourage more students to participate more often in nature based recreational and cultural experiences.

Canoo (formerly known as the Cultural Access Pass program)

TRCA participates in the Institute for Canadian Citizenship's *Canoo* program, which celebrates multiculturalism by offering new Canadian citizens free general admission to our country's natural and cultural treasures. As a participating cultural attraction, Black Creek Pioneer Village welcomes Canoo members every year. This initiative has been extended to TRCA's parks to provide Canoo members with greater access to our facilities.

Active Transportation Policy

Committed to promoting active transportation, TRCA continues to work with municipal and industry partners to formalize additional trail access points to Conservation Areas and to expand trail connections. This will encourage more people to enjoy nature-based recreation more often, and will help reduce sedentary lifestyles.

Free Admission Programs

TRCA's public-use facilities offer free admission programs to promote access and inclusion. Black Creek is part of the Museums + Arts Pass (MAP) Program, which is an outreach and social equity initiative managed by Sunlife Financial in partnership with Toronto Public Libraries. This initiative provides free access to cultural institutions for people living in priority neighborhoods.

At all TRCA public-use facilities, free general admission is offered to toddler ages 0-3. Through the Ontario Teacher's College membership, teachers receive free admission at all facilities. Participants of Vaughan Culture Days (formally Doors Open) and Doors Open Toronto receive free admission to the Kortright Centre and Black Creek Pioneer Village, respectively. In October, the Kortright Centre also offers a Family Adventure Walk in the Forest in October where families can participate free of charge and children are encouraged to participate in "forest school inspired" activities. TRCA also waives admission fees for support persons accompanying visitors with disabilities to alleviate barriers to experiencing culture and nature-based outdoor recreation.

TRCA continues to explore new opportunities that will help people engage with nature more often. Inclusivity and accessibility are priorities at our facilities. Staff is committed to expanding current initiatives and providing our diverse communities with even more opportunities in the years to come.

Section I – Items for Board of Directors Action

TO: Chair and Members of the Board of Directors
Meeting #11/19, Friday, January 24, 2020

FROM: Michael Tolensky, Chief Financial and Operating Officer

RE: **ASHBRIDGES BAY TREATMENT PLANT LANDFORM PROJECT:
CONSTRUCTION OF EAST AND CENTRAL BREAKWATERS –
CONTRACT PRICE INCREASE**

KEY ISSUE

Price increase to Contract No.10021138 due to the associated delays in execution of the implementation Agreement for the Ashbridges Bay Treatment Plant Landform Project, in the City of Toronto.

RECOMMENDATION

WHEREAS Toronto and Region Conservation Authority (TRCA) and the City of Toronto have an executed construction Agreement to allow TRCA to implement the Ashbridges Bay Treatment Plant Landform in partnership and/or on behalf of the City of Toronto (Toronto Water);

AND WHEREAS TRCA requires marine based general contracting services to deliver the construction of the east and central breakwaters;

AND WHEREAS TRCA solicited tenders through a publicly advertised process and awarded Contract No. 10021138 to H.R. Doornekamp Construction Ltd. for \$27,363,894 at Board of Directors Meeting #6/19 RES.#A146/19;

AND WHEREAS Toronto Water has approved the extension of the contract and assumed all financial implications of the extension in the construction agreement with TRCA;

AND WHEREAS the bid validity period for the H.R. Doornekamp Construction Ltd. approved in Board of Directors Meeting #6/19 RES. A#A146/19, expired on October 19, 2019 and upon review of the City of Toronto and TRCA request to extend the validity period, to December 20, 2019, bid prices were increased;

THEREFORE, LET IT BE RESOLVED THAT Contract No. 10021138 for marine based general contracting services awarded to H.R. Doornekamp Construction Ltd. be increased by a total cost not to exceed \$3,185,866, plus applicable taxes, for a total revised contract value of \$ 30,549,760, to be expended as authorized by TRCA staff;

THAT TRCA staff be authorized to approve additional expenditures to a maximum of \$318,587 (approximately 10% of the project cost), plus applicable taxes, in excess of the contract cost as a contingency allowance if deemed necessary;

AND FURTHER THAT authorized TRCA officials be directed to take whatever action may be required to implement the contract extension, including the obtaining of necessary approvals and the signing and execution of any documents.

BACKGROUND

On May 2, 2012, TRCA was notified of the Toronto Council decision on April 10 and 11, 2012 to direct Toronto Water to enter into a joint initiative with TRCA to lead an Environmental Assessment Study that considers a landform south of the Ashbridge's Bay Wastewater Treatment Plant, to provide for the construction of the Coatsworth Cut stormwater treatment wetland and combined sewer overflow high-rate treatment facility, and that integrates these projects with other projects planned for the area.

At Authority Meeting #5/12, held on June 22, 2012, RES.#A96/12 provided staff direction to lead the Environmental Assessment Study, in collaboration with Toronto Water, Parks, Forestry and Recreation, Toronto Waterfront Secretariat, and Toronto Waterfront Revitalization Corporation. TRCA then proceeded to undertake a Conservation Ontario Class Environmental Assessment (Class EA) to support the advancement of the project, resulting in the study entitled "Ashbridges Bay Erosion and Sediment Control Project – Conservation Ontario Class EA". This Class EA study identified a preferred alternative that consists of erosion and sediment control structures that integrate with the lakefill area required for the City's planned facilities and provides a long-term solution to address the sedimentation issue within the Coatsworth Cut navigation channel which TRCA currently maintains through a \$250,000 per year dredging program.

In June 2014, Toronto City Council authorized the finalization of the Environmental Study Report for the Class EA and authorized Toronto Water to undertake the detailed design of the Ashbridges Bay Treatment Plant Landform Project as a joint initiative to be led by TRCA. In 2017, TRCA coordinated the detailed design for the Ashbridges Bay Treatment Plant Landform, incorporating the approved design concepts as outlined in the City of Toronto's Coatsworth Cut and Don River and Central Waterfront EAs and TRCA's Ashbridges Bay Erosion and Sediment Control EA.

The final design of the Ashbridges Bay Treatment Plant Landform Project consists of approximately 27 ha of new land (lakefill) and is composed three distinct elements:

- a 16.4 ha land base protected by an armourstone headland-cobble beach system and a rip rap revetment;
- a 710 m long central breakwater, constructed from the west side of Coatsworth Cut; and
- a smaller 100 m long east breakwater, constructed from the southernmost headland of Ashbridges Bay Park.

At Board of Directors meeting #4/19, held on April 26, 2019, RES.#A58/19 provided staff with direction to negotiate and enter into and execute one or more service agreements with the City of Toronto to construct the Ashbridges Bay Treatment Plant Landform. Simultaneously, the City of Toronto authorized TRCA staff to initiate the prequalification for general contractors and preparation of tender documents prior to the finalization of the construction Agreement in order to commence work for this project on July 1, 2019 to align with restricted activity fisheries timing windows.

RATIONALE

At Board of Directors meeting #6/19, held on July 26, 2019, RES.#A146/19 awarded Request for Tender No.10021138 to H.R. Doornekamp Construction Ltd. for the marine based construction of the Central and East Breakwaters. The formal award of the contract would be contingent on the execution of the final agreement between TRCA and the City of Toronto. As specified in the tender documents, the bid validity period allowed TRCA to secure the bid prices for H.R. Doornekamp Construction Ltd. for 120 days from the tender closing date of June 21, 2019.

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TRCA continued working with Toronto Water to finalize the construction Agreement through their respective legal counsels. As draft Agreements were being circulated, the bid validity period expired on October 19, 2019. This added a level of risk which included the withdrawal of the bid, thus delaying the procurement process with adverse impact on the delivery of services for the Project. At the request of Toronto Water, TRCA issued a formal request to H.R. Doornekamp Construction Ltd. to extend their bid validity.

H.R. Doornekamp Construction Ltd. responded with a revised bid validity date of December 20, 2019 with a change in their bid prices. The increased bid prices were directly attributed to the project schedule changes from what was previously outlined in the tender. They included higher costs for site preparation during winter conditions and securement of aggregate stone. The increased bid prices were reviewed by TRCA and City of Toronto staff and deemed reasonable. It should also be noted the additional costs would not surpass the bid value of the second lowest bid during the procurement process.

The response was reviewed by Toronto Water and approval was given for TRCA to move forward with H.R. Doornekamp Construction Ltd.'s revised bid price. As there was still opportunity to refine the budget associated with the construction Agreement between TRCA and Toronto Water this increase in cost was incorporated prior to finalization.

Relationship to Building the Living City, the TRCA 2013-2022 Strategic Plan

This report supports the following strategies set forth in the TRCA 2013-2022 Strategic Plan:

Strategy 2 – Manage our regional water resources for current and future generations

Strategy 7 – Build partnerships and new business models

Strategy 12 – Facilitate a region-wide approach to sustainability

FINANCIAL DETAILS

The estimated project cost for construction of the Ashbridges Bay Treatment Plant Landform Project is \$96.0 million net of all applicable taxes (\$97.7 million net of HST recoveries). TRCA had refined the budget to reflect the additional costs associated with H.R. Doornekamp Construction Ltd.'s revised bid price prior to executing the construction Agreement. The construction Agreement will facilitate the transfer of funds from Toronto Water to TRCA allowing the recovery of all implementation expenses on a cost recovery basis plus an administrative fee (to not exceed 5%). Funds to support the contract for RFT 10021138 will be tracked under account code 183-02.

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Date: January 12, 2020

Section I – Items for Board of Directors Action

TO: Chair and Members of the Board of Directors
Meeting #11/19, Friday, January 24, 2020

FROM: Darryl Gray, Director, Education and Training

RE: **FLIGHT OF THE MONARCHS DAY PROCLAMATION**

KEY ISSUE

Approval of a TRCA proclamation of Flight of the Monarch Day, on August 22nd, 2020, as well as TRCA application for mayoral proclamations in local watershed municipalities in support of Flight of the Monarch Day, August 22nd 2020.

RECOMMENDATION

WHEREAS TRCA is the national host of the Monarch Nation program, a federally funded program seeking to achieve community activation to support species at risk in Canada;

WHEREAS Monarch Nation brings together a collective of partners in Ontario and across Canada, whose combined experience and expertise in educating the public about species at risk, particularly monarch butterflies, places them in an ideal position to advocate for the monarch butterfly;

AND WHEREAS the monarch butterfly is designated as a species at risk in Ontario and Canada by The Committee on the Status of Endangered Wildlife in Canada (COSEWIC), Government of Canada *Species at Risk Act* (SARA) and Species At Risk in Ontario (SARO);

THEREFORE LET IT BE RESOLVED THAT TRCA proclaim August 22, 2020 as Flight of the Monarchs Day;

THAT an application for a mayoral proclamation be made to TRCA's local watershed municipalities to recognize August 22, 2020 as Flight of the Monarchs Day;

AND FURTHER THAT TRCA staff work with the Government of Canada to seek adoption of a nationally-recognized day of awareness related to the monarch butterfly and other species at risk.

BACKGROUND

Monarch butterflies are one of the most iconic and cherished insects in North America. Their epic 5,000-kilometre migration from eastern Canada to the forests of central Mexico begins in late August each year. In 2013, the eastern population of monarch butterflies dropped by 95 per cent, resulting in the smallest recorded population since the mid-1990s. Since 2013, the population has rebounded, owing in part to the collective efforts of thousands of individuals, groups and communities across Canada, however the monarch's future remains in peril. *Flight of the Monarchs Day* is an opportunity to celebrate the growing movement to protect monarch butterflies and the astonishing phenomenon of their migration as their epic journey southward begins.

Since 2009, TRCA has administered the Monarch Teacher Network of Canada, educating

Item 7.3

teachers about monarch butterflies, and empowering them to use monarch butterflies as a lens through which to engage children with nature. Building on the success of the Monarch Teacher Network of Canada, in 2018 TRCA was awarded a \$1,125,000 grant from Environment Canada to develop and deliver the Monarch Nation program to improve engagement and awareness related to species at risk with children aged 6-12 years old. Using the monarch butterfly as the ambassador species to represent all species at risk in Canada, TRCA, through Monarch Nation, collaborates with partners across Canada to deliver programming that raises awareness of the need to protect species at risk while supporting community action to restore and enhance local habitat. Monarch Nation partners are as follows:

- Cambridge Butterfly Conservatory
- David Suzuki Foundation
- Mission Monarch, Montreal
- Monarch Teacher Network, Manitoba Region
- Mersey Tobeatic Research Institute, Nova Scotia
- Robert Bateman Foundation
- Royal Botanical Gardens

Since Monarch Nation began in May 2018, over 40,000 children and more than 1100 educators across Canada have been engaged in species-at-risk education, and close to 50,000 native plants have been installed to create habitat for species at risk.

RATIONALE

Programming for Monarch Nation is developed and delivered regionally through local partnerships, in collaboration and coordination with TRCA, with the intent to meet the specific local needs of individual communities and ensure long-term viability of the program. An essential element of TRCA's role in leading Monarch Nation is ensuring consistency in performance measurement, providing additional resources and supporting materials, as well as administering social media and website content. The centralized support of these functions enhances efficiency for partners as well as providing unified messaging related to monarch butterflies and species at risk for the end users.

In order to continue to advance the work of Monarch Nation, TRCA is leading the creation of a national event, Flight of the Monarchs Day, that will provide a vital opportunity to increase community awareness related to species at risk and engage new communities in the work of habitat restoration and enhancement, as well as raise the visibility of the Monarch Nation program and extend its reach into new areas across Canada. Additionally, direct engagement of municipal councils through official proclamations of Flight of the Monarchs Day, will provide improved opportunities for collaboration between local municipalities and community partners in achieving goals related to conservation of monarch butterflies and other important species that are currently at risk.

Summer 2020 will be the final summer of the program which is scheduled to end in March 2021: an ideal time to raise the profile of the program and ensure momentum carries through and beyond the end of the funding period.

Relationship to Building the Living City, the TRCA 2013-2022 Strategic Plan

This report supports the following strategy set forth in the TRCA 2013-2022 Strategic Plan:

Strategy 5 – Foster sustainable citizenship

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FINANCIAL DETAILS

Funding for the Monarch Nation program is provided through a Government of Canada grant. The expenses are tracked under account code 366-56/14160.

DETAILS OF WORK TO BE DONE

TRCA staff will prepare necessary materials for TRCA's proclamation of Flight of the Monarchs Day, including events, press releases and any supporting promotional materials.

TRCA staff will prepare a support package for organizations wishing to hold an event as part of Flight of the Monarchs Day, to be available as a download from the Monarch Nation website.

TRCA staff will also support Monarch Nation partners in requesting official proclamations of Flight of the Monarchs Day from local watershed municipalities.

Report prepared by: Rachel Stewart, extension 5880

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Date: January 9, 2020

Section III – Items for the Information of the Board

TO: Chair and Members of the Executive Committee
Meeting #11/19, Friday, January 24, 2020

FROM: John MacKenzie, Chief Executive Officer

RE: **UPDATE ON MEMORANDUMS OF UNDERSTANDING AND SERVICE LEVEL AGREEMENTS WITH PARTNER MUNICIPALITIES**

KEY ISSUE

Update on work underway and required support to achieve Memorandums of Understanding (MOUs) and Service Level Agreements (SLAs) with Partner Municipalities in the context of the updated *Conservation Authorities Act* and emerging regulations.

RECOMMENDATION

WHEREAS Toronto and Region Conservation Authority (TRCA) RES.#A121/19, adopted at the June 21, 2019 Board of Directors meeting, directed staff to pursue and execute updated Memorandums of Understanding (MOUs) and Service Level Agreements (SLAs) with its partner municipalities in accordance with the amendments to the *Conservation Authorities Act* made by Bill 108 and designed to improve accountability and transparency around the work of conservation authorities funded by municipalities;

AND WHEREAS the *Conservation Authorities Act* amendments prompt the need for agreements for non-mandatory programs and services to be negotiated with regional municipalities, City of Toronto and lower tier municipalities as part of the transition plan process following proclamation of the enabling regulations associated with the Bill 108 amendments to the *Conservation Authorities Act*;

AND WHEREAS TRCA delivers a significant amount of value-added services to its partner municipalities that will be further strengthened through SLAs, where formal agreements do not currently exist;

AND WHEREAS TRCA staff have held numerous meetings with municipal representatives in our jurisdiction since receiving Board of Directors direction on June 21, 2019;

THEREFORE, LET IT BE RESOLVED THAT staff continue to work with partner municipalities to execute updated MOUs and SLAs based on mutually agreed upon services;

THAT the Board of Directors representatives in lower tier municipalities request support from their municipal staff in ensuring that consideration is given for TRCA to be relieved from standard purchasing requirements based on their unique expertise and within the scope and mandate of the *Conservation Authorities Act* (e.g. flood and erosion management) in a manner similar to the City of Toronto and other municipalities in our jurisdiction;

THAT staff report back to the Board of Directors on the progress of these agreements once draft *Conservation Authorities Act* regulations are released;

AND FURTHER THAT the Clerk and Manager, Policy, so advise municipal partners.

BACKGROUND

The *Conservation Authorities Act* (CA Act) was amended on June 6, 2019 as part of Schedule 2 of Bill 108, which was entitled the “More Homes, More Choice Act”. While Bill 108 is now law, many of the provisions of the amended CA Act are still subject to enabling regulations to be proclaimed by the Lieutenant Governor (Cabinet) or by the Minister. Proposed regulations to enact the new legislation include:

- Mandatory Program and Service Regulations - standards and requirements;
- Transition Regulation - Transition Plan, consultation, timeframe to achieve compliance;
- Governing apportionment of operating expenses and capital costs; and
- Classes of programs and services for fees and prescribed amounts.

The Province is proposing to consult with both conservation authorities (CAs) and municipalities beyond the preliminary consultation that was just completed in fall of 2019. However, no timelines for further consultation have been provided at the time this report was prepared. These regulations will dictate financing arrangements for mandatory services funded by upper tier municipalities. Financing for non-mandatory services will be addressed through the MOUs and SLAs executed as part of future (2021) annual budget processes and beyond.

TRCA’s services to municipalities vary depending on partner needs and TRCA’s area of expertise. A high-level overview of TRCA’s suite of existing and proposed partner services is provided below:

Development and Environmental Assessment Planning and Permitting

- Technical support in implementing the natural heritage, natural hazard, water resource and source protection policies of municipal and provincial policies and plans; and,
- Voluntary project review with agencies (e.g. Metrolinx) to confirm consistency with relevant legislation and plans.

Studies, Assessments, and/or Reviews

- Environmental Assessments (or similar assessments) and other required studies to support projects associated with valley land and waterfront development (e.g., trail, access, watercourse, and slope stabilization improvements);
- Review of geotechnical investigation and/or other external reports; and,
- Manage and/or execute floodplain studies.

Ecological Restoration, Planting, and Wildlife Management

- Development and implementation of long-term, multi-year restoration strategies.
- Terrestrial and aquatic restoration (e.g., wetland, shoreline, stream, and meadow restoration; habitat implementation; aquatic plantings; drainage and culverts; pond decommissioning);
- Forestry services (e.g., Forest Management plans, stand tending/thinning, hazard assessment and mitigation, forest health monitoring);
- Planting services (e.g., supply of nursery stock, tree and shrub plantings/site prep/mulching);
- Invasive species management plans and implementation; and,

Item 8.1

- Wildlife and ecosystem management (e.g. Canada Geese, beavers, meadow management, etc.).

Conservation Land Management and Trails

- Trail planning, development, design and implementation.

Monitoring

- Monitoring, measuring, and reporting on environmental indicators that follow standardized and recognized approaches at various scales and link to other long-term monitoring programs and data (e.g., Aquatic and terrestrial habitat and benthic communities; geomorphology, surface water quality, stream temperature, hydrology, groundwater etc.); and,
- Species at risk monitoring.

Erosion Monitoring and Management

- Erosion hazard monitoring;
- Erosion studies and analysis;
- Project implementation (e.g., Geotechnical analysis; hydro-geologic analysis/modelling; topographic, aerial and hydrographic surveying, design and drafting);
- Remediation/mitigation of erosion (e.g., slope stabilization, bank stabilization); and,
- Construction management

Property Management

- Real estate planning, appraisal and valuation services including acquisitions, negotiating licenses, lease matters, filling rental dwelling vacancies; and
- Asset management, including maintenance and recapitalization of buildings and structures, as well as natural asset management services.

Watershed Planning

- Sub-watershed studies and Watershed Plans, including updates to existing studies and plans, and assistance with implementation of management actions.

Climate Change and Applied Research

- Climate change risk scoping for both corporate and community sectors, climate modelling to identify vulnerabilities, applied research to support development and implementation of community energy and emissions plans, vulnerability assessments, and other applied research and scientific studies;
- Climate change planning activities, framework development and support in convening capacity building workshops among municipal staff to identify local priorities; and,
- Supporting municipal involvement in binational management efforts for Lake Ontario involving collaboration with Environment and Climate Change Canada and the Ontario Ministry of Environment, Conservation and Parks.

Community/Business/Industry Engagement, Education and Community Learning

- Engagement of community on sustainability actions to support the protection of ecosystem health;
- Engagement of businesses and employees in the industrial, commercial, and institutional sectors;

Item 8.1

- Improve efficiencies, utilize local community support, and implement a broad range of climate change-related urban renewal initiatives through the Sustainable Neighbourhood Action Program (SNAP);
- Planning and delivery of community engagement and learning events and programming;
- Delivery of Community-based Restoration Events (tree planting, meadow plantings) and watershed clean-up events;
- Delivery of mobile environmental education programs to elementary and high school students including Watershed on Wheels, the Aquatic Plants Program and the Yellow Fish Road Storm Drain Marking program; and,
- Delivery of English as a Second Language outreach programs that introduce newcomer adults to their local green spaces. Field trips introduce newcomers to conservation areas, trail networks, and recreational opportunities that are close to home; and,
- Public and stakeholder consultation.

Archaeology

- Archaeology research, assessment, excavation, and reporting on Stages 1, 2, 3, and 4 work;
- Archaeological artifact storage and management for TRCA and partner projects;
- Archaeological research, reports, and management plans for designated sites; and,
- Interpretation of archaeological resources; and Heritage Impact Assessments.

Agriculture (conventional and urban agriculture)

- Technical support pertaining to agri-environmental Best Management Practices (i.e., project planning, design, and implementation); and,
- Community supported Urban Agriculture programs on TRCA owned or managed lands

Other General TRCA Services

- Master planning and design of public use areas and trails;
- Detailed park area management plans;
- GIS/LIDAR and other mapping services;
- Remote aerial survey, photography and monitoring work; and,
- Stormwater management pond maintenance and repairs.

Update on Discussions with Municipalities

Following TRCA Board direction on June 21, 2019, TRCA's CEO and Senior Leadership Team reached out to staff at all upper tier and lower tier partner municipalities in order to initiate discussions on new or updated MOUs and SLAs. Meetings were scheduled involving the CEO, TRCA senior staff and senior leaders of municipalities. A sample structure of the agreement is also being provided to some municipalities as part of the meeting agenda.

TRCA has received support from regional municipalities of Durham, Peel, and York and the City of Toronto for maintaining its current services as part of 2020 budget deliberations. It has been mutually established that discussion on proposed SLAs and MOUs will be considered as part of the transition process following the enactment of the new legislation and promulgation of new regulations.

TRCA currently provides a range of value-added services to both lower tier and upper tier municipalities based on council approved direction, project specific-procurement agreements, and/or partnership MOUs.

Item 8.1

The City of Toronto has supported and advanced this partnership through an update to their Financial Control By-Law updated on December 13, 2018. Section 22 of the updated By-Law highlights delivery of approved capital projects, operating programs and partner funded projects of TRCA related to waterways, ravines and the Lake Ontario waterfront based on the following conditions:

- TRCA must use an open, competitive bidding process consistent with the City's procurement policies and processes;
- TRCA must comply with, and requires that, all vendors comply with the City's (i) Fair Wage Policy; (ii) Labour Trades and Contractual Obligations in the Construction Industry Policy; and (iii) Non -Discrimination Policy;
- TRCA undertakes the work on a cost recovery basis; and
- The work is done under agreement with TRCA on terms and conditions satisfactory to the Deputy City Managers and City Solicitor

Through discussions with municipal partners, TRCA staff are seeking opportunities to establish protocols and mechanisms similar to those that exist with the City of Toronto in order to streamline procurement approval processes.

Meetings with TRCA's lower tier municipalities, while still underway, have led to agreement on the importance of developing new standardized agreements to ensure consistency, accountability, and transparency. In many of these meetings, suggestions have been forthcoming on how to better collaborate to achieve shared desired outcomes.

Many of the meetings have confirmed the importance of TRCA as a resource and delivery agent of municipal programs and projects to achieve shared objectives. In addition, the meetings have led to productive discussions related to matters of mutual interest, cooperation on funding opportunities/grant applications and real property and land management.

Relationship to Building the Living City, the TRCA 2013-2022 Strategic Plan

This report supports the following strategy set forth in the TRCA 2013-2022 Strategic Plan:

Strategy 7 – Build partnerships and new business models

DETAILS OF WORK TO BE DONE

TRCA will:

- Communicate, once known, to the Board of Directors, municipal partners and relevant stakeholders, information related to the draft enabling regulations;
- Continue to meet with municipal partners to define services based on municipal preferences and needs, and the enabling regulations;
- Work with municipal partners to address any potential procurement approvals or required by-law amendments to support updated MOUs and SLAs; and,
- Update existing, and finalize new, SLAs and MOUS, as appropriate.

The timing of the above will depend on when the Province releases and finalizes the enabling regulations.

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Date: January 17, 2020



MINUTES OF PARTNERS IN PROJECT GREEN EXECUTIVE MANAGEMENT COMMITTEE MEETING #3/19 November 28th, 2019

The Partners in Project Green Executive Management Committee met at Pearson Convention Centre – 2638 Steeles Avenue East, Brampton, Ontario.

John Coyne and Todd Ernst called the meeting to order at 12:30 pm

PRESENT

| | |
|---|-----------------|
| John Coyne (Unilever Canada) | Co-Chair |
| Todd Ernst (Toronto Pearson) | Co-Chair |
| Learie Miller (Region of Peel) | Advisory Member |
| Michelle Brown (Bentall Kennedy) | Voting Member |
| Maxx Kochar (Silver Dart Group) | Voting Member |
| Tim Faveri (Maple Leaf Foods) | Voting Member |
| Doug Whillans (City of Brampton) | Advisory Member |
| Scott Hendershot (Pratt & Whitney Canada) | Advisory Member |
| Jack Heath (City of Markham) | Voting Member |
| Darryl Gray (TRCA) | Voting Member |
| Joel Longland (TRCA) | Staff |
| Eric Meliton (TRCA) | Staff |

REGRETS

| | |
|---|---------------|
| Brad Chittick (Hydrogen Business Council) | Voting Member |
| John Mackenzie (TRCA) | Voting Member |
| Scott Pegg (Ernst & Young LLP) | Voting Member |
| Teresa Schoonings (Bimbo Canada) | Voting Member |
| Erica Brabon (Black and MacDonald) | Voting Member |
| Chris Fonseca (City of Mississauga) | Voting Member |
| Paul Vicente (City of Brampton) | Voting Member |

**Participant attended via teleconference*

ACTION SUMMARY FOR MEETING #3/19

| Meeting | Action # | Description | Owner |
|---------|----------------|--|---------------|
| #3/19 | #PPG A7/19 | Deferral of selection of 2020 EMC meeting dates | Joel Longland |
| #3/19 | #PPG A8/19 | Deferral of discussion for support of Toronto Pearson multi-modal transit hub | Joel Longland |
| #3/19 | #PPG A9/19 | Investigate opportunities to reuse/donate or recycle office furniture through Material Exchange and learn from other companies doing similar activities (e.g. IKEA) | Eric Meliton |
| #3/19 | #PPG A10/19 | Research opportunities to expand offerings of Recycling Collection Drive and/or pairing it with educational materials around 'fast fashion' | Eric Meliton |
| #3/19 | #PPG A11/19 | For the Plastics "hackathon" ensure that provincial and federal stakeholders are invited; make use of City of Brampton's experience in organizing hackathon events | Eric Meliton |
| #3/19 | #PPG A12/19 | Explore ways to further monetize PPG's membership and value proposition (e.g. website screen capacity, exclusive promotional opportunities, customized membership revenue opportunities) | Joel Longland |

RESOLUTION SUMMARY

| Meeting | Topic | Motion | Moved | Seconded | Status |
|---------|-----------------------------------|---|------------|------------|--|
| #3/19 | APPROVAL OF MEETING MINUTES #2/19 | THAT the Minutes of Meeting #2/19, held on July 25th, 2019 be approved. | N/A | N/A | Deferred to next meeting due to minutes not being made available in advance. |
| #3/19 | ADJOURNMENT | THAT the Meeting of #3/19 be adjourned. | John Coyne | Todd Ernst | CARRIED by consensus |

NEXT MEETINGS

TBD

Locations to be confirmed

SUPPORTING MATERIALS

Review of Meeting #1/19 Action Items. No new Action items identified in Meeting #2/19.

| Meeting | Action # | Description | Owner/Status |
|---------|------------|---|---|
| #1/19 | #PPG A4/19 | PPG staff to work with PPG members to track performance (usage and frequency rates) of the initial installation of the 132 electric vehicle charges and to determine if PPG members have installed additional stations. | Underway. Will be part of Region of Peel ZEV strategy development. Nathaniel Magder. |
| #1/19 | #PPG A5/19 | PPG staff to investigate whether it is within the scope of PPG to identify what we, as a region, could do to stay within 1.5 degree warming. | Determined that Municipalities are leading this. |
| #1/19 | #PPG A6/19 | PPG staff reach out to municipalities or waste companies to see if it is possible to gather better waste data from the ICI sector in the Pearson Eco-Business Zone. | Ongoing. Will be inviting to Waste Challenge in Q1 2020. Eric Meliton / Alyssa Kelly. |

PPG UPDATES

Highlights of 2019 member engagement activities and program performance

EMC members received a high-level update on member engagement activities and program performance for 2019. Highlights included:

- 86 total members (as of November 28, 2019)
- New ambassadors for 2019: Ainsworth, Black & MacDonald, Global Electric Electronic Processing (GEEP), Smart Centres, and Schneider Electric
- New members for 2019: B12Give, EnviroPod, Starlight Investments, Swiss EcoLine, Vaughan Chamber of Commerce, SodaStream, and Renteknik Group
- New Eco-Solution Providers for 2019: Volta Energy and WMC Water Management
- Program updates from Water Stewardship, Energy Performance & Low Carbon Transportation, Waste Management, and Communications & Engagement
 - Water Stewardship – Municipal Water Efficiency Eco-Cluster, Federation of Canadian Municipalities (FCM) Green Municipal Fund grant submission, Tom Longboat Raingarden / Pollinator habitat project award recognitions received

(John Coyne) Has there been any consideration to replicate the FCM funding with other municipalities in our TRCA jurisdiction? (e.g. City of Brampton, City of Markham)

- Energy Performance & Low Carbon Transportation – Energy Leaders Consortium, Region of Peel Zero-Emissions Vehicle Strategy, Region of Peel Alternative Fuels and Fuel Efficiency
- Waste Management – Material Exchange, Recycling Collection Drive

(John Coyne) Is there an ability for the team to generate more impactful exchanges? (e.g. volume, participation, alignment of incentives, recognition programs)

(Todd Ernst) Can there be a shift in focus on low-hanging fruit opportunities?

(Michelle Brown) Can there be a capacity in assisting with the re-purposing of furniture for commercial stakeholders?

(Tim Faveri) Can we learn from national/international organizations (e.g. IKEA) and align with larger scale programs (e.g. ReStore Network or Habitat for Humanity) to assist with deconstruction and salvage related efforts?

(Scott Hendershot) Can we incorporate learnings from Green Standards in the industry?

(Maxx Kochar) We need this program to focus on social innovators and NGO's who specialize in this space.

(John Coyne) Identify stakeholders who can assist with deconstruction and dismantling as an added program support to be explored.

(Jack Heath) Companies and organizations are seeking ways to replace/procure existing office furniture with ergonomic versions. Can companies re-purpose and recover furniture to be ergonomic?

(Todd Ernst) Is there a program capacity to increase the offering of the Recycling Collection Drive? Diabetes Canada has established fixed drop-off boxes at GO Stations.

(Eric Meliton) Sharing that Malaz Sebai, Program Manager for Waste Management has left PPG as of November 2019. Program Management will be supported by Eric Meliton on an interim basis.

(Michelle Brown) We should focus the program on fast fashion and the environmental impacts of those trends.

- Communications & Engagement – PPG Breakfast Series 2019, Planting events sponsored by Toronto Pearson, Marquee events, People Power Challenge (PPC) 2019

(Todd Ernst) What were the results in terms of uptake for PPC 2019 after the hiatus in 2018?

(Joel Longland) Because the program was to be redeveloped starting in February, there was limited time for promotion and recruitment. 2020 will allow for more recruitment time, starting in January/February 2020 vs. April/May as occurred in 2019.

EMC Input on Future Projects

EMC members received an update of future projects in development, which include:

Small-to-Medium (SME) Energy Management Consortium

Two-year program that guides SME manufacturers through “low-hanging fruit” energy efficiency projects, graduating to larger capital investments and installing an energy management system for continuous reporting and optimization. 10 SME manufacturers being recruited in the GTA for December 2019 onboarding.

Plastics Challenge

Plastics challenge in April/May 2020 (in partnership with Pollution Probe) to provide a space for the development of innovative solutions to support increased plastic waste diversion within the business sector and the transition to a circular economy. One-day “hackathon-like” event to develop tangible solutions to common challenges faced by businesses in addressing the issue of plastic waste. Challenge format will allow participants to explore solutions in an experiential atmosphere that encourages active participation.

(John Coyne) We need to ensure that there are provincial and federal stakeholder invitations to this event.

(Doug Whillans) City of Brampton has specialized staff who have run a variety of stakeholder hackathons. An offer to introduce to PPG has been provided.

(Jack Heath) City of Markham has made a declaration to stop using single use plastics in operational and community buildings.

2020 Communications, Engagement, Events

EMC was provided a list of 2020 communication priorities for input and commentary:

- Update and clarify value proposition
- Update communication of programs and services
- Update membership benefits to reflect current programs, events
- Communication updates to be reflected in: website, membership package, marketing collateral

(John Coyne) What would PPG Communications do in 2020 with unlimited resources?

(Joel Longland) Priority would be to focus on membership structure, obtain tier organizational input/strength/resources, adjust/fix membership benefits, classify differences, and make information accessible and sharing of best practices the focus.

(Learie Miller) Is there a way to debrief and obtain feedback from PPG 2019 Forum? Have you established a mechanism to canvas for new suggestions? Have you found a way to circle back to the 166 registrants to the event?

(Joel Longland) We are going to provide a post-event thank you survey. We have a planned debrief meeting a week after the event. We will continue to review insights, input, constructive feedback and ideas.

(Michelle Brown) Is there a way to incorporate more showcase opportunities of PPG at Pearson Airport (e.g. terminal showcase)?

(Todd Ernst) Terminal showcases are prioritized for paid advertisers, however with a new CEO focused on sustainability and environmental initiatives, our environmental presence may be well received.

(Doug Whillans) Wanted to thank PPG for the CEERP showcase at this event as it provides a strategic alignment for our launch in 2020.

(Tim Faveri) Has PPG explored ways to further monetize their existing marketing/advertising space (e.g. website screen capacity, exclusive promotional opportunities, customized membership revenue opportunities)?

ADJOURNMENT

ON MOTION, the meeting adjourned at 1:30 p.m., on November 28th, 2019.

John Coyne

Co-Chair

Todd Ernst

Co-Chair



Councillor Paul W. Ainslie

City of Toronto Councillor
Ward 24 Scarborough-Guildwood

Chair, General Government and Licensing Committee
Chair, Board of Management of the Toronto Zoo



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January 16, 2020

Clerk and Manager, Policy
Toronto and Region Conservation Authority
Board of Directors
101 Exchange Avenue
Vaughan, ON L4K 5R6

Agenda Item for the January 24, 2020, Toronto and Region Conservation Authority Board of Directors meeting

Request for Multi-Use Trail Centennial College Progress Campus and Military Trail Road

Recommendation:

1. That the Toronto Region Conservation Authority include funding to plan for the design and implementation process to complete a Military Trail Multi-Use Trail to Centennial College Progress Campus in the 2020 budget process.
2. That Toronto Region Conservation Authority staff report back to the Board of Directors at the scheduled April 24, 2020 Board of Directors meeting on the progress to restore connections and bridges between the Centennial College Progress Campus and Military Trail Road to create a multi-use trail including the funding required for the project.

Within the Highland Creek watershed – where Markham Branch meets Malvern Branch - there is a confluence with naturalized trail, which extends from the rear of the Centennial College Progress Campus (941 Progress Avenue) all the way to Military Trail road. However the multi-use trail, along with bridge connections over the watershed, is not properly connected and accessible. The existing trail is disconnected and allows individuals to only reach a certain section. Access points exist from both the rear of the Centennial College and from the Military Trail, however the trails remain obstructed and disconnected.

An accessible, properly connected, and uninterrupted multi-use trail would allow the residents, students, and nature lovers to walk or cycle to the College campus and to Markham Road, thereby easing the need to drive and put less pressure on traffic in the area. The multi-use trail would also provide access for recreational use such as biking, hiking, nature activities from Centennial College (just south of Highway 401) all the way to the shore of Lake Ontario at the mouth of Highland Creek.

Thank you, in advance, for your consideration of this request.

Sincerely,

Paul W. Ainslie
City of Toronto Councillor
Ward 24 Scarborough-Guildwood

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