

Executive Committee Meeting #4/19 was held at TRCA Head Office, on Friday, May 3, 2019. The Chair, Jennifer Innis, called the meeting to order at 9:36 a.m.

PRESENT

Jennifer Innis	Chair
Jack Heath	Vice-Chair
Paul Ainslie	Member
Vincent Crisanti (<i>in: 9:50 a.m.</i>)	Member
Dipika Damerla (<i>in: 9:55 a.m.</i>)	Member
Joanne Dies	Member
Linda Jackson (<i>in: 10:12 a.m.</i>)	Member
Gord Highet	Member
Mike Mattos	Member
Anthony Perruzza	Member

ABSENT

Ronald Chopowick	Member
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The Chair recited the Acknowledgement of Indigenous Territory.

RES.#B37/19 - MINUTES OF MEETING #3/19, HELD ON APRIL 5, 2019 AND SPECIAL MEETING HELD ON APRIL 12, 2019.

Moved by:	Paul Ainslie
Seconded by:	Jack Heath

THAT the Executive Committee approves the minutes of meeting #3/19, held on April 5, 2019 and the Special Meeting held on April 12, 2019.

CARRIED

RES.#B38/19 - PRESENTATION – 2019 BUDGET.

Moved by:	Jack Heath
Seconded by:	Gord Highet

THAT the Executive Committee receives the 2019 Budget presentation.

CARRIED

2019 Budget

Presented by: Michael Tolensky
Chief Financial and Operating Officer

May 2019

Presentation Content

2019 TRCA Budget

2019 Capital and Operating (General) Levy by Service Area

Apportionment of 2019 Operating (General) Levy

2019 Full-time Equivalent Employees (FTEs)

Service Areas

- Service Area 1 – Watershed Studies and Strategies
- Service Area 2 – Water Risk Management
- Service Area 3 – Regional Biodiversity
- Service Area 4 – Greenspace Securement and Management
- Service Area 5 – Tourism and Recreation
- Service Area 6 – Planning and Development Review
- Service Area 7 – Education and Outreach
- Service Area 8 – Sustainable Communities
- Service Area 9 – Corporate Services
- TRCA Budget – All Service Areas

2019 TRCA Budget (\$000s)

Service Area	Revenue	Expenditures	Reserves	Net Surplus (Deficit)
1. Watershed Studies and Strategies	3,856	3,806	0	50
2. Water Risk Management	93,753	93,611	0	143
3. Regional Biodiversity	22,212	22,249	-100	-137
4. Greenspace Securement and Management	12,740	10,577	0	2,163
5. Tourism and Recreation	20,688	18,922	0	1,766
6. Planning and Development Review	11,772	11,401	0	371
7. Education and Outreach	16,246	16,267	20	-1
8. Sustainable Communities	10,435	10,434	0	1
9. Corporate Services	12,452	26,712	13,935*	-324
Total	204,154	213,979	13,855	4,030

*Head Office - Construction Financing

2019 Capital and Operating (General) Levy by Service Area (\$000s)

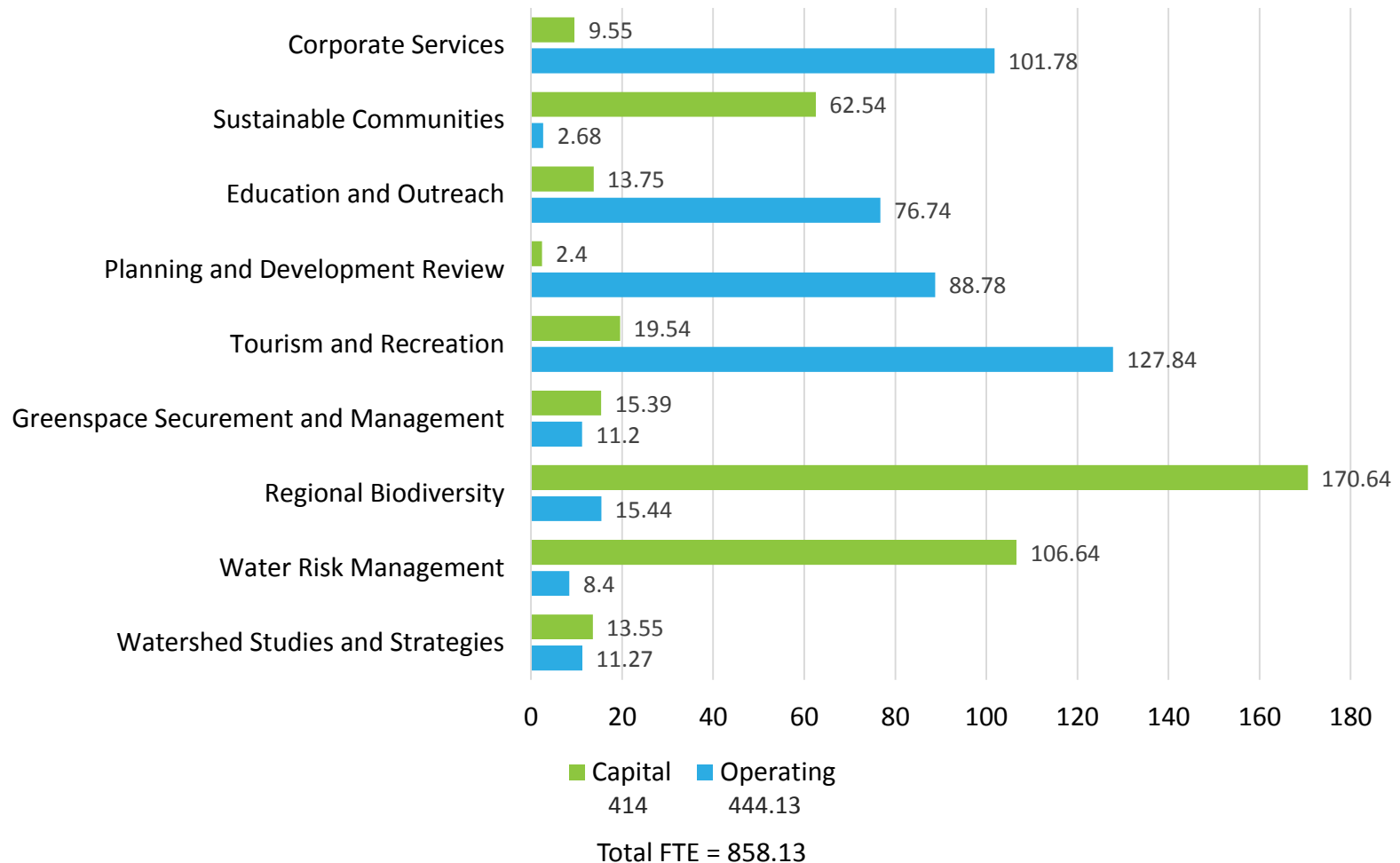
Service Area	Capital Levy				Operating Levy	Total
	<i>Durham</i>	<i>Peel</i>	<i>Toronto</i>	<i>York</i>		
1. Watershed Studies and Strategies	9	761	246	189	1,457	2,662
2. Water Risk Management	347	2,333	12,144	1,841	861	17,526
3. Regional Biodiversity	398	3,698	3,538	1,081	27	8,742
4. Greenspace Securement and Management	3	1,544	64	401	1,095	3,107
5. Tourism and Recreation	105	966	3,670	-	1,507	6,248
6. Planning and Development Review	14	57	322	107	-	500
7. Education and Outreach	-	1,690	147	180	2,231	4,248
8. Sustainable Communities	102	3,545	989	478	128	5,242
9. Corporate Services	82	1,753	961	621	7,522	10,939
Total	1,060	16,347	22,081	4,898	14,828	59,214

Apportionment of 2019 Operating (General) Levy


(\$000s)


	Matching Levy	Matching Non-Levy	Tax Adjustment	Non CVA Levy	2019 General Levy	2018 General Levy	\$ Change over 2018	% Change over 2018
Township of Adjala-Tosorontio	-	1	-	-	1	1	-	1.7%
Regional Municipality of Durham	11	377	96	97	582	566	16	2.8%
Town of Mono	-	1	-	-	1	1	-	-13.5%
Regional Municipality of Peel	44	1,497	49	327	1,917	1,856	61	3.3%
City of Toronto	257	8,647	4	-	8,908	8,602	306	3.6%
Regional Municipality of York	87	2,926	183	223	3,419	3,322	97	2.9%
	399	13,449	332	647	14,828	14,348	480	3.3%

2019 Full-time Equivalent Employees (FTEs)

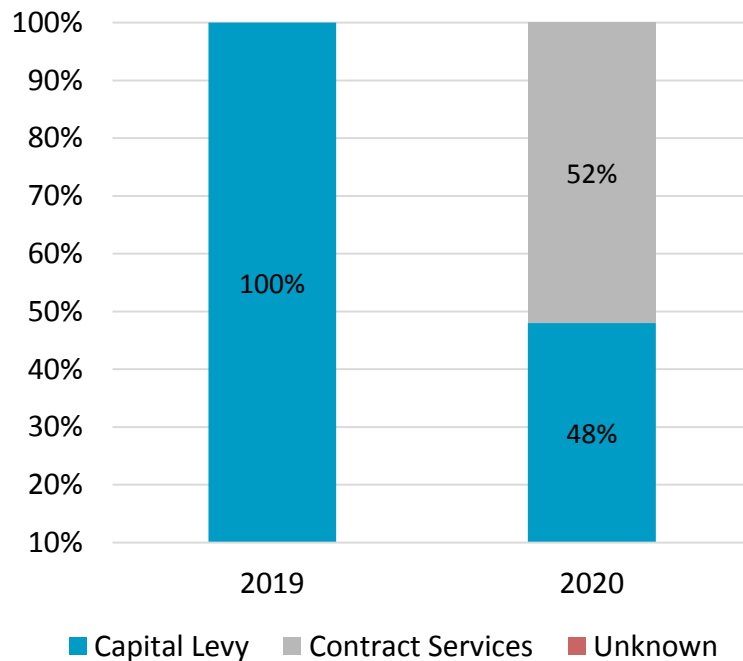


Service Area 1 – Watershed Studies and Strategies

 Watershed Planning and Reporting

 Climate Science

2020 Potential Changes to Capital Levy



2019 Budget (\$000s)

Revenue	%	\$
Capital levy	48.08%	1,854
Operating levy	37.79%	1,457
Municipal contract services	5.29%	204
Provincial grants	4.54%	175
Federal grants	3.50%	135
User fees, sales and admissions	0.62%	24
Donations	0.18%	7
Total Revenue		3,856
Expenditures	%	\$
Wages and benefits	76.98%	2,930
Contracted services	15.61%	594
Materials and supplies	1.18%	45
Internal Recoveries / (Recoveries) - Net	6.23%	237
Total Expenditures		3,806
Net Budget		50

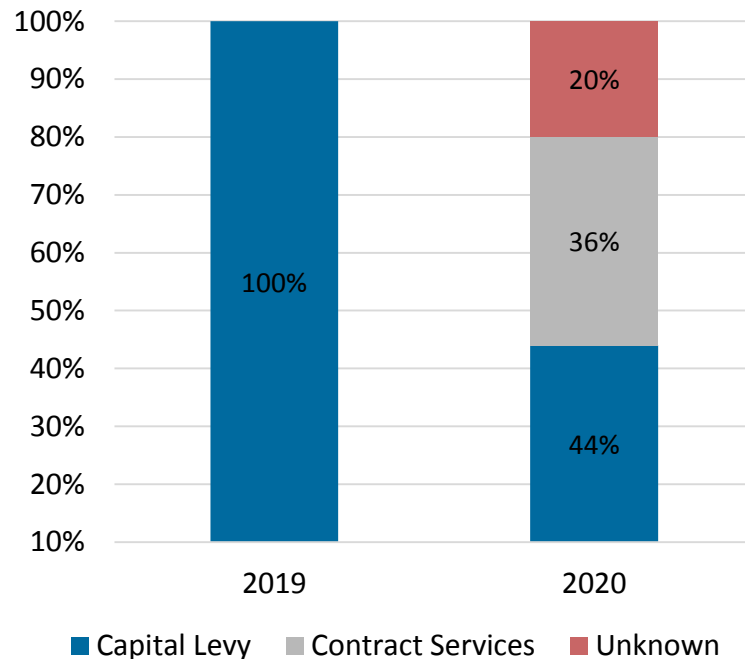
Service Area 2 – Water Risk Management

 Water Resource Science

 Flood Management

 Erosion Management





2020 Potential Changes to Capital Levy



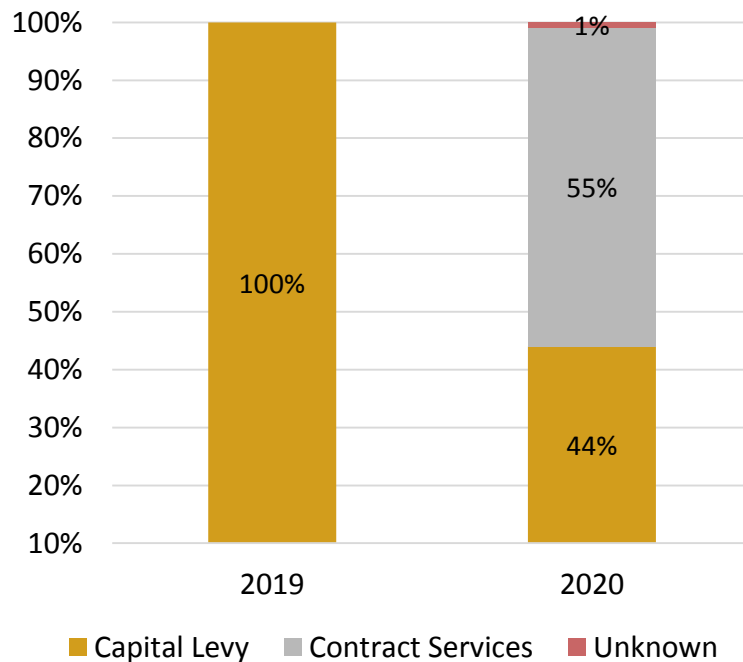
2019 Budget (\$000s)

Revenue	%	\$
Municipal contract services	64.15%	60,139
Capital levy	23.86%	22,365
Federal grants	6.70%	6,281
Provincial / Federal Contract Services	1.48%	1,383
Contract services	1.47%	1,374
Provincial grants	1.37%	1,280
Operating levy	0.92%	861
User fees, sales and admissions	0.07%	64
Investment Income	0.01%	5
Donations	0.00%	1
Total Revenue		93,753
Expenditures	%	\$
Contracted services	68.83%	64,437
Materials and supplies	15.01%	14,053
Wages and benefits	11.49%	10,756
Utilities	0.03%	28
Property Tax	0.02%	18
Internal Recoveries / (Recoveries) - Net	4.61%	4,319
Total Expenditures		93,611
Net Budget		143

Service Area 3 – Regional Biodiversity

-  Ecosystem Management Research and Directions
-  Biodiversity Monitoring
-  Restoration and Regeneration
-  Forest Management




2020 Potential Changes to Capital Levy



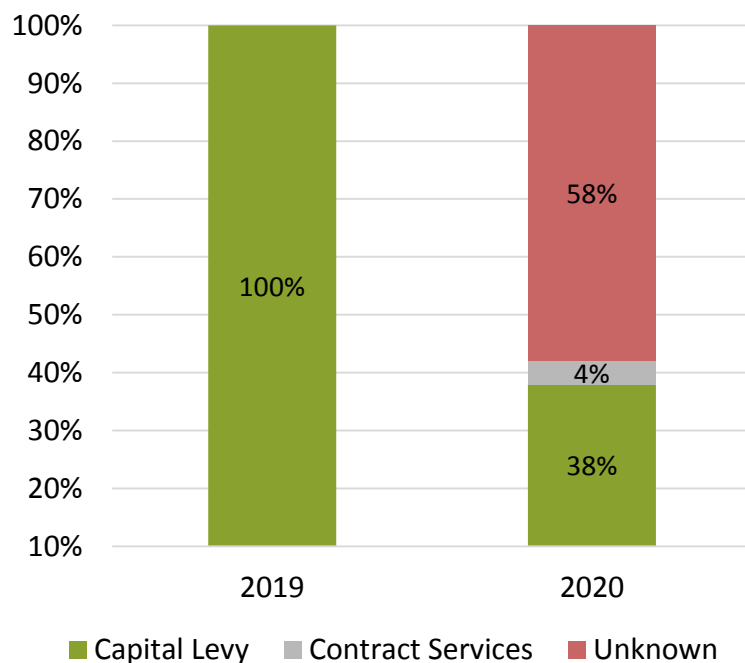
2019 Budget (\$000s)

Revenue	%	\$
Capital levy	42.34%	9,404
Contract services	36.07%	8,012
Municipal contract services	13.04%	2,896
Provincial / Federal Contract Services	3.48%	772
Municipal grants	2.04%	453
Federal grants	1.22%	270
Provincial grants	1.19%	264
Toronto and Region Conservation Foundation	0.34%	75
User fees, sales and admissions	0.18%	39
Operating levy	0.12%	27
Total Revenue		22,212
Expenditures	%	\$
Wages and benefits	65.37%	14,544
Contracted services	15.02%	3,342
Materials and supplies	14.20%	3,159
Utilities	0.01%	3
Property Tax	0.00%	1
Internal Recoveries / (Recoveries) - Net	5.40%	1,201
Total Expenditures		22,249
Reserves		(100)
Net Budget		(137)

Service Area 4 – Greenspace Securement and Management

-  Greenspace Securement
-  Greenspace Management
-  Rental Properties

2020 Potential Changes to Capital Levy



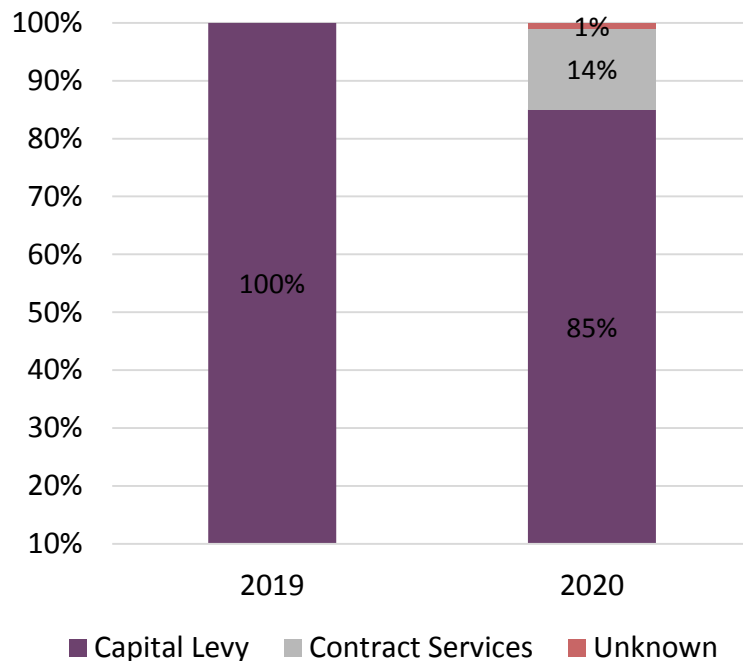
2019 Budget (\$'000s)

Revenue	%	\$
Rent and property interests	30.08%	3,832
Municipal contract services	29.82%	3,799
Capital levy	10.41%	1,326
Municipal grants	10.02%	1,277
Operating levy	8.59%	1,095
Donations	7.85%	1,000
Contract services	2.19%	279
Provincial / Federal contract services	0.98%	125
Sundry	0.05%	7
Total Revenue		12,740
Expenditures	%	\$
Contracted services	38.98%	4,124
Materials and supplies	25.90%	2,739
Wages and benefits	24.47%	2,588
Property Tax	7.33%	775
Utilities	0.63%	67
Internal Recoveries / (Recoveries) - Net	2.69%	284
Total Expenditures		10,577
Net Budget		2,163

Service Area 5 – Tourism and Recreation






2020 Potential Changes to Capital Levy



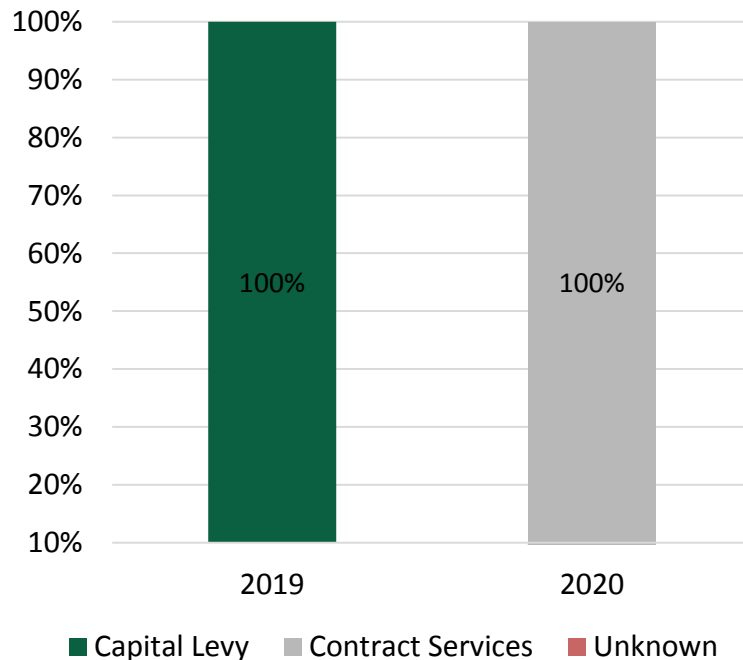
2019 Budget (\$000s)

Revenue	%	\$
User fees, sales and admissions	46.23%	9,564
Capital levy	26.30%	5,441
Operating levy	7.28%	1,507
Municipal grants	6.79%	1,405
Municipal contract services	6.77%	1,400
Toronto and Region Conservation Foundation	2.76%	571
Provincial grants	1.06%	220
Rent and property interests	0.95%	196
Provincial / Federal contract services	0.91%	188
Contract services	0.90%	186
Federal grants	0.05%	10
Total Revenue		20,688
Expenditures		
Wages and benefits	51.42%	9,730
Contracted services	30.57%	5,784
Materials and supplies	9.98%	1,888
Utilities	3.62%	685
Internal Recoveries / (Recoveries) - Net	4.41%	835
Total Expenditures		18,922
Net Budget		1,766

Service Area 6 – Planning and Development

-  Policy and Development Review
-  Development Planning and Regulation Permitting
-  Environmental Assessment Planning and Permitting




2020 Potential Changes to Capital Levy



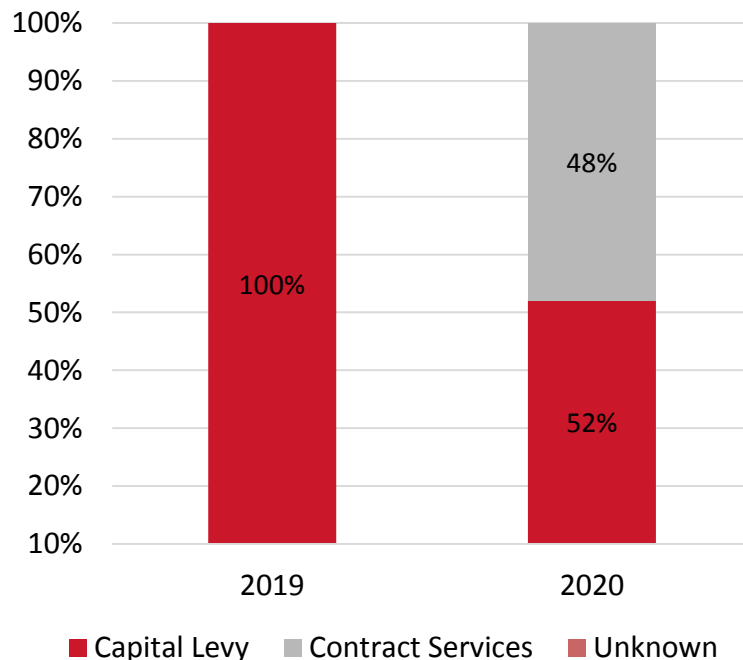
2019 Budget (\$000s)

Revenue	%	\$
User fees, sales and admissions	78.87%	9,284
Municipal contract services	8.23%	969
Capital levy	7.83%	922
Provincial / Federal Contract Services	3.31%	390
Contract services	1.33%	156
Provincial grants	0.42%	50
Municipal Grants	0.01%	1
Total Revenue		11,772
Expenditures	%	\$
Wages and benefits	90.05%	10,267
Contracted services	6.40%	730
Materials and supplies	0.85%	97
Internal Recoveries / (Recoveries) - Net	2.69%	307
Total Expenditures		11,401
Net Budget		371

Service Area 7 – Education and Outreach

-  School Programs
-  Family and Community Programs
-  Newcomer Employment and Education

2020 Potential Changes to Capital Levy



2019 Budget (\$000s)

Revenue	%	\$
Capital levy	52.06%	8,457
User fees, sales and admissions	22.44%	3,645
Operating levy	13.73%	2,231
Provincial grants	4.30%	699
Toronto and Region Conservation Foundation	3.07%	498
Federal grants	2.51%	407
Contract services	1.70%	276
Rent and property interests	0.17%	28
Municipal contract services	0.02%	3
Donations	0.01%	2
Total Revenue		16,246
Expenditures	%	\$
Contracted services	47.50%	7,727
Wages and benefits	43.98%	7,155
Materials and supplies	4.01%	653
Utilities	1.41%	229
Internal Recoveries / (Recoveries) - Net	3.09%	503
Total Expenditures		16,267
Reserves		20
Net Budget		(1)

Service Area 8 – Sustainable Communities

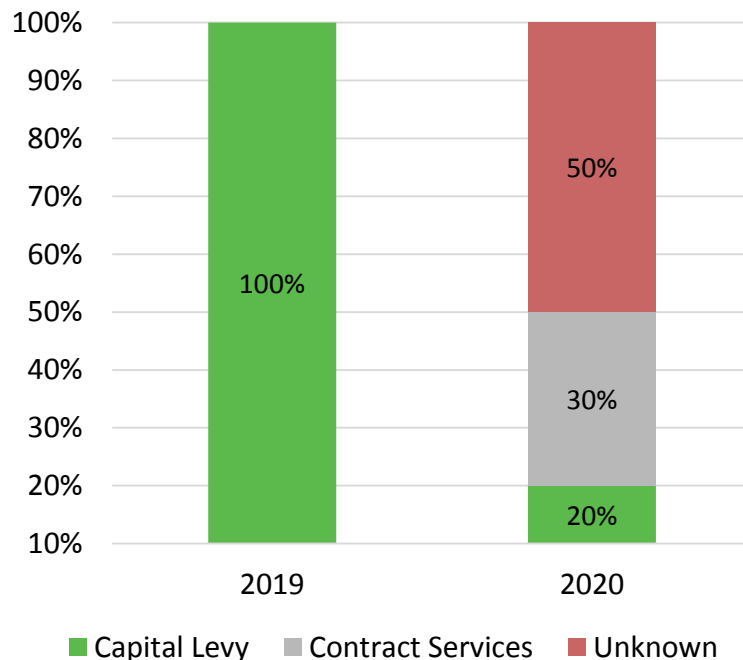


Living City Transition Program



Community Engagement

2020 Potential Changes to Capital Levy



2019 Budget (\$000s)

Revenue	%	\$
Capital levy	56.67%	5,913
Contract services	12.10%	1,263
User fees, sales and admissions	8.26%	862
Municipal contract services	5.49%	573
Provincial / Federal contract services	4.31%	450
Federal grants	3.60%	376
Toronto and Region Conservation Foundation	3.07%	320
Provincial grants	2.54%	265
Donations	2.39%	249
Operating levy	1.23%	128
Municipal grants	0.34%	36
Total Revenue		10,435

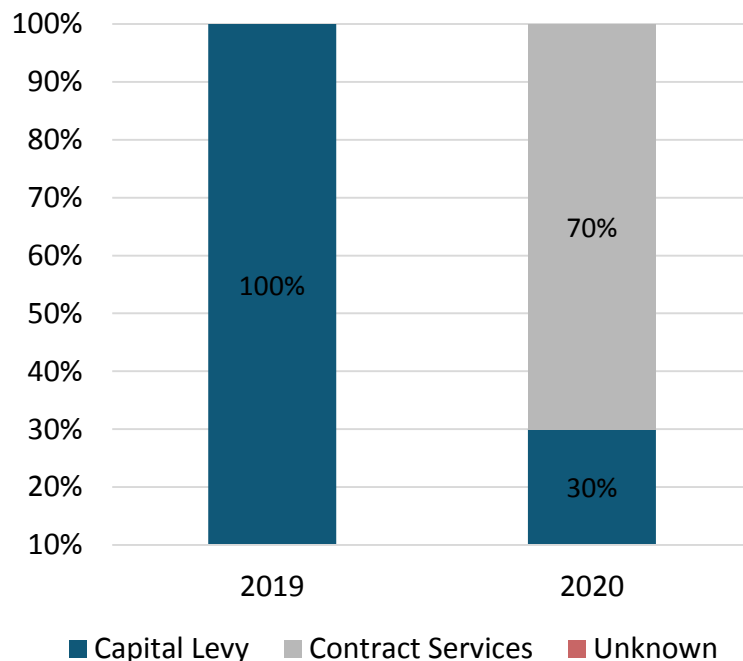
Expenditures	%	\$
Wages and benefits	59.26%	6,183
Contracted services	26.47%	2,762
Materials and supplies	3.09%	322
Internal Recoveries / (Recoveries) - Net	11.18%	1,167
Total Expenditures		10,434

Net Budget **1**

Service Area 9 – Corporate Services

Corporate Management and Governance
Financial Management
Human Resources
Corporate Communications
Information Infrastructure and Management

2020 Potential Changes to Capital Levy



2019 Budget (\$000s)

Revenue	%	\$
Operating levy	60.42%	7,523
Capital levy	30.07%	3,744
Investment Income	5.71%	711
Municipal grants	1.93%	240
User fees, sales and admissions	0.69%	86
Provincial grants	0.64%	80
Rent and property interests	0.27%	34
Federal grants	0.10%	13
Toronto and Region Conservation Foundation	0.11%	14
Contract services	0.06%	7
Total Revenue		12,452

Expenditures	%	\$
Contracted services	79.69%	21,287
Wages and benefits	44.15%	11,793
Materials and supplies	9.03%	2,412
Utilities	0.25%	67
Property Tax	0.02%	6
Internal Recoveries / (Recoveries) - Net	(33.14%)	(8,853)
Total Expenditures		26,712
Head Office – Construction Financing		13,935

Net Budget (324)

TRCA Budget – All Service Areas

2019 Budget (\$000s)

Revenue	%	\$	Expenditures	%	\$
Municipal contract services	34.28%	69,983	Contracted services	51.77%	110,785
Capital levy	29.11%	59,425	Wages and benefits	35.49%	75,945
User fees, sales and admissions	11.54%	23,569	Materials and supplies	11.86%	25,369
Operating levy	7.30%	14,828	Utilities	0.50%	1,078
Contract services	5.66%	11,553	Property taxes	0.37%	800
Federal grants	3.67%	7,492	<i>Total Expenditures</i>		<i>213,977</i>
Rent and property interests	2.00%	4,089			
Municipal grants	1.67%	3,412			
Provincial / Federal contract services	1.62%	3,307	Total Revenue Less Expenditures		(9,827)
Provincial grants	1.49%	3,033	Plus Reserves / Head Office –		
Toronto and Region Conservation Foundation	0.72%	1,477	Construction Financing		13,855
Donations	0.62%	1,259	Net Budgeting Surplus		4,028
Investment income	0.35%	716			
Sundry	0.00%	7			
<i>Total Revenue</i>		<i>204,150</i>			

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Section I – Items for Board of Directors Action

RES.#B39/19 -

GREENLANDS ACQUISITION PROJECT FOR 2016-2020

Flood Plain and Conservation Component, Etobicoke Creek Watershed
Argo Caledon Development Inc. (CFN 61330)

Moved by: Joanne Dies
Seconded by: Gord Highet

THE EXECUTIVE COMMITTEE RECOMMENDS THAT 0.24 hectares (0.59 acres), more or less, of vacant land, located east of Highway No. 10 and south of Old School Road, said land being Part of Lots 21 and 22, Concession 1, designated as Block 98 and 101 on draft M- Plan prepared by Rady-Pentek & Edward Surveying Ltd., Job No. 14-077, in the Town of Caledon, Regional Municipality of Peel, be purchased from Argo Caledon Development Inc.;

THAT the purchase price be \$2.00;

THAT Toronto and Region Conservation Authority (TRCA) receive conveyance of the land free from encumbrance, subject to existing service easements;

THAT the firm Gardiner Roberts LLP, be instructed to complete the transaction at the earliest possible date and all reasonable expenses incurred incidental to the closing for land transfer tax, legal costs, and disbursements are to be paid by TRCA;

AND FURTHER THAT authorized TRCA officials be directed to take the necessary action to finalize the transaction, including obtaining any necessary approvals and the signing and execution of documents.

CARRIED

BACKGROUND

Resolution #A161/15 at Authority Meeting #8/15, held on September 25, 2015, approved the Greenlands Acquisition Project for 2016-2020.

Negotiations have been conducted with Mr. Justin Pica, Development Manager of M.A.M Group, acting as agent for the owner.

Access to the subject lands will be achieved through adjacent TRCA lands.

Attachment 1 is a sketch illustrating the location of the subject lands. Attachment 2 is an orthophoto illustrating the location of the subject lands.

RATIONALE

The subject lands fall within TRCA's approved master plan for acquisition for the Etobicoke Creek watershed as outlined in the approved Greenlands Acquisition Project for 2016-2020. Through the review of the Draft Plan of Subdivision 21T-12001C, TRCA staff established the limits of the open space land. Further, the subject lands are adjacent to TRCA lands to the east.

Relationship to Building the Living City, the TRCA 2013-2022 Strategic Plan

This report supports the following strategies set forth in the TRCA 2013-2022 Strategic Plan:

Strategy 3 – Rethink greenspace to maximize its value

Strategy 4 – Create complete communities that integrate nature and the built environment

TAXES AND MAINTENANCE

Based on TRCA's preliminary review of the environmental criteria for lands that are eligible to receive a property tax exemption under the provincial Conservation Land Tax Incentive Program, it would appear that the subject property will not be eligible for a tax exemption in 2019 and the taxes will be approximately \$135 annually. Once the planned plantings are completed on the subject lands, TRCA staff will re-evaluate. It is expected that the subject parcel of land will not significantly impact TRCA's maintenance costs at this location, an assessment of the aggregate acquisitions in the area will be undertaken and the results will be integrated into TRCA's land management program and associated budgets.

FINANCIAL DETAILS

Funds for the costs related to this purchase are available in the TRCA land acquisition capital account.

Report prepared by: Edlyn Wong, extension 5711

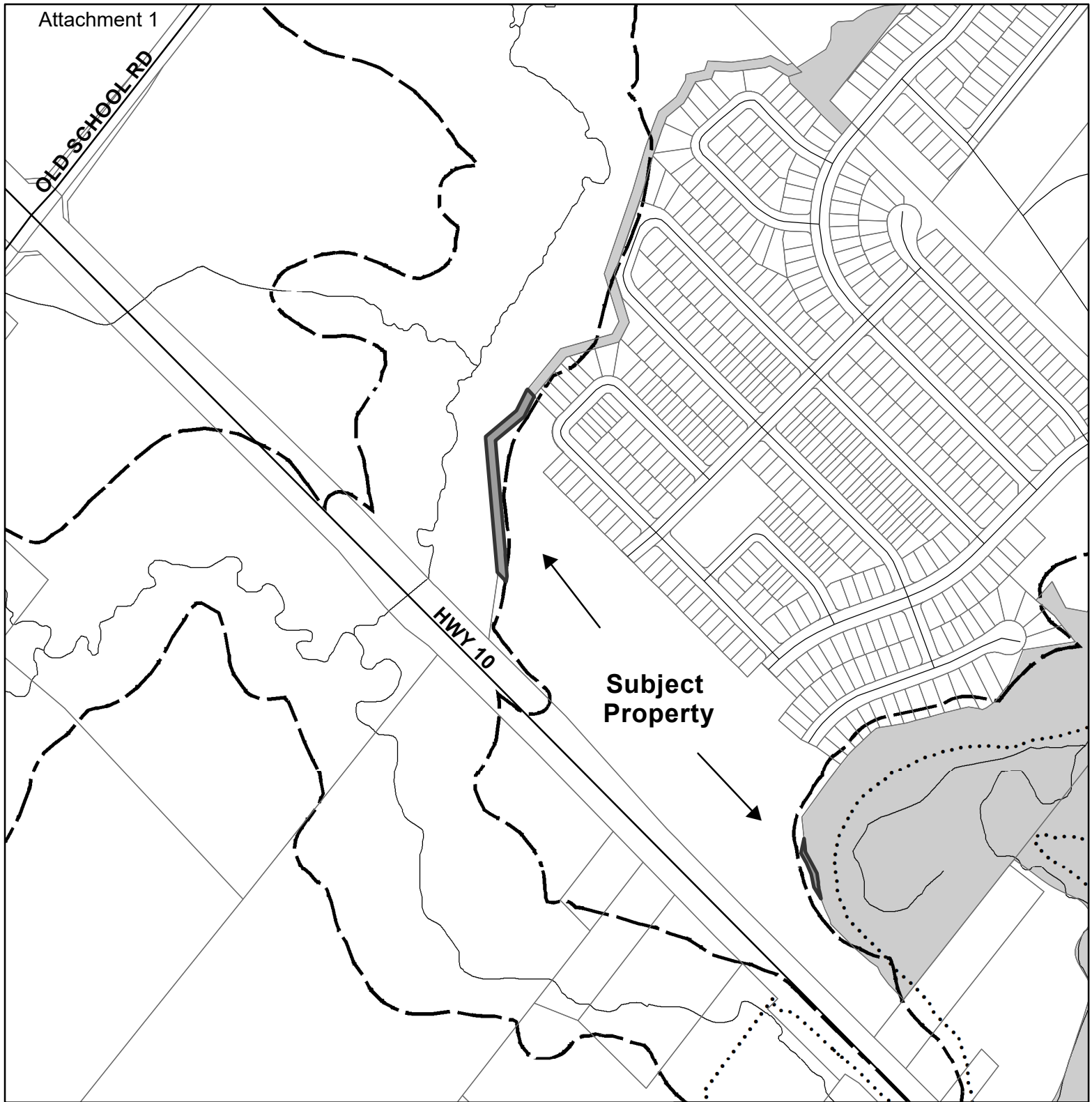
Emails: ewong@trca.on.ca

For Information contact: Edlyn Wong, extension 5711, Mike Fenning, extension 5223







Emails: ewong@trca.on.ca, mfenning@trca.on.ca

Date: April 8, 2019

Attachments: 2



Legend

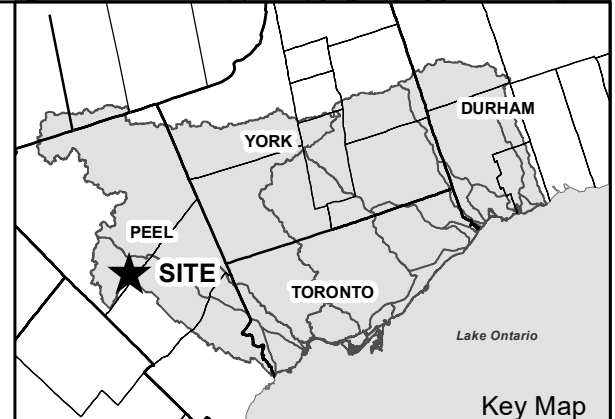
-  Subject Property
-  Watercourses
-  Floodline
-  Regulation Limit
-  TRCA Property
-  Parcel Assessment



Toronto and Region
Conservation
Authority









0 50 100 200
Meters



Key Map



Legend

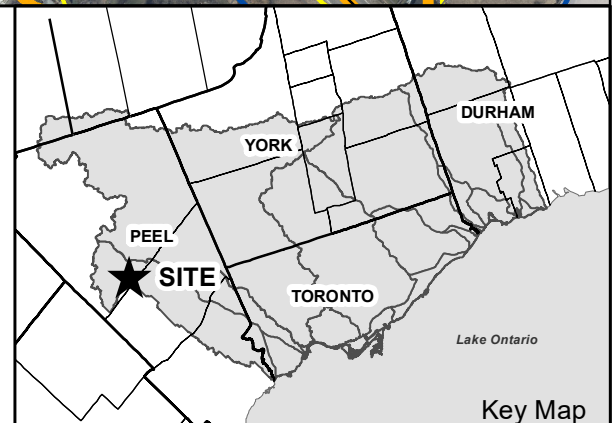
-  Subject Property
-  Watercourses
-  Floodline
-  Regulation Limit
-  TRCA Property
-  Parcel Assessment



Toronto and Region
Conservation
Authority



0 50 100 200
Meters



RES.#B40/19 -

REQUEST FOR PROPOSAL FOR FACILITY MANAGEMENT SERVICES

Award of Request for Proposal (RFP) No. 10020114 for facility management services for Toronto and Region Conservation Authority's (TRCA) new administrative office building.

Moved by: Joanne Dies
Seconded by: Gord Highet

WHEREAS Toronto and Region Conservation Authority (TRCA) is engaged in a project that requires facility management services for TRCA's new administrative office building:

AND WHEREAS TRCA solicited proposals through a publicly advertised process and evaluated the proposals based on the criteria outlined in this report;

THEREFORE, THE EXECUTIVE COMMITTEE RECOMMENDS THAT RFP No. 10020114 for facility management services be awarded to Bouygues Energies and Services at a cost of \$386,411 plus applicable taxes, for a five (5) year term, to be expended as authorized by TRCA staff;

THAT TRCA staff be authorized to approve additional expenditures to a maximum of \$57,963 (15% of the term of the total fee), plus applicable taxes, in excess of the contract cost as a contingency allowance if deemed necessary;

THAT should TRCA staff be unable to negotiate a contract with the above-mentioned proponent, staff be authorized to enter into and conclude contract negotiations with other Proponents that submitted proposals, beginning with the next highest ranked Proponent meeting TRCA specifications;

AND FURTHER THAT authorized TRCA officials be directed to take whatever action may be required to implement the contract, including the obtaining of necessary approvals and the signing and execution of any documents.

CARRIED

BACKGROUND

The Long Term Office Accommodation Project and the Long Term Office Accommodation Working Group (LTOAWG), was established on May 23, 2008 by Authority Resolution #A126/08, to determine the office accommodation needs of TRCA over the next 30 years and recommend a comprehensive, cost effective solution. Following numerous studies and reports from this working group, on February 27, 2015 Resolution #A23/15 approved 5 Shoreham Drive as the preferred site for the new headquarters and on February 24, 2017, staff reported at Authority Meeting #1/17 that all six of TRCA's participating municipalities, had approved the Project and the allocation of \$60,000,000 in new and existing capital funding.

In May 2017, TRCA retained Jones Lang LaSalle Canada (JLL) as its project managers for the Project. In September 2017, TRCA retained the services of an integrated design team, led by ZAS Architects and Bucholz McEvoy Architects, to proceed with the development of the project design, planning and approvals, and construction administration. This was followed by a Request for Qualifications and Proposals which resulted in the selection of Eastern Construction Company Limited to provide pre-construction services throughout the design and procurement

stages and to provide construction management services for the construction of the new facility which includes the issuance of tenders to various construction trades, as approved through Resolution #A216/17 on November 17, 2017. The integrated design approach is a comprehensive holistic approach to design which brings together specializations usually considered separate during the design and implementation phases.

Through the design development process, an analysis of the proposed building operation and facility requirements resulted in the need for a third-party facilities management firm to provide specialized input to the integrated design team. Further, their involvement would continue during the pre-operations and final commissioning of the building during construction while offering service management and relocation/mobilization plans at the time of building occupancy. The facilities management services would then be transferred to the daily operations of the new administrative office building. This would encompass some of the following services:

- whole building performance reporting and audits;
- inspections;
- quality management and satisfaction surveys;
- service request management;
- implementation and monitoring of computerized word order systems;
- sub-contractor management (cleaning, site security, waste disposal etc.);
- environmental management;
- risk assessment and management;
- energy management;
- capital planning, financial management, and reporting.

The importance of a facilities management provider is crucial to the daily and long-term operations of the new head office building. As TRCA strives to design for an efficiently high-level building, it is the operation and maintenance that will allow it to meet those expectations. By including for the facilities management firm early in the design development phase, it is a value-added service to ensuring TRCA's sustainability and performance targets are reached.

RATIONALE

RFP documentation was posted on the public procurement website www.biddingo.com on February 6, 2019 and closed on March 13, 2019. Four (4) addendums were issued to respond to questions received. A total of eighteen (18) firms downloaded the documents and four (4) proposals were received from the following Proponents:

- Bouygues Energies and Services
- Black and Macdonald Ltd.
- Cushman and Wakefield Ltd.
- Dexterra Integrated Facility Management

An Evaluation Committee comprised of staff from Corporate Services reviewed the proposals. The criteria used to evaluate and select the recommended Proponent included the following:

Criteria	Maximum Score
Technical Proposal:	
Corporate Structure, Background	10
Previous Experience on Similar Work	10
Organization and Resources	20
Service Delivery	25
Environment and Sustainability	25
Pre-Start up and Mobilization	10
Sub-Total – Technical Proposal	100
Fee Proposal:	
Start-up & Mobilization Fee	10
Management Fee	25
Extra Services Fee (average of all rates)	5
Sub-Total – Fee Proposal	40
Total	140

Through the evaluation process it was determined that Bouygues Energies and Services provided the most comprehensive proposal that showed the proponent clearly understood TRCA's requirements set out in the RFP. This understanding of the unique nature of the project combined with the most competitive fee structure resulted in that Bouygues Energies and Services being the highest scoring Proponent. Therefore, it is recommended that contract No. 10020114 be awarded to Bouygues Energies and Services at a cost of \$386,411 plus 15% contingency, plus applicable taxes, it being the highest ranked Proponent meeting TRCA specifications. Proponent's scores and staff analysis of the evaluation results can be provided in an in-camera presentation, upon request.

Relationship to Building the Living City, the TRCA 2013-2022 Strategic Plan

This report supports the following strategic priority set forth in the TRCA 2013-2022 Strategic Plan:

Strategy 1 – Green the Toronto region's economy

Strategy 10 – Accelerate innovation

FINANCIAL DETAILS

Although funding available for the project totals \$63,538,000, TRCA continues to work towards a budget of \$60,000,000, with the \$3,538,000 in funding made available by the Minister of Natural Resources and Forestry to be applied to the cost of construction financing. If the total \$60,000,000 in funding is not required from TRCA's partner municipalities, then the amount/term of their obligations will be reduced accordingly. Further to this point, TRCA staff continue to review and apply for provincial, federal and other funding opportunities through various grants and programs and was recently notified that TRCA has been shortlisted for consideration under the NRCan Green Construction through Wood Program grant.

The financial terms of the agreement with Bouygues Energies and Services to provide facility management services are as follows:

Item	Cost
Start up and Mobilization	\$106,927
Management Fee - \$55,896.71 x 5 years ¹	\$279,484
Sub-total	\$386,411
15% Contingency	\$57,962
Total	\$444,374

¹ The management fee is adjusted yearly based on the labour component of the Consumer Price Index (CPI). The 15% contingency is intended to accommodate for inflation.

Report prepared by: Jed Braithwaite, extension 5345

Emails: jed.braithwaite@trca.on.ca

For Information contact: Jed Braithwaite, extension 5345; Aaron D'Souza, extension 5775

Emails: jed.braithwaite@trca.on.ca; ajdsouza@trca.on.ca

Date: April 8, 2019

RES.#B41/19 -

REQUEST FOR TENDER FOR SUPPLY AND DELIVERY OF 100-700 MILLIMETRE CORE STONE MATERIAL FOR THE ASHBRIDGES BAY TREATMENT PLANT LANDFORM PROJECT

Award of Request for Tender (RFT) No. 10020798 for the supply and delivery of 100,000 tonnes of 100-700 millimetre core stone material for the cell one perimeter berm of the Ashbridges Bay Treatment Plant Landform Project.

Moved by: Joanne Dies
Seconded by: Gord Highet

WHEREAS Toronto and Region Conservation Authority (TRCA) is engaged in a project that requires the supply and delivery of 100,000 tonnes of 100-700 millimetre core stone material;

AND WHEREAS TRCA solicited tenders through a publicly advertised process;

THEREFORE THE EXECUTIVE COMMITTEE RECOMMENDS THAT Request for Tender (RFT) No. 10020798 for the Ashbridges Bay Treatment Plant Landform Project be awarded to Dufferin Aggregates at a total cost not to exceed \$3,367,000, plus applicable taxes, to be expended as authorized by Toronto and Region Conservation Authority (TRCA) staff;

THAT TRCA staff be authorized to approve additional expenditures to a maximum of \$336,700 (10% of the project cost), plus applicable taxes, in excess of the contract cost as a contingency allowance if deemed necessary;

THAT should TRCA staff be unable to negotiate a contract with the above-mentioned proponent, staff be authorized to enter into and conclude contract negotiations with other Proponents that submitted quotations, beginning with the next lowest bid meeting TRCA specifications;

AND FURTHER THAT authorized TRCA officials be directed to take whatever action may be required to implement the contract, including the obtaining of necessary approvals and the signing and execution of any documents.

CARRIED

BACKGROUND

On May 2, 2012, TRCA was notified of the Toronto Council decision on April 10 and 11, 2012 to direct Toronto Water to enter into a joint initiative with TRCA to lead an Environmental Assessment Study that considers a landform, south of the Ashbridge's Bay Wastewater Treatment Plant, to provide for the construction of the Coatsworth Cut stormwater treatment wetland and combined sewer overflow high-rate treatment facility, and integrate with other projects planned for the area.

At Authority Meeting #5/12, held on June 22, 2012, RES.#A96/12 provided staff direction to lead the Environmental Assessment Study, in collaboration with Toronto Water, Parks, Forestry and Recreation, Toronto Waterfront Secretariat, and Toronto Waterfront Revitalization Corporation. TRCA then proceeded to undertake a Conservation Ontario Class Environmental Assessment (Class EA) to support the advancement of the project, resulting in the study entitled "Ashbridges Bay Erosion and Sediment Control Project – Conservation Ontario Class EA". This Class EA study identified a preferred alternative that consists of erosion and sediment control structures that integrate with the lakefill area required for the City's planned facilities and provides a

long-term solution to address the sedimentation issue with the Coatsworth Cut navigation channel which TRCA currently maintains through a \$250,000 per year dredging program.

In June 2014, Toronto City Council authorized the finalization of the Environmental Study Report for the Class EA and authorized Toronto Water to undertake the detailed design of the Ashbridges Bay Treatment Plant Landform Project as a joint initiative to be led by TRCA. TRCA coordinated the detailed design for the Ashbridges Bay Treatment Plant Landform in 2017, incorporating the approved design concepts as outlined in the City of Toronto's Coatsworth Cut and Don River and Central Waterfront EAs and TRCA's Ashbridges Bay Erosion and Sediment Control EA. The detailed design process was completed in 2018 and a permit application was submitted to Transport Canada. Department of Fisheries and Oceans and Ports Toronto authorizations and permits are currently in progress.

On April 16, 17 and 18, 2019, City Council authorized the General Manager, Toronto Water to proceed with the construction of the Ashbridges Bay Treatment Plant Landform in accordance with the detailed design completed by the TRCA in 2018. In addition, the General Manager, Toronto Water, was authorized to negotiate, enter into, and execute, one or more agreements as may be necessary with the TRCA for the construction of the Landform on an actual direct construction cost recovery basis plus a reasonable administrative fee not to exceed five percent of the project cost, satisfactory to the General Manager, Toronto Water, and on such terms and conditions as are acceptable to the General Manager, Toronto Water, and in a form satisfactory to the City Solicitor.

At TRCA's Board of Directors meeting #4/19, held on April 26, 2019, RES.#A58/19 provided staff with direction to negotiate and enter into and execute one or more service agreements with the City of Toronto to construct the Ashbridges Bay Treatment Plant Landform.

A comprehensive implementation phasing plan for the landform was prepared as part of detailed design. Construction of the Landform will be split into three components and three corresponding cells, which will be constructed from west to east. Each phase involves the construction of a confinement berm to isolate the fill area from the lake, the filling of the cell, the construction of a protective headland-beach system, and submerged shoal habitat features. There is a central and east breakwater, which together, provides a long-term solution to address the sedimentation issue within the Coatsworth Cut Navigation channel which TRCA currently maintains through a \$250,000 per year dredging program.

Given the scope of the Landform Project, an estimated five to six-year phased approach is required to construct the works commencing in 2019. The phases are as follows and are depicted in Figure 1:

- Phase 1 – Construction of the Cell 1 confinement berm, filling of Cell 1, and construction of the headland-beach system and submerged shoals associated with Cell 1
- Phase 2 – Construction of the east breakwater
- Phase 3 – Construction of the Cell 2 confinement berm, filling of Cell 2, and construction of the headland-beach system and submerged shoals associated with Cell 2
- Phase 4 – Construction of the central breakwater
- Phase 5 – Construction of the Cell 3 confinement berm (revetment) and filling of Cell 3

RATIONALE

The timing and need for fill material to construct the Landform overlaps with the generation of surplus fill materials from three other Toronto Water projects in close proximity to the Landform

site: the Don River and Central Waterfront (Phase 1) Tunnel, the Ashbridges Bay Treatment Plant Outfall Tunnel, and the Ashbridges Bay Treatment Plant Integrated Pumping Station. Transfer of fill material generated by these projects to the Landform will offset costs otherwise incurred to dispose of the excess material off-site. Transfer of up to 1.2 million cubic metres of fill material from the three above-noted Toronto Water projects to the Landform Project can generate up to \$21M of savings to those projects - compared to the cost of hauling the fill material to an alternate disposal site.

The Landform construction sequencing plan was developed to maximize this opportunity by aligning the construction schedule of the three other projects with the construction schedule of the Landform, and there is little room for schedule slippage. Construction of the Landform must begin in 2019, with the construction of the Cell 1 berm and east breakwater completed by March 31, 2020. Delaying the project will result in the loss of the 2019 in-water construction window, in addition to \$3.3M of lost savings and 171,000 cubic metres of fill material redirected to another site.

In order to ensure that a July start is achievable, TRCA has undertaken the necessary pre-planning procurement work to put the project in the position to move forward with implementation upon execution of the service agreement with the City of Toronto. The material required to construct the confinement berm for Cell 1 is the focus of the pre-planning work. Material required for construction of the breakwaters, confinement Cells 2 and 3, along with the headland-beach system and submerged shoals, will be procured through separate contracts.

A Request for Tender for general contractors for materials required to build the first cell of the Landform was publicly advertised on the public procurement website www.biddingo.com on April 4, 2019. A mandatory meeting and site tour was held on April 11, 2019. The RFT closed on April 18, 2019.

Two addendums were issued to respond to questions received.

A total of 12 firms downloaded the documents and submissions were received from the following Proponent(s):

- Atlantis Marine Construction Canada Inc.
- Dufferin Aggregates
- Glenn Windrem Trucking
- Lafarge Canada Inc.
- Metric Contracting Services Corporation
- Seeley and Arnill Construction

The Procurement Opening Committee opened the Tenders on April 18, 2019 at 11:30am with the following results:

Proponent	Fee (Plus HST)
Dufferin Aggregates	\$3,367,000
Atlantis Marine Construction Canada Inc.	\$3,493,000
Metric Contracting Services Corporation	\$3,688,000
Glenn Windrem Trucking	\$4,050,000
Seeley and Arnill Construction	\$4,120,000
Lafarge Canada Inc.	\$4,995,000

Staff reviewed the bid received from Dufferin Aggregates against its own cost estimate and has determined that the bid is of reasonable value and meets the requirements as outlined in the RFT documents. Therefore, it is recommended that contract No. 10020798 be awarded to Dufferin Aggregates, a division of CRH Canada Group Inc. at a total cost not to exceed \$3,367,000, plus 10% contingency, plus applicable taxes, it being the lowest bid meeting TRCA's specifications.

Relationship to Building the Living City, the TRCA 2013-2022 Strategic Plan

This report supports the following strategic priorities set forth in the TRCA 2013-2022 Strategic Plan:

Strategy 2 – Manage our regional water resources for current and future generations

The supply of materials outlined in this report will provide long term shoreline erosion control to existing City of Toronto facilities while providing a landbase for new City of Toronto infrastructure including a High Rate Treatment Plant as identified in the Don River and Central Waterfront EA.

Strategy 7 – Build partnerships and new business models

By collaborating with the City of Toronto on this large-scale waterfront construction initiative, which aligns closely with both City of Toronto and TRCA priorities, we are strengthening our municipal relationships and demonstrating our ability to deliver on these types of projects.

Strategy 12 – Facilitate a region-wide approach to sustainability

The implementation of this project involves the integration of three Class EAs (two City of Toronto led and one TRCA led) which will allow for a new High Rate Treatment Plant allowing the City of Toronto to better address the treatment demands of a growing city, provide long term erosion control to the Toronto shoreline and waterfront infrastructure, and address the sedimentation issue within the Coatsworth Cut navigation channel which TRCA currently maintains through a \$250,000 per year dredging program.

FINANCIAL DETAILS

The estimated project cost for construction of the Ashbridges Bay Treatment Plant Landform Project is \$96.0 million net of all applicable taxes (\$97.7 million net of HST recoveries). TRCA will work with the City of Toronto to further refine the implementation budget prior to signing a service agreement to undertake the work.

The contract for RFT 10020798 will not be awarded until an agreement is in place with the City of Toronto that will facilitate transfer of funds to TRCA allowing the recovery of all implementation expenses on a cost recovery basis plus an administrative fee (to not exceed 5%). Funds to support the contract for RFT 10020798 will be recovered through the service agreement and tracked under account code 183-02.

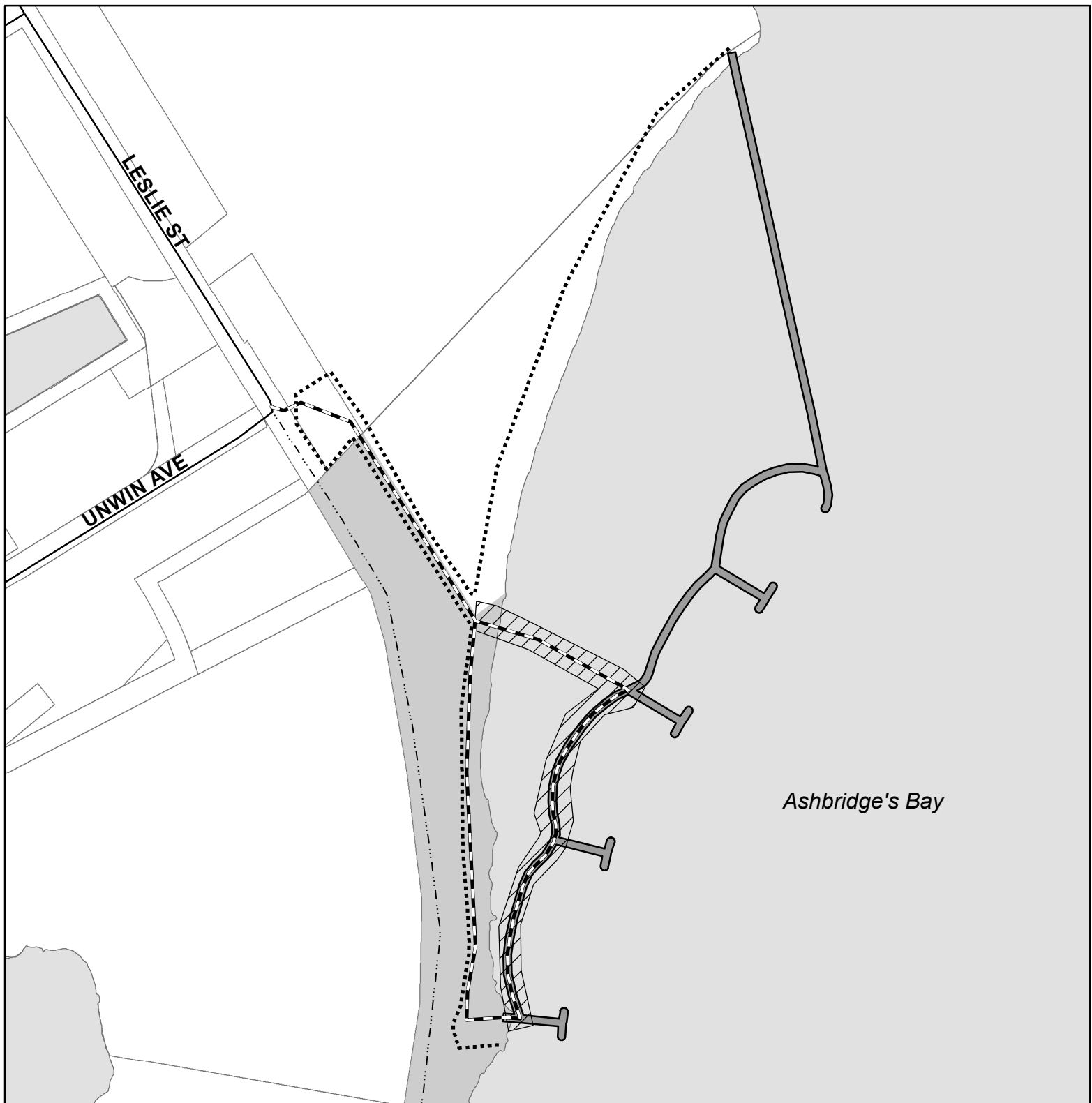
Report prepared by: Jet Taylor, extension 5526

Emails: jtaylor@trca.on.ca

For Information contact: Jet Taylor, extension 5526

Emails: jtaylor@trca.on.ca

Date: April 3, 2019

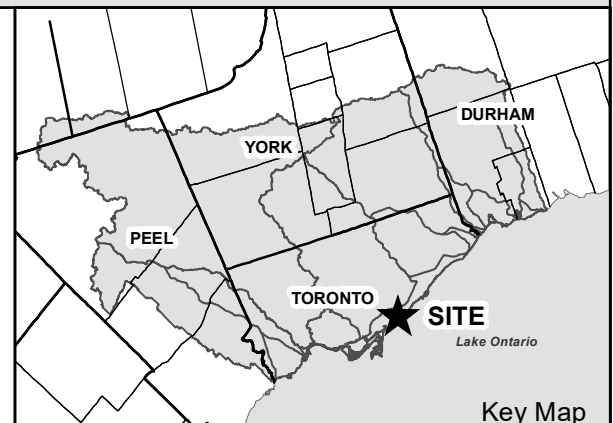


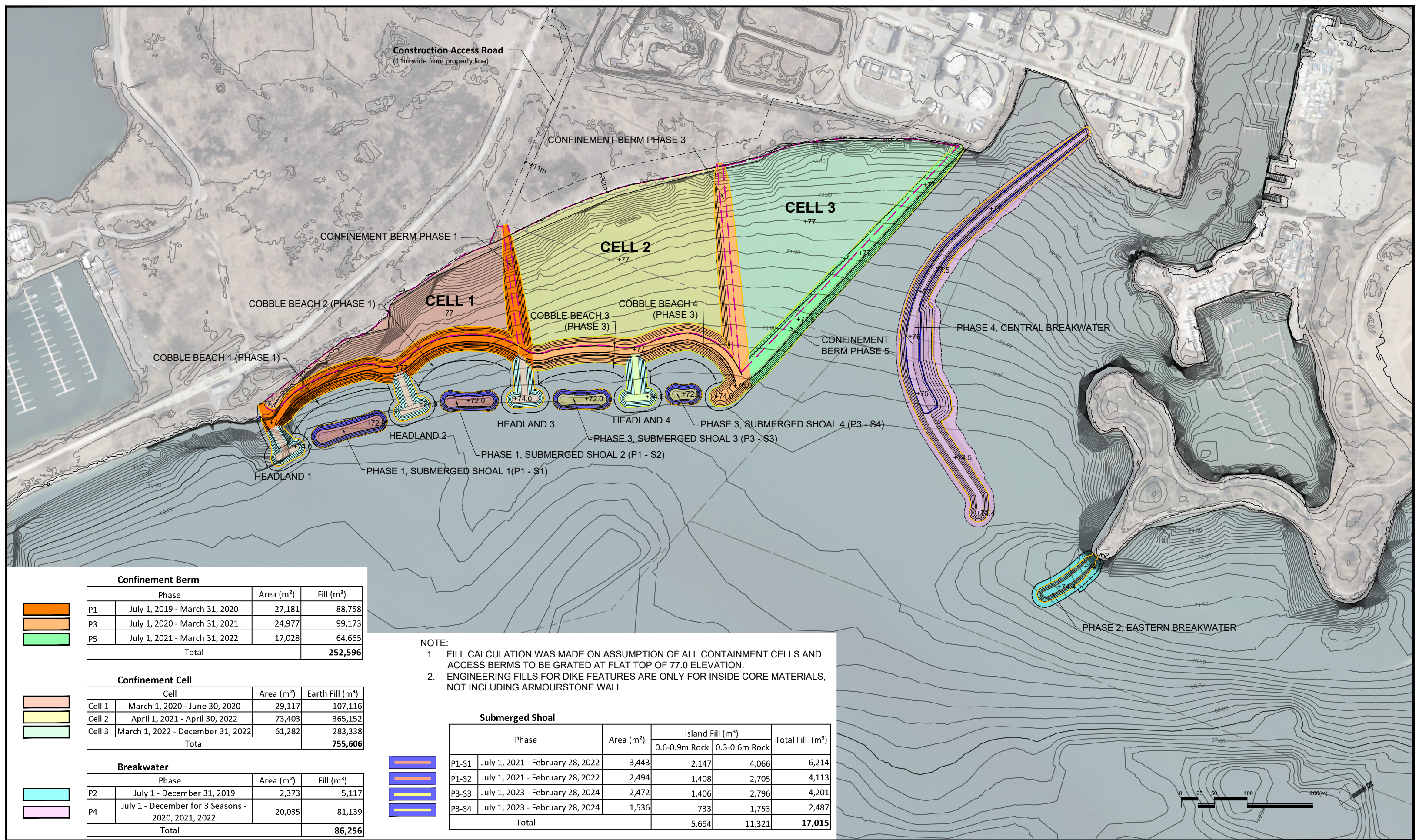
Legend

- Tommy Thompson Park Trail
- Truck Access
- Project Fencing
- Core Material Dumping Area
- Proposed Landform
- TRCA Property
- Parcel Assessment



0 125 250
Meters





Confinement Berm				
Phase		Area (m²)	Fill (m³)	
<div></div>	P1	July 1, 2019 - March 31, 2020	27,181	88,758
<div></div>	P3	July 1, 2020 - March 31, 2021	24,977	99,173
<div></div>	P5	July 1, 2021 - March 31, 2022	17,028	64,665
Total			252,596	

Confinement Cell			
Cell		Area (m²)	Earth Fill (m³)
<div></div>	Cell 1	March 1, 2020 - June 30, 2020	29,117
<div></div>	Cell 2	April 1, 2021 - April 30, 2022	73,403
<div></div>	Cell 3	March 1, 2022 - December 31, 2022	61,282
Total		755,606	

Breakwater			
Phase		Area (m²)	Fill (m³)
<div></div>	P2	July 1 - December 31, 2019	2,373
<div></div>	P4	July 1 - December for 3 Seasons - 2020, 2021, 2022	20,035
Total		86,256	

- NOTE:
- FILL CALCULATION WAS MADE ON ASSUMPTION OF ALL CONTAINMENT CELLS AND ACCESS BERMS TO BE GRATED AT FLAT TOP OF 77.0 ELEVATION.
 - ENGINEERING FILLS FOR DIKE FEATURES ARE ONLY FOR INSIDE CORE MATERIALS, NOT INCLUDING ARMOURSTONE WALL.

Submerged Shoal					
Phase		Area (m²)	Island Fill (m³)		Total Fill (m³)
			0.6-0.9m Rock	0.3-0.6m Rock	
P1-S1	July 1, 2021 - February 28, 2022	3,443	2,147	4,066	6,214
P1-S2	July 1, 2021 - February 28, 2022	2,494	1,408	2,705	4,113
P3-S3	July 1, 2023 - February 28, 2024	2,472	1,406	2,796	4,201
P3-S4	July 1, 2023 - February 28, 2024	1,536	733	1,753	2,487
Total				5,694	11,321
				17,015	



PROJECT TITLE: Ashbridges Bay Landform Project

DRAWING TITLE: Construction Phase Plan

REVISIONS			SCALE:	DATE:
NO.	DATE	DESCRIPTION	APPD.	
DESIGN	M.P., J.T.	DRAWN	S.K./M.Y.	CHECKED
			M.P., J.T.	
			DWG. NO	REV.
			C01	

RES.#B42/19 -

2019 BUDGET

Approval of the recommended 2019 Budget, including municipal general (operating) and capital levies, which were approved at the April 26, 2019 Board of Directors meeting.

Moved by: Jack Heath
Seconded by: Linda Jackson

THAT the 2019 Budget, and all projects and programs therein, be adopted;

THAT TRCA staff be authorized to amend the 2019 Budget, to reflect actual 2019 provincial transfer payment allocations to set the amount of matching levy required by the Conservation Authorities Act;

THAT the cost of property taxes imposed by municipalities be included as additional levy to the participating municipalities where the lands are located, excluding the cost of property taxes which are passed on to a third party under a lease or similar agreement;

THAT, except where statutory or regulatory requirements provide otherwise, TRCA staff be authorized to enter into agreements with private sector organizations, non-governmental organizations or governments and their agencies for the undertaking of projects which are of benefit to TRCA and funded by the sponsoring organization or agency, including projects that have not been provided for in the approved TRCA budget;

AND FURTHER THAT authorized TRCA officials be directed to take such action as may be necessary to implement the foregoing, including obtaining approvals and the signing and execution of documents.

CARRIED

RATIONALE

Enclosed in *Attachment 1* (2019 Budget) is the recommended 2019 Budget, which is composed of operating and capital projects and programs. As a note, the financials within the 2019 Budget are rounded to the nearest thousand, which leads to minor addition differences within the document.

Municipal Approvals

Preliminary budgets are prepared each year for submission to TRCA's partner municipalities. Staff meet with municipal staff throughout the year, as required by the budget processes and schedules are set out by each participating municipality. Presentations are made to partner municipality staff and their respective committees and councils.

The funding identified in the recommended apportionment of the levies reflects the amounts that the partner municipalities have approved in their 2019 budgets. Contributions from the City of Toronto and the regional municipalities of Durham, Peel and York have received council approval. The Township of Adjala-Tosorontio and the Town of Mono have been advised of TRCA's levy request.

Notice of Meeting

As required by regulation, TRCA has provided 30 days' written notice to its partner municipalities of the date of the meeting at which the Board of Directors will consider the budget, which includes the approved municipal levies.

MNRF Transfer Payments

The 2019 provincial transfer payments to conservation authorities, which must be matched with levy have recently been announced reducing the anticipated funding almost in half. The 2019 operating budget includes a provision for Ministry of Natural Resources and Forestry (MNRF) transfer payments at an amount equal to \$399,692.

Non-CVA General Levy

Each of TRCA's partner municipalities has its own unique budget requirements and annual budgetary pressures. TRCA has met each of the individual partner municipality's requirements. TRCA's funding "formula" has been designed to achieve the flexibility required in meeting individual municipal partner funding guidelines. To this end, the 2019 operating levy includes a provision, totaling \$617,764 referred to as "Non-CVA Levy". Under the provisions of the Act, TRCA makes a general levy against all its partner municipalities to fund its general operating requirements. Regarding the portion of the levy that is for "administration costs" as defined in the Act, TRCA must use CVA as the basis of apportionment. With respect to the balance of the general levy which is raised for "maintenance costs" a conservation authority may apportion benefit using another allocation method that is approved in adopting the budget. The non-CVA levy adjusts the amount of the general levy that relates to maintenance costs that would otherwise be apportioned using CVA as the basis and allows TRCA to meet the unique funding guidelines of each participating partner municipality.

General Levy (Operating)

After considering all the factors that affect the general levy, including tax and interest adjustments, year over year shifts in CVA and individual partner municipal targets, TRCA has achieved total general levy funding in the amount of \$14,828,180 representing an average increase over 2018 of 3.3%. The general levy has been allocated to the participating partner municipalities as follows:

Partner Municipality	2018 General Levy \$	2019 General Levy \$	Change over 2019 %
Adjala-Tosorontio	870	885	1.7
Durham	565,775	581,850	2.5
Mono	1,710	1,480	-13.5
Peel	1,856,000	1,917,000	3.3
Toronto	8,602,100	8,908,335	3.6
York	3,322,000	3,418,630	2.9
TOTAL	14,348,455	14,828,180	3.3

Capital Budget Summary

The 2019 capital budget is set at \$168.6 million, approximately \$78.1 million higher than the 2018 budget. Municipal levy funding will finance \$59 million of the capital program. Capital projects are usually funded by partner municipalities on a benefitting municipality basis. That is, with few exceptions, capital projects funded by a partner municipality, are undertaken within that municipality.

These may include:

- Black Creek Pioneer Village (Toronto);
- Conservation Land Care (Peel and York and Durham);
- Erosion Control Projects (Peel, Toronto and York);
- Flood Remedial Works (Peel);
- Natural Heritage Regeneration Projects (Peel and York);
- Peel Region Climate Change Project (Peel);
- The Living City Action Plan program (Toronto); and
- Waterfront Development (Toronto, and Durham);

A few capital programs are generally benefitting and based on CVA, including:

- Community Transformation;
- Greenspace Acquisition;
- Head Office Project;
- Information Technology;
- Major Facilities;
- Planning and Regulation Policy; and
- Policy Development Review.

There are several projects which are funded on a watershed basis, including:

- Aquatic Ecosystem Science;
- Bioregional Seed Crop;
- Climate – Research and Adaptation;
- Flood Gauging;
- Floodline Mapping;
- Report Cards;
- Regional Monitoring;
- Terrestrial Natural Heritage Inventory;
- Terrestrial Ecosystem Science; and
- Watershed Plan Development;

The approximate 50% increase in TRCA's budget from 2018 to 2019 is attributed to anticipated revenues/expenses pertaining to three service areas - Water Risk Management, Regional Biodiversity and Corporate Services.

Water Risk Management anticipates additional investments in private property erosion management, capital hazard management works in partnership with partner municipalities, and the implementation of multiple major planning and design projects focused on repairs to damaged waterfront erosion control structures. These opportunities will be funded through a variety of federal grants and contracted services through partner municipalities and other stakeholders. Some of the major projects that make up these capital works include Ashbridges Bay landform implementation (\$19.5M); East Don Trail phase 1 (\$10.8M); Bluffers Park South Headland projects (\$4.5M); Upper Highland Trail at Ellesmere (\$4M); Toronto Islands Gibraltar Point (\$3.7M); Enhanced Erosion Management Program (\$2.2M); Disaster Mitigation and Adaptation Fund projects (\$2.1M); and National Disaster Management Projects (\$0.8M).

Investments in Regional Biodiversity will address restoration works for the Meenor-Reesor project (\$1.5M); Meadoway (\$4.5M); and East Point Park (\$1.4M).

Corporate Services will have additional expenditures related to the Administrative Building - Financing (\$13.9M) as construction is set to begin in 2019, as will drawings on the related construction loan.

TRCA will continue to work with partner municipalities, including lower tier municipalities, to undertake contract services/special projects wherein TRCA has significant, specialized expertise. These engagements may include, but are not limited to, erosion work, construction of trails, bridges and wetlands, and tree planting. TRCA anticipates that contract services will continue to be an important aspect of organizational financial sustainability and growth, as changes to the Conservation Authorities Act and associated regulations come forward.

Report prepared by: Jenifer Moravek, extension 5659

Emails: jmoravek@trca.on.ca

For Information contact: Michael Tolensky, extension 5965

Emails: mtolensky@trca.on.ca

Date: May 3, 2019

Attachments: 1



2019 Budget Operating and Capital

May 3, 2019

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Toronto and Region Conservation Authority
2019 Operating and Capital Budget

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	14,828,000	14,322,000	14,322,878	506,000	3.5%
Capital levy	59,425,000	55,402,000	39,939,478	4,023,000	7.3%
Contract services	69,983,000	16,802,000	27,473,848	53,181,000	316.5%
Grants	3,412,000	4,950,000	1,398,513	(1,538,000)	-31.1%
Provincial/Federal					
Provincial grants	3,033,000	3,167,000	3,863,822	(134,000)	-4.2%
Federal grants	7,492,000	2,909,000	2,236,373	4,583,000	157.5%
Contract services	3,307,000	3,093,000	3,070,753	214,000	6.9%
User fees, sales and admissions	23,569,000	24,867,000	23,012,689	(1,298,000)	-5.2%
Contract services					
Compensation agreements	2,685,000	2,323,000	1,606,997	362,000	15.6%
Corporate and other	8,868,000	4,037,000	3,897,015	4,831,000	119.7%
Rent and property interests	4,089,000	3,328,000	7,099,617	761,000	22.9%
Fundraising					
Donations	1,259,000	397,000	247,585	862,000	217.1%
Toronto and Region Conservation Foundation	1,477,000	2,023,000	1,201,117	(546,000)	-27.0%
Investment income	716,000	681,000	520,776	35,000	5.1%
Sundry	7,000	11,000	87,788	(4,000)	-36.4%
Total Revenue	204,150,000	138,312,000	129,979,249	65,838,000	47.6%

Toronto and Region Conservation Authority
2019 Operating and Capital Budget

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	2,848,000	3,031,000	2,556,881	(183,000)	-6.0%
Climate Science	958,000	701,000	493,578	257,000	36.7%
	<u>3,806,000</u>	<u>3,732,000</u>	<u>3,050,459</u>	<u>74,000</u>	<u>2.0%</u>
Water Risk Management					
Water Resource Science	4,682,000	2,875,000	3,085,642	1,807,000	62.9%
Erosion Management	83,466,000	26,009,000	27,575,927	57,457,000	220.9%
Flood Management	5,463,000	6,527,000	5,689,590	(1,064,000)	-16.3%
	<u>93,611,000</u>	<u>35,411,000</u>	<u>36,351,159</u>	<u>58,200,000</u>	<u>164.4%</u>
Regional Biodiversity					
Biodiversity Monitoring	2,670,000	2,288,000	2,201,832	382,000	16.7%
Ecosystem Management Research and Directions	935,000	1,332,000	1,267,564	(397,000)	-29.8%
Forest Management	1,552,000	1,631,000	1,530,584	(79,000)	-4.8%
Restoration and Regeneration	17,092,000	12,022,000	12,884,854	5,070,000	42.2%
	<u>22,249,000</u>	<u>17,273,000</u>	<u>17,884,834</u>	<u>4,976,000</u>	<u>28.8%</u>
Greenspace Securement and Management					
Greenspace Securement	2,727,000	1,790,000	701,312	937,000	52.3%
Greenspace Management	5,879,000	4,084,000	2,180,428	1,795,000	44.0%
Rental Properties	1,971,000	1,897,000	2,634,648	74,000	3.9%
	<u>10,577,000</u>	<u>7,771,000</u>	<u>5,516,388</u>	<u>2,806,000</u>	<u>36.1%</u>
Tourism and Recreation					
Waterfront Parks	1,773,000	1,299,000	2,512,710	474,000	36.5%
Conservation Parks	6,908,000	6,903,000	6,141,941	5,000	0.1%
Trails	3,351,000	4,276,000	2,777,552	(925,000)	-21.6%
Bathurst Glen Golf Course	1,314,000	1,367,000	1,165,328	(53,000)	-3.9%
Black Creek Pioneer Village	4,927,000	7,189,000	7,089,144	(2,262,000)	-31.5%
Events and Festivals	647,000	829,000	1,171,884	(182,000)	-22.0%
Wedding and Corporate Events	-	1,941,000	1,612,463	(1,941,000)	-100.0%
	<u>18,920,000</u>	<u>23,804,000</u>	<u>22,471,022</u>	<u>(4,884,000)</u>	<u>-20.5%</u>
Planning and Development Review					
Development Planning and Regulation Permitting	6,543,000	5,897,000	6,122,920	646,000	11.0%
Environmental Assessment Planning and Permitting	3,982,000	3,590,000	3,286,169	392,000	10.9%
Policy Development and Review	876,000	846,000	731,972	30,000	3.5%
	<u>11,401,000</u>	<u>10,333,000</u>	<u>10,141,061</u>	<u>1,068,000</u>	<u>10.3%</u>
Education and Outreach					
School Programs	14,083,000	13,949,000	6,999,072	134,000	1.0%
Newcomer Services	885,000	955,000	938,584	(70,000)	-7.3%
Family and Community Programs	1,299,000	1,611,000	1,534,509	(312,000)	-19.4%
	<u>16,267,000</u>	<u>16,515,000</u>	<u>9,472,165</u>	<u>(248,000)</u>	<u>-1.5%</u>
Sustainable Communities					
Living City Transition Program	7,241,000	6,625,000	6,057,478	616,000	9.3%
Community Engagement	3,193,000	2,893,000	2,613,777	300,000	10.4%
Social Enterprise Development	-	-	-	-	0.0%
	<u>10,434,000</u>	<u>9,518,000</u>	<u>8,671,255</u>	<u>916,000</u>	<u>9.6%</u>
Corporate Services					
Financial Management	3,019,000	2,980,000	2,775,839	39,000	1.3%
Corporate Management and Governance	22,837,000	8,505,000	8,708,853	14,332,000	168.5%
Human Resources	1,360,000	1,521,000	1,047,582	(161,000)	-10.6%
Corporate Communications	1,811,000	1,676,000	1,675,587	135,000	8.1%
Information Infrastructure and Management	3,280,000	2,787,000	2,540,582	493,000	17.7%
Project Recoveries	(5,495,000)	(3,310,000)	(3,579,069)	(2,185,000)	66.0%
Vehicles and Equipment	(100,000)	-	(234,672)	(100,000)	0.0%
	<u>26,712,000</u>	<u>14,159,000</u>	<u>12,934,702</u>	<u>12,553,000</u>	<u>88.7%</u>
Total Expenditures	<u>213,977,000</u>	<u>138,516,000</u>	<u>126,493,045</u>	<u>75,461,000</u>	<u>54.5%</u>
Net Surplus (Deficit)	<u>(9,825,000)</u>	<u>(205,000)</u>	<u>3,486,204</u>	<u>(9,620,000)</u>	<u>4692.7%</u>
Reserves / Head Office - Construction Financing	13,855,000	205,000	(2,595,340)	13,650,000	6658.5%
Net Budget	<u>4,030,000</u>	<u>-</u>	<u>890,864</u>	<u>4,030,000</u>	<u>0.0%</u>

Toronto and Region Conservation Authority
2019 Operating Budget

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	14,828,000	14,322,000	14,322,878	506,000	3.5%
Capital levy	392,000	377,000	377,917	15,000	4.0%
Contract services	1,194,000	1,059,000	1,165,533	135,000	12.7%
Grants	306,000	371,000	351,888	(65,000)	-17.5%
Provincial/Federal					
Provincial grants	1,286,000	1,756,000	1,967,866	(470,000)	-26.8%
Federal grants	119,000	102,000	269,088	17,000	16.7%
Contract services	847,000	939,000	1,571,778	(92,000)	-9.8%
User fees, sales and admissions	22,621,000	23,803,000	22,039,978	(1,182,000)	-5.0%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	1,021,000	857,000	766,804	164,000	19.1%
Rent and property interests	3,726,000	3,098,000	6,615,551	628,000	20.3%
Fundraising					
Donations	-	-	3,390	-	0.0%
Toronto and Region Conservation Foundation	716,000	719,000	540,929	(3,000)	-0.4%
Investment income	711,000	676,000	766,220	35,000	5.2%
Sundry	7,000	9,000	87,788	(2,000)	-22.2%
Total Revenue	47,774,000	48,088,000	50,847,608	(314,000)	-0.7%

Toronto and Region Conservation Authority

2019 Operating Budget

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	1,581,000	1,709,000	1,674,329	(128,000)	-7.5%
Climate Science	-	29,000	26,376	(29,000)	-100.0%
	<u>1,581,000</u>	<u>1,738,000</u>	<u>1,700,705</u>	<u>(157,000)</u>	<u>-9.0%</u>
Water Risk Management					
Water Resource Science	-	-	-	-	0.0%
Erosion Management	-	-	-	-	0.0%
Flood Management	1,187,000	1,137,000	1,096,284	50,000	4.4%
	<u>1,187,000</u>	<u>1,137,000</u>	<u>1,096,284</u>	<u>50,000</u>	<u>4.4%</u>
Regional Biodiversity					
Biodiversity Monitoring	29,000	22,000	62,768	7,000	31.8%
Ecosystem Management Research and Directions	-	-	-	-	0.0%
Forest Management	79,000	140,000	100,035	(61,000)	-43.6%
Restoration and Regeneration	525,000	1,136,000	1,294,175	(611,000)	-53.8%
	<u>633,000</u>	<u>1,298,000</u>	<u>1,456,978</u>	<u>(665,000)</u>	<u>-51.2%</u>
Greenspace Securement and Management					
Greenspace Securement	-	-	-	-	0.0%
Greenspace Management	926,000	1,044,000	818,322	(118,000)	-11.3%
Rental Properties	1,971,000	1,897,000	2,634,648	74,000	3.9%
	<u>2,897,000</u>	<u>2,941,000</u>	<u>3,452,970</u>	<u>(44,000)</u>	<u>-1.5%</u>
Tourism and Recreation					
Waterfront Parks	-	-	-	-	0.0%
Conservation Parks	5,520,000	5,211,000	5,532,232	309,000	5.9%
Trails	-	-	-	-	0.0%
Bathurst Glen Golf Course	1,314,000	1,367,000	1,165,328	(53,000)	-3.9%
Black Creek Pioneer Village	4,235,000	4,118,000	3,968,728	117,000	2.8%
Events and Festivals	647,000	829,000	1,171,884	(182,000)	-22.0%
Wedding and Corporate Events	-	1,941,000	1,612,463	(1,941,000)	-100.0%
	<u>11,716,000</u>	<u>13,466,000</u>	<u>13,450,635</u>	<u>(1,750,000)</u>	<u>-13.0%</u>
Planning and Development Review					
Development Planning and Regulation Permitting	6,543,000	5,845,000	6,077,026	698,000	11.9%
Environmental Assessment Planning and Permitting	3,982,000	3,590,000	3,215,462	392,000	10.9%
Policy Development and Review	346,000	346,000	268,929	-	0.0%
	<u>10,871,000</u>	<u>9,781,000</u>	<u>9,561,417</u>	<u>1,090,000</u>	<u>11.1%</u>
Education and Outreach					
School Programs	5,356,000	5,207,000	4,720,506	149,000	2.9%
Newcomer Services	730,000	778,000	763,922	(48,000)	-6.2%
Family and Community Programs	1,011,000	921,000	885,224	90,000	9.8%
	<u>7,097,000</u>	<u>6,906,000</u>	<u>6,369,652</u>	<u>191,000</u>	<u>2.8%</u>
Sustainable Communities					
Living City Transition Program	146,000	144,000	143,606	2,000	1.4%
Community Engagement	293,000	73,000	124,444	220,000	301.4%
Social Enterprise Development	-	-	-	-	0.0%
	<u>439,000</u>	<u>217,000</u>	<u>268,050</u>	<u>222,000</u>	<u>102.3%</u>
Corporate Services					
Financial Management	3,019,000	2,980,000	2,775,839	39,000	1.3%
Corporate Management and Governance	5,830,000	5,414,000	5,283,957	416,000	7.7%
Human Resources	1,312,000	1,521,000	1,014,811	(209,000)	-13.7%
Corporate Communications	1,811,000	1,676,000	1,675,587	135,000	8.1%
Information Infrastructure and Management	2,608,000	2,327,000	2,314,000	281,000	12.1%
Project Recoveries	(5,498,000)	(3,315,000)	(3,521,173)	(2,183,000)	65.9%
Vehicles and Equipment	(100,000)	-	(210,767)	(100,000)	0.0%
	<u>8,982,000</u>	<u>10,603,000</u>	<u>9,332,254</u>	<u>(1,621,000)</u>	<u>-15.3%</u>
Total Expenditures	<u>45,403,000</u>	<u>48,087,000</u>	<u>46,688,945</u>	<u>(2,684,000)</u>	<u>-5.6%</u>
Net Surplus (Deficit)	<u>2,370,000</u>	<u>-</u>	<u>4,158,664</u>	<u>2,370,000</u>	<u>0.0%</u>
Reserves	(80,000)	-	(3,237,069)	(80,000)	0.0%
Net Budget	<u>2,290,000</u>	<u>-</u>	<u>921,595</u>	<u>2,290,000</u>	<u>0.0%</u>

Toronto and Region Conservation Authority
2019 Capital Budget

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	-	-	-	-	0.0%
Capital levy	59,033,000	55,025,000	39,561,561	4,008,000	7.3%
Contract services	68,789,000	15,743,000	26,308,314	53,046,000	336.9%
Grants	3,106,000	4,579,000	1,046,625	(1,473,000)	-32.2%
Provincial/Federal					
Provincial grants	1,747,000	1,411,000	1,895,956	336,000	23.8%
Federal grants	7,373,000	2,807,000	1,967,285	4,566,000	162.7%
Contract services	2,461,000	2,154,000	1,498,975	307,000	14.3%
User fees, sales and admissions	948,000	1,064,000	972,711	(116,000)	-10.9%
Contract services					
Compensation agreements	2,685,000	2,323,000	1,606,997	362,000	15.6%
Corporate and other	7,847,000	3,180,000	3,130,211	4,667,000	146.8%
Rent and property interests	364,000	230,000	484,066	134,000	58.3%
Fundraising					
Donations	1,259,000	397,000	244,195	862,000	217.1%
Toronto and Region Conservation Foundation	761,000	1,304,000	660,188	(543,000)	-41.6%
Investment income	5,000	5,000	(245,444)	-	0.0%
Sundry	-	2,000	-	(2,000)	-100.0%
Total Revenue	156,378,000	90,224,000	79,131,640	66,154,000	73.3%

Toronto and Region Conservation Authority

2019 Capital Budget

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	1,267,000	1,321,000	882,551	(54,000)	-4.1%
Climate Science	958,000	672,000	467,202	286,000	42.6%
	<u>2,225,000</u>	<u>1,993,000</u>	<u>1,349,753</u>	<u>232,000</u>	<u>11.6%</u>
Water Risk Management					
Water Resource Science	4,682,000	2,875,000	3,085,642	1,807,000	62.9%
Erosion Management	83,466,000	26,009,000	27,575,927	57,457,000	220.9%
Flood Management	4,275,000	5,390,000	4,593,306	(1,115,000)	-20.7%
	<u>92,423,000</u>	<u>34,274,000</u>	<u>35,254,875</u>	<u>58,149,000</u>	<u>169.7%</u>
Regional Biodiversity					
Biodiversity Monitoring	2,640,000	2,266,000	2,139,065	374,000	16.5%
Ecosystem Management Research and Directions	935,000	1,332,000	1,267,564	(397,000)	-29.8%
Forest Management	1,473,000	1,491,000	1,430,549	(18,000)	-1.2%
Restoration and Regeneration	16,567,000	10,886,000	11,590,679	5,681,000	52.2%
	<u>21,615,000</u>	<u>15,975,000</u>	<u>16,427,857</u>	<u>5,640,000</u>	<u>35.3%</u>
Greenspace Securement and Management					
Greenspace Securement	2,727,000	1,790,000	701,312	937,000	52.3%
Greenspace Management	4,953,000	3,040,000	1,362,106	1,913,000	62.9%
	<u>7,680,000</u>	<u>4,830,000</u>	<u>2,063,418</u>	<u>2,850,000</u>	<u>59.0%</u>
Tourism and Recreation					
Waterfront Parks	1,773,000	1,299,000	2,512,710	474,000	36.5%
Conservation Parks	1,388,000	1,692,000	609,709	(304,000)	-18.0%
Trails	3,351,000	4,276,000	2,777,552	(925,000)	-21.6%
Black Creek Pioneer Village	692,000	3,071,000	3,120,416	(2,379,000)	-77.5%
Events and Festivals	-	-	-	-	0.0%
	<u>7,204,000</u>	<u>10,338,000</u>	<u>9,020,387</u>	<u>(3,134,000)</u>	<u>-30.3%</u>
Planning and Development Review					
Development Planning and Regulation Permitting	-	52,000	45,894	(52,000)	-100.0%
Environmental Assessment Planning and Permitting	-	-	70,708	-	0.0%
Policy Development and Review	530,000	500,000	463,043	30,000	6.0%
	<u>530,000</u>	<u>552,000</u>	<u>579,645</u>	<u>(22,000)</u>	<u>-4.0%</u>
Education and Outreach					
School Programs	8,727,000	8,742,000	2,278,566	(15,000)	-0.2%
Newcomer Services	155,000	177,000	174,662	(22,000)	-12.4%
Family and Community Programs	288,000	690,000	649,285	(402,000)	-58.3%
	<u>9,170,000</u>	<u>9,609,000</u>	<u>3,102,513</u>	<u>(439,000)</u>	<u>-4.6%</u>
Sustainable Communities					
Living City Transition Program	7,095,000	6,480,000	5,913,872	615,000	9.5%
Community Engagement	2,900,000	2,820,000	2,489,334	80,000	2.8%
	<u>9,995,000</u>	<u>9,300,000</u>	<u>8,403,206</u>	<u>695,000</u>	<u>7.5%</u>
Corporate Services					
Financial Management	-	-	-	-	0.0%
Corporate Management and Governance	17,007,000	3,092,000	3,424,896	13,915,000	450.0%
Human Resources	48,000	-	32,771	48,000	0.0%
Information Infrastructure and Management	672,000	460,000	226,582	212,000	46.1%
Project Recoveries	4,000	5,000	(57,896)	(1,000)	-20.0%
Vehicles and Equipment	-	-	(23,905)	-	0.0%
	<u>17,731,000</u>	<u>3,557,000</u>	<u>3,602,448</u>	<u>14,174,000</u>	<u>398.5%</u>
Total Expenditures	<u>168,573,000</u>	<u>90,428,000</u>	<u>79,804,102</u>	<u>78,145,000</u>	<u>86.4%</u>
Net Surplus (Deficit)	<u>(12,195,000)</u>	<u>(205,000)</u>	<u>(672,460)</u>	<u>(11,990,000)</u>	<u>5848.8%</u>
Reserves / Head Office - Construction Financing	13,935,000	205,000	641,729	13,730,000	6697.6%
Net Budget	<u>1,740,000</u>	<u>-</u>	<u>(30,731)</u>	<u>1,740,000</u>	<u>0.0%</u>

Toronto and Region Conservation Authority
2019 Operating and Capital Budget - by object classification

	2019	2018	Unaudited 2018	\$ Change over 2018	% Change over 2018
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	14,828,000	14,322,000	14,274,878	506,000	3.5%
Capital levy	59,425,000	55,402,000	39,987,478	4,023,000	7.3%
Contract services	69,983,000	16,802,000	27,473,848	53,181,000	316.5%
Grants	3,412,000	4,950,000	1,398,513	(1,538,000)	-31.1%
Provincial/Federal					
Provincial grants	3,033,000	3,167,000	3,863,822	(134,000)	-4.2%
Federal grants	7,492,000	2,909,000	2,236,373	4,583,000	157.5%
Contract services	3,307,000	3,093,000	3,070,753	214,000	6.9%
User fees, sales and admissions	23,569,000	24,867,000	23,012,689	(1,298,000)	-5.2%
Contract services					
Compensation agreements	2,685,000	2,323,000	1,606,997	362,000	15.6%
Corporate and other	8,868,000	4,037,000	3,897,015	4,831,000	119.7%
Rent and property interests	4,089,000	3,328,000	7,099,617	761,000	22.9%
Fundraising					
Donations	1,259,000	397,000	247,585	862,000	217.1%
Toronto and Region Conservation Foundation	1,477,000	2,023,000	1,201,117	(546,000)	-27.0%
Investment income	716,000	681,000	520,776	35,000	5.1%
Sundry	7,000	11,000	87,788	(4,000)	-36.4%
Total Revenue	204,150,000	138,312,000	129,979,249	65,838,000	47.6%
Expenditures					
Wages and benefits	75,944,000	70,879,000	67,932,564	5,065,000	7.1%
Contracted services	110,785,000	47,984,000	45,729,125	62,801,000	130.9%
Materials and supplies	25,369,000	17,756,000	10,739,871	7,613,000	42.9%
Utilities	1,078,000	1,063,000	1,150,752	15,000	1.4%
Property taxes	800,000	836,000	943,694	(36,000)	-4.3%
	213,976,000	138,518,000	126,496,006	75,458,000	54.5%
Internal Recoveries	(29,958,000)	(14,334,000)	(18,490,511)	(15,624,000)	109.0%
Internal Charges	29,958,000	14,334,000	18,487,552	15,624,000	109.0%
Total Expenditures	213,976,000	138,518,000	126,493,047	75,458,000	54.5%
Net Surplus (Deficit)	(9,826,000)	(206,000)	3,486,202	(9,620,000)	4669.9%
Reserves / Head Office - Construction Financing	13,855,000	205,000	(2,595,340)	-	0.0%
Net Budget	4,029,000	(1,000)	890,862	(9,620,000)	962000.0%

Toronto and Region Conservation Authority
2019 Operating and Capital Levy
(\$000s)

Service Area	Capital Levy				Operating Levy	Total
	Durham	Peel	Toronto	York		
Watershed Studies and Strategies	9	761	246	189	1,457	2,662
Water Risk Management	347	2,333	12,144	1,841	861	17,526
Regional Biodiversity	398	3,698	3,538	1,081	27	8,742
Greenspace Securement and Management	3	1,544	64	401	1,095	3,107
Tourism and Recreation	105	966	3,670	-	1,507	6,248
Planning and Development Review	14	57	322	107	-	500
Education and Outreach	-	1,690	147	180	2,231	4,248
Sustainable Communities	102	3,545	989	478	128	5,242
Corporate Services	82	1,753	961	621	7,522	10,939
	1,060	16,347	22,081	4,898	14,828	59,214

Apportionment of 2019 General Levy

	Matching Levy	Matching Non Levy	Tax Adjustment	Non CVA Levy	2019 General Levy	2018 General Levy	\$ Change over 2018	% Change over 2018
Township of Adjala-Tosorontio	26	860	-	-	885	870	15	1.7%
Regional Municipality of Durham	11,219	377,513	96,452	96,666	581,850	565,775	16,075	2.8%
City of Toronto	256,988	8,647,233	4,114	-	8,908,335	8,602,100	306,235	3.6%
Town of Mono	33	1,111	336	-	1,480	1,710	(230)	-13.5%
Regional Municipality of Peel	44,478	1,496,604	48,785	327,133	1,917,000	1,856,000	61,000	3.3%
Regional Municipality of York	86,949	2,925,693	182,742	223,245	3,418,630	3,322,000	96,630	2.9%
	399,693	13,449,014	332,429	647,044	14,828,180	14,348,455	479,725	3.3%

Toronto and Region Conservation Authority
2019 Basis of Apportionment - Municipal Levy
(\$000s)

Municipality	Current Value Assessment*	% of Municipality in Authority	Current Value Assessment in Jurisdiction	Total Population	Population in Authority
Township of Adjala-Tosorontio	2,069	4	83	9,308	372
Durham, Regional Municipality of	43,922	*	36,386	193,542	161,404
City of Toronto	833,412	100	833,412	2,185,133	2,185,133
Town of Mono	2,121	5	106	7,550	378
Peel, Regional Municipality of	324,633	*	144,240	1,064,623	490,888
York, Regional Municipality of	309,948	*	281,974	761,668	684,166
	<u>1,516,105</u>		<u>1,296,201</u>	<u>4,221,824</u>	<u>3,522,341</u>
<u>Analysis of Regional Municipalities*</u>					
Durham, Regional Municipality of					
Ajax, Town of	19,701	86	16,943	95,383	82,029
Pickering, Town of	79,528	95	18,551	79,901	75,906
Uxbridge Township	4,694	19	892	18,258	3,469
	<u>103,923</u>		<u>36,386</u>	<u>193,542</u>	<u>161,404</u>
Peel, Regional Municipality of					
Brampton, City	109,813	63	69,182	422,249	266,017
Mississauga, City of	195,879	33	64,640	583,796	192,653
Caledon, Town of	18,941	55	10,417	58,578	32,218
	<u>324,633</u>		<u>144,239</u>	<u>1,064,623</u>	<u>490,888</u>
York, Regional Municipality of					
Aurora, Town of	16,282	4	651	46,233	1,849
Markham, Town of	99,531	100	99,531	253,758	253,758
Richmond Hill, Town of	61,156	99	60,545	149,642	148,146
Vaughan, Town of	112,095	100	112,095	255,813	255,813
Whitchurch-Stouffville, Town of	12,274	43	5,278	34,980	15,041
King Township	8,610	45	3,874	21,242	9,559
	<u>309,948</u>		<u>281,974</u>	<u>761,668</u>	<u>684,166</u>

* As provided by the Ministry of Natural Resources and Forestry

Toronto and Region Conservation Authority

2019 Operating and Capital Budget

Full-time Equivalent Employees (FTEs)

	Operating	Capital	Total
2019			
Watershed Studies and Strategies	11.27	13.55	24.82
Water Risk Management	8.40	106.64	115.04
Regional Biodiversity	15.44	170.64	186.08
Greenspace Securement and Management	11.20	15.39	26.59
Tourism and Recreation	127.84	19.54	147.38
Planning and Development Review	88.78	2.40	91.18
Education and Outreach	76.74	13.75	90.49
Sustainable Communities	2.68	62.54	65.22
Corporate Services	101.78	9.55	111.33
	444.13	414.00	858.13
2018			
Watershed Studies and Strategies	13.15	10.70	23.85
Water Risk Management	7.7	118.14	125.84
Regional Biodiversity	14.73	98.91	113.64
Greenspace Securement and Management	15.1	18.72	33.82
Tourism and Recreation	143.51	29.50	173.01
Planning and Development Review	82.8	2.75	85.55
Education and Outreach	71.44	15.62	87.06
Sustainable Communities	1.27	63.81	65.08
Corporate Services	97.04	7.99	105.03
	446.74	366.14	812.88

Toronto and Region Conservation Authority
2019 Operating and Capital Budget - Watershed Studies and Strategies

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	1,457,000	1,400,000	1,400,000	57,000	4.1%
Capital levy	1,854,000	1,368,000	1,094,273	486,000	35.5%
Contract services	204,000	197,000	164,877	7,000	3.6%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	175,000	420,000	300,150	(245,000)	-58.3%
Federal grants	135,000	250,000	118,591	(115,000)	-46.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	24,000	-	7,206	24,000	0.0%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	-	4,000	40,663	(4,000)	-100.0%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	7,000	-	-	7,000	0.0%
Toronto and Region Conservation Foundation	-	164,000	4,985	(164,000)	-100.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	<u>3,856,000</u>	<u>3,803,000</u>	<u>3,130,745</u>	<u>53,000</u>	<u>1.4%</u>
Expenditures					
Watershed Planning and Reporting					
Watershed Plans and Strategies	2,605,000	2,858,000	2,383,899	(253,000)	-8.9%
Report Cards	243,000	172,000	162,703	71,000	41.3%
	<u>2,848,000</u>	<u>3,030,000</u>	<u>2,546,602</u>	<u>(182,000)</u>	<u>-6.0%</u>
Climate Science					
Emerging and Integrative Climate Science	958,000	701,000	493,578	257,000	36.7%
	<u>958,000</u>	<u>701,000</u>	<u>493,578</u>	<u>257,000</u>	<u>36.7%</u>
Total Expenditures	<u>3,806,000</u>	<u>3,731,000</u>	<u>3,040,180</u>	<u>75,000</u>	<u>2.0%</u>
Net Surplus (Deficit)	<u>50,000</u>	<u>72,000</u>	<u>90,564</u>	<u>(22,000)</u>	<u>-30.6%</u>
Reserves	-	-	-	-	0.0%
Net Budget	<u>50,000</u>	<u>72,000</u>	<u>90,564</u>	<u>(22,000)</u>	<u>-30.6%</u>

Toronto and Region Conservation Authority
2019 Operating and Capital Budget - Water Risk Management

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	861,000	685,000	685,000	176,000	25.7%
Capital levy	22,365,000	20,006,000	13,844,019	2,359,000	11.8%
Contract services	60,139,000	9,997,000	18,112,139	50,142,000	501.6%
Grants	-	370,000	24,235	(370,000)	-100.0%
Provincial/Federal					
Provincial grants	1,280,000	1,086,000	1,364,127	194,000	17.9%
Federal grants	6,281,000	1,077,000	336,546	5,204,000	483.2%
Contract services	1,383,000	1,359,000	1,133,076	24,000	1.8%
User fees, sales and admissions	64,000	47,000	71,634	17,000	36.2%
Contract services					
Compensation agreements	21,000	11,000	29,194	10,000	90.9%
Corporate and other	1,353,000	895,000	1,201,558	458,000	51.2%
Rent and property interests	-	-	13,264	-	0.0%
Fundraising					
Donations	1,000	-	1,610	1,000	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	5,000	5,000	10,278	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	93,753,000	35,538,000	36,826,680	58,215,000	163.8%
Expenditures					
Water Resource Science					
Groundwater Strategies	749,000	702,000	671,835	47,000	6.7%
Source Water Protection Strategy	507,000	682,000	670,171	(175,000)	-25.7%
Regional Monitoring - Water	487,000	611,000	616,788	(124,000)	-20.3%
Hydrology	130,000	200,000	73,592	(70,000)	-35.0%
Stormwater Management Strategies	1,877,000	567,000	875,640	1,310,000	231.0%
Flood Plain Mapping	932,000	113,000	177,616	819,000	724.8%
	4,682,000	2,875,000	3,085,642	1,807,000	62.9%
Erosion Management					
Capital Works	81,717,000	24,186,000	21,103,165	57,531,000	237.9%
Hazard Monitoring	1,749,000	1,823,000	765,609	(74,000)	-4.1%
	83,466,000	26,009,000	21,868,774	57,457,000	220.9%
Flood Management					
Flood Forecasting and Warning	829,000	750,000	699,094	79,000	10.5%
Flood Risk Management	3,053,000	3,930,000	2,345,631	(877,000)	-22.3%
Flood Infrastructure and Operations	1,581,000	1,847,000	2,606,158	(266,000)	-14.4%
	5,463,000	6,527,000	5,650,883	(1,064,000)	-16.3%
Total Expenditures	93,611,000	35,411,000	30,605,299	58,200,000	164.4%
Net Surplus (Deficit)	143,000	126,000	6,221,380	17,000	13.5%
Reserves	-	-	-	-	0.0%
Net Budget	143,000	126,000	6,221,380	17,000	13.5%

Toronto and Region Conservation Authority
2019 Operating and Capital Budget - Regional Biodiversity

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	27,000	377,000	377,000	(350,000)	-92.8%
Capital levy	9,404,000	8,670,000	7,036,923	734,000	8.5%
Contract services	2,896,000	1,757,000	5,480,409	1,139,000	64.8%
Grants	453,000	1,134,000	312,865	(681,000)	-60.1%
Provincial/Federal					
Provincial grants	264,000	125,000	171,800	139,000	111.2%
Federal grants	270,000	418,000	477,862	(148,000)	-35.4%
Contract services	772,000	681,000	1,133,977	91,000	13.4%
User fees, sales and admissions	39,000	60,000	27,789	(21,000)	-35.0%
Contract services					
Compensation agreements	2,430,000	2,261,000	1,129,905	169,000	7.5%
Corporate and other	5,582,000	1,331,000	1,025,107	4,251,000	319.4%
Rent and property interests	-	-	17,250	-	0.0%
Fundraising					
Donations	-	5,000	5,960	(5,000)	-100.0%
Toronto and Region Conservation Foundation	75,000	104,000	447,797	(29,000)	-27.9%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	22,212,000	16,923,000	17,644,644	5,289,000	31.3%
Expenditures					
Biodiversity Monitoring					
Regional Monitoring - Biodiversity	1,286,000	1,047,000	961,433	239,000	22.8%
Activity Based Monitoring	580,000	628,000	532,144	(48,000)	-7.6%
Terrestrial Inventory and Assessment	433,000	448,000	445,455	(15,000)	-3.3%
Waterfront Monitoring	371,000	165,000	204,694	206,000	124.8%
	2,670,000	2,288,000	2,143,726	382,000	16.7%
Ecosystem Management Research and Directions					
Aquatic System Priority Planning	446,000	346,000	285,879	100,000	28.9%
Terrestrial (and Integrated) Ecosystem Management	481,000	979,000	958,853	(498,000)	-50.9%
Natural Channel Design	-	-	-	-	0.0%
Restoration Opportunities Bank	8,000	8,000	22,832	-	0.0%
	935,000	1,333,000	1,267,564	(398,000)	-29.9%
Forest Management					
Managed Forest Tax Incentive Planning	12,000	5,000	8,164	7,000	140.0%
Hazard Tree Management	904,000	592,000	728,626	312,000	52.7%
Invasive Species Management	227,000	344,000	346,289	(117,000)	-34.0%
Forest Management Planning	25,000	35,000	31,371	(10,000)	-28.6%
Forest Management Operations	384,000	655,000	416,133	(271,000)	-41.4%
	1,552,000	1,631,000	1,530,583	(79,000)	-4.8%
Restoration and Regeneration					
Propagation and Sale of Plants	105,000	90,000	33,496	15,000	16.7%
Inland and Lakefill Soil Management	287,000	431,000	363,431	(144,000)	-33.4%
Shoreline Restoration	1,105,000	2,015,000	2,420,922	(910,000)	-45.2%
Wetlands	1,135,000	1,346,000	2,306,958	(211,000)	-15.7%
Riparian and Flood Plain Restoration	531,000	598,000	547,648	(67,000)	-11.2%
Natural Channel and Stream Restoration	1,418,000	1,924,000	1,402,032	(506,000)	-26.3%
Terrestrial Planting	3,510,000	2,330,000	1,043,414	1,180,000	50.6%
Wildlife Habitat Management	222,000	413,000	350,073	(191,000)	-46.2%
Compensation Restoration	2,129,000	1,922,000	937,527	207,000	10.8%
Watershed Restoration	6,650,000	953,000	3,443,737	5,697,000	597.8%
	17,092,000	12,022,000	12,849,238	5,070,000	42.2%
Total Expenditures	22,249,000	17,274,000	17,791,111	4,975,000	28.8%
Net Surplus (Deficit)	(37,000)	(351,000)	(146,468)	314,000	-89.5%
Reserves	(100,000)	205,000	205,429	(305,000)	-148.8%
Net Budget	(137,000)	(146,000)	58,961	9,000	-6.2%

Toronto and Region Conservation Authority
2019 Operating and Capital Budget - Greenspace Securement and Management

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	1,095,000	-	-	1,095,000	0.0%
Capital levy	1,326,000	1,660,000	1,594,702	(334,000)	-20.1%
Contract services	3,799,000	1,761,000	125,574	2,038,000	115.7%
Grants	1,277,000	1,147,000	28,033	130,000	11.3%
Provincial/Federal					
Provincial grants	-	-	648	-	0.0%
Federal grants	-	3,000	43,134	(3,000)	-100.0%
Contract services	125,000	-	108,575	125,000	0.0%
User fees, sales and admissions	-	2,000	53,754	(2,000)	-100.0%
Contract services					
Compensation agreements	99,000	40,000	375,540	59,000	147.5%
Corporate and other	180,000	301,000	212,263	(121,000)	-40.2%
Rent and property interests	3,832,000	3,117,000	6,697,153	715,000	22.9%
Fundraising					
Donations	1,000,000	250,000	-	750,000	300.0%
Toronto and Region Conservation Foundation	-	-	367	-	0.0%
Investment income	-	-	(253,397)	-	0.0%
Sundry	7,000	5,000	50,035	2,000	40.0%
Total Revenue	12,740,000	8,286,000	9,036,381	4,454,000	53.8%
Expenditures					
Greenspace Securement					
Greenspace Land Acquisition	2,727,000	1,770,000	184,913	957,000	54.1%
Greenspace Planning	-	20,000	9,764	(20,000)	-100.0%
	2,727,000	1,790,000	194,677	937,000	52.3%
Greenspace Management					
Archaeology	365,000	516,000	330,480	(151,000)	-29.3%
Property Taxes and Insurance	343,000	317,000	332,816	26,000	8.2%
Resource Management Planning	439,000	407,000	350,053	32,000	7.9%
Inventory and Audit	278,000	262,000	264,924	16,000	6.1%
Implementation	4,421,000	2,512,000	623,855	1,909,000	76.0%
Hazard Management	33,000	70,000	206,463	(37,000)	-52.9%
	5,879,000	4,084,000	2,108,591	1,795,000	44.0%
Rental Properties					
Rentals	1,971,000	1,897,000	2,418,654	74,000	3.9%
	1,971,000	1,897,000	2,418,654	74,000	3.9%
Total Expenditures	10,577,000	7,771,000	4,721,922	2,806,000	36.1%
Net Surplus (Deficit)	2,163,000	515,000	4,314,460	1,648,000	320.0%
Reserves	-	-	(3,008,749)	-	0.0%
Net Budget	2,163,000	515,000	1,305,711	1,648,000	320.0%

Toronto and Region Conservation Authority
2019 Operating and Capital Budget - Tourism and Recreation

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	1,507,000	1,624,000	1,624,000	(117,000)	-7.2%
Capital levy	5,441,000	5,061,000	5,243,067	380,000	7.5%
Contract services	1,400,000	1,685,000	1,936,004	(285,000)	-16.9%
Grants	1,405,000	1,960,000	661,221	(555,000)	-28.3%
Provincial/Federal					
Provincial grants	220,000	220,000	232,841	-	0.0%
Federal grants	10,000	585,000	682,585	(575,000)	-98.3%
Contract services	188,000	281,000	268,529	(93,000)	-33.1%
User fees, sales and admissions	9,564,000	11,234,000	10,587,108	(1,670,000)	-14.9%
Contract services					
Compensation agreements	102,000	6,000	72,358	96,000	1600.0%
Corporate and other	84,000	202,000	354,159	(118,000)	-58.4%
Rent and property interests	196,000	177,000	356,268	19,000	10.7%
Fundraising					
Donations	-	-	2,134	-	0.0%
Toronto and Region Conservation Foundation	571,000	570,000	23,376	1,000	0.2%
Investment income	-	-	(760)	-	0.0%
Sundry	-	4,000	-	(4,000)	-100.0%
Total Revenue	20,688,000	23,609,000	22,042,890	(2,921,000)	-12.4%
Expenditures					
Waterfront Parks					
General Maintenance	284,000	277,000	392,520	7,000	2.5%
Park Planning	1,288,000	409,000	378,232	879,000	214.9%
Arsenal Lands	-	173,000	125,105	(173,000)	-100.0%
Park Development	202,000	440,000	155,105	(238,000)	-54.1%
	1,774,000	1,299,000	1,050,962	475,000	36.6%
Conservation Parks					
Day Use	2,818,000	3,285,000	2,822,657	(467,000)	-14.2%
Picnics	1,316,000	1,046,000	785,696	270,000	25.8%
Swimming	478,000	450,000	585,270	28,000	6.2%
Fishing	15,000	21,000	14,472	(6,000)	-28.6%
Mountain Biking	-	-	-	-	0.0%
Camping	1,453,000	1,423,000	1,485,412	30,000	2.1%
Cross Country Skiing	42,000	26,000	68,869	16,000	61.5%
Filming	-	-	-	-	0.0%
Park Development	787,000	653,000	57,680	134,000	20.5%
	6,909,000	6,904,000	5,820,056	5,000	0.1%
Trails					
Trail Development	2,859,000	3,696,000	1,704,313	(837,000)	-22.6%
Trail Management	196,000	262,000	365,637	(66,000)	-25.2%
Trail Planning	296,000	311,000	172,770	(15,000)	-4.8%
TRCA Trail Strategy	-	7,000	46,680	(7,000)	-100.0%
	3,351,000	4,276,000	2,289,400	(925,000)	-21.6%
Bathurst Glen Golf Course					
Golf Course	1,314,000	1,367,000	1,165,328	(53,000)	-3.9%
	1,314,000	1,367,000	1,165,328	(53,000)	-3.9%
Black Creek Pioneer Village					
Heritage Village	4,927,000	7,189,000	4,265,572	(2,262,000)	-31.5%
	4,927,000	7,189,000	4,265,572	(2,262,000)	-31.5%
Events and Festivals					
Kortright	207,000	246,000	472,687	(39,000)	-15.9%
Black Creek Pioneer Village	247,000	375,000	462,763	(128,000)	-34.1%
Other Facilities	193,000	208,000	236,434	(15,000)	-7.2%
	647,000	829,000	1,171,884	(182,000)	-22.0%
Wedding and Corporate Events					
Kortright	-	956,000	897,330	(956,000)	-100.0%
Black Creek Pioneer Village	-	985,000	715,133	(985,000)	-100.0%
Other Facilities	-	-	-	-	0.0%
	-	1,941,000	1,612,463	(1,941,000)	-100.0%
Total Expenditures	18,922,000	23,805,000	17,375,665	(4,883,000)	-20.5%
Net Surplus (Deficit)	1,767,000	(196,000)	4,667,224	1,963,000	-1001.5%
Reserves	-	-	36,270	-	0.0%
Net Budget	1,767,000	(196,000)	4,703,494	1,963,000	-1001.5%

Toronto and Region Conservation Authority
2019 Operating and Capital Budget - Planning and Development Review

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	-	-	-	-	0.0%
Capital levy	922,000	877,000	840,043	45,000	5.1%
Contract services	969,000	864,000	1,054,720	105,000	12.2%
Grants	1,000	76,000	34,726	(75,000)	-98.7%
Provincial/Federal					
Provincial grants	50,000	150,000	150,000	(100,000)	-66.7%
Federal grants	-	-	-	-	0.0%
Contract services	390,000	407,000	337,553	(17,000)	-4.2%
User fees, sales and admissions	9,284,000	8,645,000	8,235,447	639,000	7.4%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	156,000	105,000	130,923	51,000	48.6%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	300	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	11,772,000	11,124,000	10,783,712	648,000	5.8%
Expenditures					
Development Planning and Regulation Permitting					
Planning	2,455,000	2,069,000	1,945,759	386,000	18.7%
Permitting	1,781,000	1,550,000	1,468,204	231,000	14.9%
Enquiries	45,000	38,000	39,493	7,000	18.4%
Technical Services	1,760,000	1,813,000	2,185,515	(53,000)	-2.9%
Development Enforcement and Compliance	503,000	427,000	447,262	76,000	17.8%
	6,544,000	5,897,000	6,086,233	647,000	11.0%
Environmental Assessment Planning and Permitting					
Planning (Basic, Servicing Agreements, Master Plans)	1,217,000	1,117,000	1,120,220	100,000	9.0%
Permitting	1,105,000	1,002,000	1,001,374	103,000	10.3%
Development Enforcement and Compliance	335,000	284,000	260,421	51,000	18.0%
Technical Services	1,325,000	1,187,000	904,154	138,000	11.6%
	3,982,000	3,590,000	3,286,169	392,000	10.9%
Policy Development and Review					
Policy	876,000	846,000	731,972	30,000	3.5%
	876,000	846,000	731,972	30,000	3.5%
Total Expenditures	11,402,000	10,333,000	10,104,374	1,069,000	10.3%
Net Surplus (Deficit)	371,000	792,000	679,338	(421,000)	-53.2%
Reserves	-	-	-	-	0.0%
Net Budget	371,000	792,000	679,338	(421,000)	-53.2%

Toronto and Region Conservation Authority
2019 Operating and Capital Budget - Education and Outreach

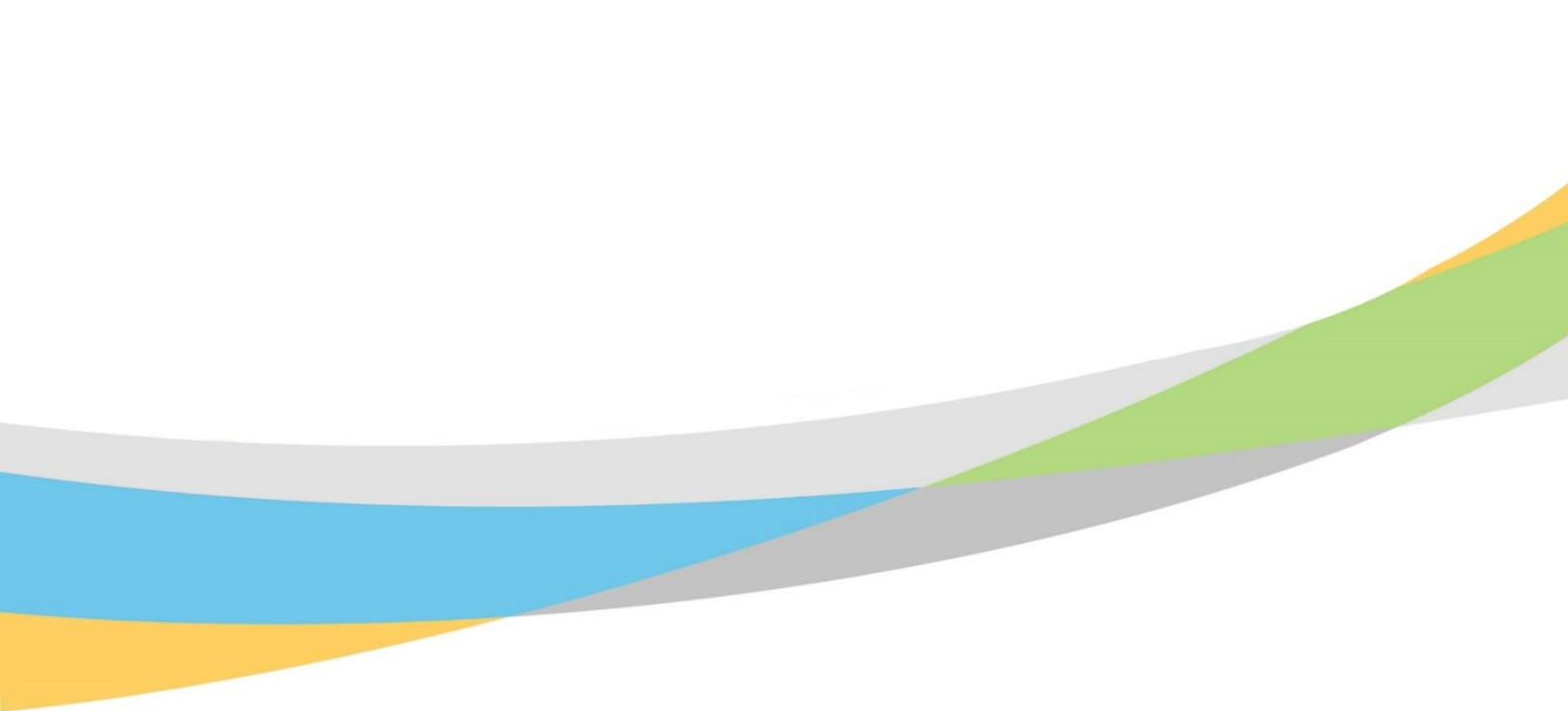
	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	2,231,000	1,850,000	1,850,000	381,000	20.6%
Capital levy	8,457,000	8,722,000	2,244,248	(265,000)	-3.0%
Contract services	3,000	303,000	8,082	(300,000)	-99.0%
Grants	-	-	6,504	-	0.0%
Provincial/Federal					
Provincial grants	699,000	833,000	1,073,560	(134,000)	-16.1%
Federal grants	407,000	220,000	399,515	187,000	85.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	3,645,000	3,787,000	3,012,504	(142,000)	-3.7%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	276,000	24,000	40,885	252,000	1050.0%
Rent and property interests	28,000	-	(16,804)	28,000	0.0%
Fundraising					
Donations	2,000	-	15,771	2,000	0.0%
Toronto and Region Conservation Foundation	498,000	775,000	490,167	(277,000)	-35.7%
Investment income	-	-	2,408	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	16,246,000	16,514,000	9,126,840	(268,000)	-1.6%
Expenditures					
School Programs					
Early Learners	721,000	574,000	524,695	147,000	25.6%
Post Secondary	65,000	12,000	102,307	53,000	441.7%
Elementary	6,074,000	6,102,000	5,325,033	(28,000)	-0.5%
Secondary	7,223,000	7,261,000	651,005	(38,000)	-0.5%
	14,083,000	13,949,000	6,603,040	134,000	1.0%
Newcomer Services					
Development of Internationally Trained Professionals	730,000	778,000	763,922	(48,000)	-6.2%
Multicultural Connections Program	155,000	177,000	174,662	(22,000)	-12.4%
	885,000	955,000	938,584	(70,000)	-7.3%
Family and Community Programs					
Kortright	900,000	1,262,000	827,248	(362,000)	-28.7%
Bolton Camp Development	250,000	-	-	250,000	0.0%
Other Locations	149,000	349,000	211,585	(200,000)	-57.3%
	1,299,000	1,611,000	1,038,833	(312,000)	-19.4%
Total Expenditures	16,267,000	16,515,000	8,580,457	(248,000)	-1.5%
Net Surplus (Deficit)	(21,000)	-	546,383	(21,000)	0.0%
Reserves	20,000	-	309,812	20,000	0.0%
Net Budget	(1,000)	-	856,195	(1,000)	0.0%

Toronto and Region Conservation Authority
2019 Operating and Capital Budget - Sustainable Communities

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	128,000	155,000	155,000	(27,000)	-17.4%
Capital levy	5,913,000	5,488,000	4,811,149	425,000	7.7%
Contract services	573,000	234,000	580,336	339,000	144.9%
Grants	36,000	38,000	98,070	(2,000)	-5.3%
Provincial/Federal					
Provincial grants	265,000	213,000	450,695	52,000	24.4%
Federal grants	376,000	355,000	162,960	21,000	5.9%
Contract services	450,000	365,000	89,044	85,000	23.3%
User fees, sales and admissions	862,000	968,000	888,113	(106,000)	-11.0%
Contract services					
Compensation agreements	33,000	6,000	-	27,000	450.0%
Corporate and other	1,230,000	1,146,000	848,363	84,000	7.3%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	249,000	142,000	221,810	107,000	75.4%
Toronto and Region Conservation Foundation	320,000	410,000	223,402	(90,000)	-22.0%
Investment income	-	-	(2,325)	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	10,435,000	9,520,000	8,526,617	915,000	9.6%
Expenditures					
Living City Transition Program					
Sustainable Neighbourhood	1,056,000	972,000	907,820	84,000	8.6%
Community Transformation	1,130,000	1,177,000	1,012,507	(47,000)	-4.0%
Partners in Project Green	1,585,000	1,413,000	1,030,847	172,000	12.2%
Urban Agriculture	325,000	171,000	164,953	154,000	90.1%
Sustainable Technology Evaluation Program	2,214,000	2,301,000	2,251,348	(87,000)	-3.8%
Climate Consortium	573,000	304,000	555,427	269,000	88.5%
Green Infrastructure Ontario	358,000	287,000	110,740	71,000	24.7%
	7,241,000	6,625,000	6,033,642	616,000	9.3%
Community Engagement					
Citizen Based Regeneration	1,838,000	1,446,000	1,621,503	392,000	27.1%
Stewardship	684,000	687,000	657,136	(3,000)	-0.4%
Watershed Engagement	671,000	760,000	322,520	(89,000)	-11.7%
	3,193,000	2,893,000	2,601,159	300,000	10.4%
Social Enterprise Development					
Social Enterprise	-	-	-	-	0.0%
	-	-	-	-	0.0%
Total Expenditures	10,434,000	9,518,000	8,634,801	916,000	9.6%
Net Surplus (Deficit)	1,000	2,000	(108,183)	(1,000)	-50.0%
Reserves	-	-	25,429	-	0.0%
Net Budget	1,000	2,000	(82,754)	(1,000)	-50.0%

Toronto and Region Conservation Authority
2019 Operating and Capital Budget - Corporate Services

	2019 Budget	2018 Budget	Unaudited 2018 Actual	\$ Change over 2018 Budget	% Change over 2018 Budget
Revenue					
Municipal					
Operating levy	7,523,000	8,231,000	8,231,878	(708,000)	-8.6%
Capital levy	3,744,000	3,552,000	3,231,055	192,000	5.4%
Contract services	-	5,000	11,707	(5,000)	-100.0%
Grants	240,000	225,000	232,858	15,000	6.7%
Provincial/Federal					
Provincial grants	80,000	120,000	120,000	(40,000)	-33.3%
Federal grants	13,000	-	15,180	13,000	0.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	86,000	125,000	129,133	(39,000)	-31.2%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	7,000	30,000	43,093	(23,000)	-76.7%
Rent and property interests	34,000	34,000	32,485	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	14,000	-	11,023	14,000	0.0%
Investment income	711,000	676,000	764,573	35,000	5.2%
Sundry	-	2,000	37,752	(2,000)	-100.0%
Total Revenue	12,452,000	13,000,000	12,860,737	(548,000)	-4.2%
Expenditures					
Financial Management					
Accounting and Reporting	2,233,000	2,173,000	2,003,105	60,000	2.8%
Business Planning and Strategic Management	786,000	807,000	733,676	(21,000)	-2.6%
	3,019,000	2,980,000	2,736,781	39,000	1.3%
Corporate Management and Governance					
Corporate Secretariat	1,371,000	1,383,000	1,308,148	(12,000)	-0.9%
Corporate Sustainability Management	-	44,000	41,235	(44,000)	-100.0%
Support Services	21,120,000	6,998,000	4,328,248	14,122,000	201.8%
Risk Management	-	-	-	-	0.0%
Office of the CEO	346,000	80,000	97,115	266,000	332.5%
	22,837,000	8,505,000	5,774,746	14,332,000	168.5%
Human Resources					
Volunteers	48,000	-	34,850	48,000	0.0%
Employee Support	1,312,000	1,521,000	1,014,811	(209,000)	-13.7%
Health and Safety	-	-	(2,079)	-	0.0%
Human Capital Planning and Strategies	-	-	-	-	0.0%
	1,360,000	1,521,000	1,047,582	(161,000)	-10.6%
Corporate Communications					
Communications	1,754,000	1,619,000	1,609,436	135,000	8.3%
Digital and Social Media	57,000	57,000	66,151	-	0.0%
	1,811,000	1,676,000	1,675,587	135,000	8.1%
Information Infrastructure and Management					
Information Technology	1,450,000	855,000	892,402	595,000	69.6%
Knowledge and Data Management	1,830,000	1,694,000	1,404,095	136,000	8.0%
Business Software	-	239,000	244,086	(239,000)	-100.0%
	3,280,000	2,788,000	2,540,583	492,000	17.6%
Project Recoveries					
Project Recoveries	(5,495,000)	(3,310,000)	(3,579,069)	(2,185,000)	66.0%
	(5,495,000)	(3,310,000)	(3,579,069)	(2,185,000)	66.0%
Vehicles and Equipment					
Operations	(1,205,000)	(690,000)	(775,404)	(515,000)	74.6%
Acquisitions	1,105,000	690,000	540,731	415,000	60.1%
	(100,000)	-	(234,673)	(100,000)	0.0%
Total Expenditures	26,712,000	14,160,000	9,961,537	12,552,000	88.6%
Net Surplus (Deficit)	(14,259,000)	(1,160,000)	2,899,198	(13,099,000)	1129.2%
Reserves / Head Office - Construction Financing	13,935,000	-	(163,532)	13,935,000	0.0%
Net Budget	(324,000)	(1,160,000)	2,735,666	836,000	-72.1%



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Section II – Items for Executive Action

RES.#B43/19 -

MUNICIPAL WATER SERVICING

Swan Lake Centre for Conservation

1229 Bethesda Side Road, Richmond Hill

Securing municipal water servicing to TRCA's Swan Lake Centre for Conservation through a collaborative partnership with DG Group.

Moved by: Anthony Perruzza

Seconded by: Paul Ainslie

WHEREAS DG Group is constructing a new watermain along Bethesda Side Road, between the terminus of the existing municipal services eastward to Leslie Street;

AND WHEREAS the proposed watermain will abut TRCA's Swan Lake Centre for Conservation (Swan Lake) facility on Bethesda Side Road;

AND WHEREAS the Swan Lake facility is currently on well water service and it is beneficial to TRCA to connect to municipal water services for improved operation of the Swan Lake facility;

AND WHEREAS TRCA staff have discussed the opportunity with DG Group to connect to the new municipal watermain at the time of its construction, and confirmed that the DG Group is prepared to work with TRCA on this initiative;

THAT staff be authorized to enter into an agreement with DG Group to bring a water service to our Swan Lake facility;

AND FURTHER THAT authorized TRCA officials be directed to take whatever action may be required to implement the agreement, including the obtaining of necessary approvals and the signing and execution of any documents.

CARRIED

BACKGROUND

West Gormley is a planned residential community, located west of Leslie Street, south of Bethesda Side Road, in the Town of Richmond Hill. Initial phases of development have occurred adjacent to Bayview Avenue, and subsequent phases of development are planned adjacent to Leslie Street. Several plans of subdivision within this next phase of development were approved by the Ontario Municipal Board in 2016. In order to facilitate this next phase of development, new municipal servicing is required to connect to the adjacent sanitary sewer and watermain network. This work has been approved by the City of Richmond Hill, Region of York and TRCA and is to be constructed by the developer. Multiple TRCA permits were required to facilitate this work, and TRCA's Executive Committee approved the associated permits on June 30, 2017 and March 2, 2018.

TRCA's Swan Lake Centre for Conservation is located on the south side of Bethesda Side Road, between Leslie Street and Bayview Avenue - directly adjacent to the proposed new watermain. The Swan Lake facility is currently on septic and well water services. With the new municipal water services that will be provided by the proposed watermain, it is possible for a water connection to be made to TRCA's Swan Lake facility at the time of construction of the watermain. Transitioning TRCA's facilities to a municipal water supply is a goal of TRCA staff,

as it provides for sustainability, security and reliability with respect to domestic water quantity and quality to our facilities. TRCA staff have discussed the potential for a connection to Swan Lake at this time, with the developer, and an opportunity does exist for us to work collaboratively together. Specifically, DG Group is prepared to provide for the watermain connection from the watermain to the Swan Lake main building, in exchange for TRCA waiving/applying equivalent TRCA permitting fees associated with required permit renewals for their West Gormley subdivisions that are of an equal or greater value of the works.

RATIONALE

TRCA staff see significant value in attaining municipal water servicing to the Swan Lake facility at this time. The facility is currently occupied by TRCA Archaeology staff and TRCA has also entered into an agreement with the York Region District School Board (YRDSB) for use of a portion of the facility for outdoor education programming. TRCA is required to test the well water on a regular basis to meet TRCA's potable water policy, Ontario Regulation 170, and the YRDSB policies. Replacing the well with a municipal water service will reduce staff time to manage the water testing at this location and will provide a safe drinking water supply. This reduction of staff time would result in an annual savings of approximately \$10,000.

Through partnering with DG Group on this initiative and having their contractor install the water service connection to Swan Lake, significant cost savings will be realized over TRCA hiring a contractor to complete this work at a later date, through reducing procurement and mobilization costs, as well as attaining stand-alone approvals. Further, TRCA staff are supportive of applying DG's permitting fees in exchange for work of equal or greater value, as a means of financing this work. DG Group has submitted several applications for permit renewals for their West Gormley subdivisions, which would be applicable and referenced in the agreement.

Relationship to Building the Living City, the TRCA 2013-2022 Strategic Plan

This report supports the following strategy set forth in the TRCA 2013-2022 Strategic Plan:

Strategy 1 – Green the Toronto region's economy

Strategy 7 – Build Partnerships and new business models.

FINANCIAL DETAILS

The DG is proposing to provide the watermain connection at the road and a 50 mm waterline to the Swan Lake facility. In order to facilitate this portion of the work, TRCA staff are proposing to work with DG, to waive final permit fees (approximately \$20,000) in exchange for this work.

TRCA will be responsible for the cost to connect the waterline into the Swan Lake main building, to attain the necessary permits and archaeological clearances required to facilitate the work. TRCA's share of the costs for this work is estimated to be \$20,000. Funds are available in TRCA's existing Major Facility Retrofit Budget 006-35, to cover this cost.

Report prepared by: Lori Colussi, extension 5303 and Quentin Hanchard, extension 5324

Emails: lcolussi@trca.on.ca, qhanchard@trca.on.ca

For Information contact: Mike Fenning, extension 5223

Emails: mfenning@trca.on.ca

Date: April 3, 2019

RES.#B44/19 -

**REQUEST FOR TENDER FOR ASPHALT PAVING SERVICES,
MULTIPLE SITES, CITY OF TORONTO AND REGION OF PEEL**

Award of Request for Tender (RFT) No. 10020282 for the supply of all labour, equipment and materials necessary for the paving and repaving of park trails and parking lots at six (6) sites in the City of Toronto and Region of Peel.

Moved by: Joanne Dies
Seconded by: Gord Highet

WHEREAS Toronto and Region Conservation Authority (TRCA) is engaged in multiple projects that require asphalt paving services;

AND WHEREAS TRCA solicited tenders through a publicly advertised process;

THEREFORE LET IT BE RESOLVED THAT Request for Tender (RFT) No. 10020282 for multiple TRCA project sites be awarded to Diamond Earthworks Corporation at a total cost not to exceed \$308,750.00 plus applicable taxes, to be expended as authorized by Toronto and Region Conservation Authority (TRCA) staff;

THAT TRCA staff be authorized to approve additional expenditures to a maximum of \$30,875.00 (approximately 10% of the project cost), plus applicable taxes, in excess of the contract cost as a contingency allowance if deemed necessary;

THAT should TRCA staff be unable to negotiate a contract with the above-mentioned proponent, staff be authorized to enter into and conclude contract negotiations with other Proponents that submitted quotations, beginning with the next lowest bid meeting TRCA specifications;

AND FURTHER THAT authorized TRCA officials be directed to take whatever action may be required to implement the contract, including the obtaining of necessary approvals and the signing and execution of any documents.

CARRIED

BACKGROUND

The Engineering Projects Business Unit in the Restoration and Infrastructure Division implements numerous construction projects every year throughout TRCA's jurisdiction. These projects often utilize existing park infrastructure such as trails and parking lots as construction access routes, equipment staging areas and for the stockpiling of materials. As part of TRCA's commitment to our external partners, full restoration of areas is completed as part of the scope of work.

A Request for Tender for asphalt paving services was issued by the Engineering Projects Business Unit combining six separate project sites to obtain competitive pricing. A description of each site is provided below.

Langholm Park Minor Maintenance and Drainage Project

Langholm Park is located northwest of the intersection of Keele Street and Wilson Avenue, in the City of Toronto. Surface run-off from the July 8, 2013 storm event has led to the formation of a large gully along the face of the slope within the project area. This runoff has caused a

catchbasin located partway up the slope to become outflanked, and has created an informal drainage channel further downslope, putting an existing outfall at risk. TRCA is implementing slope stabilization and stormwater management features to prevent further risk to municipal infrastructure. Construction vehicles will use the existing path within the park for access to the slope, and as part of the agreement with the City of Toronto, TRCA is responsible for restoring the work area to original conditions or better. Asphalt paving services are required to repair the pedestrian trail in order to meet restoration obligations and safely reopen the park to the public.

Jennifer-Whitburn Multi-Use Trail and Parking Lot

TRCA, in partnership with the City of Toronto, intends to construct an 800 metre long multi-use trail that is compliant with the Accessibility for Ontarians with Disabilities Act (AODA) requirements. The trail would connect pedestrians and cyclists on Keele Street to Downsview Dells Park. The formal trail will use the existing rubble subbase that was installed by TRCA for a construction access road in 2014. This access road and nearby parking lot were used from 2014 to 2018 in order to implement several emergency flood and erosion control projects near Downsview Dells Park, with substantial completion of these projects occurring in 2018. Asphalt paving services will be required before formally opening the trail and parking lot to the public.

Maitland Park Stream Restoration Project

Maitland Park is located within the City of Brampton near the intersection of North Park Drive and Dixie Road. Bank erosion was putting the nearby public path and a City light standard at risk. TRCA staff implemented a pool and riffle system, constructed armourstone bank protection, relocated the light standard, and removed a section of the existing concrete channel to improve the stream's ecological function while mitigating erosion. This work began in late September 2018 and was completed in January 2019. A portion of the asphalt path in the work area was damaged during the implementation phase. As part of the agreed upon scope of work with the City of Brampton, TRCA is required to restore the path to its original condition or better to ensure an even surface for public use.

Rotary Peace Park Shoreline Maintenance Project

Rotary Peace Park is located at 25 Eleventh Street in the City of Toronto on the north shore of Lake Ontario. This waterfront park features an armourstone headland which provides erosion protection for the shoreline. This headland was identified as being in poor condition through TRCA's Erosion Hazard Monitoring program. TRCA identified that constructing a new armourstone revetment and implementing a stormwater management system would provide long-term erosion protection for the park. Construction began in July 2018 and is anticipated to be completed in late spring 2019. To accommodate this work a portion of the park, including the parking lot and pedestrian trail, have been temporarily closed to the public. As part of the agreement with the City of Toronto, TRCA is responsible for restoring the work area to original conditions or better. Asphalt paving services are required to repair the parking lot and pedestrian trail in order to meet restoration obligations and safely reopen the park to the public.

Wilket Creek Rehabilitation Project – Reach 2

For several years TRCA, in partnership with the City of Toronto, has been undertaking extensive restoration work along Wilket Creek in accordance with the Wilket Creek Geomorphic Systems Master Plan. Most recently, TRCA has been implementing works along Reach 2 of the watercourse, located within Wilket Creek Park. This work is being completed in order to protect municipal infrastructure, remove hazardous debris, and to repair or replace existing park amenities. TRCA is responsible for restoring the work area to original conditions or better following the creek rehabilitation works. In order to formally reopen the trail, asphalt paving

services are required to restore the path to a state of good repair for use by the community and to enable trail maintenance by City of Toronto Parks staff.

RATIONALE

A Request for Tender (RFT) for general contractors was publicly advertised on the public procurement website www.biddingo.com on March 15, 2019 and closed on April 3, 2019.

A total of nineteen (19) firms downloaded the full document package and seven (7) firms were partial document takers.

A mandatory meeting and site tour was held at Wilket Creek Park on March 25, 2019.

Three (3) addenda were issued to respond to questions received and to update contract documents.

The Procurement Opening Committee opened the Tenders on April 3, 2019 with the following results:

Proponent	Fee (Plus HST)
Diamond Earthworks Corporation	\$308,750.00
Melrose Paving Limited	\$318,135.00
Pacific Paving Limited	\$321,144.00
Tri-Capital Contracting Incorporated	\$323,810.00
C. Valley Paving Limited	\$330,783.00
Nationwide Paving Limited	\$337,416.00
Ashland Paving Limited	\$384,502.00
Dig-Con International	\$485,650.00

Staff reviewed the bid received from Diamond Earthworks Corporation against its own cost estimate and has determined that the bid is of reasonable value and meets the requirements as outlined in the RFT documents. Therefore, it is recommended that contract No. 10020282 be awarded to Diamond Earthworks Corporation at a total cost not to exceed \$308,750.00, plus 10% contingency, plus applicable taxes, it being the lowest bid meeting TRCA's specifications.

Relationship to Building the Living City, the TRCA 2013-2022 Strategic Plan

This report supports the following strategic priorities set forth in the TRCA 2013-2022 Strategic Plan:

Strategy 3 – Rethink greenspace to maximize its value

The implementation of new or upgraded trails and park infrastructure will ensure the local community has more accessible and safer means to engage with nature.

Strategy 4 – Create complete communities that integrate nature and the built environment

TRCA's work to remediate and improve erosion control and municipal infrastructure within parklands will allow the public to enjoy these areas to their fullest extent.

Strategy 7 – Build partnerships and new business models

TRCA has fostered strong partnerships with its municipal partners over the years. The successful completion of projects of this nature will fortify this relationship and encourage future collaborative work.

FINANCIAL DETAILS

Funds for the contract are available from the following project accounts:

Project Name	Type	Account
Langholm Park Minor Maintenance and Drainage Project	Capital	133-39
Jennifer-Whitburn Multi-Use Trail Project – Trail	Recoverable	184-40
Jennifer-Whitburn Multi-Use Trail Project – Parking Lot	Capital	133-02
Maitland Park Stream Restoration Project	Capital	129-35
Rotary Peace Park Shoreline Maintenance Project	Capital	241-09
Wilket Creek Rehabilitation Project – Reach 2	Recoverable	185-60

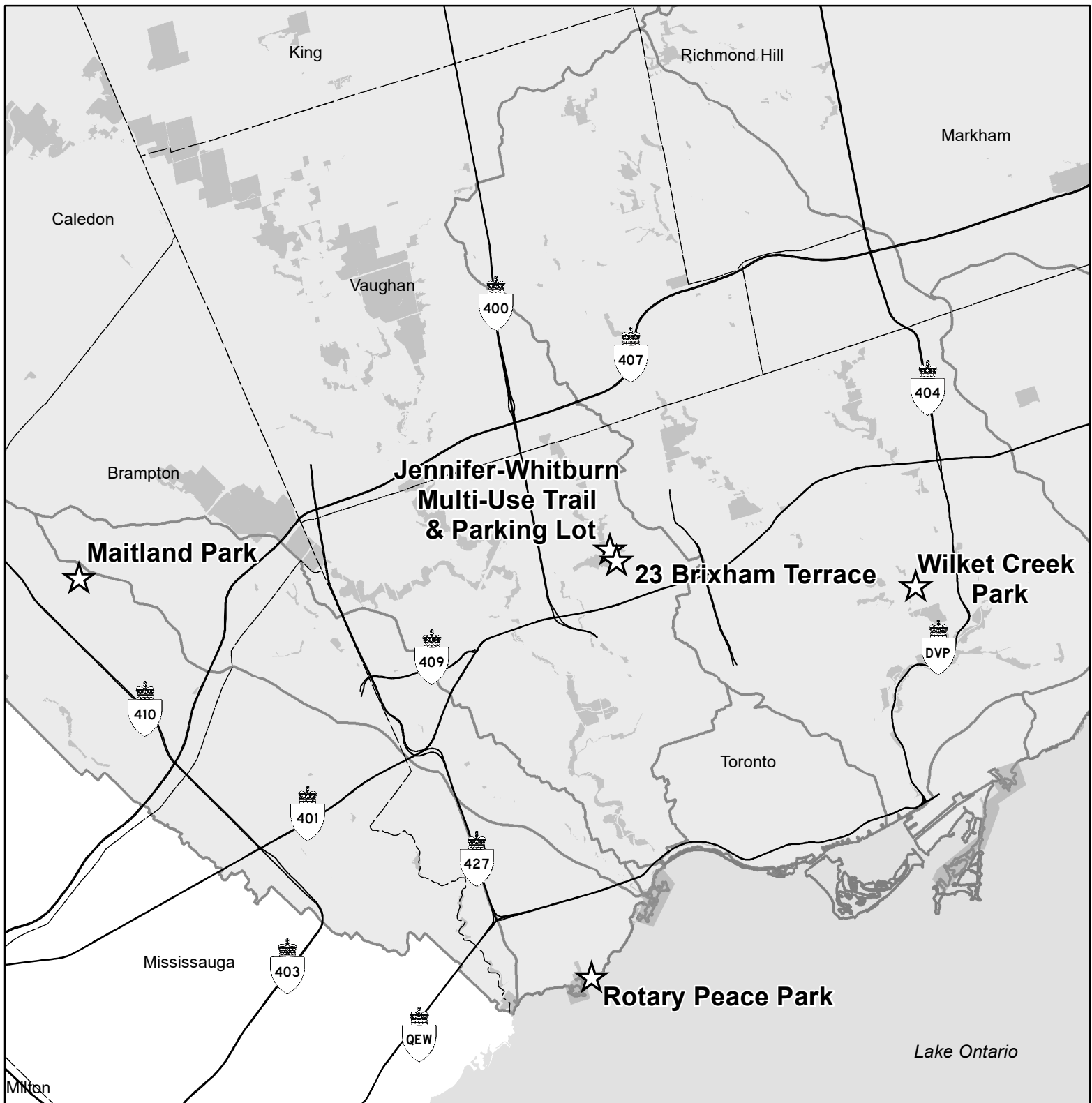
Report prepared by: Nivedha Sundararajah, extension 5528

Emails: nsundararajah@trca.on.ca

For Information contact: Nivedha Sundararajah, extension 5528

Emails: nsundararajah@trca.on.ca

Date: April 5, 2019

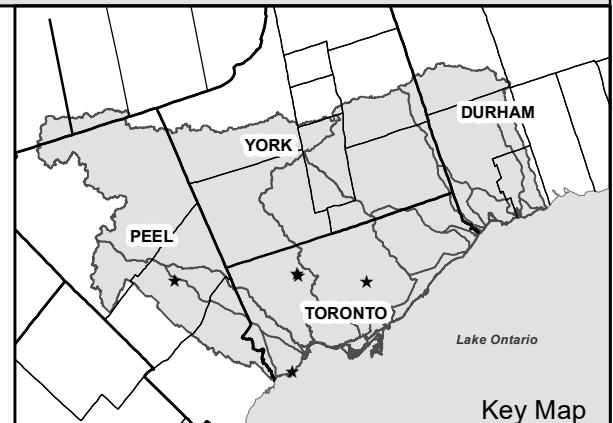


Legend

- ★ Project Location
- Municipal Boundaries
- TRCA Property
- Watersheds



0 4,000 8,000 Meters



Key Map

RES.#B45/19 -

GAFFNEY PARK SLOPE STABILIZATION AND DRAINAGE PROJECT, CITY OF TORONTO

Extension of Contract #10003045 previously awarded to EXP Services Inc. to provide an additional twenty five (25) Quality Verification Engineering (QVE) inspections for the drainage improvements at the Gaffney Park Slope Stabilization and Drainage Project, in the City of Toronto.

Moved by: Mike Mattos
Seconded by: Dipika Damerla

THAT Contract #10003045 for the completion of detailed designs and Quality Verification Engineering (QVE) services for slope stabilization and drainage works along the face of the slope in Gaffney Park previously awarded to EXP Services Inc. be extended to include an additional twenty-five (25) QVE inspections at a total cost of \$18,750.00, plus HST, for a revised total contract amount of \$103,700.00, plus HST.

CARRIED

BACKGROUND

The project is located within Gaffney Park, southeast of the intersection of Rockcliffe Boulevard and Terry Drive. The work area extends from the eastern property line of 1 Terry Drive to the western property line of 11A Terry Drive for a length of approximately 90m. The slope is between 10 to 13 metres in height and contains a chain link fence delineating private and public property for the entire length of the Gaffney Park Trail. The upper 4 meters of the slope is located on City of Toronto property while the lower portion of the slope is located in the backyards of the residential properties on Terry Drive.

In 2014, the City of Toronto requested TRCA's assistance with the planning, design, and construction of a solution to address the slope failure and erosion concerns occurring at the rear of the properties between 1-11A Terry Drive. The houses are located at the bottom of the slope and failure of the wooden retaining wall and upper slope on City property would likely impact the usability of the rear yards of Terry Drive residents. The project was split up into 3 phases as outlined below.

Phase 1 of the project was completed in spring 2016 and included a topographic survey, detailed slope stability assessment, preliminary concepts and public consultation. TRCA hosted two public meetings and was unable to come to a consensus with the residents on an approach that included working on private property to stabilize the slope. As such, a modified approach that was limited to City property was selected as the preferred approach for this project.

Phase 2 included retaining a consultant to design the slope stabilization works and subsequent tendering for a contractor to implement the approved design. EXP Services Inc. was retained as the consultant under contract #10003045 at a total cost of \$83,650.00, plus a contingency of 10% (\$8,365.00). Provisional pricing for QVE and inspections during construction was awarded as part of this contract, but the scope of services required was preliminary as the design and construction schedule still had to be developed. The final detailed designs for slope stabilization and drainage works were received in January 2018. In April 2018, CSL Group Ltd. was retained as the contractor to implement the remedial works under contract #10007289, which was previously approved at the September 28th, 2018 Authority Meeting (#07/18).

The Phase 3 scope of work included the preparation and distribution of the Notice of Construction (NOC) to the local Councillor's office and residents, installation of project information signage prior to construction, implementation of the final remedial works by CSL Group Ltd., tendering support and construction oversight services by EXP Services Inc.; and contract management and post-construction surveying by TRCA.

RATIONALE

Following award of Contract #10007289 to CSL, an updated construction schedule was provided to TRCA that included dividing the work into two phases. The first phase involved the slope stabilization works and the second phase focused on the drainage/stormwater improvements.

Upon review of the schedule by TRCA staff and Exp Services Inc., it was determined by TRCA and EXP Services Inc. that the preliminary pricing for QVE services provided during the design RFP stage would be sufficient to cover one of the phases only based on the milestones in CSL's schedule. Exp Services Inc. requested that an additional twenty-five (25) full-time QVE inspections be approved to accommodate the inspection of the drainage/stormwater improvements.

As the successful Consultant for Contract #10003045, Exp Services Inc. has prepared the detailed designs for the project and has completed QVE inspections for the slope stabilization component to the satisfaction of TRCA staff. TRCA deemed the quote of \$18,750.00, plus HST, for twenty-five (25) additional QVE inspections to be fair and reasonable in comparison to similar projects and based on the scope of work required to complete the tasks.

Relationship to Building the Living City, the TRCA 2013-2022 Strategic Plan

This report supports the following strategic priority set forth in the TRCA 2013-2022 Strategic Plan:

Strategy 7 – Build partnerships and new business models. TRCA has completed similar work on behalf of the City of Toronto multiple times allowing us to demonstrate TRCA's expertise in slope stabilization and stormwater management, thereby increasing TRCA's financial resilience.

Strategy 2 – Manage our regional water resources for current and future generations. The proposed works will address existing drainage issues to reduce the risk of future slope failures stemming from severe rainfall events, thereby protecting park infrastructure and the safety of park users from the hazards of erosion.

FINANCIAL DETAILS

The cost of this project is fully recoverable from the City of Toronto within Account #185-78, and the City of Toronto has provided written approval for this contract extension.

Report prepared by: Chris Scholz, extension 5529

Email: cscholz@trca.on.ca

For Information contact: Rudra Bissoon, extension 5521

Email: rbissoon@trca.on.ca

Date: April 8, 2019

Gaffney Park Slope Stabilization and Drainage System Project—Project Location



Section III – Items for the Information of the Board

RES.#B46/19 -

BUDGET COMPOSITION

Improving Accountability and Transparency of TRCA's Budget Process
Educational report regarding Toronto and Region Conservation
Authority's (TRCA) budget composition due to potential changes in the
Conservation Authorities Act (the Act).

Moved by: Jack Heath
Seconded by: Gord Highet

IT IS RECOMMENDED THAT the Budget Composition report be received.

CARRIED

BACKGROUND

BUDGET COMPOSITION

The financial composition of TRCA has changed substantially since the organization's establishment in 1956. For example, for the year ended December 31, 1968, \$928 (all dollar values in this report are in thousands of dollars) of revenues generated by TRCA came directly from the Province (\$475 or 51.2%) and partner municipalities (\$453 or 48.8%). Over the next 50 years, TRCA leveraged its considerable competitive advantages to increase its annual revenues to \$118,643 for the year ended December 31, 2017, primarily with support from its partner municipalities (\$72,662 or 61.2%) and generated fees (\$38,410 or 32.4%). TRCA's fiscal 2017 financial statements are provided as *Attachment 1*, for reference purposes. Provincial financial support, including grants, in 2017 was \$6,944 or 5.9% of the organization's revenues, which is indicative of the funding approach that the Province has taken towards conservation authorities since the mid-1990's, offloading increased financial obligations to partner municipalities.

For the year ended December 31, 2017, TRCA's capital budget totaled \$72,187 (62.1%), while the remaining allotment of \$43,982 (37.9%) was attributed to the organization's operating budget. In the current Act, neither operating nor capital expenses are defined. As a result, TRCA adopted a method in which the determination of whether a project or program should be included in the operating or capital budget was based on funding source. As a result of the Province's change in funding methodology for conservation authorities in the 1990's, many of TRCA's programs and related costs are funded by partner municipalities' capital/special benefitting levies, which form a substantial portion of the organization's capital budget. Through TRCA's involvement in the review of the Act in 2017, the following definition has been added, pending Royal Assent, as follows:

“operating expenses” include,

- (a) salaries, per diems and travel expenses of employees and members of an authority,*
- (b) rent and other office costs,*
- (c) program expenses,*
- (d) costs that are related to the operation or maintenance of a project, but not including the project's capital costs, and*
- (e) such other costs as may be prescribed by regulation;*

While such a change will not impact how TRCA is funded, it will provide greater transparency to our Board, partner municipalities and stakeholders, regarding the organization's operating budget which is currently understated. Given that the Act is pending Royal Assent, TRCA is yet to change its approach to budgeting for 2019. However, the organization expects approval on

the 2019 TRCA budget to be received while the Act review is ongoing. Staff have already commenced the process of amending the budget for 2020 and discussed this matter with staff in its partner municipalities during budget discussions for the previous two fiscal years.

OPERATING LEVY

(2017 Revenue: \$13,928)

The purpose of the levy, according to the Act, is to make a conservation authority whole for administrative costs incurred, by allowing each conservation authority to apportion costs to its participating municipalities according to the benefit derived. To determine the benefit derived, TRCA utilizes Current Value Assessment (CVA) data, which is provided to each conservation authority by the Ministry of Natural Resources and Forestry (MNRF), based on the best available property assessment levels for each partner municipality. Due to varying assessment growth rates throughout the jurisdiction, there are normally marginal changes in the annual allocations when the data is provided, which is normally in the fall for the subsequent fiscal year.

TRCA's operating levy is normally broken down into four components: (1) Matching; (2) Non-Matching; (3) Municipal Property Tax Adjustment and (4) Non-CVA Levy. The first, Matching, is a recognition that the first portion of funds received from the CVA calculated operating levy matches funding received from MNRF (\$744 in 2018). The second, Non-Matching represents the amount in excess of the matching funding that also adheres to the CVA formula. The third, Municipality Property Tax Adjustment, is a recognition that certain partner municipalities charge TRCA property taxes and rather than use other partner municipalities to pay these fees, the property taxes are charged back to the billing partner municipality. The final component, Non-CVA Levy, is a point of contention which leads into two challenges.

The first challenge is that each partner municipality has their own unique budget requirements and pressures and TRCA works with staff/councils to maximize funding opportunities and identify synergies across the jurisdiction, rather than strictly adhering to the CVA formula. Partner municipalities dictate their financial capacity regarding operating levy contributions and TRCA agrees to work within the provided funding envelopes. Given that partner municipalities have always supported a multitude of projects and programs within their jurisdiction, the practice of formally levying an amount in excess of this envelope to cover operating expenses has been frowned on. Since 2011, the Non-CVA Levy has grown from \$22 to \$647 in 2019 (representing 4.4% of the operating levy).

Through conversations with municipal staff throughout the 2019 budget process, it became clear that staff were not aware of the pervasive nature of this issue. A comprehensive budget note (*Attachment 2*) was provided to the City of Toronto, outlining the matter and proposing a possible resolution. To date there has not been endorsement from staff or council on the matter.

The second challenge is that operating funds have been used to subsidize TRCA programming. In 2017, for example, only \$7,719 (or 55.4%) of the \$13,928 budgeted operating levy was allocated to Corporate Services, with the remainder shared throughout the organization's service areas including Tourism and Recreation (\$2,111 or 15.2%), Education and Outreach (\$1,741 or 12.5%) and Watershed Studies and Strategies (\$1,374 or 9.9%).

While the allocation is permissible in accordance with the Act, the usage of levy to subsidize programming has negatively impacted TRCA's ability to fund core services in a financially sustainable manner. TRCA staff propose that operating levy should solely be used to cover core programs and services that are required by regulation, including continuing to support Corporate Services.

The creation of the Corporate Services division in March 2018 highlighted that TRCA's internal services have not developed sufficiently to support the wealth of projects and programs provided by the organization, emphasizing the need for additional funding.

RELATED CHANGES TO THE ACT

This staff assessment is consistent with the recent creation of Section 21.1 (1) of the Act, which notes that there are three categories of programs and services that a conservation authority is required or permitted to provide within its area of jurisdiction, including:

1. *Mandatory programs and services that are required by regulation.*
2. *Municipal programs and services that the authority agrees to provide on behalf of municipalities situated in whole or in part within its area of jurisdiction under a memorandum of understanding*
3. *Such other programs and services as the authority may determine are advisable to further its objects*

Further changes to the Act, pending Royal Assent, provide guidance to conservation authorities on how to establish formal relationships for the second category of programs and services, as publicly available memorandums of understanding are required, to increase transparency of the roles of conservation authorities in their jurisdictions. TRCA supports this amendment, as similar types of agreements are already used with a variety of funding partners, including municipalities. TRCA anticipates using a full cost recovery model for these agreements, in order to recover all direct and indirect costs incurred in providing the specific projects and programs. Regarding the third category, TRCA staff believe that if they are to be offered, they must be self-sustaining on fees from specific funders for the programs and services, rather than utilize levy funds, which appears to be in line with stakeholder's expectations.

CAPITAL LEVY

(2017 Revenue: \$38,292 - Deferred Revenue: \$13,317)

The purpose of capital levy, according to the Act, is to allow a conservation authority to recover funds required for capital expenditures in connection with any project. In practice, TRCA's capital levy has evolved over the years, based on partner municipality consent to include projects and programs requested by the municipality and those determined by TRCA to further its objects. In order to allocate benefit between the partner municipalities, TRCA utilizes one of three methods: (1) CVA formula, (2) watershed formula (described below), or (3) apportionment of costs to a singular partner municipality, where an entire project or program is to be undertaken within one municipality's jurisdiction. The Watershed formula, introduced in 2017, is based on the number of hectares within each participating municipality. TRCA projects and programs deemed jurisdictionally benefitting to the partner municipalities are funded by this formula. The four major partner municipalities (Durham, Peel, Toronto, and York) participate in this apportionment formula.

Partner Municipalities	Current Value Assessment (CVA) From Province	Watershed Formula
Adjala-Tosorontio	0.00%	0.00%
City of Toronto	64.30%	25.90%
Durham Region	2.81%	14.50%
Mono	0.00%	0.00%
Peel Region	11.13%	25.80%
York Region	21.75%	33.80%
TOTAL	100.00%	100.00%

CVA Project and Programs

- Community Transformation
- Greenspace Acquisition
- Head Office Project
- Information Technology
- Major Facilities
- Planning and Regulation Policy
- Policy Development Review

Watershed Projects and Programs

- Aquatic Ecosystem Science
- Bioregional Seed Crop
- Climate - Research and Adaptation
- Flood Gauging
- Floodline Mapping
- Regional Monitoring
- Terrestrial Natural Heritage Inventory
- Terrestrial Ecosystem Science
- Watershed Plan Development and Reporting

Under the potential changes to the Act, many of the projects and programs using capital levy funds are defined as category two or three in Section 21.1 (1) of the Act, meaning that TRCA anticipates working with partner municipalities to create Memorandums of Understanding to govern these initiatives. Additionally, TRCA is currently developing an enterprise wide asset management program to inform a consistent approach to planning and decision making for management of the organization's tangible capital assets. This approach to asset management, which is consistent with the approach of partner municipalities, will help determine the prioritization of competing pressures which will guide discussions with stakeholders given limited financial capacity. As of December 31, 2017, TRCA's capital reserves were \$1,758 compared to tangible capital assets of \$461,869 which provides limited capacity to deal with infrastructure issues as they arise.

In potential scenarios in which a partner municipality no longer agrees to fund an existing category two TRCA project or program, TRCA has three options: (1) initiate a Memorandum of Understanding with a different municipality to fill the funding shortfall, (2) find funding opportunities to convert the project or program into a category three offering, or (3) work with the partner municipality on an exit strategy.

Additionally, TRCA receives significant funding for contract and other services from partner municipalities that already fit into category two initiatives, which amounted to revenue of \$20,442 in 2017, plus an additional \$3,259 of deferred revenue for future initiatives. TRCA anticipates category two initiatives will grow substantially once changes to the Act are ratified.

AUTHORITY GENERATED REVENUE

(2017 Revenue: \$38,410 - Deferred Revenue: \$14,791)

The final area of funding which could be impacted by changes to the Act pertains to authority generated revenue, which has grown to over 30% of TRCA's total income. In *Note 8* of the 2017 Financial Statements (*Attachment 1*) is an overview of how these funds are generated, however there is a sizeable range in activities for which TRCA charges fees to end users, including, but not limited to, permits, admissions and programming.

In concurrence with the anticipated change to Section 21.1 noted above, the Province added Section 21.2 on fees for programs and services, pending Royal Assent, which contains the following pertinent wording:

- (1) The Minister may determine classes of programs and services in respect of which an authority may charge a fee.*
- (2) The Minister shall publish the list of classes of programs and services in respect of which an authority may charge a fee in a policy document and distribute the document to each authority.*
- (3) If the Minister makes changes to the list of classes of programs and services in respect of which an authority may charge a fee, the Minister shall promptly update the policy document referred to in subsection (2) and distribute the new document to each authority.*
- (4) An authority may charge a fee for a program or service that it provides only if it is set out on the list of classes of programs and services referred to in subsection (2).*
- (5) The amount of a fee charged by an authority for a program or service it provides shall be, (a) the amount prescribed by the regulations; or (b) if no amount is prescribed, the amount determined by the authority*

At this point in time, it is unclear if any of TRCA's projects or programs would be impacted by this amendment to the Act. TRCA has raised this uncertainty as a potential issue. If TRCA were no longer permitted to charge fees for certain programs or services and a partner municipality still requested TRCA to complete the service within its jurisdiction, a Memorandum of Understanding would be required, along with corresponding funding.

Relationship to Building the Living City, the TRCA 2013-2022 Strategic Plan

This report supports the following strategy set forth in the TRCA 2013-2022 Strategic Plan:

Strategy 9 – Measure performance

DETAILS OF WORK TO BE DONE

TRCA will work with partner municipalities to develop required agreements and to re-allocate funding appropriately, allowing staff to incorporate all changes within the Act, into reporting as part of the 2020 budget cycle. In preparation for the 2020 budget cycle, TRCA staff have been assessing the projects and programs within TRCA's Service Areas and have provided a detailed report and pre-statement entitled Budget Composition – Background for your reference (*Attachment 3*).

Report prepared by: Jenifer Moravek, extension 5659

Emails: jmoravek@trca.on.ca

For Information contact: Michael Tolensky, extension 5965

Emails: mtolensky@trca.on.ca

Date: May 3, 2019

Attachments: 3

Financial Statements of

**TORONTO AND REGION
CONSERVATION AUTHORITY**

Year ended December 31, 2017



KPMG LLP
Vaughan Metropolitan Centre
100 New Park Place, Suite 1400
Vaughan ON L4K 0J3
Canada
Tel 905-265-5900
Fax 905-265-6390

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of the Toronto and
Region Conservation Authority

We have audited the accompanying financial statements of Toronto and Region Conservation Authority, which comprise the statement of financial position as at December 31, 2017, the statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



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Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Toronto and Region Conservation Authority as at December 31, 2017, and its results of operations, its changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, stylized font. Below the signature is a single horizontal line.

Chartered Professional Accountants, Licensed Public Accountants

June 22, 2018
Vaughan, Canada

TORONTO AND REGION CONSERVATION AUTHORITY

Statement of Financial Position
(In thousands of dollars)

December 31, 2017, with comparative information for 2016

	2017	2016
Assets		
Financial assets:		
Cash (note 2)	\$ 14,414	\$ 16,677
Investments (note 3)	21,997	28,083
Receivables (notes 4 and 13)	20,192	13,886
	<u>56,603</u>	<u>58,646</u>
Liabilities		
Financial liabilities:		
Payables and accrued liabilities	14,455	14,414
Vacation pay entitlements	2,663	2,461
Deferred revenue (note 5)	37,408	38,985
	<u>54,526</u>	<u>55,860</u>
Net financial assets	2,077	2,786
Non-financial assets:		
Other assets	941	721
Tangible capital assets (note 6)	461,869	451,419
	<u>462,810</u>	<u>452,140</u>
Accumulated surplus (note 7)	<u>\$ 464,887</u>	<u>\$ 454,926</u>

Contingent liabilities and commitments (note 14)

See accompanying notes to financial statements.

On behalf of Toronto and Region Conservation Authority:

_____ Chair

_____ Secretary Treasurer

TORONTO AND REGION CONSERVATION AUTHORITY

Statement of Operations and Accumulated Surplus
(In thousands of dollars)

Year ended December 31, 2017, with comparative information for 2016

	2017 Budget (note 15)	2017 Actual	2016 Actual
Revenue:			
Government funding (note 8)	\$ 85,432	\$ 82,549	\$ 70,125
Authority generated (notes 9 and 13)	30,112	38,410	31,619
Investment income	625	795	714
Net loss on disposal of tangible capital assets (note 6)	–	(3,111)	(69)
	116,169	118,643	102,389
Expenses (note 10):			
Watershed Studies and Strategies	4,020	3,781	3,439
Water Risk Management	28,549	25,060	16,841
Regional Biodiversity	13,185	14,269	12,394
Greenspace Securement and Management	5,854	6,283	5,625
Tourism and Recreation	22,258	21,845	21,528
Planning and Development Review	9,339	9,290	8,109
Education and Outreach	7,010	8,816	9,118
Sustainable Communities	11,601	8,584	7,701
Corporate Services	11,692	10,754	9,701
	113,508	108,682	94,456
Net surplus	2,661	9,961	7,933
Accumulated surplus, beginning of year	454,926	454,926	446,993
Accumulated surplus, end of year	\$ 457,587	\$ 464,887	\$ 454,926

See accompanying notes to financial statements.

TORONTO AND REGION CONSERVATION AUTHORITY

Statement of Changes in Net Financial Assets (In thousands of dollars)

Year ended December 31, 2017, with comparative information for 2016

	2017 Budget (note 15)	2017 Actual	2016 Actual
Net surplus	\$ 2,661	\$ 9,961	\$ 7,933
Acquisition of tangible capital assets	(12,717)	(21,138)	(13,579)
Contributed tangible capital assets	—	(1,167)	(299)
Net loss on disposal of tangible capital assets	—	3,111	69
Write-off of tangible capital assets (note 6)	—	1,429	25
Proceeds on disposal of tangible capital assets	—	450	10
Amortization	7,052	6,865	7,374
Change in other assets	—	(220)	(167)
Increase (decrease) in net financial assets	(3,004)	(709)	1,366
Net financial assets, beginning of year	2,786	2,786	1,420
Net financial assets, end of year	\$ (218)	\$ 2,077	\$ 2,786

See accompanying notes to financial statements.

TORONTO AND REGION CONSERVATION AUTHORITY

Statement of Cash Flows
(In thousands of dollars)

Year ended December 31, 2017, with comparative information for 2016

	2017	2016
Cash provided by (used in):		
Operating activities:		
Net surplus	\$ 9,961	\$ 7,933
Items not involving cash:		
Amortization	6,865	7,374
Accrued interest on investments	(579)	(521)
Net loss on disposal of tangible capital assets	3,111	69
Write-off of tangible capital assets	1,429	25
Contributed tangible capital assets	(1,167)	(299)
Change in non-cash operating working capital:		
Receivables	(6,306)	(440)
Other assets	(220)	(167)
Payables and accrued liabilities	41	4,168
Vacation pay entitlements	202	(32)
Deferred revenue	(1,577)	5,162
	11,760	23,272
Investing activities:		
Purchase of investments	(500)	(11,871)
Proceeds on maturity of investments	7,165	4,060
	6,665	(7,811)
Capital activities:		
Purchase of tangible capital assets	(21,138)	(13,579)
Proceeds on disposal of tangible capital assets	450	10
	(20,688)	(13,569)
Increase (decrease) in cash	(2,263)	1,892
Cash, beginning of year	16,677	14,785
Cash, end of year	\$ 14,414	\$ 16,677

See accompanying notes to financial statements.

TORONTO AND REGION CONSERVATION AUTHORITY

Notes to Financial Statements
(In thousands of dollars)

Year ended December 31, 2017

Toronto and Region Conservation Authority ("TRCA") delivers programs and services that further the conservation, restoration, development and management of natural resources other than gas, oil, coal and minerals. As the largest of the 36 provincial conservation authorities, TRCA's area of jurisdiction spans nine watersheds including those within the City of Toronto and areas in the Regional Municipalities of Durham, Peel and York (including lower tier municipalities), the Township of Adjala-Tosorontio and Town of Mono.

TRCA is incorporated under the Conservation Authorities Act, having commenced operations in 1957. TRCA is a registered charity under the Income Tax Act (Canada) and, as such, is exempt from income taxes.

1. Significant accounting policies:

The financial statements for TRCA are the responsibility of and prepared by management in accordance with the Chartered Professional Accountants of Canada Public Sector Accounting Handbook, that sets out generally accepted accounting principles for government not-for-profit organizations in Canada. The financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards ("PSAS"), excluding Sections PS4200 and PS4270, with the following significant accounting policies:

(a) Basis of accounting:

The financial statements are prepared using an accrual basis of accounting which recognizes the effect of transactions and events in the period in which the transactions and events occur, regardless of whether there has been a receipt or payment of cash or its equivalent. Accrual accounting recognizes a liability until the obligation(s) or condition(s) underlying the liability is partly or wholly satisfied. Accrual accounting recognizes an asset until the future economic benefit underlying the asset is partly or wholly used or lost.

(b) Revenue recognition:

Government funding including transfers, municipal capital and operating levies, grants, contract services and management fees are recognized in the financial statements when the payments are authorized and all eligibility criteria have been met, except when there is a stipulation that gives rise to an obligation that meets the definition of a liability. In that case, the funding is recorded as deferred revenue and recognized as revenue as the stipulations are met.

TORONTO AND REGION CONSERVATION AUTHORITY

Notes to Financial Statements (continued)
(In thousands of dollars)

Year ended December 31, 2017

1. Significant accounting policies (continued):

Authority generated revenues including property rental income, contract services, admissions and parking, permits (development, camping, picnic, commercial filming and photography), environmental assessments, programs (education, family and community), events (weddings, festivals and corporate events), athletic fees and equipment rentals, program and event sponsorships, product sales (nursery, food, beverage and merchandise) and membership fees are recognized as revenue in the period in which the related services are performed. Amounts collected for which the related services have not been performed are recorded as deferred revenue and recognized as revenue when the related services are performed. Unrestricted donations are recorded as revenue in the period they are received or receivable, when a reasonable estimate can be made of the amount involved. Externally restricted donations are deferred and recognized as revenue in the year in which the related expenses are recognized. Donated tangible capital assets are recorded at fair market value, when fair market value can be reasonably estimated.

(c) Cash:

Cash consists of cash on hand, cashable guaranteed investment certificates, and all deposits in banks including interest bearing savings accounts.

(d) Investments:

Investments, which consist of guaranteed investment certificates, bonds and a portfolio with the One Investment Program, are recorded at cost. Investment income, including interest and dividends, is recognized when earned. Any discount or premium arising on purchase is amortized over the period to maturity. If there is a permanent loss in value, an investment will be written down to recognize the loss. Any write-down would be included in the statement of operations and accumulated surplus.

(e) Other assets:

Other assets include inventory for resale and prepaid expenses. Merchandise, food and beverage inventory for resale is valued at the lower of cost and net realizable value. Nursery inventory is valued at the lower of cost and replacement value. Cost is determined on a first-in, first-out basis.

TORONTO AND REGION CONSERVATION AUTHORITY

Notes to Financial Statements (continued)
(In thousands of dollars)

Year ended December 31, 2017

1. Significant accounting policies (continued):

(f) Tangible capital assets:

Tangible capital assets are recorded at cost, which includes amounts directly attributable to acquisition, design, construction development, improvement or betterment of the assets. Costs include overhead directly attributable to construction and development as well as interest costs that are directly attributable to the acquisition or construction of the asset. The cost, less the residual value of the tangible capital assets, is amortized on a straight-line basis over the estimated useful lives as follows:

Assets	Years
Infrastructure	25 - 50
Buildings and building improvements	10 - 55
Land improvements	20 - 40
Machinery and equipment	5 - 20
Vehicles	6 - 25

Tangible capital assets are written down when conditions indicate they are no longer able to contribute to TRCA's ability to provide goods or services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the statement of operations and accumulated surplus.

Contributed tangible capital assets are recorded at fair market value on the date of contribution, except in circumstances where fair market value cannot be reasonably determined, and a nominal value is recorded.

TRCA's collection of historical treasures, including artifacts and buildings, and works of art are not recognized in the financial statements.

(g) Change in accounting policy:

In the current year, TRCA changed the basis of amortization for vehicles from the declining balance method to the straight line method to more accurately reflect their usage (note 6).

TORONTO AND REGION CONSERVATION AUTHORITY

Notes to Financial Statements (continued)
(In thousands of dollars)

Year ended December 31, 2017

1. Significant accounting policies (continued):

(h) Vacation pay entitlements:

Vacation entitlements are accrued for as earned by employees. The liability for the accumulated vacation days represents management's best estimate as to TRCA's future liability.

(i) Contaminated sites:

Contaminated sites are the result of contamination being introduced in air, soil, water or sediment of a chemical, organic, or radioactive material or live organism that exceed an environmental standard. A liability for remediation of contaminated sites is recognized, net of any expected recoveries, when all of the following criteria are met: (a) an environmental standard exists; (b) contamination exceeds the environmental standard; (c) TRCA is directly responsible or accepts responsibility for the liability; (d) future economic benefits will be given up; and (e) a reasonable estimate of the liability can be made. Changes in this estimate are recorded in TRCA's statement of operations and accumulated surplus.

(j) Employee pension plan:

The cost of the multi-employer defined benefit pension plan is recognized as the required contributions for employees' services are rendered in the year.

(k) Reserves:

TRCA internally allocates its accumulated surplus to capital reserves to finance the cost of tangible capital assets, purchases, maintenance and related expenditures and operating reserves in order to ensure funds are available for financial relief in the event of a significant loss of revenues or other financial emergency for which no other source of funding is available. These reserve allocations are directed by the Board of Directors of TRCA.

TORONTO AND REGION CONSERVATION AUTHORITY

Notes to Financial Statements (continued)
(In thousands of dollars)

Year ended December 31, 2017

1. Significant accounting policies (continued):

(l) Use of estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities, at the date of the financial statements and the reported amounts of the revenue and expenses during the year. Items requiring the use of significant estimates include allowance for doubtful accounts, accrued liabilities, vacation pay entitlements and tangible capital assets. Estimates are based on the best information available at the time of preparation of the financial statements and are reviewed annually to reflect new information as it becomes available. Measurement uncertainty exists in these financial statements. Actual results could differ from these estimates.

2. Cash - CTC Source Protection Region:

The Credit Valley, Toronto and Region and Central Lake Ontario Source Protection Region ("CTC Source Protection Region") was established under the Clean Water Act of Ontario to ensure communities protect their drinking water supplies through prevention - by developing collaborative, watershed based source protection plans that are locally driven and based on science. The CTC Source Protection Region's jurisdiction includes the Credit Valley, Toronto and Region and Central Lake Ontario source protection areas, which are represented by the respective conservation authorities under the Clean Water Act. In the current year, the Ministry of the Environment and Climate Change provided funding of \$461 (2016 - \$540) for source protection projects to the TRCA, which delivers the management function on behalf of the CTC Source Protection Region. Interest of \$8 (2016 - \$6) has been imputed on the unspent balance of the funds. Total funding of \$512 (2016 - \$703) is held in a separate bank account, which is included on the statement of financial position as cash, with a corresponding deferred revenue balance.

TORONTO AND REGION CONSERVATION AUTHORITY

Notes to Financial Statements (continued)
(In thousands of dollars)

Year ended December 31, 2017

3. Investments:

	2017	2016
Provincial bonds:		
Interest rates: 1.63% - 2.60% (2016 - 1.63% - 3.62%)	\$ 6,502	\$ 8,052
Years of maturity: 2018 - 2022 (2016 - 2017 - 2022)		
Guaranteed investment certificates:		
Interest rates: 1.75% - 2.46% (2016 - 1.40% - 2.46%)	4,991	7,489
Years of maturity: 2018 - 2021 (2016 - 2017 - 2020)		
Municipal bonds:		
Interest rates: 1.58% - 1.85% (2016 - 1.58% - 1.85%)	1,639	1,611
Years of maturity: 2020 - 2021 (2016 - 2020 - 2021)		
Corporate bonds:		
Interest rates: 1.80% - 3.30% (2016 - 3.12% - 3.30%)	1,395	1,693
Years of maturity: 2018 - 2022 (2016 - 2018 - 2019)		
Financial institution bonds:		
Interest rates: 1.72% - 2.58% (2016 - 1.72% - 2.71%)	777	2,690
Year of maturity: 2020 (2016 - 2017 - 2020)		
The One Investment Program:		
Bond Portfolio	3,610	3,528
Universe Corporate Bond Portfolio	2,583	2,520
Equity Portfolio	500	500
	\$ 21,997	\$ 28,083

The fair market value of the investments at December 31, 2017 is \$21,743 (2016 - \$28,033).

4. Receivables:

	2017	2016
Government funding:		
Municipal	\$ 12,108	\$ 8,978
Federal	1,217	911
Provincial	105	1,066
Authority generated:		
Trade and other	4,374	860
The Living City Foundation (note 13)	2,388	2,071
	\$ 20,192	\$ 13,886

TORONTO AND REGION CONSERVATION AUTHORITY

Notes to Financial Statements (continued)
(In thousands of dollars)

Year ended December 31, 2017

5. Deferred revenue:

	2017	2016
Government funding (a)	\$ 22,617	\$ 25,898
Authority generated (b)	14,791	13,087
	\$ 37,408	\$ 38,985

(a) Government funding:

				2017	2016
	Balance, beginning of year	Funding received	Funding recognized	Balance, end of year	Balance, end of year
Municipal:					
Capital levies	\$ 14,849	\$ 36,760	\$ (38,292)	\$ 13,317	\$ 14,849
Contract services	3,433	16,523	(17,721)	2,235	3,433
Other	148	3,597	(2,721)	1,024	148
Provincial	3,708	5,091	(6,944)	1,855	3,708
Federal	222	2,960	(2,943)	239	222
Revenue sharing policy (i)	3,538	931	(522)	3,947	3,538
	\$ 25,898	\$ 65,862	\$ (69,143)	\$ 22,617	\$ 25,898

The proceeds on the sale of properties of \$767 (2016 - \$747) is attributed to the province and the member municipalities on the basis of their original contribution when the properties were acquired. The Ministry of Natural Resources and Forestry reserves the right to direct the purpose to which the provincial share of funds may be applied or to request a refund. The balance must always be maintained in proportion to the original contribution by the province and TRCA, represented by the member municipalities. TRCA is permitted to withdraw the municipal share of the funds provided that the corresponding provincial share is either matched by other sources of funding or returned to the province. In the current year, \$522 (2016 - \$284) was applied to the Greenspace acquisition project and nil (2016 - \$2) was applied to the revised project for the Etobicoke Motel Strip. Interest of \$45 (2016 - \$26) has been imputed on the unspent balance of the funds.

TORONTO AND REGION CONSERVATION AUTHORITY

Notes to Financial Statements (continued)
(In thousands of dollars)

Year ended December 31, 2017

5. Deferred revenue (continued):

(b) Authority generated:

	2017	2016
Cash in lieu and compensation funds	\$ 6,513	\$ 7,114
Property easements	3,270	841
Master environmental servicing plans fees	2,579	2,215
Wedding and event deposits	948	627
Contract services	849	631
Other	632	1,659
	<u>\$ 14,791</u>	<u>\$ 13,087</u>

6. Tangible capital assets:

2017 - Cost	Opening	Additions	Transfers	Disposals	Closing
Land	\$ 346,937	\$ 2,453	\$ 82	\$ (3,343)	\$ 346,129
Infrastructure	156,019	7,621	4,601	(63)	168,178
Buildings and building improvements	58,080	892	201	(2,255)	56,918
Land improvements	14,517	742	398	—	15,657
Machinery and equipment	9,778	701	—	(3,677)	6,802
Vehicles	5,115	929	—	(392)	5,652
Assets under construction	10,945	8,965	(5,282)	(87)	14,541
	<u>\$ 601,391</u>	<u>\$ 22,303</u>	<u>\$ —</u>	<u>\$ (9,817)</u>	<u>\$ 613,877</u>

2017 - Accumulated amortization	Opening	Amortization - net	Disposals	Closing
Infrastructure	\$ 107,504	\$ 3,771	\$ (63)	\$ 111,212
Buildings and building improvements	28,770	2,024	(2,082)	28,712
Land improvements	5,568	630	—	6,198
Machinery and equipment	4,421	642	(2,336)	2,727
Vehicles	3,709	(202)	(348)	3,159
	<u>\$ 149,972</u>	<u>\$ 6,865</u>	<u>\$ (4,829)</u>	<u>\$ 152,008</u>

Net book value	2017	2016
Land	\$ 346,129	\$ 346,937
Infrastructure	56,966	48,515
Buildings and building improvements	28,206	29,310
Land improvements	9,459	8,949
Machinery and equipment	4,075	5,357
Vehicles	2,493	1,406
Assets under construction	14,541	10,945
	<u>\$ 461,869</u>	<u>\$ 451,419</u>

TORONTO AND REGION CONSERVATION AUTHORITY

Notes to Financial Statements (continued)
(In thousands of dollars)

Year ended December 31, 2017

6. Tangible capital assets (continued):

TRCA changed the basis of amortization for vehicles from the declining balance method to the straight-line method to more accurately reflect their usage. The change in amortization method has resulted in a \$623 reduction in accumulated amortization, which has been reflected in amortization expenses in the current period.

In the current year, TRCA transferred lands in the amount of \$3,342 (2016 - nil) to the City of Mississauga, which has been reflected in net loss on disposal of tangible capital assets. Further, TRCA received \$1,167 (2016 - \$299) of contributed tangible capital assets within the Greenspace Securement and Management service area.

7. Accumulated surplus:

	2017	2016
Tangible capital assets	\$ 461,869	\$ 451,419
Unfunded vacation pay entitlements	(1,496)	(1,847)
Operating reserves	2,756	3,006
Capital reserves	1,758	2,348
	\$ 464,887	\$ 454,926

8. Revenue - government funding:

	2017 Budget	2017 Actual	2016 Actual
Municipal:			
Capital levies	\$ 46,477	\$ 38,292	\$ 34,346
Contract services	12,717	17,721	10,343
Operating levies	13,928	13,928	13,552
Other	4,036	2,721	2,427
Provincial	6,752	6,944	6,646
Federal	1,522	2,943	2,811
	\$ 85,432	\$ 82,549	\$ 70,125

TORONTO AND REGION CONSERVATION AUTHORITY

Notes to Financial Statements (continued)
(In thousands of dollars)

Year ended December 31, 2017

9. Revenue - authority generated:

	2017 Budget	2017 Actual	2016 Actual
Watershed Studies and Strategies:			
Watershed planning and reporting	\$ 143	\$ 99	\$ 3
Climate science	—	—	18
Water Risk Management:			
Erosion and flood management	20	2,116	292
Water resource science	36	57	21
Regional Biodiversity:			
Biodiversity monitoring	427	165	193
Ecosystem management	10	103	27
Restoration and regeneration	1,115	1,712	1,823
Greenspace Securement and Management:			
Rentals	402	188	2,454
Greenspace management	270	1,352	243
Greenspace securement	3,224	3,745	1,349
Tourism and Recreation:			
Site admissions and athletic fees	3,461	3,011	1,963
Wedding and corporate events	2,228	2,530	2,228
Camping and picnic permits	2,122	2,503	3,609
Heritage Village	1,538	1,944	1,750
Events and festivals	831	903	863
Facility rentals and other	160	443	395
Trails	15	324	32
Film and photography permits	141	249	431
Black Creek historic brewery	75	108	74
Planning and Development Review:			
Development planning	5,622	5,957	5,945
Environmental assessments	1,181	1,455	1,307
Education and Outreach:			
Educational programs	4,187	6,015	3,780
Sustainable Communities:			
Living City transition programs	2,383	2,217	1,764
Community engagement	315	293	424
Corporate Services	206	921	631
	\$ 30,112	\$ 38,410	\$ 31,619

TORONTO AND REGION CONSERVATION AUTHORITY

Notes to Financial Statements (continued)
(In thousands of dollars)

Year ended December 31, 2017

10. Expenses by object:

	2017 Budget	2017 Actual	2016 Actual
Compensation	\$ 61,751	\$ 61,535	\$ 57,990
Contract services	35,118	28,094	20,632
Materials and supplies	7,184	10,246	6,125
Utilities	1,159	1,021	1,215
Property taxes	1,244	921	1,120
Amortization	7,052	6,865	7,374
	\$ 113,508	\$ 108,682	\$ 94,456

11. Public sector salary disclosure:

TRCA is subject to The Public Sector Salary Disclosure Act, 1996. Salaries and taxable benefits for the 54 employees (2016 - 53 employees) that have been paid by TRCA and reported to the Province of Ontario in compliance with this legislation can be obtained from the Ministry of Finance or upon request from TRCA.

12. Employee pension plan:

TRCA makes contributions to the Ontario Municipal Employees Retirement System ("OMERS"), which is a multi-employer pension plan, on behalf of its qualifying full and part-time employees. The plan is a defined benefit plan, which specifies the amount of the retirement benefit to be received by the employees based on the length of service, pension formula and best 60 months of earnings. Employees and employers contribute equally to the plan.

As OMERS is a multi-employer defined benefit pension plan, any pension plan surpluses or deficits are a joint responsibility of all eligible organizations and their employees. As a result, TRCA does not recognize any share of the OMERS pension actuarial deficit of \$5,403,000 (2016 - \$5,720,000), as TRCA's portion of the amount is not determinable. TRCA's current service contributions to the OMERS pension plan in the amount of \$4,234 (2016 - \$3,923) are included as compensation in the current year.

TORONTO AND REGION CONSERVATION AUTHORITY

Notes to Financial Statements (continued)
(In thousands of dollars)

Year ended December 31, 2017

13. The Living City Foundation:

The Living City Foundation (the "Foundation") is an independent, non-controlled registered charitable organization which has its own Board of Directors. As such, TRCA's financial statements do not include the activities of the Foundation.

In the current year, the Foundation contributed \$4,665 (2016 - \$1,578) to TRCA programs, which is included as part of authority generated revenue. As at December 31, 2017, the Foundation has an externally restricted fund balance of \$3,893 (2016 - \$3,532), which is to be used primarily for undertaking TRCA projects, and an operating fund deficit of \$103 (2016 - \$447). The receivable balance from the Foundation is non-interest bearing, unsecured and has no specified repayment terms.

14. Contingent liabilities and commitments:

(a) Legal actions and claims:

TRCA has received statements of claim as defendant under various legal actions resulting from its involvement in land purchases, fatalities, personal injuries and flooding on or adjacent to its properties. TRCA maintains insurance coverage against such risks and has notified its insurers of the legal actions and claims. It is not possible at this time to determine the outcome of these claims and, therefore, no provision has been made in these financial statements.

(b) Land expropriations:

TRCA has completed the acquisition of lands required to undertake various projects which includes acquiring lands under the Expropriations Act. A number of properties required for this Revised Project for the Etobicoke Motel Strip were obtained through expropriation from five owners. Funding was from the City of Etobicoke and the Municipality of Metropolitan Toronto (now collectively known as the City of Toronto) and the Province of Ontario. To date four of the expropriations have been settled and the compensation has been paid.

TORONTO AND REGION CONSERVATION AUTHORITY

Notes to Financial Statements (continued)
(In thousands of dollars)

Year ended December 31, 2017

14. Contingent liabilities and commitments (continued):

(c) Lease commitments:

TRCA is committed under operating leases for office spaces over the next five years and thereafter, with minimum lease payments as follows:

2018	\$ 1,041
2019	1,075
2020	1,075
2021	585
2022	96
Thereafter	63
	<hr/>
	\$ 3,935

(d) Loan guarantee:

TRCA and the City of Toronto have jointly and severally provided a loan guarantee in the amount of \$4,600 (2016 - \$4,600) to Evergreen for the Don Valley Brick Works restoration project from its financial institutional lender. As of December 31, 2017, Evergreen's outstanding loan balance is \$2,752 (2016 - \$3,268), and is repayable in monthly installments, with the last payment due on April 15, 2023.

15. Budget figures:

The budget in the statement of operations was approved on March 24, 2017.

16. Comparative information:

Certain comparative information has been reclassified to conform with the financial statement presentation adopted in the current year.

TORONTO AND REGION CONSERVATION AUTHORITY

Notes to Financial Statements (continued)

(In thousands of dollars)

Year ended December 31, 2017

17. Segmented disclosures:

	2017										2016
	Watershed Studies and Strategies	Water Risk Management	Regional Biodiversity	Greenspace Securement and Management	Tourism and Recreation	Planning and Development	Education and Outreach	Sustainable Communities	Corporate Services	Total	Total
Revenue:											
Government funding	\$ 3,649	\$ 28,725	\$ 12,747	\$ 3,090	\$ 8,848	\$ 2,490	\$ 5,684	\$ 7,317	\$ 9,999	\$ 82,549	\$ 70,125
Authority generated	99	2,173	1,980	5,285	12,018	7,410	6,015	2,509	921	38,410	31,619
Investment income	—	8	—	39	—	—	2	—	746	795	714
Net (loss) gain on disposal of tangible capital assets	—	(137)	—	(3,007)	—	—	—	—	33	(3,111)	(69)
	3,748	30,769	14,727	5,407	20,866	9,900	11,701	9,826	11,699	118,643	102,389
Expenses:											
Compensation	2,495	7,721	8,880	2,137	10,517	8,552	6,206	5,555	9,472	61,535	57,990
Contract services	699	10,134	4,190	840	4,119	375	1,077	1,589	5,071	28,094	20,632
Materials and supplies	57	2,260	2,058	619	2,235	159	685	401	1,772	10,246	6,125
Utilities	—	30	2	82	595	—	202	—	110	1,021	1,215
Property taxes	—	—	1	914	—	—	—	—	6	921	1,120
Amortization	2	1,440	29	777	3,414	2	182	240	779	6,865	7,374
Internal charges (recoveries)	528	3,475	(891)	914	965	202	464	799	(6,456)	—	—
	3,781	25,060	14,269	6,283	21,845	9,290	8,816	8,584	10,754	108,682	94,456
Net surplus (deficit)	\$ (33)	\$ 5,709	\$ 458	\$ (876)	\$ (979)	\$ 610	\$ 2,885	\$ 1,242	\$ 945	\$ 9,961	\$ 7,933

2019 OPERATING BUDGET BRIEFING NOTE

PROPOSED RESOLUTION TO AUGMENT CITY OF TORONTO OPERATING LEVY FUNDING

Issue/Background:

Under the powers bestowed upon TRCA by the Conservation Authorities Act, TRCA has the ability to levy its partner municipalities for their proportion of operating costs. The exact value is determined based on a Current Value Assessment (CVA) formula which uses property assessments to calculate the distribution of the levy, which requires Toronto to pay 64.3% of the total CVA levy as follows:

2019	Total CVA Levy	% of CVA
Adjala-Tosrontio	\$ 885	0.01%
Durham	\$ 388,732	2.81%
Toronto	\$ 8,904,221	64.30%
Mono	\$ 1,144	0.01%
Peel	\$ 1,541,082	11.13%
York	\$ 3,012,643	21.75%
	<u>\$ 13,848,707</u>	

The issue is that due to budgetary constraints, the City of Toronto has failed to increase its payments in proportion to the other partner municipalities in recent years. TRCA quantifies municipal levy payments in excess of the proportionate CVA calculation as “non-CVA levy” in their budget documents. Since 2011, the non-CVA levy has grown from \$21,700 to \$643,164, funded by the regions of Durham, Peel and York.

Partner Municipality	2018 Operating Levy	% of Total Share	Calculation of 2019 Levy				
			CVA Levy*	Municipal Property Tax Adjustment	Non-CVA Levy (Rate- Adjusted)	TOTAL OPERATING LEVY	% of Total
	\$		\$	\$		\$	
Adjala-Tosorontio	870	0.01%	885	-		885	0.01%
Region of Durham	539,120	3.76%	388,732	96,452	67,416	552,600	3.73%
City of Toronto	8,602,100	60.06%	8,904,221	4,114		8,908,335	60.09%
Town of Mono	1,710	0.01%	1,144	336		1,480	0.01%
Region of Peel	1,856,000	12.96%	1,541,082	48,785	327,133	1,917,000	12.93%
Region of York	3,322,000	23.20%	3,012,643	182,742	248,615	3,444,000	23.23%
Total	14,321,800	100.00%	13,848,707	332,429	643,164	14,824,300	100.00%

Every year that Toronto holds budgetary growth below that of TRCA's partner municipalities, the Non-CVA levy increases, due to the essence of the funding calculation. Looking to the next three years, TRCA's partner municipalities are projecting the following operating levy growth (excluding the municipal property tax adjustment):

	2019	2020	2021	2022
Adjala-Tosrontio	1.72%	3.62%	3.49%	3.48%
Durham	2.80%	3.81%	3.80%	3.87%
Toronto	3.52%	3.55%	3.54%	3.53%
Mono	3.06%	3.50%	3.46%	3.51%
Peel	3.69%	3.37%	3.37%	3.36%
York	3.10%	2.99%	2.90%	2.82%

If this projection holds true, the Non-CVA Levy would decrease by \$29,931 in the year 2022, however, the issue at hand would remain:

Projected 2022	Total CVA Levy	% of CVA	Non-CVA Levy
Adjala-Tosrontio	\$ 982	0.01%	
Durham	\$ 431,507	2.81%	\$ 79,041
Toronto	\$ 9,884,011	64.30%	
Mono	\$ 1,268	0.01%	
Peel	\$ 1,710,657	11.13%	\$ 352,558
York	\$ 3,344,143	21.75%	\$ 181,634
	<u>\$ 15,372,568</u>		<u>\$ 613,233</u>

Due to the nature of the CVA Levy formula, the advocated method to eliminate the Non-CVA Levy would be for all of the partner municipalities to align to the Region of Peel's levy funding, which would bring the total CVA Levy to \$18,537,421 in the year 2022:

Projected 2022	Existing Projection	Proposed Levy	Additional Funding
Adjala-Tosrontio	\$ 982	\$ 1,184	\$ 202
Durham	\$ 510,548	\$ 520,438	\$ 9,890
Toronto	\$ 9,884,011	\$ 11,921,057	\$ 2,037,046
Mono	\$ 1,268	\$ 1,529	\$ 261
Peel	\$ 2,063,215	\$ 2,063,215	\$ -
York	\$ 3,525,777	\$ 4,033,354	\$ 507,577
	<u>\$ 15,985,801</u>	<u>\$ 18,540,779</u>	<u>\$ 2,554,978</u>

In order to accomplish this alignment, a Budget Note (BN) request has been made regarding the cost of eliminating the Non-CVA levy by the end of the current term of council in 2022. TRCA proposes the following growth to the City of Toronto's CVA Levy:

Toronto	Existing Projection	Proposed Levy	Additional Funding
2019	\$8,904,221	\$8,904,221	\$ -
2020	\$9,220,459	\$9,904,221	\$683,762
2021	\$9,546,937	\$10,904,221	\$1,357,284
2022	\$9,884,011	\$11,921,057	\$2,037,046

Assuming this proposal is approved by City council, the next step will be to work with all of our partner municipalities to develop proposals to achieve the additional annual funding ask by 2022.

Further, TRCA will work with our partner municipalities to develop a consistent operating levy strategy to ensure that such an issue does not recur in the future (i.e. Having each partner municipality approve an annual operating levy increase of 3.5% for a period of 4 years to match the term of council).

Key Points:

TRCA has always taken a pragmatic approach to the apportionment by working with partner municipalities' staff and decision making bodies through their unique budget processes to determine what CVA/Non-CVA levy payments are financially sustainable from their perspectives.

TRCA has never levied an amount in excess of this limit, and it is not the organization's intention to start such a practice, however, in working around the City's budgetary constraints, the non-CVA levy has increased by almost 30x in the past 8 years.

In order to accommodate our partner municipalities budgets, TRCA has made sacrifices which negatively impacted its operational capacity during a time of substantial growth for the organization. Subsequent to the creation of TRCA's Corporate Services division in March 2018, these matters were brought to City staff through the budget process, with the explanation that the additional operational funding would be crucial to improving service delivery.

In assessing its corporate needs, TRCA has determined that an additional \$2,500,000 a year, approximately 2.5% of the organization's annual operating budget, in order to procure additional corporate service staffing, enhance technological capabilities and support modernization efforts. This could be achieved fairly for our partner municipalities through the strict enforcement of the CVA levy formula, which would lead to the elimination of the non-CVA levy component.

Questions/Answers:

Not applicable.

Prepared by:

Michael Tolensky, Chief Financial and Operating Officer, 416-661-6600 x. 5965, mtolensky@trca.on.ca

Further information:

Michael Tolensky, Chief Financial and Operating Officer, 416-661-6600 x. 5965, mtolensky@trca.on.ca

Date:

February 7, 2019

Budget Composition - Background

Presented by: Michael Tolensky
Chief Financial and Operating Officer

May 3, 2019

Presentation Contents

CA Act / Budget Allocation

TRCA Service Areas

- Service Area 1 – Watershed Studies and Strategies
- Service Area 2 – Water Risk Management
- Service Area 3 – Regional Biodiversity
- Service Area 4 – Greenspace Securement and Management
- Service Area 5 – Tourism and Recreation
- Service Area 6 – Planning and Development Review
- Service Area 7 – Education and Outreach
- Service Area 8 – Sustainable Communities
- Service Area 9 – Corporate Services

CA Act / Budget Allocation

CA Act (Primary Function)

1 - Mandatory programs and services that are required by regulation.

2- Municipal programs and services that the authority agrees to provide on behalf of municipalities situated in whole or in part within its area of jurisdiction under a memorandum of understanding referred to in subsection

3 - Such other programs and services as the authority may determine are advisable to further its objects.

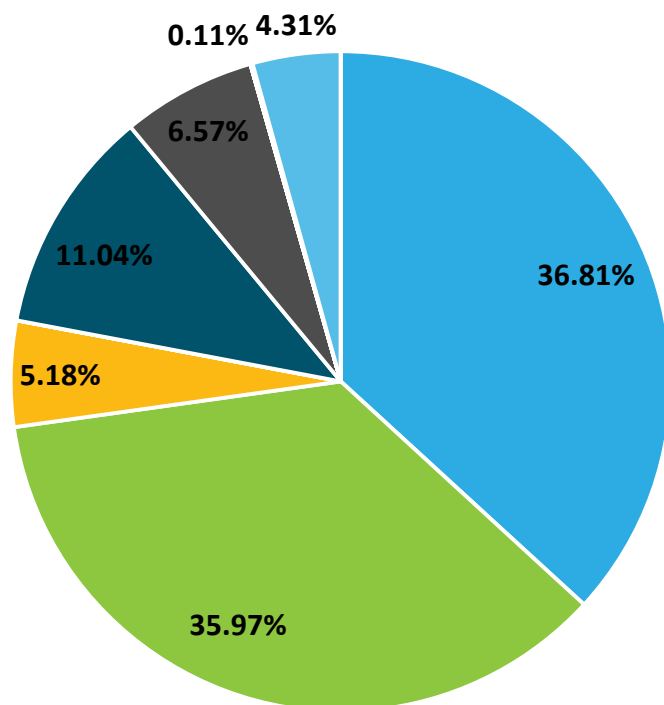
Budget Allocation

Capital Expenses – Includes direct construction or development costs (such as materials and labour), overhead costs directly attributable to the construction or development activity and betterments of tangible capital assets, which are owned by TRCA.

Operating Expenses – Expenditures to be included in the organization's operating budget include: salaries, per diems and travel expenses of employees and members of an authority; (b) rent and other office costs; (c) program expenses; (d) costs that are related to the operation or maintenance of tangible capital assets, but not including capital expenses; and (e) such other costs as may be prescribed by the Conservation Authorities Act.



Service Area 1 – Watershed Studies and Strategies

2018 Budget (000's)



Operating Levy	1,400	36.81%
Capital Levy	1,368	35.97%
Municipal - Contract Services	197	5.18%
Grants	-	-
Provincial Grants	420	11.04%
Federal Grants	250	6.57%
Federal/Provincial - Contract Services	-	-
User Fees, Sales and Admissions	-	-
Compensation Agreements	-	-
Corporate and Other	4	0.11%
Rent and Property Interests	-	-
Donations	-	-
Toronto and Region Conservation Foundation	164	4.31%
Investment Income	-	-
Sundry	-	-
	3,803	100.00%

Service Area 1 – Watershed Studies and Strategies

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
<div>  Watershed Planning and Reporting </div>		
Watershed Plans and Strategies	1	Operating / Capital
Report Cards	2	Capital
<div>  Climate Science </div>		
Emerging and Integrative Climate Science	3	Capital

Service Area 1 – Watershed Studies and Strategies



Watershed Planning and Reporting

- Provide integrated science-based, state-of-the-art strategies and solutions to protect and improve regional water resources, ecosystem health, and community benefits

TRCA conducts watershed and waterfront planning in collaboration with partner municipalities to develop comprehensive strategies that protect water, natural resources, life, and property from flooding and erosion. Watershed and waterfront planning helps to ensure conformity with provincial policy, and provide community benefits.

TRCA undertakes specialized strategies on regional sustainability issues to advance the knowledge base for TRCA and our municipal partners. Innovative watershed programs and activities are designed to support the implementation of these strategies.

Report cards provide TRCA, municipal partners, and stakeholders an understanding of the outcomes of watershed and environmental sustainability plans and strategies, and supports the evolution of plans and strategies to enable positive environmental outcomes.

Service Area 1 – Watershed Studies and Strategies



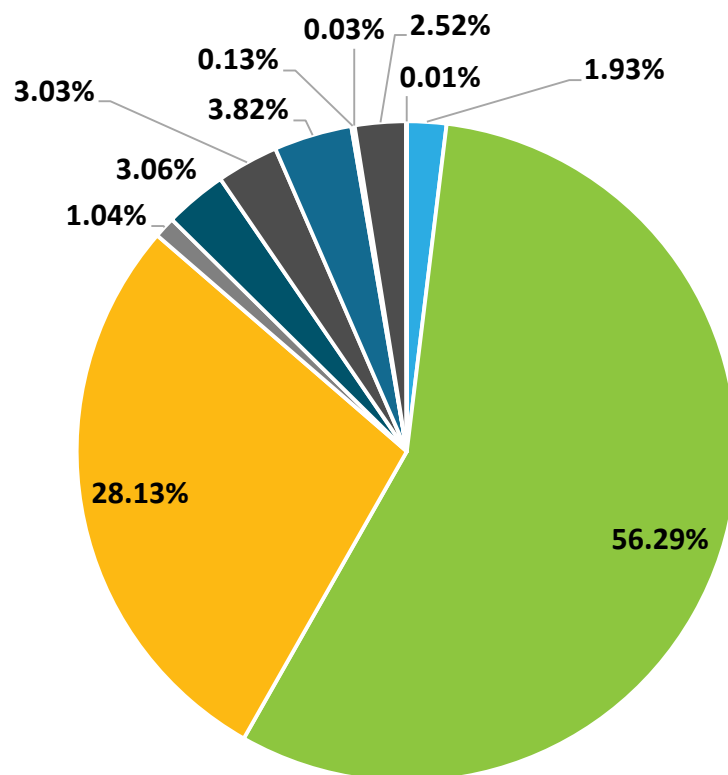
Climate Science

- Enable integrated evidence-based planning and decision making
- Pursue research opportunities with municipal, academic, and private sector partners to address knowledge and data gaps hindering policy and planning to address climate change impacts
- Identify and/or develop best-practices and policies for climate change adaptation

TRCA's Climate Science program responds to information needs and knowledge gaps identified by municipal partners, other government agencies, and local stakeholders. To do so, TRCA maintains in-house applied climate adaptation expertise to support the application and integration of climate science and best-practices into both TRCA and municipal plans and policies. TRCA's pre-existing familiarity with municipal infrastructure, natural heritage, and municipal strategies allows it to engage and respond in a timely manner and offer tailored recommendations. As areas of practice in climate change adaptation begin to mature, TRCA is well positioned to facilitate the transfer of knowledge and best practice between municipalities and supporting partners


Service Area 2 – Water Risk Management

2018 Budget (000's)



Operating Levy	685	1.93%
Capital Levy	20,006	56.29%
Municipal - Contract Services	9,997	28.13%
Grants	370	1.04%
Provincial Grants	1,086	3.06%
Federal Grants	1,077	3.03%
Federal/Provincial - Contract Services	1,359	3.82%
User Fees, Sales and Admissions	47	0.13%
Compensation Agreements	11	0.03%
Corporate and Other	895	2.52%
Rent and Property Interests	-	-
Donations	-	-
Toronto and Region Conservation Foundation	-	-
Investment Income	5	0.01%
Sundry	-	-
	35,538	100.00%

Service Area 2 – Water Risk Management

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
 Water Resource Science		
Groundwater Strategies	1	Capital
Source Water Protection Strategies	1	Capital
Regional Monitoring - Water	1	Capital
Hydrology	1	Capital
Stormwater Management Strategies	3	Capital
Flood Plain Mapping	1	Capital

Service Area 2 – Water Risk Management

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
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Flood Management

Flood Forecasting and Warning	1	Operating
Flood Risk Management	1	Operating / Capital
Flood Infrastructure and Operations	1	Operating / Capital



Erosion Management

Capital Works	1	Capital
Hazard Monitoring	1	Capital

Service Area 2 – Water Risk Management



Water Resource Science

- Enable science-based planning, monitoring, and decision making
- Enable identification and implementation of best-practices
- Enable evidence-based program design
- Meet data needs and requirements of municipal, academic, and private sector partners

The Conservation Authorities Act, Section 21(a) assigns TRCA a mandate “to study and investigate the watershed to determine a program whereby the natural resources of the watershed may be conserved, restored, developed and managed.” To this end, TRCA maintains research, monitoring, and data analysis capabilities to meet internal and municipal partner data requirements in a manner that maintains intellectual property, data integrity, and cost-effectiveness. TRCA may offer free, and/or fee-for-service, data collection, sharing, and/or analysis for projects in which it is actively involved.

The Clean Water Act (2006) and its associated regulations assign TRCA a mandate to undertake a variety of initiatives to protect sources of municipal drinking water across TRCA’s jurisdiction.

TRCA continues to conduct research and method validation for Low Impact Development and stormwater management pond (SWMP) cleanout and retrofit technologies. As a result, TRCA holds unique local competencies in SWMP cleanout practices and offers this service to municipalities on a primarily fee-for-service basis. When bundled with habitat and/or public greenspace enhancements, TRCA’s offerings provide economic and environmental value-added services at low marginal cost.

Service Area 2 – Water Risk Management



Flood Management

- Prevent, eliminate or reduce the loss of life and property due to flooding
- Protect and regenerate natural systems to reduce frequency and severity of flooding

The Conservation Authorities Act (1946) grants conservation authorities a mandate to reduce the risk to life and property from flooding. Specifically, Section 21 which states “an authority has power to control the flow of surface waters in order to prevent floods or pollution or to reduce the adverse effects thereof.” As a result, TRCA provides municipalities and citizens with comprehensive flood risk identification, warning, and mitigation services.

Service Area 2 – Water Risk Management



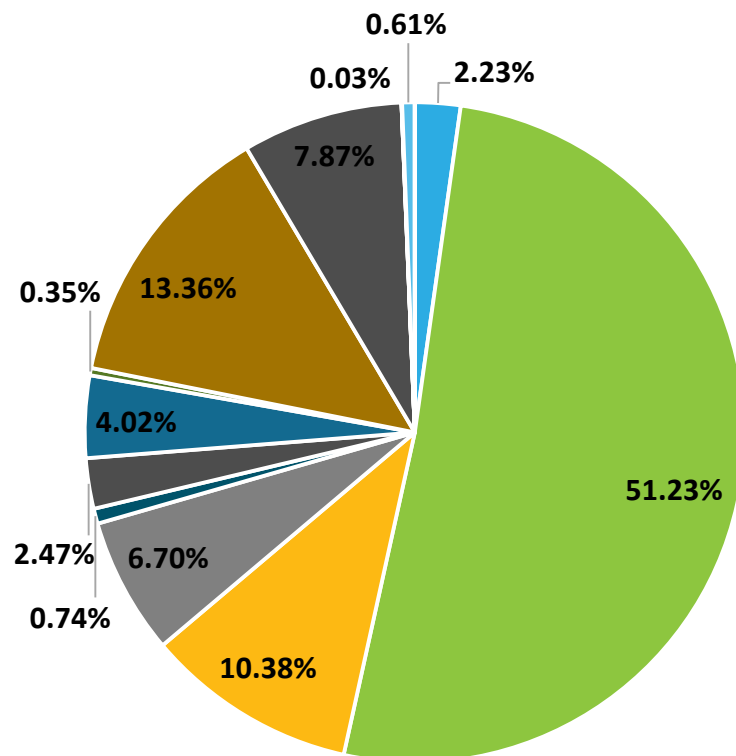
Erosion Management

- Prevent, eliminate or reduce the risk to life and property from flooding, erosion and slope instability
- Encourage the protection and regeneration of natural systems

The Conservation Authorities Act (1946) underlies TRCA’s mandate to reduce risk to life and property from erosion hazards. Accordingly, TRCA offers comprehensive and integrated erosion identification, assessment and remediation services (collectively “erosion management”) to municipal and provincial partners and private property owners. Erosion works are frequently bundled with habitat and/or public greenspace enhancements to achieve aesthetic, environmental, and economic gains at low marginal cost. These enhancements, combined with the ability to offer streamlined environmental assessment and permitting services, make TRCA’s offerings unique in the delivery of both economic and environmental value-added services.

Service Area 3 – Regional Biodiversity

2018 Budget (000's)



Operating Levy	377	2.23%
Capital Levy	8,670	51.23%
Municipal - Contract Services	1,757	10.38%
Grants	1,134	6.70%
Provincial Grants	125	0.74%
Federal Grants	418	2.47%
Federal/Provincial - Contract Services	681	4.02%
User Fees, Sales and Admissions	60	0.35%
Compensation Agreements	2,261	13.36%
Corporate and Other	1,331	7.87%
Rent and Property Interests	-	-
Donations	5	0.03%
Toronto and Region Conservation Foundation	104	0.61%
Investment Income	-	-
Sundry	-	-
	16,923	100.00%

Service Area 3 – Regional Biodiversity


Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
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Ecosystem Management Research and Directions

Aquatic System Priority Planning	2	Capital
Terrestrial (and Integrated) Ecosystem Strategies	2	Capital
Natural Channel Design	2	Capital
Restoration Opportunities Bank	3	Capital


Service Area 3 – Regional Biodiversity

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
 Biodiversity Monitoring		
Regional Monitoring – Biodiversity	1	Capital
Waterfront Monitoring	1	Capital
Activity Based Monitoring	2	Capital
Terrestrial Inventory and Assessment	1	Capital


Service Area 3 – Regional Biodiversity

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
 Restoration and Regeneration		
Watershed Restoration	2	Capital
Shoreline Restoration	2	Capital
Wetlands	2	Capital
Riparian and Flood Plain Restoration	2	Capital
Natural Channel and Stream Restoration	2	Capital
Terrestrial Planting	2	Operating /Capital

Service Area 3 – Regional Biodiversity

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
 Restoration and Regeneration		
Wildlife Habitat Management	2	Capital
Inland and Lakefill Soil Management	2	Capital
Propagation and Sale of Plants	3	Operating
Compensation Restoration	3	Capital

Service Area 3 – Regional Biodiversity

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
 Forest Management		
Forest Management Planning	2	Operating
Forest Management Operations	2	Capital
Managed Forest Tax Incentive Planning	3	Capital
Invasive Species Management	2	Capital
Hazard Tree Management	1	Capital

Service Area 3 – Regional Biodiversity



Ecosystem Management Research and Directions

- Enable science-based planning and decision making
- Identify and address urban ecosystem health data, science, policy, and practice deficiencies
- Support the development of objectives, targets and metrics for ecosystem health
- Identify best-practices for urban ecosystem management
- Improve watershed health
- Improve the well-being of the residents of our watersheds through the provision of ecosystem services

TRCA's Ecosystem Management Research and Directions program responds to information needs and knowledge gaps identified internally or by municipal partners. Pre-existing relationships with academic, non-profit, and private sector partners are maintained and, where favourable, TRCA enters into partnerships to address overlapping research needs and interests. Use of this research partnership model increases and diversifies external funding and human capital for TRCA-initiated and/or managed research and enables TRCA to meet high priority research needs in a cost-effective manner.

Service Area 3 – Regional Biodiversity



Biodiversity Monitoring

- Enable science-based planning and decision making
- Enable best-practice identification and implementation
- Enable evidence-based program design
- Meet data needs and requirements of federal, provincial, municipal, academic, and private sector partners

The Conservation Authorities Act, Section 21(a) assigns TRCA a mandate “to study and investigate the watershed to determine a program whereby the natural resources of the watershed may be conserved, restored, developed and managed.” To this end, TRCA maintains research, monitoring, and data analysis capabilities to meet internal, municipal, provincial, and federal partner data needs in a manner that protects intellectual property and data integrity while minimizing expense. TRCA may offer free or fee-for-service data collection, sharing, and/or analysis for projects in which it is actively collaborating. It also actively partners with adjacent conservation authorities to address regional data needs in a consistent and coordinated manner; the standardization of monitoring protocols at diverse sites allow data integration and comparison with watershed- and region-scale data sets.

As part of an integrated service delivery model, Biodiversity Monitoring enables TRCA to accelerate the adaptive management cycle and to address emerging opportunities and concerns more quickly, comprehensively, and cost-effectively.

Service Area 3 – Regional Biodiversity



Restoration and Regeneration

- Plan and implement the protection and restoration of natural systems to:
 - Protect and restore ecosystem health and function
 - Enhance landforms and shorelines
 - Improve watershed health
 - Increase natural cover
 - Support municipal partner's efforts in protecting, enhancing and restoring ecosystem health and function

The Conservation Authorities Act, Section 20 assigns TRCA a mandate “to establish and undertake... a program designed to further the conservation, restoration, development and management to natural resources other than gas, oil, coal and minerals.” To this end, the Restoration and Regeneration program undertakes comprehensive and integrated environmental restoration services for public sector partners and private clients. Restoration works are commonly bundled with erosion, habitat and/or greenspace enhancements to achieve aesthetic, environmental, and economic gains at low marginal cost. These enhancements, combined with the ability to offer streamlined restoration planning, implementation and permitting services, make TRCA's offerings unique in delivering both economic and environmental value-added services.

Service Area 3 – Regional Biodiversity



Forest Management

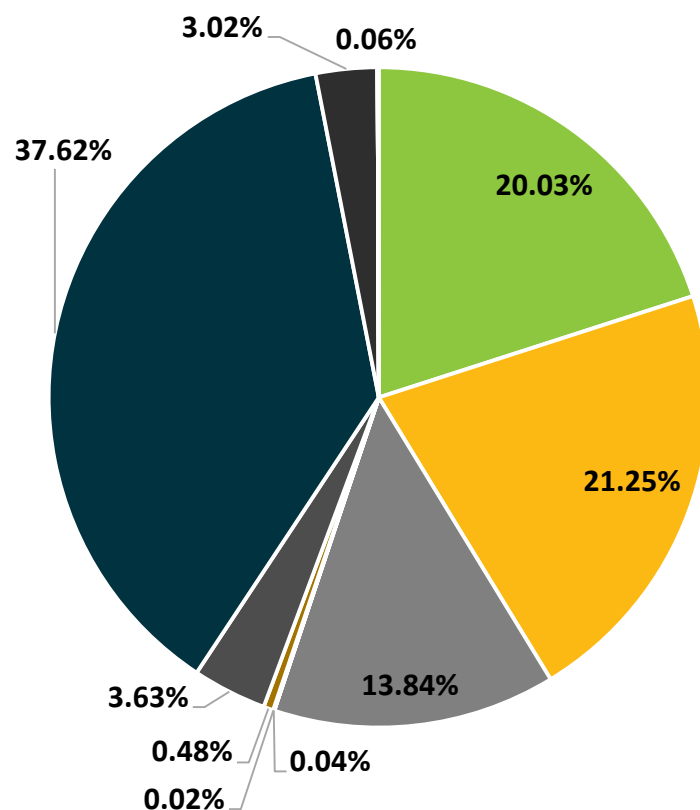
- Establish and maintain healthy, vigorous, and diverse forest cover and associated habitat
- Improve watershed health
- Increase awareness and level of engagement throughout communities
- Support partner municipality's efforts in protecting, growing and managing their urban forests

TRCA's forestry expertise allows it to offer comprehensive and integrated forest management, reforestation and restoration services to municipal and regional partners and private property landowners. Reforestation projects are commonly bundled with habitat and/or public greenspace enhancements to achieve aesthetic, environmental, and economic gains at low marginal cost.

To ensure supply availability and cost-effectiveness for the use of native species in TRCA ecosystem regeneration projects, Forest Management operates its own nursery. Locally collected seed is used to grow highly desirable hardy native plant materials well adapted to local conditions.


Service Area 4 – Greenspace Securement and Management

2018 Budget (000's)



Operating Levy	-	-
Capital Levy	1,660	20.03%
Municipal - Contract Services	1,761	21.25%
Grants	1,147	13.84%
Provincial Grants	-	-
Federal Grants	3	0.04%
Federal/Provincial - Contract Services	-	-
User Fees, Sales and Admissions	2	0.02%
Compensation Agreements	40	0.48%
Corporate and Other	301	3.63%
Rent and Property Interests	3,117	37.62%
Donations	250	3.02%
Toronto and Region Conservation Foundation	-	-
Investment Income	-	-
Sundry	5	0.06%
	8,286	100.00%

Service Area 4 – Greenspace Securement and Management

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
 Greenspace Securement		
Greenspace Planning	3	Capital
Greenspace Land Acquisition	2	Capital

Service Area 4 – Greenspace Securement and Management


Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
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Greenspace Management

Resource Management Planning	3	Capital
Inventory and Audit	3	Capital
Implementation	2	Capital
Hazard Management	1	Capital
Archaeology	3	Capital
Property Taxes and Insurance	Fiduciary Duty	Operating

Service Area 4 – Greenspace Securement and Management

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
 Rental Properties		
Rentals	3	Operating

Service Area 4 – Greenspace Securement and Management



Greenspace Securement

- Bring environmentally significant natural heritage lands into public ownership
- Ensure the protection of life and property by securing lands subject to flood and erosion hazards
- Increase recreational health benefits by allowing public use and enjoyment of natural lands

The Conservation Authorities Act provides TRCA with the mandate “to acquire by purchase, lease or otherwise and to expropriate any land that it may require.” Land securement protects human life and property by securing lands subject to erosion or flooding hazards, protects the form and function of natural heritage lands by bringing them into public ownership and management, and increases local and regional recreational health benefits by allowing for public use and programming. Greenspace is secured through a variety of methods including fee simple purchases, donations, conservation and other easements, restrictive covenants, leases and management and other agreements.

Service Area 4 – Greenspace Securement and Management



Greenspace Management

- A protected network of greenspace and green infrastructure that weaves through every community
- Improved management of Toronto region's natural systems to provide a healthy and resilient landscape
- More residents positively engaged more often with nature and in activities that help improve their health and well-being, communities, and environments

The Conservation Authorities Act (1946) provides for TRCA's mandate to undertake watershed planning and management programs that prevent, eliminate, or reduce the risk to life and property from flood and erosion hazards and to encourage the conservation and restoration of natural resources. To meet this mandate, TRCA undertakes comprehensive land asset management services on TRCA managed greenspace to reduce human and asset risk from natural or human hazards, eliminate encroachments, and discourage unauthorized use of conservation lands.

Through its Greenspace Management activities, TRCA is able to ensure that natural and cultural heritage resources are protected and, where appropriate, provide opportunities for safe and enjoyable recreation experiences to residents and visitors.

Service Area 4 – Greenspace Securement and Management



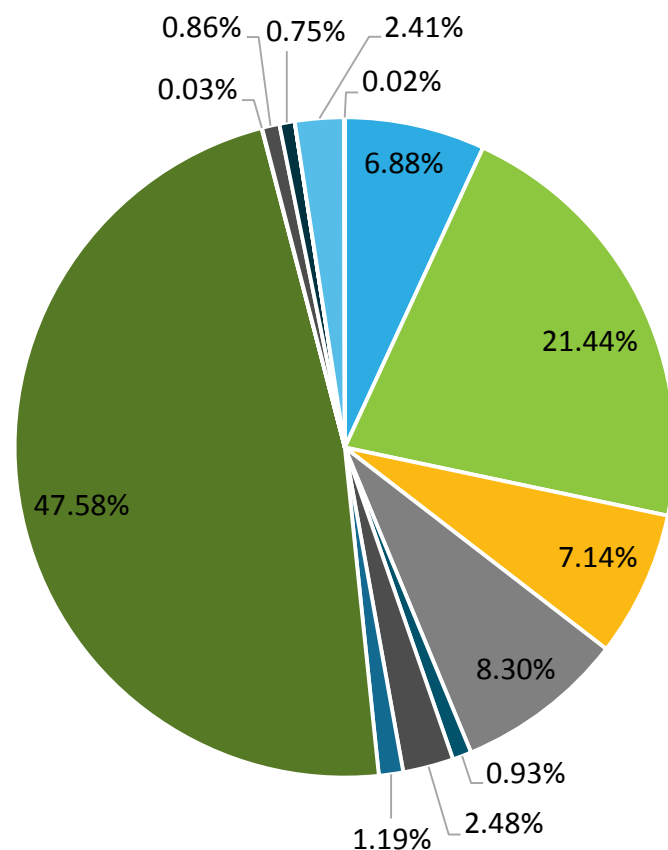
Rental Properties

- Financial sustainability
- Maximize asset values and associated revenues
- Comply with relevant legislation

The Conservation Authorities Act empowers TRCA to lease land that it has acquired. TRCA will, on occasion, acquire property that is improved with residential dwellings/outbuildings and parcels of land that may be suitable for leasing. Provided the environmental features for which the properties were purchased are not negatively affected, the dwellings/outbuildings and suitable land are leased to maximize asset values and associated revenues. Retrofits, upgrades and renovations to the structures are considered in conjunction with TRCA's overall commitment to sustainability, a healthy and safe environment, and net revenue potential.

Service Area 5 – Tourism and Recreation

2018 Budget (000's)



Operating Levy	1,624	6.88%
Capital Levy	5,061	21.44%
Municipal - Contract Services	1,685	7.14%
Grants	1,960	8.30%
Provincial Grants	220	0.93%
Federal Grants	585	2.48%
Federal/Provincial - Contract Services	281	1.19%
User Fees, Sales and Admissions	11,234	47.58%
Compensation Agreements	6	0.03%
Corporate and Other	202	0.86%
Rent and Property Interests	177	0.75%
Donations	-	-
Toronto and Region Conservation Foundation	570	2.41%
Investment Income	-	-
Sundry	4	0.02%
	23,609	100.00%

Service Area 5 – Tourism and Recreation

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
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Conservation Parks

Day Use	3	Operating
Picnics	3	Operating
Swimming	3	Operating
Fishing	3	Operating
Mountain Biking	3	Operating

Service Area 5 – Tourism and Recreation

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
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Conservation Parks

Camping	3	Operating
Cross Country Skiing	3	Operating
Filming	3	Operating
Park Development	3	Operating

Service Area 5 – Tourism and Recreation


Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
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Waterfront Parks

General Maintenance	3	Capital
Park Planning	3	Capital
Park Development	3	Capital

Service Area 5 – Tourism and Recreation

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
 Trails		
TRCA Trail Strategies	3	Capital
Trail Planning	3	Capital
Trail Development	3	Capital
Trail Management	3	Capital

Service Area 5 – Tourism and Recreation

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
 Black Creek Pioneer Village		
Heritage Village	3	Operating / Capital
 Bathurst Glen Golf Course		
Golf Course	3	Operating

Service Area 5 – Tourism and Recreation

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
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Events and Festivals

Kortright	3	Operating
Black Creek Pioneer Village	3	Operating
Other Facilities	3	Operating

Service Area 5 – Tourism and Recreation



Conservation Parks

- Provide sustainable and accessible greenspace that offers nature-based recreation and tourism experiences to meet the needs of communities and visitors
- Enable behaviours that foster individual and social health and well-being, including:
 - Active living through active recreation; and
 - Connections to nature through recreation
- Enhance equality, inclusion, and access to natural environment settings for populations facing barriers to participation
- Deliver high quality customer experiences and increase visitation through investment in infrastructure and service excellence
- Ensure financial sustainability and growth through collaborative arrangements, innovative partnerships and business opportunities, and four-season recreational offerings

Toronto and Region Conservation Authority (TRCA) is one of the largest landowners in the Toronto region and manages ten conservation parks across nine watersheds. Proximity to the urban core makes conservation parks attractive to urban and suburban residents and visitors seeking natural spaces and recreation opportunities within the Greater Toronto Area (GTA). TRCA conservation parks offer unique outdoor experiences by providing specialized, site-based amenities and nature-based recreation activities and products.

In addition, TRCA conservation parks host multiple business partners through various collaborative arrangements and partnerships to attract diverse demographic groups, expand programming into shoulder seasons, increase revenues, and provide a variety of fun recreational programs and events to clients in a natural setting

Service Area 5 – Tourism and Recreation



Waterfront Parks

- Provide sustainable and accessible nature-based recreation and tourism experiences for residents and visitors
- Enable behaviours that foster individual and social health and well-being including:
- Active living through active recreation
- Connections to nature through recreation
- Enhance equality, inclusion, and access to natural environment settings for populations facing constraints to participation
- Deliver a high quality visitor experience
- Draw and retain regional tourism visitation by developing high quality waterfront parks and trails

TRCA is a significant waterfront landholder with jurisdictional authority over the Lake Ontario shoreline, less the Central Waterfront. In combination with TRCA's standing expertise in park development, project management, erosion and landform works, integrated shoreline management, environmental assessment, public consultation and stakeholder engagement, TRCA provides uniquely comprehensive, streamlined, and value-added waterfront park development offerings that mitigate municipal partner risk and associated expense.

Service Area 5 – Tourism and Recreation



Trails

- A protected network of greenspace and green infrastructure that weaves through every community
- Improved management of the Toronto region's trail system
- More residents positively engaged in recreational trail activities that support active living in greenspace

TRCA holds a long legacy of acquiring public land to protect and manage valley and stream corridors, flood plains, Lake Ontario shoreline lands, wildlife, vegetation and environmentally significant areas. The maintenance and expansion of the TRCA trails system provides sustainable nature-based recreation experiences for a growing population, supports individual and community health and well-being, facilitates the interpretation of natural and cultural heritage, and provides links with local neighbourhoods and greenspaces and connections to surrounding watersheds and regions.

As one of the largest landowners in the Greater Toronto Area, TRCA is a leader in the planning, implementation and management of trails and associated infrastructure that provide safe, enjoyable recreational trail experiences for area residents and visitors. These offerings are developed such that the natural and cultural heritage resources are protected and enhanced. TRCA's trail management activities also complement TRCA's aim to provide nature-based recreation experiences for a growing population while protecting and restoring the form and function of existing ecological systems. As the broader socio-ecological context of the region continues to change, TRCA management systems remain flexible and adaptable to these changes while remaining firmly rooted in environmental and cultural protection and celebration.

Service Area 5 – Tourism and Recreation



Black Creek Pioneer Village

- Preserve and promote the cultural heritage of the Toronto Region
- Increase financial sustainability through innovative partnerships and business opportunities
- Demonstrate leadership and best practices in heritage presentation

Black Creek Pioneer Village (BCPV) is a living history museum located in the northwest end of Toronto. BCPV serves an important role of the City's cultural fabric by sharing with visitors the history of mid-nineteenth century village life in the Toronto region, and thereby promoting a deeper understanding of our contemporary society. BCPV also hosts business partners on-site that attract diverse demographic groups to enjoy a range of recreational and fun programs in a historic village setting. As a popular Toronto heritage attraction, BCPV draws tourism traffic to its host community while carrying out diverse internal operations in support of its heritage conservation and educational mandate.

Service Area 5 – Tourism and Recreation



Bathurst Glen Golf Course

- Provide sustainable and accessible nature-based recreation and tourism experiences for visitors
- Enable behaviours that foster individual and social health and well-being, including:
 - Active living through active recreation; and
 - Connections to nature through recreation
- Deliver high quality customer experiences and increase visitation in support of an eco-tourism economy
- Ensure financial sustainability and growth through collaborative arrangements, innovative partnerships and business opportunities
- Protect and restore ecosystem health and function through the implementation of Environmental Management Practices for Golf Courses outlined by the Audubon Cooperative Sanctuary Program

Bathurst Glen Golf Course (BGGC) is a golfing facility that encourages the use of the natural environment for recreational purposes while fulfilling TRCA's mandate to protect and enhance the natural environment. TRCA operates BGGC as a condition of the Ministry of Natural Resources (now Ministry of Natural Resources and Forestry) agreement that delegates TRCA management responsibility for Oak Ridges Corridor Conservation Reserve.

Service Area 5 – Tourism and Recreation



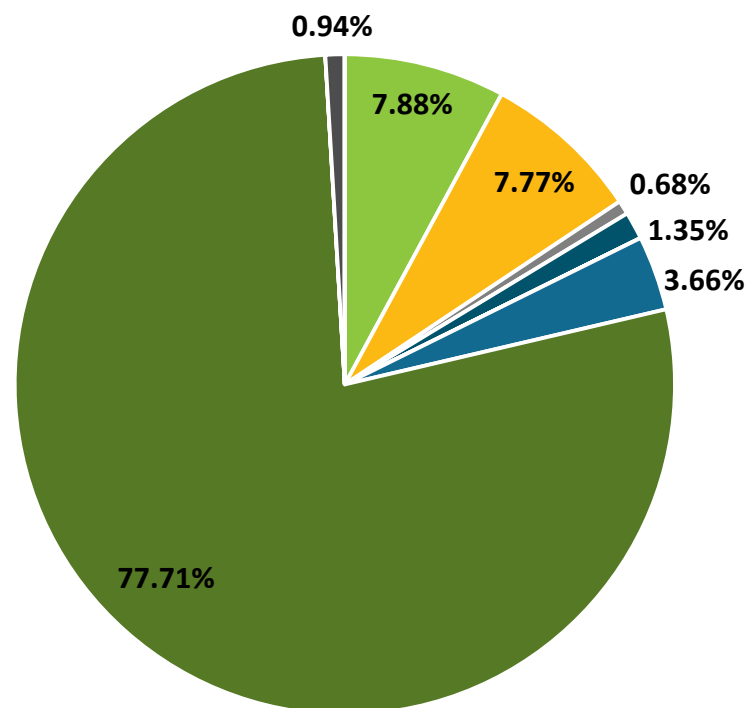
Events and Festivals

- Promote positive behavioural change that fosters individual and social health and well-being
- Enhance access to nature-based recreational experiences
- Increase financial sustainability for the organization through diversified revenue sources
- Optimized event and festival attendance that maximizes the use of our facilities
- Increase community awareness of TRCA's mandate through participation in external partner events
- Build partnerships and develop clear and consistent messaging through events and conferences

Events and festivals promote community involvement and recreation in TRCA's natural spaces while generating diversified revenue that supports TRCA's program delivery and financial sustainability. With significant experience delivering festival and event programming, TRCA is able to host and promote large-scale events in a manner that maximizes revenue, engagement, enjoyment, learning, and customer satisfaction.


Service Area 6 – Planning and Development

2018 Budget (000's)



Operating Levy	-	-
Capital Levy	877	7.88%
Municipal - Contract Services	864	7.77%
Grants	76	0.68%
Provincial Grants	150	1.35%
Federal Grants	-	-
Federal/Provincial - Contract Services	407	3.66%
User Fees, Sales and Admissions	8,645	77.71%
Compensation Agreements	-	-
Corporate and Other	105	0.94%
Rent and Property Interests	-	-
Donations	-	-
Toronto and Region Conservation Foundation	-	-
Investment Income	-	-
Sundry	-	-
	11,124	100.00%

Service Area 6 – Planning and Development

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
 Policy and Development Review		
Policy	1	Capital

Service Area 6 – Planning and Development

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
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Development Planning and Regulation Permitting

Planning	1	Operating
Permitting	1	Operating
Enquiries	1	Operating
Development Enforcement and Compliance	1	Operating
Technical Services	1	Operating

Service Area 6 – Planning and Development

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
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Environmental Assessment Planning and Permitting

Planning (Basic, Servicing Agreements, Master Plans)	1	Operating / Capital
Permitting	1	Operating / Capital
Development Enforcement and Compliance	1	Operating
Technical Services	1	Operating / Capital

Service Area 6 – Planning and Development



Policy Development and Review

- Implement an integrated watershed-based approach within the existing planning policy framework
- Identify and/or develop best-practices and policies for advancing sustainability principles within planning and development processes
- Ensure the best available science and planning practices, including integrated watershed management, are incorporated into local, regional, and provincial/national planning and decision making processes
- Prevent, eliminate, or reduce the risk to life and property from flooding and erosion
- Improve watershed health

TRCA holds legislated and delegated roles in planning, is a commenting body in development and environmental assessment approvals processes, is a provincially delegated reviewer for natural hazards, and is also a service provider, regulatory authority, resource management agency, and landowner. Policy and Development Review provides in-house expertise to ensure TRCA operates at the state-of-practice with respect to policy and legislation development, review, application, and response.

Service Area 6 – Planning and Development



Development Planning and Regulation Permitting

- Prevent, eliminate, or reduce the risk to life and property
- Protect the Toronto region's natural heritage while accommodating growth
- Ensure the best available science, planning, and design practices - including integrated watershed management - are incorporated into ongoing planning reviews and development permit approvals
- Facilitate TRCA and municipal acquisition of land containing natural heritage features and/or natural hazards
- Deliver a helpful, knowledgeable and timely customer experience

TRCA's Development Planning and Regulation Permitting section is an active participant in the land use planning, development and redevelopment process within our watersheds, in the following capacities:

- A regulator under Section 28 of the Conservation Authorities Act;
- A public commenting body under the Planning Act and the Environmental Assessment Act;
- A body with delegated authority in plan review to represent the provincial interest for natural hazards;
- A resource management agency operating on a local watershed basis;
- One of the largest landowners in the Toronto region.

Service Area 6 – Planning and Development



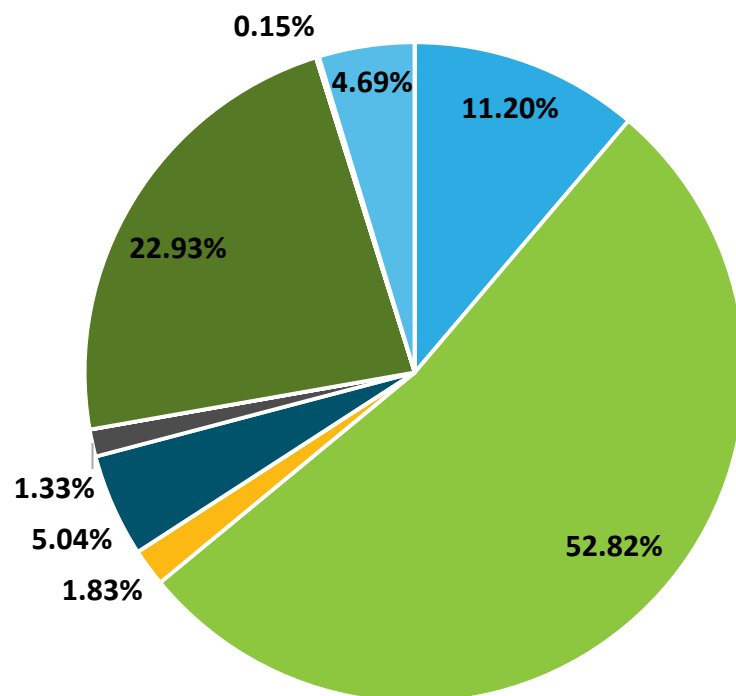
Environmental Assessment Planning and Permitting

- Ensure that the best available science and planning practices, including integrated watershed management, are incorporated into infrastructure planning and development permitting
- Prevent, eliminate, or reduce the risk to life and property from flooding, erosion, and other natural hazards
- Develop solutions that are both environmentally sensitive and fiscally conscientious
- Integrate opportunities for public realm benefits wherever feasible
- Foster partnership opportunities between stakeholders and other TRCA business units where synergies exist
- Provide for continuous learning opportunities for stakeholders and staff through a variety of mediums
- Deliver a high quality customer experience, including standard operating procedures, regular and professional communication strategies, on time service delivery, and digital review services

TRCA is a commenting agency under environmental assessment legislation including the Ontario Environmental Assessment Act and Planning Act, and a regulator under the Conservation Authorities Act. These roles position TRCA to offer value-added environmental assessment consulting services that reduce proponent uncertainty and risk. TRCA's pre- and post-submission environmental assessment review and permitting services are extended to public and private proponents on a fee-for-service or contract basis. By entering into dedicated service agreements and operating on a full cost-recovery model, TRCA is able to maintain and provide dedicated review teams; review teams ensure that high levels of in-house expertise are available such that faster and higher quality service can be provided to all clients.

Service Area 7 – Education and Outreach

2018 Budget (000's)



Operating Levy	1,850	11.20%
Capital Levy	8,722	52.82%
Municipal - Contract Services	303	1.83%
Grants	-	-
Provincial Grants	833	5.04%
Federal Grants	220	1.33%
Federal/Provincial - Contract Services	-	-
User Fees, Sales and Admissions	3,787	22.93%
Compensation Agreements	-	-
Corporate and Other	24	0.15%
Rent and Property Interests	-	-
Donations	-	-
Toronto and Region Conservation Foundation	775	4.69%
Investment Income	-	-
Sundry	-	-
	16,514	100.00%

Service Area 7 – Education and Outreach

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
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School Programs

Early Learners	3	Operating
Elementary	3	Operating / Capital
Secondary	3	Operating / Capital
Post Secondary	3	Operating

Service Area 7 – Education and Outreach


Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
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Family and Community Programs

Kortright	3	Operating
Bolton Camp	3	Capital
Other Locations	3	Operating

Service Area 7 – Education and Outreach

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
 Newcomer Employment and Education		
Development of Internationally Trained Professionals	3	Operating
Multicultural Connection Program	3	Capital

Service Area 7 – Education and Outreach



School Programs

- Improve knowledge, understanding and awareness related to environment, conservation, cultural heritage and sustainability issues and translate knowledge into actions that improve the sustainability of the Toronto region
- Promote positive behavioural change to foster individual and social health and well-being
- Enhance social equity and equalize access of youth to environmental education and leadership development experiences
- Increase financial sustainability through innovative partnerships and business opportunities

TRCA designs and delivers environmental education programs that complement provincial curriculum outcomes and objectives. This approach leverages TRCA's long-standing relationships with district school boards in the co-creation of programs tailored for classroom, community, and TRCA field trip locations.

With secure philanthropic funding, TRCA provides subsidized curricular enhancement to Toronto region schools. These conditions enable TRCA to reach diverse student populations and efficiently target students and classrooms in priority neighbourhoods and provide equal opportunity for access to the programs and services TRCA delivers.

Service Area 7 – Education and Outreach



Family and Community Programs

- Provide positive outdoor and cultural experiences that foster individual and community health and well-being
- Promote sustainable behaviours through learning and engagement activities

Family and Community Programs utilize TRCA landholdings and infrastructure to offer affordable, educational, family-oriented programming. Family and Community Programs seek to enhance the richness and educational value of the visitor experience by delivering programs in unique natural and cultural settings.

Service Area 7 – Education and Outreach



Newcomer Employment and Education

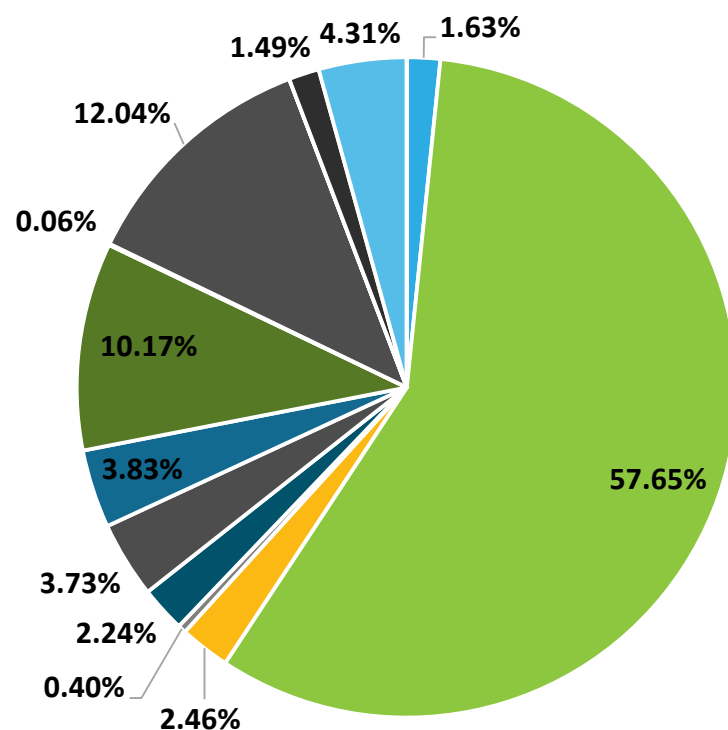
- Support the successful settlement of new Canadians in the Toronto region

TRCA provides support services for new Canadians to settle socially, culturally, academically and economically into the Toronto region. These services are situated within the social equity aspect of TRCA's sustainability work and focus on improving settlement outcomes within the new Canadian community; they are delivered as part of, and in partnership with, the broader social services sector.

To support employment and economic outcomes, TRCA utilizes in-house staff expertise to provide employment and training for new Canadians through bridge training activities that address current and future labour market shortages. TRCA also provides services to the employment sector that supports the successful integration and retention of new Canadians within the work force. Beyond the employment context, TRCA develops and delivers programming to expose newcomers to local environmental issues and topics.


Service Area 8 – Sustainable Communities

2018 Budget (000's)




Operating Levy	155	1.63%
Capital Levy	5,488	57.65%
Municipal - Contract Services	234	2.46%
Grants	38	0.40%
Provincial Grants	213	2.24%
Federal Grants	355	3.73%
Federal/Provincial - Contract Services	365	3.83%
User Fees, Sales and Admissions	968	10.17%
Compensation Agreements	6	0.06%
Corporate and Other	1,146	12.04%
Rent and Property Interests	-	-
Donations	142	1.49%
Toronto and Region Conservation Foundation	410	4.31%
Investment Income	-	-
Sundry	-	-
	9,520	100.00%

Service Area 8 – Sustainable Communities

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
 Living City Transition Program		
Sustainable Neighbourhoods	3	Capital
Community Transformation	3	Capital
Partners in Project Green	3	Capital
Urban Agriculture	3	Capital
Sustainable Technology Evaluation Program	3	Capital
Climate Consortium	3	Capital
Green Infrastructure Ontario	3	Capital

Service Area 8 – Sustainable Communities

Program Area / Product Activity	CA Act (Primary Function)	Budget Allocation
 Community Engagement		
Citizen Based Regeneration	2	Capital
Stewardship	2	Capital
Watershed Engagement	3	Capital

Service Area 8 – Sustainable Communities



Living City Transition Program

- Increase sustainability and resilience in the residential, institutional, commercial, and industrial (ICI), and agricultural sectors in addition to the public realm
- Accelerate the uptake and implementation of sustainable and resilience-enhancing practices by Toronto region citizens and partner municipalities
- Increase opportunities to support the growing of local food in the Toronto Region to address food security concerns
- Accelerate the implementation of climate change mitigation and adaptation practices to support the transformation towards low carbon, climate resilient communities
- Increase the economic well-being of Toronto region communities, residents, and businesses by increasing the viability of local green economy business and industry
- Contribute to the growth of regional green economy and sustainability by scaling up sustainability programs and providing green jobs

TRCA's status as both a public and non-profit entity enables it to deliver sustainability and resilience development programs that require significant public assets, diverse partnerships, and innovative non-profit funding models. TRCA leverages this unique combination of capacities, in conjunction with 50+ years of city-building and sustainable technology expertise, to create network-based sustainability initiatives in contexts prone to one or more market failures.

Service Area 8 – Sustainable Communities



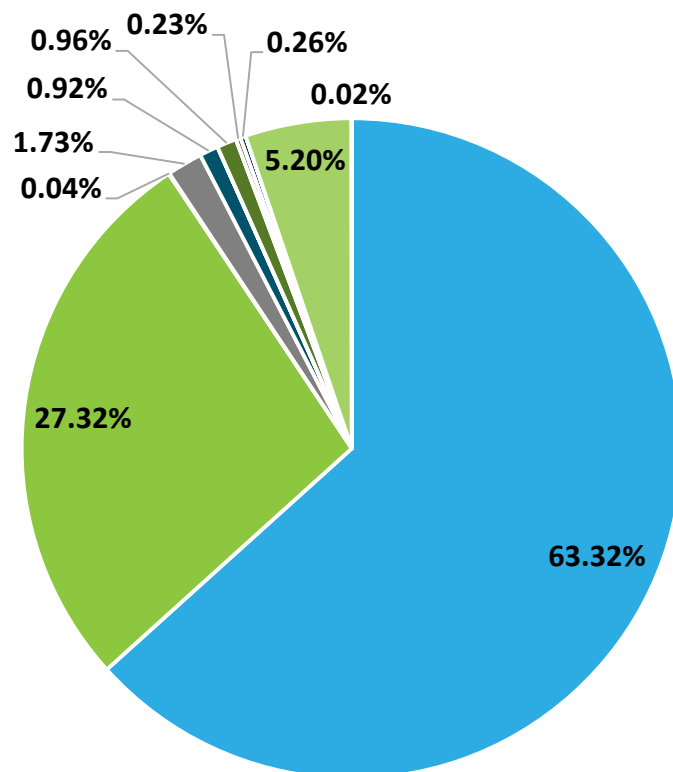
Community Engagement

- Maintain and expand an informed citizenry capable of providing feedback on local and regional initiatives that hold environmental implications
- Build capacity and community environmental leadership to undertake independent local actions in support of TRCA's mission and objectives
- Promote positive behavioral change that fosters individual and social health and well-being

TRCA has been trusted by partner municipalities and citizens to deliver environmental stewardship and engagement programming; many community engagement activities involve consultation on, or participation in, TRCA and partner plans, strategies, and project development and/or community based restoration initiatives. To meet community and partner needs, TRCA provides integrated, at-cost community engagement services to municipalities with value-added economies of scale and consistency in regional approach and application.

Service Area 9 – Corporate Services

2018 Budget (000's)



Operating Levy	8,231	63.32%
Capital Levy	3,552	27.32%
Municipal - Contract Services	5	0.04%
Grants	225	1.73%
Provincial Grants	120	0.92%
Federal Grants	-	-
Federal/Provincial - Contract Services	-	-
User Fees, Sales and Admissions	125	0.96%
Compensation Agreements	-	-
Corporate and Other	30	0.23%
Rent and Property Interests	34	0.26%
Donations	-	-
Toronto and Region Conservation Foundation	-	-
Investment Income	676	5.20%
Sundry	2	0.02%
	13,000	100.00%

Service Area 9 – Corporate Services

Program Area	CA Act (Primary Function)	Budget Allocation
Corporate Management and Governance	Fiduciary Duty	Operating
Financial Management	Fiduciary Duty	Operating
Human Resources	Fiduciary Duty	Operating
Corporate Communications	Fiduciary Duty	Operating
Information Infrastructure and Management	Fiduciary Duty	Operating / Capital

Service Area 9 – Corporate Services

Corporate Management and Governance

Financial Management

Human Resources

Corporate Communications

Information Infrastructure and Management

- The primary mandate for the Corporate Services is to provide timely and seamless support for fundamental business operations. Additionally, Corporate Services productively strives, in collaboration with all divisions, to address standard operating procedures, opportunities for organizational improvements and results that are both financially and strategically sustainable.
- Corporate services are activities that combine or consolidate certain organization-wide needed support services, provided based on specialized knowledge, best practices, and technology to serve internal, partner municipalities and external stakeholders.

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RES.#B47/19 -

2018 FOURTH QUARTER EXPENDITURES REPORT

Receipt of Toronto and Region Conservation Authority's (TRCA) unaudited expenditures as of the end of the fourth quarter, December 31, 2018 for informational purposes.

Moved by: Jack Heath
Seconded by: Paul Ainslie

IT IS RECOMMENDED THAT the 2018 Fourth Quarter Expenditures Report for the 12-months ending December 31, be received.

CARRIED

BACKGROUND

As part of TRCA's financial governance procedures, staff are presenting the 2018 Fourth Quarter Expenditures Report, which covers the period January 1, 2018 through to December 31, 2018.

RATIONALE

TRCA believes in transparency and accountability for its spending, revenue recognition and performance of service delivery objectives against approved budgets, for both the organization and for each project and program as an individual endeavour. This is further supported by TRCA's core values which prioritize accountability of staff to be increasingly responsible for their actions, behaviours and outcomes. TRCA recognizes that all projects and programs offered have cost implications and that all costs incurred are in support of services being practical and affordable. Transparency throughout the budget management process is achieved in part through the analysis and reporting on year to date revenues/expenses as compared to the current fiscal year budget.

Relationship to Building the Living City, the TRCA 2013-2022 Strategic Plan

This report supports the following strategy set forth in the TRCA 2013-2022 Strategic Plan:
Strategy 9 – Measure performance

FINANCIAL DETAILS

The operating and capital expenditures by Service Area and underlying Program Area are provided in Attachments 1 and 2, respectively. The tables provide a summary analysis of expenditures to date and the variance explanations by Program Area which have a variance threshold of +/- 10% and \$50,000 from budgeted expenditures. Variances below these thresholds are deemed to be within the expected range. The capital expenditures presented include the costs that are capitalized as tangible capital assets in the year-end financial statements. These costs are capitalized or removed from expenditures at year end as part of the annual audited financial statements.

Report prepared by: Jenifer Moravek, extension 5659

Emails: jmoravek@trca.on.ca

For Information contact: Michael Tolensky, extension 5965

Emails: mtolensky@trca.on.ca

Date: April 24, 2019

Attachments: 2

ATTACHMENT 1: 2018 OPERATING EXPENDITURES

Service Area / Program Area	Budget	Actual	Variance \$	Variance %	Note
Watershed Studies and Strategies					
Watershed Planning and Reporting	1,709	1,664	(45)	(3%)	
Climate Science	29	26	(3)	(10%)	
	1,738	1,690	(48)	(3%)	
Water Risk Management					
Water Resource Science	-	-	-	0%	
Erosion Management	-	(42)	(42)	(100%)	
Flood Management	1,137	1,096	(41)	(4%)	
	1,137	1,054	(83)	(7%)	
Regional Biodiversity					
Biodiversity Monitoring	22	23	1	5%	
Ecosystem Management Research and Directions	-	-	-	0%	
Forest Management	140	100	(40)	(29%)	
Restoration and Regeneration	1,136	1,294	158	14%	A
	1,298	1,417	119	9%	
Greenspace Securement and Management					
Greenspace Securement	-	(8)	(8)	0%	
Greenspace Management	1,044	818	(226)	(22%)	B
Rental Properties	1,897	2,619	722	38%	C
	2,941	3,429	488	17%	
Tourism and Recreation					
Waterfront Parks	-	-	-	0%	
Conservation Parks	5,211	5,481	270	5%	
Trails	-	-	-	0%	
Bathurst Glen Golf Course	1,367	1,165	(202)	(15%)	D
Black Creek Pioneer Village	4,118	3,968	(150)	(4%)	

Service Area / Program Area	Budget	Actual	Variance \$	Variance %	Note
Events and Festivals	829	1,172	343	41%	E
Wedding and Corporate Events	1,941	1,612	(329)	(17%)	E
	13,466	13,398	(68)	(1%)	
Planning and Development Review					
Development Planning and Regulation Permitting	5,845	6,040	195	3%	
Environmental Assessment Planning and Permitting	3,590	3,215	(375)	(10%)	F
Policy Development and Review	346	269	(77)	(22%)	G
	9,781	9,524	(257)	(3%)	
Education and Outreach					
School Programs	5,207	4,719	(488)	(9%)	
Newcomer Services	778	764	(14)	(2%)	
Family and Community Programs	921	885	(36)	(4%)	
	6,906	6,368	(538)	(8%)	
Sustainable Communities					
Living City Transition Program	144	120	(24)	(17%)	
Community Engagement	73	124	51	70%	H
	217	244	27	12%	
Corporate Services					
Financial Management	2,980	2,771	(209)	(7%)	
Corporate Management and Governance	5,414	5,248	(166)	(3%)	
Human Resources	1,521	1,010	(511)	(34%)	I
Corporate Communications	1,676	1,675	(1)	0%	
Information Infrastructure and Management	2,327	2,314	(13)	(1%)	
Project Recoveries	(3,315)	(3,482)	(167)	5%	
Vehicles and Equipment	-	(211)	(211)	(100%)	J
	10,603	9,325	(1,278)	(12%)	
Total Operating Expenditures	48,087	46,449	(1,638)	(3%)	

Note	Variance Explanation
A	There are three primary variances impacting the spend rate. TRCA incurred higher than anticipated expenditures of \$375, relating to Rouge Park restoration projects, which due to the organization's expertise and capacity were executed un an interim management agreement with Parks Canada. This was offset by lower than anticipated expenditures of \$68 relating to the delay in the fill project at Brock North and higher than anticipated recoveries of \$106 relating to TRCA's terrestrial planting program. Once these explanations are considered, the variance falls within the expected range.
B	Staff gapping, primarily to archeology, resulted in lower than anticipated expenditures of \$232. Once this explanation is considered, the variance falls within the expected range.
C	The delay in the transfer of Rouge Park lands resulted in higher than anticipated expenditures of \$722, as TRCA continued to manage the portfolio throughout the year. Once this explanation is considered, the variance falls within the expected range.
D	The 2018 operating season for the golf course was five weeks shorter than budgeted, as the facility opened three weeks later and closed two weeks earlier than anticipated due to weather. This resulted in lower than anticipated expenditures of \$202. Once this explanation is considered, the variance falls within the expected range.
E	This variance impacting these two program areas is due to account allocations associated with the finalization of the bypeterandpauls.com contract for wedding and event bookings (The increase in Events and Festivals is mirrored by the decrease to Wedding and Corporate Events). The net impact of the change in accounts is \$68 or 1%, and as such, the variance falls within the expected range.
F	Staff gapping resulted in lower than anticipated expenditures of \$590. Once this explanation is considered, the variance falls within the expected range.
G	Staff gapping resulted in lower than anticipated expenditures of \$77. Once this explanation is considered, the variance falls within the expected range.
H	The event expenditures associated with Paddle the Don were unintentionally excluded from the 2018 budget and as such, resulted in higher than anticipated expenditures of \$64. Once this explanation is considered, the variance falls within the expected range.
I	Staff gapping resulted in lower than anticipated expenditures of \$522. Once this explanation is considered, the variance falls within the expected range.
J	TRCA staff adjusted the cost recovery model for the vehicle and equipment portfolio during 2019, to better reflect full cost recovery including state of good repair expenditures. This will allow the organization to better recover ongoing costs from projects and programs and potentially accommodate emergency purchases. On an annual basis, TRCA will continue to budget breaking even, as a conservative estimate, however, it is anticipated that net positive recoveries (revenues) will be generated from this endeavour.

ATTACHMENT 2: 2018 CAPITAL EXPENDITURES

Service Area / Program Area	Budget	Actual	Variance \$	Variance %	Note
Watershed Studies and Strategies					
Watershed Planning and Reporting	1,321	883	(438)	(33%)	A
Climate Science	672	467	(205)	(31%)	B
	1,993	1,350	(643)	(32%)	
Water Risk Management					
Water Resource Science	2,875	2,983	108	4%	
Erosion Management	26,009	27,530	1,521	6%	
Flood Management	5,390	4,593	(797)	(15%)	C
	34,274	35,106	832	2%	
Regional Biodiversity					
Biodiversity Monitoring	2,266	2,137	(129)	(6%)	
Ecosystem Management Research and Directions	1,332	1,259	(73)	(5%)	
Forest Management	1,491	1,431	(60)	(4%)	
Restoration and Regeneration	10,886	11,641	755	7%	
	15,975	16,468	493	3%	
Greenspace Securement and Management					
Greenspace Securement	1,790	701	(1,089)	(61%)	D
Greenspace Management	3,040	1,362	(1,678)	(55%)	E
Rental Properties	-	-	-	0%	
	4,830	2,063	(2,767)	(57%)	
Tourism and Recreation					
Waterfront Parks	1,299	2,511	1,212	93%	F
Conservation Parks	1,692	610	(1,082)	(64%)	G
Trails	4,276	2,816	(1,460)	(34%)	H
Bathurst Glen Golf Course	-	-	-	0%	
Black Creek Pioneer Village	3,071	3,120	49	2%	
Events and Festivals	-	-	-	0%	

Service Area / Program Area	Budget	Actual	Variance \$	Variance %	Note
Wedding and Corporate Events	-	-	-	0%	
	10,338	9,057	(1,281)	(12%)	
Planning and Development Review					
Development Planning and Regulation Permitting	52	46	(6)	(12%)	
Environmental Assessment Planning and Permitting	-	71	71	100%	I
Policy Development and Review	500	463	(37)	(7%)	
	552	580	28	5%	
Education and Outreach					
School Programs	8,742	2,279	(6,463)	(74%)	J
Newcomer Services	177	175	(2)	(1%)	
Family and Community Programs	690	649	(41)	(6%)	
	9,609	3,103	(6,506)	(68%)	
Sustainable Communities					
Living City Transition Program	6,480	5,938	(542)	(8%)	
Community Engagement	2,820	2,489	(331)	(12%)	K
	9,300	8,427	(873)	(9%)	
Corporate Services					
Financial Management	-	-	-	0%	
Corporate Management and Governance	3,092	3,425	333	11%	L
Human Resources	-	33	33	100%	
Corporate Communications	-	-	-	0%	
Information Infrastructure and Management	460	227	(233)	(51%)	M
Project Recoveries	5	(58)	(63)	(1260%)	N
Vehicles and Equipment	-	(24)	(24)	(100%)	N
	3,557	3,603	46	1%	
Total Capital Expenditures	90,428	79,757	(10,671)	-12%	

Note	Variance Explanation
A	TRCA's Remedial Action Plan (RAP) spending related to 16 project accounts were lower than anticipated by \$500 in aggregate. Once this explanation is considered, the variance falls within the expected range.
B	Staff gapping and a delay in the hiring of a consultant for the development of Climate Key Performance Indicators (KPIs) resulted in lower than anticipated expenditures of \$171. The KPIs project required additional input from the Region of Peel and will be initiated in the second quarter of 2019. Once this explanation is considered, the variance is considered, the program area unexplained variance is 5%, which falls within the expected range.
C	There are two primary variances impacting the spend rate. The Brampton Riverwalk Environmental Assessment (EA) project is \$567 under budget due to the original scope of work budgeted as an Individual EA however was refined in-year to a Municipal EA which resulted in significant cost savings - Currently the project is on time and is meeting all required deliverables. Once these explanations are considered, the variance falls within the expected range. Regarding the Broadview Easter EA project, \$418 of expenditures were budgeted within this program area, but were actually incurred within Erosion Management. Once these explanations are considered, the variance falls within the expected range.
D	There are two primary variances impacting the spend rate. Due to the high cost of land and lack of available matching funding, TRCA's spending related to the Greenspace Acquisition Plan was lower than anticipated by \$1,461 – Currently only 13% of the five-year (2016-2020) plan has been achieved. Offsetting these savings were higher than anticipated expenditures of \$376, relating to unbudgeted costs associated with \$2 land acquisitions. Once these explanations are considered, the variance falls within the expected range.
E	There are three primary variances impacting the spend rate. Work was delayed City of Toronto fee for service work due to scoping delay projects, such as the Chorley Park Switchback Trail, which resulted in lower than anticipated expenditures of \$1,129. The Albion Hills Master Plan was delayed due to weather and site access issues during the dam decommissioning, in conjunction with a change of scope to manage an excess of onsite water, which resulted in lower than anticipated expenditures of \$213. Phase 2 of the Richard Whitehead Trail was delayed as a result of permitting issues and the requirement for additional designs, which resulted in lower than anticipated expenditures of \$91. Once these explanations are considered, the variance falls within the expected range.
F	There are two primary variances impacting the spend rate, both of which relate to two projects proceeding faster than anticipated during the 2018 budget process. Advancement of the Rotary Park and Lakeview Waterfront Connection projects led to higher than anticipated expenditures of \$881 and \$300 respectively. Once these explanations are considered, the variance falls within the expected range.

G	There are four primary variances impacting the spend rate, pertaining to project delays. The Scarborough Bluffs West EA, in partnership with the City of Toronto, remains under review and resulted in lower than anticipated expenditures of \$552. Indian Line capital projects were not fully scoped and experienced delays resulted in lower than anticipated expenditures of \$197. The Glen Haffy high voltage electrical system replacement was delayed at the approvals stage which resulted in lower than anticipated expenditures of \$100. The Heart Lake electronic gates and turnstiles project was delayed as a result of winter weather conditions, which resulted in lower than anticipated expenditures of \$95. Once these explanations are considered, the variance falls within the expected range.
H	There are two primary variances impacting the spend rate. The Claireville Trail is underspent by \$748 due to the delay related to ongoing permitting issues and negotiations for a memorandum of understanding for the work, which staff anticipate will be completed in 2019. Further, the East Don EA project is underspent by \$603, due to the delay related to awaiting approvals and an agreement with Metrolinx. Once these explanations are considered, the variance falls within the expected range.
I	The ongoing refinement of the Meadoway budget and scope of work resulted in higher than anticipated expenditures of \$71, relating to ensuring all planning and regulatory requirements were met in order to proceed with planned implementation. Once this explanation is considered, the variance falls within the expected range.
J	Site plan approvals relating to the Bolton Camp site were delayed, resulting in lower than anticipated expenditures of \$6,282. The approvals are expected to be issued by the Town of Caledon in 2019, with the infrastructure works to be undertaken immediately, in partnership with the Region of Peel. Once this explanation is considered, the variance falls within the expected range.
K	The ongoing refinement of the Meadoway budget and scope of work resulted in lower than anticipated expenditures of \$251. Once this explanation is considered, the variance falls within the expected range.
L	TRCA head office project spending was higher than anticipated by \$420. Once this explanation is considered, the variance falls within the expected range.
M	TRCA's decision to defer planned cloud related infrastructure migration until future years resulted in lower than anticipated expenditures of \$233. Once this explanation is considered, the variance falls within the expected range.
N	TRCA staff adjusted the cost recovery model for its staffing and vehicle and equipment portfolio during 2019, to better reflect full cost recovery including all direct costs associated with the staff compliment and state of good repair expenditures, resulting in higher than anticipated recoveries. This improved model will allow the organization to better recover ongoing costs from projects and programs and potentially accommodate emergency purchases, by helping to develop a reserve. On an annual basis, TRCA will continue to budget breaking even, as a conservative estimate, however, it is anticipated that net positive recoveries (revenues) will be generated from this endeavour.

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	1,993	1,350	(643)	(32%)	
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Water Resource Science	2,875	2,983	108	4%	
Erosion Management	26,009	27,530	1,521	6%	
Flood Management	5,390	4,593	(797)	(15%)	C
	34,274	35,106	832	2%	
Regional Biodiversity					
Biodiversity Monitoring	2,266	2,137	(129)	(6%)	
Ecosystem Management Research and Directions	1,332	1,259	(73)	(5%)	
Forest Management	1,491	1,431	(60)	(4%)	
Restoration and Regeneration	10,886	11,641	755	7%	
	15,975	16,468	493	3%	
Greenspace Securement and Management					
Greenspace Securement	1,790	701	(1,089)	(61%)	D
Greenspace Management	3,040	1,362	(1,678)	(55%)	E
Rental Properties	-	-	-	0%	
	4,830	2,063	(2,767)	(57%)	
Tourism and Recreation					
Waterfront Parks	1,299	2,511	1,212	93%	F
Conservation Parks	1,692	610	(1,082)	(64%)	G
Trails	4,276	2,816	(1,460)	(34%)	H
Bathurst Glen Golf Course	-	-	-	0%	
Black Creek Pioneer Village	3,071	3,120	49	2%	
Events and Festivals	-	-	-	0%	

Service Area / Program Area	Budget	Actual	Variance \$	Variance %	Note
Wedding and Corporate Events	-	-	-	0%	
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Living City Transition Program	6,480	5,938	(542)	(8%)	
Community Engagement	2,820	2,489	(331)	(12%)	K
	9,300	8,427	(873)	(9%)	
Corporate Services					
Financial Management	-	-	-	0%	
Corporate Management and Governance	3,092	3,425	333	11%	L
Human Resources	-	33	33	100%	
Corporate Communications	-	-	-	0%	
Information Infrastructure and Management	460	227	(233)	(51%)	M
Project Recoveries	5	(58)	(63)	(1260%)	N
Vehicles and Equipment	-	(24)	(24)	(100%)	N
	3,557	3,603	46	1%	
Total Capital Expenditures	90,428	79,757	(10,671)	-12%	

Note	Variance Explanation
A	TRCA's Remedial Action Plan (RAP) spending related to 16 project accounts were lower than anticipated by \$500 in aggregate. Once this explanation is considered, the variance falls within the expected range.
B	Staff gapping and a delay in the hiring of a consultant for the development of Climate Key Performance Indicators (KPIs) resulted in lower than anticipated expenditures of \$171. The KPIs project required additional input from the Region of Peel and will be initiated in the second quarter of 2019. Once this explanation is considered, the variance is considered, the program area unexplained variance is 5%, which falls within the expected range.
C	There are two primary variances impacting the spend rate. The Brampton Riverwalk Environmental Assessment (EA) project is \$567 under budget due to the original scope of work budgeted as an Individual EA however was refined in-year to a Municipal EA which resulted in significant cost savings - Currently the project is on time and is meeting all required deliverables. Once these explanations are considered, the variance falls within the expected range. Regarding the Broadview Easter EA project, \$418 of expenditures were budgeted within this program area, but were actually incurred within Erosion Management. Once these explanations are considered, the variance falls within the expected range.
D	There are two primary variances impacting the spend rate. Due to the high cost of land and lack of available matching funding, TRCA's spending related to the Greenspace Acquisition Plan was lower than anticipated by \$1,461 – Currently only 13% of the five-year (2016-2020) plan has been achieved. Offsetting these savings were higher than anticipated expenditures of \$376, relating to unbudgeted costs associated with \$2 land acquisitions. Once these explanations are considered, the variance falls within the expected range.
E	There are three primary variances impacting the spend rate. Work was delayed City of Toronto fee for service work due to scoping delay projects, such as the Chorley Park Switchback Trail, which resulted in lower than anticipated expenditures of \$1,129. The Albion Hills Master Plan was delayed due to weather and site access issues during the dam decommissioning, in conjunction with a change of scope to manage an excess of onsite water, which resulted in lower than anticipated expenditures of \$213. Phase 2 of the Richard Whitehead Trail was delayed as a result of permitting issues and the requirement for additional designs, which resulted in lower than anticipated expenditures of \$91. Once these explanations are considered, the variance falls within the expected range.
F	There are two primary variances impacting the spend rate, both of which relate to two projects proceeding faster than anticipated during the 2018 budget process. Advancement of the Rotary Park and Lakeview Waterfront Connection projects led to higher than anticipated expenditures of \$881 and \$300 respectively. Once these explanations are considered, the variance falls within the expected range.

G	There are four primary variances impacting the spend rate, pertaining to project delays. The Scarborough Bluffs West EA, in partnership with the City of Toronto, remains under review and resulted in lower than anticipated expenditures of \$552. Indian Line capital projects were not fully scoped and experienced delays resulted in lower than anticipated expenditures of \$197. The Glen Haffy high voltage electrical system replacement was delayed at the approvals stage which resulted in lower than anticipated expenditures of \$100. The Heart Lake electronic gates and turnstiles project was delayed as a result of winter weather conditions, which resulted in lower than anticipated expenditures of \$95. Once these explanations are considered, the variance falls within the expected range.
H	There are two primary variances impacting the spend rate. The Claireville Trail is underspent by \$748 due to the delay related to ongoing permitting issues and negotiations for a memorandum of understanding for the work, which staff anticipate will be completed in 2019. Further, the East Don EA project is underspent by \$603, due to the delay related to awaiting approvals and an agreement with Metrolinx. Once these explanations are considered, the variance falls within the expected range.
I	The ongoing refinement of the Meadoway budget and scope of work resulted in higher than anticipated expenditures of \$71, relating to ensuring all planning and regulatory requirements were met in order to proceed with planned implementation. Once this explanation is considered, the variance falls within the expected range.
J	Site plan approvals relating to the Bolton Camp site were delayed, resulting in lower than anticipated expenditures of \$6,282. The approvals are expected to be issued by the Town of Caledon in 2019, with the infrastructure works to be undertaken immediately, in partnership with the Region of Peel. Once this explanation is considered, the variance falls within the expected range.
K	The ongoing refinement of the Meadoway budget and scope of work resulted in lower than anticipated expenditures of \$251. Once this explanation is considered, the variance falls within the expected range.
L	TRCA head office project spending was higher than anticipated by \$420. Once this explanation is considered, the variance falls within the expected range.
M	TRCA's decision to defer planned cloud related infrastructure migration until future years resulted in lower than anticipated expenditures of \$233. Once this explanation is considered, the variance falls within the expected range.
N	TRCA staff adjusted the cost recovery model for its staffing and vehicle and equipment portfolio during 2019, to better reflect full cost recovery including all direct costs associated with the staff compliment and state of good repair expenditures, resulting in higher than anticipated recoveries. This improved model will allow the organization to better recover ongoing costs from projects and programs and potentially accommodate emergency purchases, by helping to develop a reserve. On an annual basis, TRCA will continue to budget breaking even, as a conservative estimate, however, it is anticipated that net positive recoveries (revenues) will be generated from this endeavour.

RES.#B48/19 -

Q1 COMMUNICATIONS SUMMARY

Educational report regarding Toronto and Region Conservation Authority's (TRCA) corporate media communication activities during the first quarter of 2019 (January – March).

Moved by: Jack Heath

Seconded by: Paul Ainslie

IT IS RECOMMENDED THAT the Q1 Communications Summary report be received.

CARRIED

BACKGROUND

The Communications and Events business unit carries out corporate communications programs to provide TRCA with a unified voice that aligns consistently with strategic priorities, and monitors results to identify opportunities for improvements. Working with internal staff from across all divisions, in addition to external program organizers, the business unit delivers communications campaigns through traditional media outlets and online media channels.

Content dissemination through traditional media channels typically involves development and distribution of materials such as news releases and media advisories, direct outreach to targeted journalists, producers and editors, and responses to incoming media inquiries. Digital campaigns typically involve posting of visual and written content on websites and distribution of content via social media platforms. All media activity is supported by ongoing assessment and deployment of technology tools and management processes to maximize effectiveness.

While TRCA produces communications materials for multiple programs and projects managed by business units across the organization, this report provided in Attachment 1 focuses on the most notable media coverage during the reporting period.

DETAILS OF WORK TO BE DONE

TRCA messaging continues to evolve with the development of brand guidelines to ensure consistency in the expression of TRCA's brand visually and through written and spoken words. These brand guidelines will be accompanied by comprehensive documentation of internal communications procedures to ensure more streamlined and strategically focussed communications including an outline of targets and performance indicators that will inform future TRCA communications reports.

Report prepared by: Rick Sikorski, extension 5414

Emails: rsikorski@trca.on.ca

For Information contact: Rick Sikorski, extension 5414

Emails: rsikorski@trca.on.ca

Date: April 22, 2019

Attachments: 1

Attachment 1: Notable TRCA Media Coverage: January - March 2019

Attachment 1: Notable TRCA Media Coverage: January - March 2019

During the first quarter of 2019 TRCA media coverage focused on the following: (select examples of media coverage follow)

Flood risk management

Climate change and severe weather are increasingly popular news topics. Media responded to TRCA watershed statements with interest in learning about the potential for flooding. A common point of media inquiry was whether climate change is the cause for flooding, and what TRCA is doing to address flooding concerns within its jurisdiction. Media coverage included:

- **CTV News Toronto** – On February 5, 2019 a TRCA staff member was interviewed live on the air and gave an update on a flood message that had been issued. The interview also addressed why the DVP is more susceptible to flooding.
- **Caledon Citizen** – A TRCA staff member was interviewed regarding TRCA's response to the Bolton flood. The piece ran on March 20, 2019.
- **CP24** – On February 5, 2019, a TRCA staff member was interviewed regarding a flood message that had been issued and gave an update on the situation
- **CityNews Toronto** – On February 11, 2019 a TRCA staff member was interviewed regarding ice jams in the jurisdiction and safety information the public should know.

The environmental impacts of road salt

This winter, interest in the ecological impacts of road salt was higher than in recent years. Several media outlets reached out to TRCA for comment about the ecological impacts and possible solutions for minimizing road salt damage. Media coverage included:

- **CBC What On Earth** – TRCA staff members were interviewed for a piece on the environmental impacts of road salts. The piece ran on January 18, 2019.
- **CityTV News** – TRCA staff members were interviewed about the environmental impacts of road salts and how TRCA is addressing these issues. This interview ran on February 14, 2019.
- **CBC Here and Now** – A TRCA staff member was interviewed live on air about the impacts of road salts and over salting on February 20, 2019

Sugarbush Maple Syrup Festival

The Sugarbush Maple Syrup Festival is a family-oriented event that provides media with their first opportunity to report on an outdoor, early springtime story. The goal of TRCA media relations efforts for the festival is to promote the event and maximize public attendance. Media coverage included:

- **Breakfast Television** – They broadcasted five live hits from Kortright Centre throughout their March 4, 2019 show. The live segments promoted the festival and highlighted festival activities.
- **CP24 Breakfast** – The outlet broadcasted four live hits from Kortright Centre throughout the March 8, 2019 show promoting the festival and highlighting festival activities.
- **Global Morning** – Global recorded a segment on the festival at Kortright Centre which aired on their March 5, 2019 show.
- **CBC News** – CBC recorded a segment at Kortright Centre highlighting the festival and the weather conditions required to produce maple syrup. The segment aired on March 19, 2019.
- **TVO Kids** – TV Ontario recorded four segments from Kortright Centre highlighting the festival and showcasing how maple syrup is produced. The segments aired on March 25, 2019.
- **The Weather Network** – They recorded several segments for use on their website and on TV, highlighting the festival and the weather conditions required for maple syrup to flow.

Additional notable media coverage

Media expressed interest in a number of other TRCA projects and activities during this quarter, with TRCA staff completing interviews on a wide range of initiatives. Additional media coverage TRCA received includes:

- **NRU Publishing** – TRCA staff completed interviews on budgeting, Toronto's biodiversity strategy and Humber Bay Park, which ran on February 8, March 8 and March 22.
- **CTV News** – They broadcasted five live hits from Albion Hills Conservation Area on March 1. Weather reporter Anwar Knight visited the conservation area for live segments of him snowshoeing, cross country skiing and interviewing a TRCA staff member.
- **Toronto.com** – A TRCA staff member was interviewed regarding the land transfer and visitor's centre at Rouge National Urban Park. The piece ran on March 13, 2019.
- **Toronto Star** – Published a story on February 11 about the election of Jennifer Innis as the new Chair of TRCA's Board of Directors.

Media Activity in Response to the Bolton Flood Event

On March 15 and 16, 2019, a flood occurred on the Humber River between Humber Lea Road and King Street in Bolton. During the week prior to the flood event, TRCA Flood Risk Management staff conducted the following media interviews regarding general spring water safety, and how warming weather and higher water flows create the potential for ice jams:

- March 11, 2019 – Interview with **CP24**
- March 13, 2019 – Interview with **680 News**
- March 14, 2019 – Interviews with **CTV News Toronto** and **CBC Radio Toronto**

When the flood occurred on the evening of March 15, 2019, TRCA communications staff coordinated with communications staff at the Town of Caledon and determined that the Town of Caledon would take the lead responding to media inquiries. All media requests were triaged and scheduled through Caledon's communications staff with regular press conferences held by Mayor Allan Thompson as the primary spokesperson for communicating updates. At the press conference held on March 16th, 2019 at 1 pm and throughout the day, TRCA CEO John MacKenzie and Flood Risk Management spokesperson Rebecca Elliott were on hand to provide support if required.

Following the flood event, TRCA Flood Risk Management staff gave an interview to the **Caledon Enterprise** outlining TRCA's specific role during the flood, the flood monitoring that TRCA does and how flooding from ice jams can be prevented.

Other notable developments communicated via TRCA channels:

- Annual General Meeting and election of Chair <https://trca.ca/news/jennifer-innis-elected-board-chair/>
- Hon. Michael A. Tibollo, Minister of Tourism, Culture and Sport visits the Sugarbush Maple Syrup Festival <https://trca.ca/news/minister-tibollo-sugarbush-maple-syrup-festival-kortright/>
- Hon. Michael A. Tibollo, Minister of Tourism, Culture and Sport updates Government of Ontario's Made-In-Ontario Environment Plan at Kortright Centre <https://trca.ca/news/minister-tibollo-tours-kortright-centre/>
- Release of TRCA's Five-Year Update to its Strategic Plan <https://trca.ca/about/governance-reports/strategic-plan/>
- Posting of TRCA's new Mission, Vision and Core Values <https://trca.ca/about/>
- Updated customer service standards (internal communication to staff)
- TRCA organizational changes <https://trca.ca/news/organizational-structure-changes/>

Select TRCA Media Coverage: January – March 2019

CTV News Toronto, February 5, 2019

Full video and article: <https://toronto.ctvnews.ca/freezing-rain-in-the-forecast-for-toronto-after-a-stint-of-unusually-warm-weather-1.4282966>



Freezing rain in the forecast for Toronto after a stint of unusually warm weather



The break from the turbulent winter weather is nearing its end for Toronto.

A special weather statement is in effect for the city ahead of Wednesday, when a bout of freezing rain is expected to last throughout the day.

Environment Canada expects the precipitation to start in the morning "as ice pellets" before changing to freezing rain midday.

"The Wednesday evening commute will likely be affected due to the potential for untreated surfaces to become icy," the national weather agency wrote.

It won't be until the overnight hours when temperatures take a turn.

Caledon Enterprise, March 20, 2019

Full article: <https://www.caledonenterprise.com/news-story/9227586-ice-jams-like-those-that-caused-bolton-flooding-extremely-difficult-to-predict-trca/>



Ice jams like those that caused Bolton flooding 'extremely difficult to predict': TRCA

NEWS Mar 20, 2019 by [Robyn Wilkinson](#) Caledon Enterprise



The channel was flowing on Friday, March 15 at 9:45 a.m., the last time TRCA River Watch staff inspected the Humber River that winds through Bolton.

By 7 p.m., ice jams forced the river to spill its banks, sending water into the streets and into the basements of mostly older homes in a quiet neighbourhood built in downtown Bolton's flood plain.

"It's never happened as long as I've lived here and that's been 13 or 14 years," said Tracey Lehman, who has been able to return to her James Street home. Her insurance provider indicated they may not cover the flood damage.

CBC What On Earth, January 18, 2019

Full article: <https://www.cbc.ca/news/technology/what-on-earth-newsletter-road-salt-environment-1.4982353>



For the good of the planet, can we curb our addiction to road salt?

CBC News · Posted: Jan 18, 2019 4:00 AM ET | Last Updated: January 18



We're all afraid of slipping and falling, especially in winter, so it's not uncommon to see carpets of salt on Canadian sidewalks and roads this time of year.

But what's the effect on the environment?

Our bodies need salt, but there is a difference between the stuff we sprinkle in food and what we put on the roads. They're both sodium chloride, but table salt includes healthy additives like iodine, which deters goiters.

The problem with rock salt (a.k.a. road salt) is that it contains chloride ions, which can have negative effects on ecosystems because once these ions seep into our environment, there's no way to dilute them and they continue to build up.

Breakfast Television, March 4, 2019

Full video: <https://www.bttoronto.ca/videos/frank-live-at-sugarbush-maple-syrup-festival-1-of-2/>



VIDEOS CONTEST



Live Eye

Frank LIVE at Sugarbush Maple Syrup Festival (1 of 2)

Frank is live at the Sugarbush Maple Syrup Festival at Kortright Centre for Conservation learning how to cook the syrup.

March 5, 2019 10:03

FACEBOOK TWITTER E-MAIL

Toronto.com, March 13, 2019

Full article: <https://www.toronto.com/news-story/9217327-rouge-park-welcome-centre-will-be-in-park-not-toronto-zoo-parking-lot/>

toronto.com

Rouge Park Welcome Centre will be in park, not Toronto Zoo parking lot

Conservationists praise Parks Canada for rethinking location

NEWS MAR 13, 2019 BY [MIKE ADLER](#) TORONTO.COM



Parks Canada has decided to build a new interpretive centre for the [Rouge National Urban Park](#) in the park instead of in the Toronto Zoo's main parking lot. The federal agency reconsidered an earlier choice to combine its spot for welcoming park visitors in Scarborough with one serving a similar function for the zoo.

Conservationists and members of the Toronto and Region Conservation Authority (TRCA) board said the new location east of Meadowvale Road is a big improvement.

Putting the building, also intended as a showcase for the national park system, in the 1,000-space main lot "was just a mistake on so many levels," TRCA board member Glenn De Baeremaeker told the authority's Feb. 22 meeting.

"You would look out at a vista of a sea of automobiles," instead of the park's natural scenery, said De Baeremaeker, a former Scarborough councillor, adding park visitors would compete in summer for parking with zoo visitors.

NOVÆ RES URBIS TORONTO

FRIDAY,
FEBRUARY 8, 2019
Vol. 23
No. 6

3 OFFICE
PRESERVATION
Condominium
Dominion

5 FACTORIES, CONDOS
AND EASEMENTS
Preserving
heritage

ROBINS APPLEBY
BARRISTERS + SOLICITORS

FUNDING CONSERVATION

BUDGETARY CONSTRAINTS

Rachael Williams

As the City of Toronto continues to experience severe flooding and extreme weather events, the **Toronto and Region Conservation Authority** is requesting additional funding to help mitigate the impacts of climate change.

In a report presented to Toronto's budget committee, TRCA is requesting a 3.6 per cent increase in its 2019 operating budget to support its service levels. This would put the city's support of TRCA's operating budget at \$8.9-million and its capital funding at \$21.6-million.

Primarily funded by municipal governments, TRCA receives operating levies from the regions of Durham, Peel, York, the City of Toronto, as well as the Town of Mono and Adjala-Tosorontio. The exact value is determined based on a Current Value Assessment (CVA) formula that uses property assessments to calculate the distribution of

the levy, which requires Toronto to pay 64.3 per cent of the total CVA levy.

The problem is that due to budgetary constraints, the City of Toronto has failed to increase its payments in proportion to the other partner municipalities in recent years. Since 2011, this amount has grown from \$21,700 to \$643,164, funded by the regions of Durham, Peel and York. TRCA calls this the non-CVA levy.

"Every year that Toronto holds budgetary growth at 0 per cent, the non-CVA levy increases, due to the essence of the funding calculation," said TRCA's chief financial and operating officer **Michael Tolensky**. "As a priority action, we continue to work with City (of Toronto) staff and council to increase support of operational funding, to help improve our service capacity."

In 2018, operating contributions included \$539,120 (3.7 per cent) from

Durham, \$1.85-million (12.9 per cent) from Peel, \$3.3-million (23.2 per cent) from York and \$8.6-million (60 per cent) from the City of Toronto. The TRCA also receives funding from the provincial and federal governments through the development approvals process and educational programming.

"In a given year, Toronto may hold us at 0 per cent, Durham at 2 per cent, York at 1 per cent and Peel at 3 per cent, which doesn't lend itself

easily to the CVA formula" he said. "As our largest municipality, we are working with the City (of Toronto) to try and leverage additional CVA levy funding between our partner municipalities."

But according to the budget report, there is \$187.67-million in state-of-good-repair maintenance needed to maintain assets, including waterfront erosion control structures, environmental rehabilitation,

CONTINUED PAGE 7

77 Clarendon Avenue's proposal for 77 Clarendon Avenue in Toronto. See Toronto & East York Community Council agenda on page 11.

ARCHITECT/SOURCE: RICHARD WENGLE



BUDGETARY CONSTRAINTS

■ CONTINUED FROM PAGE 1

watershed monitoring and management, and facilities retrofit.

TRCA also has an unmet needs list valued at over \$343-million, which includes \$172-million for the Scarborough Waterfront project. This project would create a system of greenspaces along the Lake Ontario shoreline between Bluffer's Park and East Point Park / Highland Creek while mitigating the risk of slope failure at the Scarborough Bluffs.

"We are waiting on the approvals from province. What I'd like to see is that we have a funding plan in place so as soon as the approval comes, we can release the funds and get started," said Ward 25 Scarborough-Rouge Park councillor **Jennifer McKelvie**.

McKelvie acknowledged the city's fiscal constraints, which includes a prediction from former city manager **Peter Wallace** that the city would be facing a \$1.42-billion budget gap by 2023. City council has also committed to funding bold initiatives like the Poverty Reduction Strategy, Youth Equity Strategy and TransformTO, but continues to fall short on its commitments.

"I really do believe that people are part of the environment and we need to

find the right balance between funding for initiatives like the poverty reduction strategy and the youth equity strategy," noted McKelvie. "I just think this is a good time for the City of Toronto to show leadership in environmental protection and action on climate change."

Strategic communications coordinator **Jane Arbour** referred NRU to departmental reports which outline the city's commitment to funding climate change initiatives. This includes advancing low-carbon and renewable thermal energy networks, expanding energy retrofits in three city-owned buildings, greening the city fleets and implementation of the Port Lands net-zero energy plan.

Toronto Environmental Alliance campaigns director **Heather Marshall** credited the city with moving forward on these files and reducing its greenhouse gas emissions by 33 per cent since 2016. But she said the city needs to explore alternative financing models in order to follow-through with its long-term environmental commitments.

"Whether you're looking at TRCA funding or whether you're looking at funding for forestry, or you're looking at funding for the waste strategy or climate strategy, one thing

that's a common trend in our city is that the City of Toronto clearly needs to find new ways to finance strategies," said Marshall.

Speaking specifically about TransformTO, Marshall said the city has fallen short on its commitments, dedicating a total of \$5.4-million instead of the anticipated \$7.8-million that council approved in July 2017.

"So essentially by the end of 2020, they were supposed to cumulatively have spent almost \$24-million on TransformTO implementation. Now, they're on a trajectory where they're only going to spend about \$15.5-million by the end of 2020."

Marshall recommended the city place small surcharges on billion-dollar businesses to be used for climate change initiatives, a strategy used in Portland, Oregon. She also said the city should revisit a stormwater charge to incent property owners to invest in low impact development stormwater management planning, such as rainwater harvesting and collection or green roofs.

"There are lots of really exciting opportunities out there for sites to tackle stormwater and wastewater but if we

don't send cost signals about the true cost of cleaning up and managing those types of water pollution and waste water, we can't really expect anything but business as usual," she said.

The city budget is expected to be approved March 7. 🌱

I just think this is a good time for the City of Toronto to show leadership in environmental protection and action on climate change.

- Jennifer McKelvie

RES.#B49/19 -

**TORONTO WILDLIFE CENTRE AND MENNO-REESOR
RESTORATION PROJECT**

Update on the Toronto Wildlife Centre Project and the Menno-Reesor Restoration Project.

Moved by: Jack Heath
Seconded by: Paul Ainslie

THAT the staff report regarding the update on the Toronto Wildlife Centre and the Menno-Reesor Restoration Project located at 6461 Steeles Avenue East, City of Toronto, be received.

CARRIED

BACKGROUND

At Executive Committee Meeting #3/19, held on April 5, 2019, Resolution #B32/19 was approved as follows:

THAT staff provide a report on the status of the Toronto Wildlife Project at the May 3, 2019 meeting of the Executive Committee.

At Authority Meeting #7/17, held on September 22, 2017, Resolution #A167/17 was approved as follows:

THAT staff report back to the Executive Committee at a future date on municipal funding support for the Toronto Wildlife Centre's proposal and lease for a new wildlife rescue, rehabilitation and education centre in the Rouge National Urban.

City of Toronto Council on February 12, 2018, adopted the following:

94. approve the 2018 Budget Committee Recommended Capital Budget for Toronto and Region Conservation Authority with a total project cost of \$31.163 million, and 2018 cash flow of \$19.830 million and future year commitments of \$11.333 million composed, in part, of the following:

96. City Council direct that the one-time 2018-2019 project titled "Menno-Reesor Restoration Project" to deliver high-quality habitat restoration, grading, fencing, access and landscaping work and planting of 100,000 trees at the 27 hectares site formerly known as the Runnymede site, be funded by \$3.5 million from the Tree Canopy Reserve (XR1220).

City Council on July 23, 2018, adopted the following:

1. City Council include restoration of the heritage barn and home at 6461 Steeles Avenue East, as part of the already approved 2018 Council Toronto and Region Conservation Authority capital budget allocation for the restoration project.

City Council on January 30, 2019, adopted the following:

1. City Council request the Toronto and Region Conservation Authority to provide a grant to the Toronto Wildlife Centre that will allow the Toronto Wildlife Centre to produce architectural drawings and other work and reports necessary to facilitate the urgent repair of the heritage barn and home at 6461 Steeles Avenue East, as well as move to set up the portable donated by the Toronto and Region Conservation Authority from its

current location at 5 Shoreham Drive, to its new location on the 6461 Steeles Avenue site, as part of the already approved Toronto Council restoration plan.

2. City Council direct that funding for this initiative come from the previously Council approved \$3.5 million budget for the 6461 Steeles Avenue East restoration project, up to a maximum of \$450,000, subject to approval from the Chief Financial and Operating Officer, Toronto and Region Conservation Authority, for a zero impact on the City of Toronto Capital Budget.

Attachment 1 is a sketch illustrating the location of the subject lands. Attachment 2 is an orthophoto illustrating the location of the subject lands.

Funding

TRCA staff has had numerous discussions over the last two years with staff in our partner municipalities. However, Toronto Wildlife Centre (TWC) has not to date been confirmed as a funding priority for our partner municipalities. TWC is continuing its efforts to raise funds for the new facility through its own means.

Lease and Ownership

Currently the subject property is part of the approximately 5,600 acres of TRCA-owned land included in a Memorandum of Agreement Respecting the Assembly of Lands for the Proposed Rouge National Urban Park. The transfer of the subject parcel is on hold pending resolution of the outstanding issues relating to the new Toronto Wildlife Centre facility. TRCA staff are currently in lease negotiations with TWC and Parks Canada.

Zoning Amendment

City of Toronto Council on March 27, 2019, amended Schedule 'A', to the Upper Rouge Hillside Community Zoning By-law No. 25278 which includes 6461 Steeles Avenue East by adding the following uses to the Agricultural Uses Zone (AG): Animal Shelter, Veterinary Hospital associated with an animal shelter, Intern Residence associated with an animal shelter and/or veterinary hospital and/or wildlife centre, Wildlife Centre, Educational uses associated with an animal shelter and/or veterinary hospital and/or wildlife centre.

Before introducing the necessary Bills to City of Toronto Council for enactment of the zoning amendment, TWC needs to submit a revised Functional Site Servicing Report, to the satisfaction of the City of Toronto's Chief Engineer and Executive Director, Engineering and Construction Services and TRCA, confirming that the private servicing system arrangements necessary to support the proposed development are being provided.

Temporary Facility

TWC's current lease at Downsview Park ends on December 31, 2019 and as such, TWC is investigating temporary facilities for their operation until the new facility is completed. One of the options under review was moving the existing portable building from TRCA's 5 Shoreham Drive site to the new site. A detail assessment of the portable building by TWC and TRCA staff has uncovered the presence of mould and potential structural issues. Given the age of the building and the cost to upgrade the building to comply with the current building code, it has been determined that moving the portable building is not a viable option. TWC and TRCA staff are currently reviewing other options for a temporary facility for TWC.

Menno-Reesor Restoration Project

In early 2019, TRCA staff commenced the following efforts to improve ecosystem health of the 27-hectare property. Site hydrology has been restored by removing existing tile drains and returning more natural surficial water flows through bioswales and wetlands. Hydrological and topographical improvements have created conditions that will allow for the increase of forest cover by planting approximately 43,000 trees and shrubs over the next two years. Planting communities will change throughout the site to represent the different forest communities commonly found throughout the Rouge National Urban Park natural heritage system. Habitat structures such as log tangles, boulder piles, hedgerows and bird boxes will also be installed throughout the site to create essential wildlife habitat opportunities. This includes increasing habitat for species at risk such as barn swallows and bats.

TRCA staff has also initiated works to bring the existing farmhouse and barn to a state-of-good-repair condition. A consultant has been retained to complete a comprehensive survey of designated substances within the farmhouse and barn to identify the level of remediation required. Once the survey has been completed, the abatement and demolition of the farmhouse and barn interior will be undertaken. These works will be followed by a structural assessment of the buildings, interior detailed design and subsequent renovation works.

Living City, the TRCA 2013-2022 Strategic Plan

This report supports the following strategy set forth in the TRCA 2013-2022 Strategic Plan:
Strategy 7 – Build partnerships and new business models

Report prepared by: Mike Fenning, extension 5223

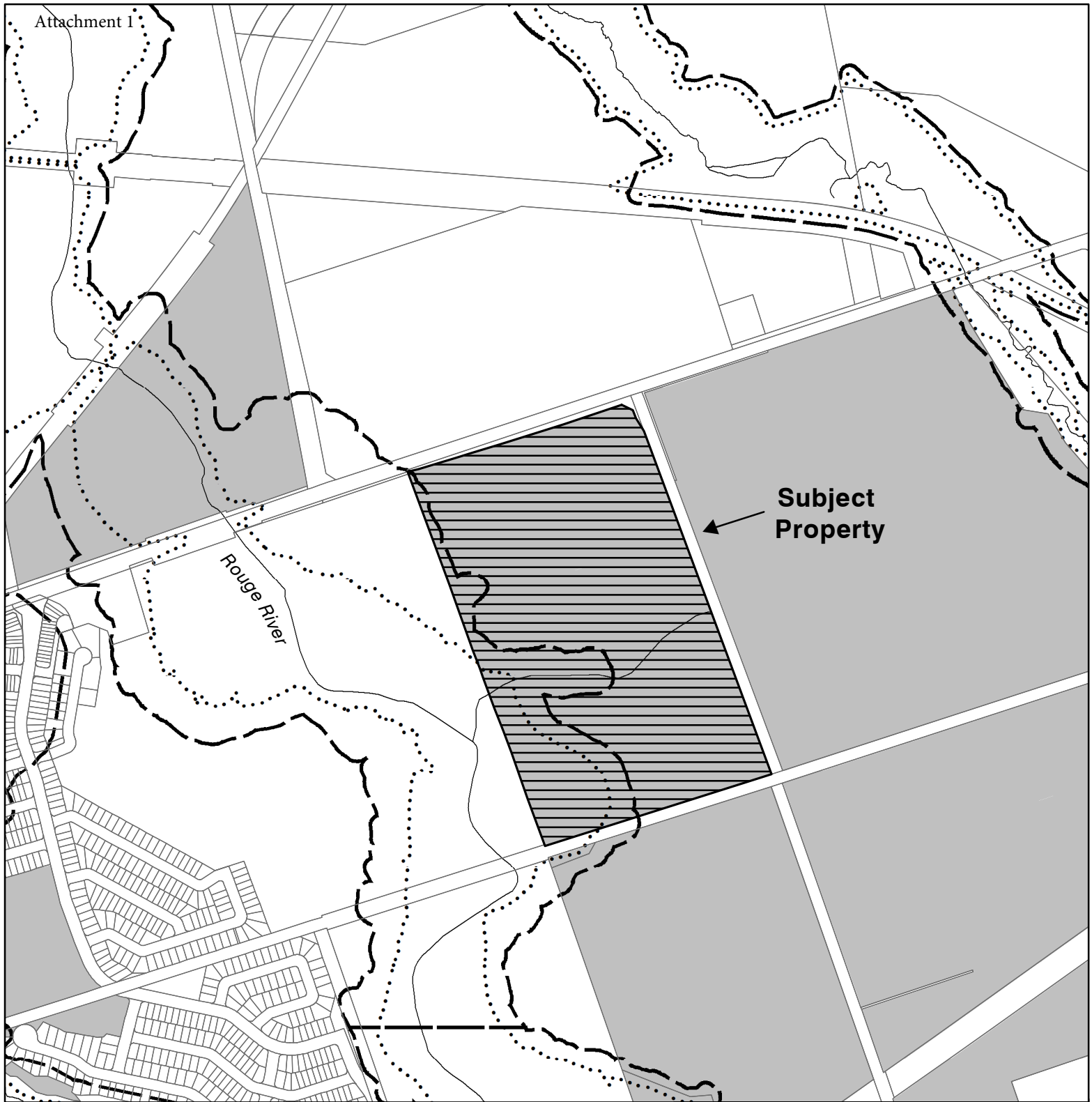
Emails: mfenning@trca.on.ca

For Information contact: Mike Fenning, extension 5223







Emails: mfenning@trca.on.ca

Date: April 11, 2019

Attachments: 2



Legend

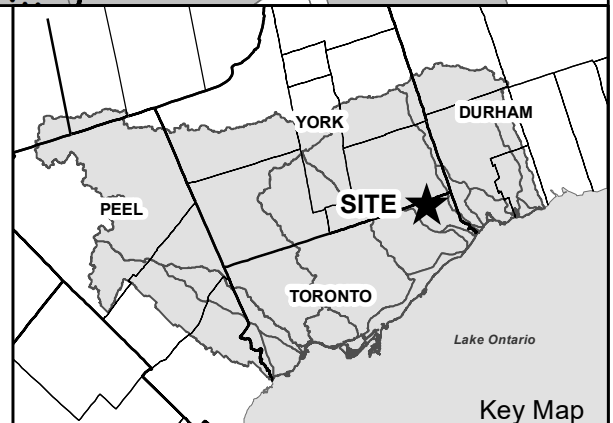
-  Subject Property
-  Watercourses
-  Floodline
-  Regulation Limit
-  TRCA Property
-  Parcel Assessment

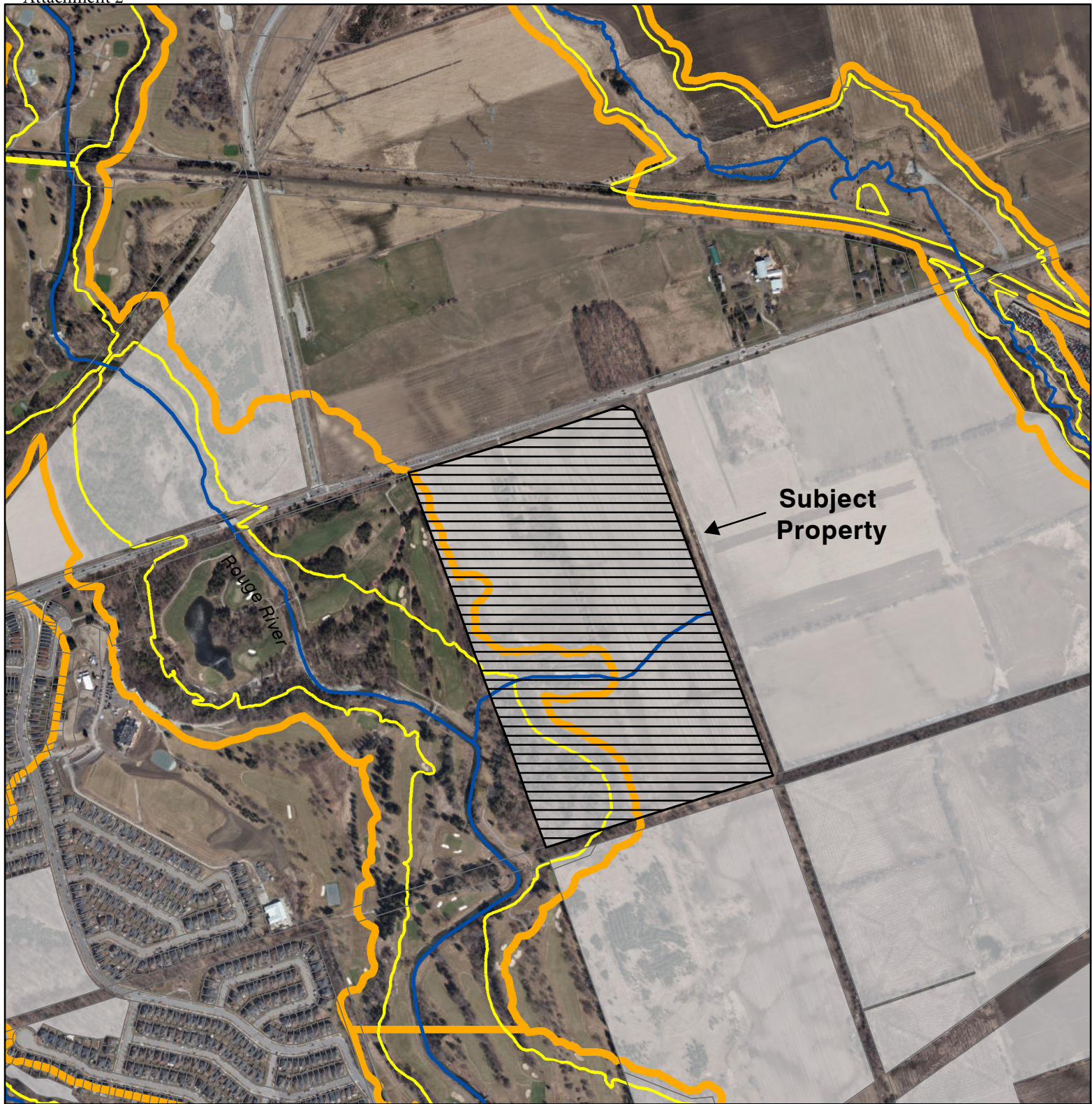


Toronto and Region
Conservation
Authority









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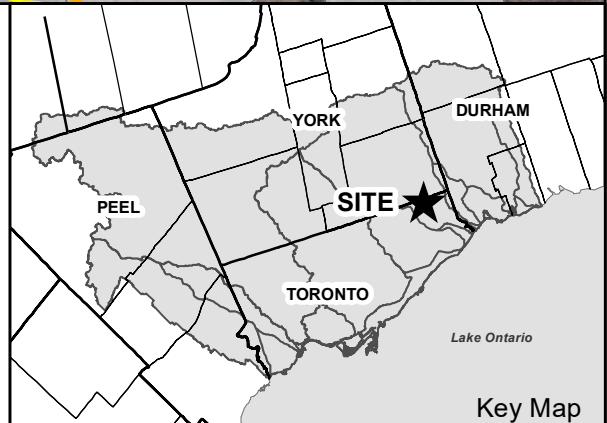
-  Subject Property
-  Watercourses
-  Floodline
-  Regulation Limit
-  TRCA Property
-  Parcel Assessment



Toronto and Region
**Conservation
Authority**



0 200 400
Meters



Section IV – Ontario Regulation 166/06, As Amended

RES.#B50/19 -

APPLICATIONS FOR PERMITS PURSUANT TO ONTARIO REGULATION 166/06, AS AMENDED

Development, Interference with Wetlands and Alterations to Shorelines

Pursuant to Ontario Regulation 166/06, as amended, written permission from the Authority is required for:

- a) straightening, changing, diverting or interfering in any way with the existing channel of a river, creek, stream or watercourse, or for changing or interfering in any way with a wetland;
- b) development, if in the opinion of the Authority, the control of flooding, erosion, dynamic beaches or pollution or the conservation of land may be affected by the development.

A permit may be refused through a Hearing Process, if in the opinion of the Authority, the control of flooding, erosion, dynamic beaches, pollution or the conservation of land is affected.

Moved by: Joanne Dies
Seconded by: Mike Mattos

THAT a permit be granted in accordance with Ontario Regulation 166/06, as amended, for Application 11.1 which is listed below.

CARRIED

RES.#B51/19 -

APPLICATIONS FOR PERMITS PURSUANT TO ONTARIO REGULATION 166/06, AS AMENDED

Moved by: Gord Highet
Seconded by: Mike Mattos

THAT permits be granted in accordance with Ontario Regulation 166/06, as amended, for Applications 11.2 and 11.4-11.7 which are listed below.

CARRIED

RES.#B52/19 -

APPLICATIONS FOR PERMITS PURSUANT TO ONTARIO REGULATION 166/06, AS AMENDED

Moved by: Joanne Dies
Seconded by: Vincent Crisanti

THAT a permit be granted in accordance with Ontario Regulation 166/06, as amended, for Application 11.3 which is listed below.

CARRIED

MAJOR PERMIT APPLICATIONS 11.1 - 11.7 – REGULAR – FOR APPROVAL

Applications that involved a more complex suite of technical studies to demonstrate consistency with policies; applications that cover a significant geographic area, extensive modifications to the landscape, major infrastructure projects, applications requiring site specific conditions and permissions that extend beyond two years.

CITY OF PICKERING

11.1 1133373 ONTARIO INC

To site grade and temporarily or permanently place, dump or remove any material, originating on the site or elsewhere on Part Lot 22, 23, 24, 25, Concession 4, (Taunton Road and Sideline 24 (Burkholder Drive)), in the City of Pickering, Duffins Creek Watershed as located on the property owned by 1133373 Ontario Inc.

CFN: 61416 - Application #: 0365/19/PICK

Report Prepared by: Steve Heuchert, extension 5311, email sheuchert@trca.on.ca

For information contact: Steve Heuchert, extension 5311, email sheuchert@trca.on.ca

Date: April 17, 2019

11.2. DG GROUP

To construct, reconstruct, erect or place a building or structure, site grade, temporarily or permanently place, dump or remove any material, originating on the site or elsewhere and alter a watercourse on Lot 27, Concession 4, (Sideline 26 and Taunton Road), in the City of Pickering, Duffins Creek Watershed as located on the property owned by DG Group.

CFN: 59737 - Application #: 0451/18/PICK

Report Prepared by: Steve Heuchert, extension 5311, email sheuchert@trca.on.ca

For information contact: Steve Heuchert, extension 5311, email sheuchert@trca.on.ca

Date: April 18, 2019

11.3. DG GROUP

To construct, reconstruct, erect or place a building or structure, site grade, temporarily or permanently place, dump or remove any material, originating on the site or elsewhere and alter a watercourse on Lot 27, Concession 3, (Sideline 26 and Taunton Road), in the City of Pickering, Duffins Creek Watershed as located on the property owned by DG Group.

CFN: 59738 - Application #: 0452/18/PICK

Report Prepared by: Steve Heuchert, extension 5311, email sheuchert@trca.on.ca

For information contact: Steve Heuchert, extension 5311, email sheuchert@trca.on.ca

Date: April 18, 2019

11.4. DG GROUP

To construct, reconstruct, erect or place a building or structure, site grade, temporarily or permanently place, dump or remove any material, originating on the site or elsewhere and alter a watercourse on Lot 25, Concession 4, (Sideline 26 and Taunton Road), in the City of Pickering, Duffins Creek Watershed as located on the property owned by DG Group.

CFN: 59739 - Application #: 0453/18/PICK

Report Prepared by: Steve Heuchert, extension 5311, email sheuchert@trca.on.ca

For information contact: Steve Heuchert, extension 5311, email sheuchert@trca.on.ca

Date: April 18, 2019

11.5. DG GROUP

To construct, reconstruct, erect or place a building or structure, site grade, temporarily or permanently place, dump or remove any material, originating on the site or elsewhere and alter a watercourse on Lot 27, Concession 5, (Sideline 26 and Taunton Road), in the City of Pickering, Duffins Creek Watershed as located on the property owned by DG Group.

CFN: 59740 - Application #: 0454/18/PICK

Report Prepared by: Steve Heuchert, extension 5311, email sheuchert@trca.on.ca

For information contact: Steve Heuchert, extension 5311, email sheuchert@trca.on.ca

Date: April 18, 2019

11.6. NORTH PICKERING COMMUNITY MANAGEMENT INC.

To construct, reconstruct, erect or place a building or structure, site grade, temporarily or permanently place, dump or remove any material, originating on the site or elsewhere, interfere with a wetland and alter a watercourse on Whites Road/Sideline 26 from Taunton Road to Whitevale Road, in the City of Pickering, Duffins Creek Watershed, as located on the property owned by the Regional Municipality of Durham, DG Group and Infrastructure Ontario.

CFN: 58869 - Application #: 1305/17/PICK

Report Prepared by: Sharon Lingertat, extension 5717, email slingertat@trca.on.ca

For information contact: Sharon Lingertat, extension 5717, email slingertat@trca.on.ca

Date: April 23, 2019

11.7. NORTH PICKERING COMMUNITY MANAGEMENT INC.

To construct, reconstruct, erect or place a building or structure, site grade and temporarily or permanently place, dump or remove any material, originating on the site or elsewhere on Whites Road/Sideline 26 from Whitevale Road to approximately the Highway 407 interchange, in the City of Pickering, Duffins Creek Watershed, as located on the property owned by Infrastructure Ontario.

CFN: 60055 - Application #: 0672/18/PICK

Report Prepared by: Sharon Lingertat, extension 5717, email slingertat@trca.on.ca

For information contact: Sharon Lingertat, extension 5717, email slingertat@trca.on.ca

Date: April 23, 2019

**RES.#B53/19 - APPLICATIONS FOR PERMITS PURSUANT TO ONTARIO
REGULATION 166/06, AS AMENDED – ERRATA APPLICATION**

Moved by: Mike Mattos
Seconded by: Gord Highet

THAT a permit be granted in accordance with Ontario Regulation 166/06, as amended, for Application 11.8, that had been scheduled on the agenda as an errata application, for which all the required information was received and finalized.

CARRIED

PERMIT APPLICATION 11.8 MAJOR APPLICATION - ERRATA

Applications that involved a more complex suite of technical studies to demonstrate consistency with policies; applications that cover a significant geographic area (e.g. subdivisions, stormwater management ponds), extensive modifications to the landscape, major infrastructure projects, emergency works, resolution of violations/after the fact permits, trail construction.

Errata applications are awaiting submission of finalized drawings or a letter of undertaking prior to final consideration by the Executive Committee.

TOWN OF CALEDON

11.8. BROOKFIELD RESIDENTIAL (ONTARIO) BOLTON LIMITED

To construct, reconstruct, erect or place a building or structure, site grade and temporarily or permanently place, dump or remove any material, originating on the site or elsewhere on Lot 62, PARTS OF 52, 53, 61, 63, Plan BOL-7, (50 Ann Street), in the Town of Caledon, Humber River Watershed as located on the property owned by Brookfield Residential (Ontario) Bolton Limited.

CFN: 60907 - Application #: 0002/19/CAL

Report Prepared by: Quentin Hanchard, extension 5324, email qhanchard@trca.on.ca

For information contact: Quentin Hanchard, extension 5324, email qhanchard@trca.on.ca

Date: April 23, 2019

RES.#B54/19 -**STANDARD DELEGATED PERMITS**

Moved by: Paul Ainslie
Seconded by: Jack Heath

THAT standard delegated permits, permission for routine infrastructure works, minor works letters of approval, and permits after the fact / resolution of violations granted by Toronto and Region Conservation Authority staff, in accordance with Ontario Regulation 166/06, as amended, which are listed below, be received.

CARRIED

STANDARD DELEGATED PERMITS FOR RECEIPT– STAFF APPROVED AND ISSUED

Delegated Permits are processed by Planning and Development Division staff, authorized by designated staff appointed as Enforcement Officers by the Board of Directors and received monthly by the Executive Committee. Delegated permits are categorized as standard, routine infrastructure works, emergency infrastructure works, minor works and permits after the fact/resolution of violations. Standard permits are non-complex permissions consistent with TRCA approved policies and procedures and issued for a time period of two years or less.

CITY OF BRAMPTON**1280980 ONTARIO INC. - Mimico Creek Watershed**

The purpose is to undertake works within TRCA's Regulated Area of the Mimico Creek Watershed in order to facilitate the construction of a 2,684.59 sq.m (28,886.17 sq.ft) car dealership and associated parking located at 180 Delta Park Boulevard in the City of Brampton. The works are associated with a municipal Site Plan application (SP 15.053) and building permit.

CFN: 61289 - Application #: 0296/19/BRAM

Report Prepared by: Nicholas Cascone, extension 5927, email ncascone@trca.on.ca

For information contact: Nicholas Cascone, extension 5927, email ncascone@trca.on.ca

Date: March 29, 2019

G.C. JAIN INVESTMENTS LTD. - Humber River Watershed

The purpose is to undertake works within TRCA's Regulated Area of the Humber River Watershed in order to complete the construction of a place of worship, community hall, septic system and associated parking area located at 7905 Mayfield Road in the City of Brampton. The previous TRCA permit for the works (Permit No. C-160840R) expired on August 23, 2018. The works are associated with a municipal Site Plan application (City File: SP 10-011) and building permit.

CFN: 61291 - Application #: 0295/19/BRAM

Report Prepared by: Nicholas Cascone, extension 5927, email ncascone@trca.on.ca

For information contact: Nicholas Cascone, extension 5927, email ncascone@trca.on.ca

Date: March 28, 2019

CITY OF MARKHAM

CITY OF MARKHAM - Rouge River Watershed

The purpose is to undertake rehabilitation of an existing culvert (C016) located underneath Ramona Boulevard, east of Main Street, in the City of Markham. The proposed rehabilitation works include installation of a 100 mm concrete invert liner, with a stone mixture added to the culvert inlet and outlet. The warm water construction timing window will apply to works.

CFN: 60550 - Application #: 0014/19/MARK

**Report Prepared by: Harsha Gammanpila, extension 5629, email
hgammanpila@trca.on.ca**

**For information contact: Harsha Gammanpila, extension 5629, email
hgammanpila@trca.on.ca**

Date: March 18, 2019

CITY OF MARKHAM - Petticoat Creek Watershed

The purpose is to undertake rehabilitation of an existing culvert (C046) crossing located underneath 11th Concession, north of Steeles Avenue, in the City of Markham. The rehabilitation works include installation of a 100 mm concrete invert liner, with a stone mixture added to the culvert inlet and outlet. Accumulated debris blocking flow in front of the north culvert outlet is proposed to be removed. The warm water construction timing window will apply to works.

CFN: 60551 - Application #: 0013/19/MARK

**Report Prepared by: Harsha Gammanpila, extension 5629, email
hgammanpila@trca.on.ca**

**For information contact: Harsha Gammanpila, extension 5629, email
hgammanpila@trca.on.ca**

Date: March 18, 2019

28 PERSONNA BOULEVARD - Rouge River Watershed

The purpose is to undertake works within TRCA's Regulated Area of the Rouge River watershed to facilitate the construction of a single family replacement dwelling at 28 Personna Boulevard, Markham. The works also consist of hardscaping and site alterations..

CFN: 61011 - Application #: 0106/19/MARK

Report Prepared by: Aidan Pereira, extension 5723, email apereira@trca.on.ca

For information contact: Aidan Pereira, extension 5723, email apereira@trca.on.ca

Date: April 10, 2019

CITY OF PICKERING

1279 ABBEY ROAD - Duffins Creek Watershed

The purpose is to construct a one storey rear addition with deck above, stairs to grade, and rear interlock patio where an existing two storey single family detached dwelling is currently located at 1279 Abbey Road in the City of Pickering.

CFN: 60335 - Application #: 0868/18/PICK

Report Prepared by: Stephanie Worrone, extension 5907, email stephanie.worrone@trca.on.ca

For information contact: Steve Heuchert, extension 5311, email sheuchert@trca.on.ca

Date: April 4, 2019

3805 PADDOCK ROAD - Duffins Creek Watershed

The purpose is to reconstruct the culvert below the existing driveway to the rear of the existing storage buildings on the agricultural lot at 3805 Paddock Road in the City of Pickering.

CFN: 61064 - Application #: 0118/19/PICK

Report Prepared by: Vanessa Aubrey, extension 5662, email vaubrey@trca.on.ca

For information contact: Steve Heuchert, extension 5311, email sheuchert@trca.on.ca

Date: April 17, 2019

PICKERING DEVELOPMENTS (401) INC - Duffins Creek Watershed

The purpose is to construct a sanitary sewer and associated grading to facilitate site servicing for Durham Live Phase 1, located north of Bayly Street and west of Church Street South in the City of Pickering.

CFN: 61298 - Application #: 0314/19/PICK

Report Prepared by: Stephanie Worrone, extension 5907, email stephanie.worrone@trca.on.ca

For information contact: Steve Heuchert, extension 5311, email sheuchert@trca.on.ca

Date: April 8, 2019

UNIQUE AT HOLDING CORPORATION AND 1467555 ONTARIO LTD - Frenchman's Bay Watershed

The purpose is to construct a 17-storey mixed use building and associated infrastructure at 1474 Bayly Street in the City of Pickering (Regional Municipality of Durham). The existing arena and one-storey commercial plaza are to be removed. The proposal also involves a cut and fill balance within a Regional Storm Floodplain associated with Krosno Creek.

CFN: 61304 - Application #: 0327/19/PICK

Report Prepared by: Daniel Pina, extension 5250, email daniel.pina@trca.on.ca

For information contact: Steve Heuchert, extension 5311, email sheuchert@trca.on.ca

Date: April 9, 2019

CITY OF TORONTO (ETOBICOKE YORK COMMUNITY COUNCIL AREA)

39 MILL COVE - Humber River Watershed

The purpose is to construct a two-storey addition to the front, a second storey addition to the rear and side, a rear deck and a rear patio at the basement level at 39 Mill Cove in the City of Toronto (Etobicoke York Community Council Area).

CFN: 60409 - Application #: 0951/18/TOR

Report Prepared by: Daniel Pina, extension 5250, email daniel.pina@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: April 9, 2019

4 FOX POINT - Humber River Watershed

The purpose is to construct a one-storey side and rear addition with an integral garage to the one-storey single family dwelling at 4 Fox Point in the City of Toronto (Etobicoke York Community Council Area). As per the site plan, portions of the shed at the rear are to be removed and the slope restored.

CFN: 59927 - Application #: 0552/18/TOR

Report Prepared by: Daniel Pina, extension 5250, email daniel.pina@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: April 4, 2019

HUMBERWOOD HOLDING CORP. - Humber River Watershed

The purpose is to construct a new residential subdivision comprised of 126 residential units, a new municipal roadway and associated site servicing at 50 Humberwood Boulevard.

CFN: 61328 - Application #: 0368/19/TOR

Report Prepared by: Mark Rapus, extension 5259, email mrapus@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: April 17, 2019

16 ECHO VALLEY ROAD - Mimico Creek Watershed

The purpose is to construct a rear two storey addition, rear deck and second storey addition over the garage to the existing two storey single family detached dwelling at 16 Echo Valley Road in the City of Toronto (Etobicoke York Community Council Area). The proposal also includes a front two storey addition.

CFN: 59161 - Application #: 1456/17/TOR

Report Prepared by: Anna Lim, extension 5284, email alim@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: April 11, 2019

TORONTO DISTRICT SCHOOL BOARD - Mimico Creek Watershed

The purpose is to redevelop the existing natural turf sport field at Etobicoke Collegiate Institute municipally described as 86 Montgomery Road in the City of Toronto (Etobicoke York Community Council Area). This redevelopment includes installation of a new synthetic turf field, sub-drainage works, new football goal posts, asphalt running track, new sand jumping pit, spectator bleachers, concrete storage shed, and an electronic scoreboard.

CFN: 59748 - Application #: 0430/18/TOR

Report Prepared by: Nicole Moxley, extension 5968, email nmoxley@trca.on.ca

For information contact: Nicole Moxley, extension 5968, email nmoxley@trca.on.ca

Date: April 2, 2019

VILLAGE HOLDINGS CORP. - Humber River Watershed

The purpose is to construct a new two storey commercial building and associated site grading and servicing at 6200 Finch Avenue West.

CFN: 61047 - Application #: 0147/19/TOR

Report Prepared by: Mark Rapus, extension 5259, email mrapus@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: March 21, 2019

CITY OF TORONTO (NORTH YORK COMMUNITY COUNCIL AREA)**36 GEORGE HENRY BOULEVARD - Don River Watershed**

The purpose is to construct a second storey addition over the existing garage facilitating a secondary dwelling unit, second storey balcony, and rear at grade patio, where an existing two storey single family detached dwelling is currently located at 36 George Henry Boulevard in the City of Toronto (North York Community Council Area).

CFN: 60481 - Application #: 1065/18/TOR

Report Prepared by: Stephanie Worron, extension 5907, email stephanie.worron@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: April 10, 2019

CITY OF TORONTO - Don River Watershed

The purpose is to undertake road reconstruction and road resurfacing on Linkwood Lane, from St. Dennis Drive to SpanBridge Road; on St. Dennis Drive, from the Don Valley Parkway Overpass to Wynford Drive; on Wynford Drive, from St. Dennis Drive to 100 m north of Eglinton Avenue East; and on Millwood Road, at the corner of Redway Road, in the City of Toronto. No in-water work is within the scope of the project.

CFN: 59981 - Application #: 1195/18/TOR

Report Prepared by: Luka Medved, extension 5766, email luka.medved@trca.on.ca

For information contact: Luka Medved, extension 5766, email luka.medved@trca.on.ca

Date: March 27, 2019

106 DONWOODS DRIVE - Don River Watershed

The purpose is to replace the stone patio and landscape stepping stones to the rear of the single family detached dwelling at 106 Donwoods Drive in the City of Toronto (North York Community Council Area).

CFN: 61188 - Application #: 0210/19/TOR

Report Prepared by: Anna Lim, extension 5284, email alim@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: April 11, 2019

69 STRATHGOWAN AVENUE - Don River Watershed

The purpose is to construct an inground pool with associated hardscaping where an existing two storey single family detached dwelling is currently located at 69 Strathgowan Avenue in the City of Toronto (North York Community Council Area).

CFN: 60962 - Application #: 0062/19/TOR

Report Prepared by: Stephanie Worrone, extension 5907, email stephanie.worrone@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: April 4, 2019

67 BLYTH HILL ROAD - Don River Watershed

The purpose is to construct a new spa and terrace, and complete renovations to existing landscaping features, in the rear yard of an existing two storey single family detached dwelling located at 67 Blyth Hill Road in the City of Toronto (North York Community Council Area).

CFN: 61176 - Application #: 0190/19/TOR

Report Prepared by: Stephanie Worrone, extension 5907, email stephanie.worrone@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: April 1, 2019

40 Restwell Crescent - Don River Watershed

The purpose is to construct a two storey single family dwelling with rear deck at 40 Restwell Crescent in the City of Toronto (North York Community Council Area).

CFN: 60259 - Application #: 0831/18/TOR

Report Prepared by: Anna Lim, extension 5284, email alim@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: April 11, 2019

YORK CONDOMINIUM CORPORATION NO. 503 - Don River Watershed

The purpose is to replace an armour stone retaining wall along the pathway of 1555 Avenue Road and 40 Sylvan Valleyway in the City of Toronto (North York Community Council Area). The proposal also includes minor grading and re-asphalting to the existing pathway and the replacement of the deck.

CFN: 61027 - Application #: 0204/19/TOR

Report Prepared by: Anna Lim, extension 5284, email alim@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: April 15, 2019

CITY OF TORONTO (SCARBOROUGH COMMUNITY COUNCIL AREA)

91 CONFEDERATION DRIVE - Highland Creek Watershed

The purpose is to construct a rear addition and balcony to the existing single family dwelling at 91 Confederation Drive in the City of Toronto (Scarborough Community Council Area).

CFN: 60600 - Application #: 1118/18/TOR

Report Prepared by: Anna Lim, extension 5284, email alim@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: April 12, 2019

SPARVIEW HOMES INC. - Don River Watershed

The purpose is to construct a second storey addition over the existing footprint and a two storey rear addition where a one storey single family detached dwelling is currently located at 3 Tardree Place in the City of Toronto (Scarborough Community Council Area).

CFN: 61201 - Application #: 0248/19/TOR

Report Prepared by: Stephanie Worrone, extension 5907, email stephanie.worrone@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: April 22, 2019

TORONTO DISTRICT SCHOOL BOARD - Waterfront Watershed

The purpose is to regrade and resurface an existing parking lot at Joseph Howe Senior Public School located at 20 Winter Gardens Trail in the City of Toronto (Scarborough Community Council Area).

CFN: 61128 - Application #: 0174/19/TOR

Report Prepared by: Stephanie Worrone, extension 5907, email stephanie.worrone@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: March 28, 2019

CITY OF TORONTO (TORONTO AND EAST YORK COMMUNITY COUNCIL AREA)

CITY OF TORONTO - Don River Watershed

The purpose is to construct an adit tunnel, a deaeration chamber and shafts that will connect to the proposed Coxwell Bypass Tunnel at south side of Mount Stephen Street, just east of the Don Valley Parkway in the City of Toronto. The 4MTS Drop shaft and adit tunnel system is one of eleven (11) wet weather flow connections (or diversion structures) designed to connect the proposed Coxwell Bypass tunnel to existing sewer infrastructure along the Don River. There will be no in-water works associated with this project.

CFN: 57846 - Application #: 0556/17/TOR

Report Prepared by: Renee Afoom-Boateng, extension 5714, email rafoom-boateng@trca.on.ca

For information contact: Renee Afoom-Boateng, extension 5714, email rafoom-boateng@trca.on.ca

Date: March 27, 2019

CITY OF TORONTO - Don River Watershed

The purpose is to construct an adit tunnel, a deaeration chamber and shafts that will connect to the proposed Coxwell Bypass Tunnel at the intersection of Rosedale Valley Road and Bayview Avenue in the City of Toronto. The 7 ROS Drop shaft and adit tunnel system is one of eleven (11) wet weather flow connections (or diversion structures) designed to connect the proposed Coxwell Bypass tunnel to existing sewer infrastructure along the Don River. There will be no in-water works associated with this project.

CFN: 57850 - Application #: 0561/17/TOR

Report Prepared by: Renee Afoom-Boateng, extension 5714, email rafoom-boateng@trca.on.ca

For information contact: Renee Afoom-Boateng, extension 5714, email rafoom-boateng@trca.on.ca

Date: March 26, 2019

CITY OF TORONTO - Don River Watershed

The purpose is to replace an existing sewage forcemain along Roxborough Drive, between Mount Pleasant Road and Highland Avenue, in the City of Toronto. No in-water work is within the scope of this project.

CFN: 59819 - Application #: 0711/18/TOR

Report Prepared by: Leila Sotoudeh, extension 5925, email Isotoudeh@trca.on.ca

For information contact: Leila Sotoudeh, extension 5925, email Isotoudeh@trca.on.ca

Date: March 26, 2019

26 GRENADIER HEIGHTS - Humber River Watershed

The purpose is to replace and extend an existing rear wood deck, to undertake minor landscaping at the rear and to replace the steps on two stone stairs at 26 Grenadier Heights in the City of Toronto (Toronto & East York Community Council Area).

CFN: 61317 - Application #: 0313/19/TOR

Report Prepared by: Daniel Pina, extension 5250, email daniel.pina@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: April 9, 2019

WATERFRONT TORONTO - Don River Watershed

The purpose is to construct a secant pile cut-off wall to allow for the construction of the new Don River Mouth and valley in the Toronto Portlands. No in-water works are associated with this proposal.

CFN: 61135 - Application #: 0207/19/TOR

Report Prepared by: Renee Afoom-Boateng, extension 5714, email rafoom-boateng@trca.on.ca

For information contact: Renee Afoom-Boateng, extension 5714, email rafoom-boateng@trca.on.ca

Date: April 23, 2019

CITY OF VAUGHAN

42 BRODA DRIVE - Humber River Watershed

The purpose is to facilitate, within TRCA's Regulated Area of the Humber River watershed, the development of a 25 sq. m. (269 sq. ft.) garage addition, 88 sq. m. (952 sq. ft.) in-ground pool, and associated landscaping on lands known municipally as 42 Broda Drive, in the City of Vaughan.

CFN: 60525 - Application #: 1173/18/VAUG

Report Prepared by: Anthony Syhlonyk, extension 5272, email asyhlonyk@trca.on.ca

For information contact: Colleen Bonner, extension 5307, email cbonner@trca.on.ca

Date: December 17, 2018

FIRST VAUGHAN INVESTMENTS LIMITED - Don River Watershed

The purpose is to undertake works within TRCA's Regulated Area of the Humber River Watershed in order permit the installation of storm sewers, two associated interim stormwater management ponds, final grading and construction of a road network; Applewood Crescent, connecting Portage Parkway and Highway 7 (North-South), an extension of Apple Mill Road to the West, and a new Commerce Street. The roads will ultimately be assumed by the City of Vaughan on lands municipally known as 100 Edgeley Boulevard and identified as Blocks 4, 5 and 6 on Registered Plan 65M-2545.

CFN: 60727 - Application #: 1160/18/VAUG

Report Prepared by: Colleen Bonner, extension 5307, email cbonner@trca.on.ca

For information contact: Colleen Bonner, extension 5307, email cbonner@trca.on.ca

Date: December 11, 2018

169 CLARENCE STREET - Humber River Watershed

The purpose is to facilitate, within TRCA's Regulated Area of the Humber River Watershed, the development of a 60.38 sq. m. (645 sq. ft.) garage with a 76.45. sq. m. (818 sq. ft.) second storey and deck connecting to the existing dwelling on lands known municipally as 169 Clarence Street, in the City of Vaughan.

CFN: 60997 - Application #: 0067/19/VAUG

Report Prepared by: Anthony Syhlonyk, extension 5272, email asyhlonyk@trca.on.ca

For information contact: Jackie Burkart, extension 5304, email jburkart@trca.on.ca

Date: January 23, 2019

SERENITY VALLEY P. LAWN MANAGEMENT INC. - Humber River Watershed

The purpose is to undertake works within TRCA's Regulated Area of the Humber River Watershed in order to facilitate the construction of a two storey, 5,704.95 sq.m. (60,942.55 sq.ft) mausoleum with a basement and associated parking area consisting of 61 parking spaces, as well as a new septic system. The works are proposed on 10150 Pine Valley Drive and 10180 Pine Valley Drive, and are associated with a municipal building permit.

CFN: 61214 - Application #: 0284/19/VAUG

Report Prepared by: Polina Bam, extension 5256, email polina.bam@trca.on.ca

For information contact: Jackie Burkart, extension 5304, email jburkart@trca.on.ca

Date: April 17, 2019

TOWN OF AJAX

REGIONAL MUNICIPALITY OF DURHAM - Duffins Creek Watershed

The purpose is to install a 1050 mm diameter watermain along the north side of Rossland Road West, between Church Street and Westney Road North, in the Town of Ajax. No in-water work is associated with this project.

CFN: 60745 - Application #: 0092/19/AJAX

Report Prepared by: Annette Lister, extension 5266, email alister@trca.on.ca

For information contact: Annette Lister, extension 5266, email alister@trca.on.ca

Date: March 28, 2019

TOWN OF CALEDON

CASTLES OF CALEDON CORPORATION - Humber River Watershed

The purpose is to complete the grading, servicing, and development of a 200-unit residential plan of subdivision, located at the north-east corner of Walker Road and Mountainview Road in the Village of Caledon East, in the Town of Caledon.

CFN: 58414 - Application #: 0995/17/CAL

Report Prepared by: Jason Wagler, extension 5370, email jason.wagler@trca.on.ca

For information contact: Jason Wagler, extension 5370, email jason.wagler@trca.on.ca

Date: April 22, 2019

MENKES COLERAINE INC. - Humber River Watershed

The purpose is to undertake works within a TRCA Regulated Area of the Humber River Watershed in order to facilitate the construction of a stormwater outfall and a wetland associated with the construction of an industrial warehouse through municipal site plan application SPA 17-0016 at 12880 Coleraine Drive.

CFN: 61290 - Application #: 0297/19/CAL

Report Prepared by: Jason Wagler, extension 5370, email jason.wagler@trca.on.ca

For information contact: Jason Wagler, extension 5370, email jason.wagler@trca.on.ca

Date: April 1, 2019

TOWN OF RICHMOND HILL

35 BIRCH AVENUE - Don River Watershed

The purpose is to undertake works within a TRCA Regulated Area of the Don River Watershed in order to facilitate the construction of an addition to the existing dwelling.

CFN: 61003 - Application #: 0076/19/RH

Report Prepared by: Michelle Bates, extension 5618, email michelle.bates@trca.on.ca

For information contact: Michelle Bates, extension 5618, email michelle.bates@trca.on.ca

Date: April 1, 2019

DOGLIOLA DEVELOPMENTS INC. - Don River Watershed

The purpose is to facilitate the construction of a townhouse development, site specific stormwater management infrastructure, associated outfall, as well as conduct site alteration, grading and landscape restoration works within a regulated Area of the Don River watershed at 10922 Yonge Street in the Town of Richmond Hill.

CFN: 61120 - Application #: 0169/19/RH

Report Prepared by: Anthony Sun, extension 5724, email asun@trca.on.ca

For information contact: Anthony Sun, extension 5724, email asun@trca.on.ca

Date: March 27, 2019

TOWN OF WHITCHURCH-STOUFFVILLE**90 LAKEVIEW AVENUE - Rouge River Watershed**

The purpose is to facilitate, within TRCA's Regulated Area of the Rouge River watershed, the development of a replacement home with a footprint of 215 sq. m. (2314 sq. ft.), on lands known municipally as 90 Lakeview Avenue, in the Town of Whitchurch-Stouffville.

CFN: 59350 - Application #: 0181/18/WS

Report Prepared by: Anthony Syhlonyk, extension 5272, email asyhlonyk@trca.on.ca

For information contact: Jackie Burkart, extension 5304, email jburkart@trca.on.ca

Date: March 7, 2018

TOWNSHIP OF KING**5665 15TH SIDEROAD - Humber River Watershed**

The purpose is to undertake works within TRCA's Regulated Area of the Humber River Watershed in order to facilitate the construction of a replacement two-storey dwelling with an attached 4-car garage, driveway, covered porch, and a septic system. The proposed works will have a total ground floor area of 570 sq.m (6,135.43 sq.ft). The works are associated with a municipal building permit, on a property municipally known as 5665 15th Sideroad in the Township of King.

CFN: 61118 - Application #: 0198/19/KING

Report Prepared by: Polina Bam, extension 5256, email polina.bam@trca.on.ca

For information contact: Colleen Bonner, extension 5307, email cbonner@trca.on.ca

Date: March 29, 2019

PERMISSION FOR ROUTINE INFRASTRUCTURE WORKS FOR RECEIPT – STAFF APPROVED AND ISSUED

Permission for Routine Infrastructure Works, including Emergency Infrastructure Works permissions, are subject to authorization by staff designated as Enforcement Officers as per Authority Res. #A198/13 and #A103/15, respectively. All routine and emergency infrastructure works are located within a regulated area, generally within or adjacent to the hazard or natural feature and in the opinion of staff do not affect the control of flooding, erosion, dynamic beaches, pollution or the conservation of land.

CITY OF MARKHAM**ENBRIDGE GAS INC.**

To undertake sewer, watermain or utility or maintenance within an existing road allowance on Highway 48 and 19th Avenue in the City of Markham, Rouge River Watershed; as located on property owned by the Regional Municipality of York as per the Franchise Agreement with Enbridge Gas Inc, and the Ontario Ministry of Transportation under their associated permit permissions. The purpose is to install a NPS 4 PE IP gas pipeline. No in-water work is associated with this project.

CFN: 61166 - Application #: 0267/19/MARK

Report Prepared by: Nathan Jenkins, extension 5508, email nathan.jenkins@trca.on.ca

For information contact: Nathan Jenkins, extension 5508, email

nathan.jenkins@trca.on.ca

Date: April 4, 2019

ROGERS COMMUNICATIONS CANADA INC.

To undertake sewer and watermain or utility installation or maintenance within an existing roadway on Bayview Avenue and Proctor Avenue, in the City of Markham, Don River Watershed as located on the property owned by the City of Markham. The purpose is to undertake installation of a new High-density polyethylene (HDPE) conduit at the intersection of Proctor Avenue and Bayview Avenue in the City of Markham. The works will be done using both open-cut and horizontal directional drilling (HDD) methods.

CFN: 61069 - Application #: 0130/19/MARK

Report Prepared by: Harsha Gammanpila, extension 5629, email

hgammanpila@trca.on.ca

For information contact: Harsha Gammanpila, extension 5629, email

hgammanpila@trca.on.ca

Date: April 15, 2019

CITY OF MISSISSAUGA**ENBRIDGE GAS INC.**

To undertake sewer, watermain or utility watercourse crossing by trenchless technology on a property located at 4619 Tomken Road, south of Eglinton Avenue, in the City of Mississauga, Etobicoke Creek Watershed; as located on property owned by a private landowner to whom Enbridge Gas Inc. is providing service, and on property owned by the City of Mississauga under

Franchise Agreement with Enbridge Gas Inc. The purpose is to install a NPS 1 PE IP gas service pipeline at 4619 Tomken Road, south of Eglinton Avenue, in the City of Mississauga. No in-water work is associated with this project.

CFN: 61101 - Application #: 0181/19/MISS

Report Prepared by: Nathan Jenkins, extension 5508, email nathan.jenkins@trca.on.ca

For information contact: Caroline Mugo, extension 5689, email cmugo@trca.on.ca

Date: April 9, 2019

CITY OF PICKERING

ROGERS COMMUNICATIONS CANADA INC.

To undertake sewer, watermain or utility installation or maintenance within an existing roadway by trenchless technology along Rodd Avenue east of Rosebank Road, in the City of Pickering; Waterfront Watershed as located on the property owned by the City of Pickering. The purpose is to install new 75 mm diameter Rogers Communication conduits along Rodd Avenue east of Rosebank Road in the City of Pickering. No in-water work is associated with this project.

CFN: 60898 - Application #: 0098/19/PICK

Report Prepared by: Nathan Jenkins, extension 5508, email nathan.jenkins@trca.on.ca

For information contact: Nathan Jenkins, extension 5508, email nathan.jenkins@trca.on.ca

Date: April 17, 2019

CITY OF TORONTO (ETOBICOKE YORK COMMUNITY COUNCIL AREA)

BELL CANADA

To undertake sewer, watermain or utility installation or maintenance within an existing roadway on 48 and 55 Monterrey Drive, near Finch Avenue West and Islington Avenue, in the City of Toronto (Etobicoke York Community Council Area), Humber River Watershed as located on property owned by the City of Toronto and the private properties of 48 and 55 Monterrey Drive. The purpose is to install a communication conduit from 48 to 55 Monterrey Drive, near Finch Avenue West and Islington Avenue, in the City of Toronto. No in-water work is within the scope of this project.

CFN: 59617 - Application #: 0416/18/TOR

Report Prepared by: Tayo Apampa, extension 5650, email tayo.apampa@trca.on.ca

For information contact: Luka Medved, extension 5766, email luka.medved@trca.on.ca

Date: April 23, 2019

BELL CANADA

To undertake sewer, watermain or utility installation or maintenance within an existing roadway on Islington Avenue, northwest of the Islington Avenue and Central Park Roadway intersection, in the City of Toronto (Etobicoke York Community Council Area), Mimico Creek Watershed as located on property owned by the City of Toronto and the private properties of 1286 and 1294 Islington Avenue. The purpose is to install a new conduit and a grade level box on Islington Avenue, northwest of the Islington Avenue and Central Park Roadway intersection, in the City of Toronto. No in-water works are within the scope of this project.

CFN: 60435 - Application #: 1025/18/TOR

Report Prepared by: Tayo Apampa, extension 5650, email tayo.apampa@trca.on.ca

For information contact: Luka Medved, extension 5766, email luka.medved@trca.on.ca

Date: March 28, 2019

CITY OF TORONTO

To undertake road/pathway resurfacing or reconstruction on Riverside Drive, on Riverside Crescent, on Riverside Trail and on Morningside Avenue, near Bloor Street West, in the City of Toronto (Etobicoke York Community Council Area), Humber River Watershed as located on property owned by the City of Toronto. The purpose is to undertake road reconstruction and road resurfacing on Riverside Drive, between South Kingsway and Brule Gardens; on Riverside Crescent, from Riverside Drive to 240 m west; on Riverside Trail, from Riverside Drive to 90 m west; and on Morningside Avenue, from South Kingsway to 210 m east, in the City of Toronto. No in-water work is within the scope of this project.

CFN: 57168 - Application #: 0313/17/TOR

Report Prepared by: Luka Medved, extension 5766, email luka.medved@trca.on.ca

For information contact: Luka Medved, extension 5766, email luka.medved@trca.on.ca

Date: April 23, 2019

CITY OF TORONTO

To undertake structure maintenance on the east side of Grenadier Pond, within High Park just west of Colborne Lodge Drive, in the City of Toronto (Etobicoke York Community Council Area), Humber River Watershed as located on property owned by the City of Toronto. The purpose is to reconstruct an existing deck on the east side of Grenadier Pond, within High Park just west of Colborne Lodge Drive, in the City of Toronto. Construction timing window applies to this project.

CFN: 59948 - Application #: 0676/18/TOR

Report Prepared by: Luka Medved, extension 5766, email luka.medved@trca.on.ca

For information contact: Luka Medved, extension 5766, email luka.medved@trca.on.ca

Date: April 9, 2019

CITY OF TORONTO

To undertake sewer, watermain, utility installation or maintenance within an existing roadway on Kipling Avenue, between Wingrove Hill and Rathburn Road, in the City of Toronto (Etobicoke York Community Council Area), Mimico Creek Watershed as located on property owned by the City of Toronto. The purpose is to replace an existing 200 mm diameter watermain along Kipling Avenue, from Wingrove Hill to Rathburn Road, in the City of Toronto. No in-water works are within the scope of this project.

CFN: 60428 - Application #: 1153/18/TOR

Report Prepared by: Leila Sotoudeh, extension 5925, email Isotoudeh@trca.on.ca

For information contact: Leila Sotoudeh, extension 5925, email Isotoudeh@trca.on.ca

Date: March 28, 2019

IMPERIAL OIL LIMITED

To undertake utility installation or maintenance just north of 20 Irwin Road, within the Hydro One transmission corridor, in the City of Toronto (Etobicoke York Community Council Area), Humber River Watershed as located on property owned by the City of Toronto, Infrastructure Ontario under management agreement with Hydro One Networks Inc., and the Toronto and Region Conservation Authority under management agreement with the City of Toronto. The purpose is to conduct an integrity dig to inspect and determine the integrity of an existing pipeline located north of 20 Irwin Road, within the Hydro One transmission corridor, in Toronto. No in-water works are within the scope of this project.

CFN: 59956 - Application #: 0904/18/TOR

Report Prepared by: Luka Medved, extension 5766, email luka.medved@trca.on.ca

For information contact: Luka Medved, extension 5766, email luka.medved@trca.on.ca

Date: April 9, 2019

CITY OF TORONTO (NORTH YORK COMMUNITY COUNCIL AREA)**BELL CANADA**

To undertake sewer, watermain or utility installation or maintenance within an existing roadway on Heathrow Drive, Chesham Drive and Datchet Road, located east of Jane Street and Chalkfarm Drive, in the City of Toronto (North York Community Council Area), Humber River Watershed as located on property owned by the City of Toronto. The purpose is to install a new conduit on Heathrow Drive, Chesham Drive and Datchet Road, located east of Jane Street and Chalkfarm Drive. No in-water work is within the scope of this project.

CFN: 59631 - Application #: 0372/18/TOR

Report Prepared by: Tayo Apampa, extension 5650, email tayo.apampa@trca.on.ca

For information contact: Tayo Apampa, extension 5650, email tayo.apampa@trca.on.ca

Date: April 9, 2019

CITY OF TORONTO

To undertake structure maintenance on 188 Bermondsey Road, near Eglinton Avenue East, in the City of Toronto (North York Community Council Area), Don River Watershed as located on property owned by the City of Toronto. The purpose is to improve the stormwater management system of the Bermondsey Waste Transfer Station, located at 188 Bermondsey Road, near Eglinton Avenue East, in the City of Toronto. No in-water work is associated with this project.

CFN: 60535 - Application #: 1057/18/TOR

Report Prepared by: Leila Sotoudeh, extension 5925, email Isotoudeh@trca.on.ca

For information contact: Leila Sotoudeh, extension 5925, email Isotoudeh@trca.on.ca

Date: March 28, 2019

CITY OF TORONTO

To undertake sewer, watermain or utility watercourse crossing by trenchless technology on Finch Avenue East, from Pineway Boulevard to 470 m west of Pineway Boulevard, in the City of Toronto (North York Community Council Area), Don River Watershed as located on property owned by the City of Toronto and the Toronto and Region Conservation Authority under Management Agreement with the City of Toronto. The purpose is to reline an existing 300 mm

diameter watermain on Finch Avenue East, from Pineway Boulevard to 470 m west of Pineway Boulevard, in Toronto. No in-water work is within the scope of the project.

CFN: 60647 - Application #: 1164/18/TOR

Report Prepared by: Luka Medved, extension 5766, email luka.medved@trca.on.ca

For information contact: Luka Medved, extension 5766, email luka.medved@trca.on.ca

Date: April 8, 2019

CITY OF TORONTO

To undertake structure maintenance on an existing bridge (Site 149) on Lawrence Avenue East, over the Don Valley Parkway (DVP), in the City of Toronto (North York Community Council Area), Don River Watershed as located on property owned by the City of Toronto. The purpose is to undertake the rehabilitation of an existing bridge (Site 149) on Lawrence Avenue East, over the Don Valley Parkway (DVP), in the City of Toronto. No in-water work is within the scope of this project.

CFN: 60895 - Application #: 0051/19/TOR

Report Prepared by: Luka Medved, extension 5766, email luka.medved@trca.on.ca

For information contact: Luka Medved, extension 5766, email luka.medved@trca.on.ca

Date: March 28, 2019

CITY OF TORONTO (TORONTO AND EAST YORK COMMUNITY COUNCIL AREA)

CITY OF TORONTO

To undertake structure maintenance on an existing bridge (Site 109) on Don Mills Road, over the Don Valley Parkway (DVP), in the City of Toronto (Toronto and East York Community Council Area), Don River Watershed as located on property owned by the City of Toronto. The purpose is to undertake the rehabilitation of an existing bridge (Site 109) on Don Mills Road, over the Don Valley Parkway (DVP), in the City of Toronto. No in-water work is within the scope of this project.

CFN: 60747 - Application #: 0026/19/TOR

Report Prepared by: Luka Medved, extension 5766, email luka.medved@trca.on.ca

For information contact: Luka Medved, extension 5766, email luka.medved@trca.on.ca

Date: March 28, 2019

COGECO PEER 1

To undertake sewer, watermain or utility installation or maintenance within an existing roadway on Beechwood Drive, located north of O'Connor Drive and near Pape Avenue, in the City of Toronto (Toronto and East York Community Council Area), Don River Watershed as located on property owned by the City of Toronto. The purpose is to install a new conduit on Beechwood Drive, located north of O'Connor Drive and near Pape Avenue. No in-water work is within the scope of the project.

CFN: 59841 - Application #: 0527/18/TOR

Report Prepared by: Tayo Apampa, extension 5650, email tayo.apampa@trca.on.ca

For information contact: Luka Medved, extension 5766, email luka.medved@trca.on.ca

Date: April 9, 2019

COGECO PEER 1

To undertake sewer, watermain or utility installation or maintenance within an existing roadway, on Sir Winston Churchill Park Trail, east of Spadina Road and south of St. Clair Avenue West, in the City of Toronto (Toronto and East York Community Council Area), Don River Watershed as located on property owned by the City of Toronto. The purpose is to install 260 m of a new communication conduit on Sir Winston Churchill Park Trail, east of Spadina Road and south of St. Clair Avenue West, in the City of Toronto. No in-water work is within the scope of this project.

CFN: 61167 - Application #: 0269/19/TOR

Report Prepared by: Luka Medved, extension 5766, email luka.medved@trca.on.ca

For information contact: Luka Medved, extension 5766, email luka.medved@trca.on.ca

Date: April 11, 2019

TOWN OF AJAX**ROGERS COMMUNICATIONS CANADA INC.**

To undertake sewer, watermain or utility watercourse crossing by trenchless technology along Carwin Crescent and Jacwin Drive in the Town of Ajax, Duffins Creek Watershed as located on the property owned by the Town of Ajax. The purpose is to install new 75 mm Rogers Communication conduits along Carwin Crescent and Jacwin Drive in the Town of Ajax. The warmwater construction timing window will apply to this project.

CFN: 59637 - Application #: 0102/19/AJAX

Report Prepared by: Zack Carlan, extension 5310, email zack.carlan@trca.on.ca

For information contact: Zack Carlan, extension 5310, email zack.carlan@trca.on.ca

Date: March 28, 2019

ROGERS COMMUNICATIONS CANADA INC.

To undertake sewer, watermain or utility watercourse crossing by trenchless technology along Sullivan Drive north of Noake Crescent, in the Town of Ajax, Duffins Creek Watershed as located on the property owned by the Town of Ajax. The purpose is to install new 75 mm diameter Rogers Communication conduits along Sullivan Drive north of Noake Crescent in the Town of Ajax. The warmwater construction timing window will apply to this project.

CFN: 59953 - Application #: 0101/19/AJAX

Report Prepared by: Nathan Jenkins, extension 5508, email nathan.jenkins@trca.on.ca

For information contact: Nathan Jenkins, extension 5508, email nathan.jenkins@trca.on.ca

Date: April 23, 2019

TOWN OF CALEDON**TOWN OF CALEDON**

To undertake road/pathway resurfacing or reconstruction on 42 Birch Avenue, in the Town of Caledon, Humber River Watershed as located on the property owned by Toronto and Region Conservation Authority under management agreement with the Town of Caledon. The purpose

is to resurface an existing tennis court at the Palgrave Tennis Club, located at 42 Birch Avenue, in the Town of Caledon. No in-water work is associated with this project.

CFN: 61104 - Application #: 0209/19/CAL

Report Prepared by: Zack Carlan, extension 5310, email zack.carlan@trca.on.ca

For information contact: Zack Carlan, extension 5310, email zack.carlan@trca.on.ca

Date: April 8, 2019

TOWN OF RICHMOND HILL

BELL CANADA

To undertake sewer and watermain or utility installation or maintenance within an existing roadway on Major MacKenzie Drive West, between Bathurst Street and Don Head Village Boulevard, in the Town of Richmond Hill, Don River Watershed as located on property owned by the Regional Municipality of York. The purpose is to undertake the installation of new anchors at two existing hydro poles on Major MacKenzie Drive West, between Bathurst Street and Don Head Village Boulevard. There are no in-water works involved within the scope of this project.

CFN: 60394 - Application #: 1003/18/RH

Report Prepared by: Shirin Varzgani, extension 5785, email svarzgani@trca.on.ca

For information contact: Shirin Varzgani, extension 5785, email svarzgani@trca.on.ca

Date: April 5, 2019

BELL CANADA

To undertake sewer and watermain or utility installation or maintenance within an existing roadway on the northeast quadrant of Major Mackenzie Drive East and Leslie Street, 1600 Major Mackenzie Drive East, in the Town of Richmond Hill, Rouge River Watershed as located on property owned by the Regional Municipality of York. The purpose is to undertake installation of a communication conduit on the northeast quadrant of Major Mackenzie Drive East and Leslie Street and installation of a Ground Level Box (GLB) at 1600 Major Mackenzie Drive East. There are no in-water works involved within the scope of this project.

CFN: 60543 - Application #: 1073/18/RH

Report Prepared by: Shirin Varzgani, extension 5785, email svarzgani@trca.on.ca

For information contact: Shirin Varzgani, extension 5785, email svarzgani@trca.on.ca

Date: April 5, 2019

ENBRIDGE GAS INC.

To undertake sewer, watermain or utility or maintenance within an existing road allowance on Oxford Street west of Marbrook Street and on property located at 209 Oxford Street, in the Town of Richmond Hill, Don River Watershed as located on property owned by a private landowner to whom Enbridge Gas Inc. is providing service and on property owned by the Town of Richmond Hill under Franchise Agreement with Enbridge Gas Inc. The purpose is to install a NPS 1 PE IP gas main on Oxford Street west of Marbrook Street and on property located at 209 Oxford Street. No in-water work is associated with this project.

CFN: 61099 - Application #: 0183/19/RH

Report Prepared by: Nathan Jenkins, extension 5508, email nathan.jenkins@trca.on.ca

For information contact: Shirin Varzgani, extension 5785, email svarzgani@trca.on.ca

Date: April 23, 2019

ENBRIDGE GAS INC.

To undertake sewer and watermain or utility installation or maintenance within an existing roadway at 8905 Bathurst Street, in the Town of Richmond Hill, Don River Watershed as located on the property owned by a private landowner to whom Enbridge Gas Inc. is providing service at their request and on property owned by the Town of Richmond Hill as per the Franchise Agreement with Enbridge Gas Inc. The purpose is to undertake sewer, watermain or utility or maintenance within an existing road allowance on Bathurst Street, south of Rutherford Road, and on property located at 9805 Bathurst Street, in the Town of Richmond Hill, Don River Watershed; as located on property owned by a private landowner to whom Enbridge Gas Inc is providing service, and on property owned by the Town of Richmond Hill under Franchise Agreement with Enbridge Gas Inc..

CFN: 61161 - Application #: 0262/19/RH

Report Prepared by: Nathan Jenkins, extension 5508, email nathan.jenkins@trca.on.ca

For information contact: Nathan Jenkins, extension 5508, email nathan.jenkins@trca.on.ca

Date: April 4, 2019

REGIONAL MUNICIPALITY OF YORK

To undertake sewer and watermain or utility installation or maintenance within an existing roadway on Major Mackenzie Drive East - Lennox Avenue to Cedar Avenue near Newkirk Road, in the Town of Richmond Hill, Don River Watershed as located on property owned by The Regional Municipality of York. The purpose is to install a 2" High Density Polyethylene (HDPE) conduit and a fibre optic cable for the York Telecom Network on the north side of Major Mackenzie Drive East, from Lennox Avenue to Cedar Avenue, in the Town of Richmond Hill. The proposed HDPE conduit will be installed below an existing concrete box culvert, located 60 metres east of Lennox Avenue. The HDPE conduit will be installed using open trench and trenchless methods. The cold water timing window will apply to this proposal.

CFN: 60492 - Application #: 1019/18/RH

Report Prepared by: Ron Ofer, extension 5798, email rofer@trca.on.ca

For information contact: Ron Ofer, extension 5798, email rofer@trca.on.ca

Date: April 5, 2019

ROGERS COMMUNICATIONS CANADA INC.

To undertake sewer, watermain or utility installation or maintenance within an existing roadway, undertake sewer and watermain or utility watercourse crossing by trenchless technology on Humberland Drive, Greyfriars Avenue, Coons Road, Blackforest Drive, near Yonge Street and Bloomington Road, in the Town of Richmond Hill, Humber River Watershed as located on the property owned by the Town of Richmond Hill and Regional Municipality of York. The purpose is to undertake the installation of communications conduits within an existing roadway along Humberland Drive, Coons Road, Regatta Avenue, Blackforest Drive. The Redside Dace Timing

Window applies to all in-water/near-water works unless otherwise specified in writing by the Ministry of Natural Resources and Forestry (MNRF).

CFN: 60273 - Application #: 0824/18/RH

Report Prepared by: Shirin Varzgani, extension 5785, email svarzgani@trca.on.ca

For information contact: Shirin Varzgani, extension 5785, email svarzgani@trca.on.ca

Date: April 5, 2019

TOWN OF WHITCHURCH-STOUFFVILLE

ENBRIDGE GAS INC.

To undertake sewer, watermain or utility or maintenance within an existing road allowance at 11750 Ninth Line, north of 19th Avenue in the Town of Whitchurch-Stouffville, Rouge River Watershed as located on property owned by a private landowner to whom Enbridge Gas Inc is providing service, and on property owned by the Town of Whitchurch-Stouffville under Franchise Agreement with Enbridge Gas Inc. The purpose is to install a NPS 2 ST XHP gas pipeline in order to service a private property at 11750 Ninth Line, north of 19th Avenue in the Town of Whitchurch-Stouffville. No in-water work is associated with this project.

CFN: 61233 - Application #: 0323/19/WS

Report Prepared by: Nathan Jenkins, extension 5508, email nathan.jenkins@trca.on.ca

For information contact: Shirin Varzgani, extension 5785, email svarzgani@trca.on.ca

Date: April 23, 2019

MINOR WORKS LETTER OF APPROVAL FOR RECEIPT – STAFF APPROVED AND ISSUED

Permission for Minor Works Letter of Approval are issued for works located within a regulated area, adjacent to a natural feature or natural hazard, that do not affect the control of flooding, erosion, dynamic beaches, pollution or the conservation of land. Permissions include ancillary structures such as decks, garages, sheds, pools and minor fill placement/landscaping.

CITY OF BRAMPTON

8 TWEEDSMUIR COURT

To install a swimming pool on Lot 257, 8 Tweedsmuir Court, in the City of Brampton, Etobicoke Creek Watershed.

CFN: 61294 - Application #: 0301/19/BRAM

Report Prepared by: Colleen Bain, extension 5657, email colleen.bain@trca.on.ca

For information contact: Colleen Bain, extension 5657, email colleen.bain@trca.on.ca

Date: April 15, 2019

2 LANCEFIELD CRESCENT

To construct a non-habitable accessory structure up to 50 sq. m (538 sq. ft) on Lot 34, Plan M-93, 2 Lancefield Crescent, in the City of Brampton, Etobicoke Creek Watershed.

CFN: 61307 - Application #: 0355/19/BRAM

Report Prepared by: Colleen Bain, extension 5657, email colleen.bain@trca.on.ca

For information contact: Colleen Bain, extension 5657, email colleen.bain@trca.on.ca

Date: April 23, 2019

5 RELTON CIRCLE

To undertake minor landscaping involving the placement, removal or regrading of material of less than 30 cubic metres (equivalent to 3 truckloads) on Lot 3, Plan 43M-1918, 5 Relton Circle, in the City of Brampton, Humber River Watershed.

CFN: 61039 - Application #: 0254/19/BRAM

Report Prepared by: Colleen Bain, extension 5657, email colleen.bain@trca.on.ca

For information contact: Colleen Bain, extension 5657, email colleen.bain@trca.on.ca

Date: April 2, 2019

CITY OF MARKHAM

27 LUNAU LANE

To construct a non-habitable accessory structure up to 50 sq. m (538 sq. ft) on 27 Lunau Lane, in the City of Markham, Rouge River Watershed.

CFN: 61389 - Application #: 0351/19/MARK

Report Prepared by: Aidan Pereira, extension 5723, email apereira@trca.on.ca

For information contact: Aidan Pereira, extension 5723, email apereira@trca.on.ca

Date: April 11, 2019

CITY OF TORONTO (ETOBICOKE YORK COMMUNITY COUNCIL AREA)

140 BERRY ROAD

To construct a non-habitable accessory structure up to 50 sq. m (538 sq. ft) on Lot 10, 11, Plan 4267, (140 Berry Road), in the City of Toronto (Etobicoke York Community Council Area), Humber River Watershed.

CFN: 61320 - Application #: 0310/19/TOR

Report Prepared by: Daniel Pina, extension 5250, email daniel.pina@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: April 4, 2019

6 BENSTROW AVENUE

To construct a non-habitable accessory structure up to 50 sq. m (538 sq. ft) and change the use, size, or number of dwelling units of a structure, or undertake work that does not change the footprint of the existing structure on Lot 155, Plan 5475, (6 Benstrow Avenue), in the City of Toronto (Etobicoke York Community Council Area), Humber River Watershed.

CFN: 61438 - Application #: 0379/19/TOR

Report Prepared by: Daniel Pina, extension 5250, email daniel.pina@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: April 17, 2019

CITY OF TORONTO (SCARBOROUGH COMMUNITY COUNCIL AREA)

33 ACHESON BOULEVARD

To undertake minor landscaping involving the placement, removal or regrading of material of less than 30 cubic metres (equivalent to 3 truckloads) and construct a ground floor addition up to 50 sq. m (538 sq. ft) on Lot 3, Plan 64M2538, (33 Acheson Boulevard), in the City of Toronto (Scarborough Community Council Area), Highland Creek Watershed.

CFN: 61319 - Application #: 0309/19/TOR

Report Prepared by: Stephanie Worrone, extension 5907, email stephanie.worrone@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: April 3, 2019

3 KINGSBURY CRESCENT

To undertake minor landscaping involving the placement, removal or regrading of material of less than 30 cubic metres (equivalent to 3 truckloads) and construct a non-habitable accessory structure up to 50 sq. m (538 sq. ft) on Part Block E, Plan 1538, (3 Kingsbury Crescent), in the City of Toronto (Scarborough Community Council Area), Waterfront Watershed.

CFN: 61312 - Application #: 0293/19/TOR

Report Prepared by: Stephanie Worrone, extension 5907, email stephanie.worrone@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: April 3, 2019

50 LINDERWOOD DRIVE

To construct a non-habitable accessory structure up to 50 sq. m (538 sq. ft) on Block 18, Plan 66M-2087, (50 Linderwood Drive), in the City of Toronto (Scarborough Community Council Area), Highland Creek Watershed.

CFN: 61318 - Application #: 0308/19/TOR

Report Prepared by: Stephanie Worrone, extension 5907, email stephanie.worrone@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: April 3, 2019

CITY OF TORONTO (TORONTO AND EAST YORK COMMUNITY COUNCIL AREA)

15 RIVERSIDE CRESCENT

To construct a ground floor addition up to 50 sq. m (538 sq. ft) on Part Lot 2, Plan M-356, (15 Riverside Crescent), in the City of Toronto (Toronto and East York Community Council Area), Humber River Watershed.

CFN: 60523 - Application #: 1168/18/TOR

Report Prepared by: Daniel Pina, extension 5250, email daniel.pina@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: April 1, 2019

41 WARREN CRESCENT

To change the use, size, or number of dwelling units of a structure, or undertake work that does not change the footprint of the existing structure on Lot 40, Plan 1915, (41 Warren Crescent), in the City of Toronto (Toronto and East York Community Council Area), Humber River Watershed.

CFN: 61418 - Application #: 0383/19/TOR

Report Prepared by: Daniel Pina, extension 5250, email daniel.pina@trca.on.ca

For information contact: Mark Rapus, extension 5259, email mrapus@trca.on.ca

Date: April 17, 2019

CITY OF VAUGHAN

189 TREELAWN BOULEVARD

To undertake minor landscaping involving the placement, removal or regrading of material of less than 30 cubic metres (equivalent to 3 truckloads) and construct a ground floor addition greater than 50 sq. m (538 sq. ft) but less than 150 sq. m (1614 sq. ft) on Lot 33, Plan 65M-3377, (189 Treelawn Boulevard), in the City of Vaughan, Humber River Watershed.

CFN: 60599 - Application #: 0288/19/VAUG

Report Prepared by: Anthony Syhlonyk, extension 5272, email asyhlonyk@trca.on.ca

For information contact: Jackie Burkart, extension 5304, email jburkart@trca.on.ca

Date: April 4, 2019

TOWN OF CALEDON

31 SHANGRILA TERRACE

To install a swimming pool, undertake minor landscaping involving the placement, removal or regrading of material of less than 30 cubic metres (equivalent to 3 truckloads) and construct a non-habitable accessory structure up to 50 sq. m (538 sq. ft) on Lot 27, Plan 43M-1374, 31 Shangrila Terrace, in the Town of Caledon, Humber River Watershed.

CFN: 61296 - Application #: 0303/19/CAL

Report Prepared by: Colleen Bain, extension 5657, email colleen.bain@trca.on.ca

For information contact: Colleen Bain, extension 5657, email colleen.bain@trca.on.ca

Date: April 15, 2019

79 VALLEYVIEW COURT

To install a swimming pool on Lot 96, Plan 988, 79 Valleyview Court, in the Town of Caledon, Humber River Watershed.

CFN: 61040 - Application #: 0256/19/CAL

Report Prepared by: Colleen Bain, extension 5657, email colleen.bain@trca.on.ca

For information contact: Colleen Bain, extension 5657, email colleen.bain@trca.on.ca

Date: April 1, 2019

8 DOEPATH WAY

To install a swimming pool on Lot 82, Plan 43M651, 8 Doepath Way, in the Town of Caledon, Humber River Watershed as located on the property owned by Michael John DiMaso.

CFN: 61292 - Application #: 0298/19/CAL

Report Prepared by: Colleen Bain, extension 5657, email colleen.bain@trca.on.ca

For information contact: Colleen Bain, extension 5657, email colleen.bain@trca.on.ca

Date: April 15, 2019

TOWN OF RICHMOND HILL

119 STEPHENSON CRESCENT

To change the use, size, or number of dwelling units of a structure, or undertake work that does not change the footprint of the existing structure on Lot 48, Concession 1 EYS, (119 Stephenson Crescent), in the Town of Richmond Hill, Don River Watershed.

CFN: 61329 - Application #: 0340/19/RH

Report Prepared by: Michelle Bates, extension 5618, email michelle.bates@trca.on.ca

For information contact: Michelle Bates, extension 5618, email michelle.bates@trca.on.ca

Date: April 11, 2019

20 WOLFSON CRESCENT

To construct a non-habitable accessory structure up to 50 sq. m (538 sq. ft) on Lot 69, Concession 1 EYS Lot 22, Plan 65M-3701, (20 Wolfson Crescent), in the Town of Richmond Hill, Humber River Watershed.

CFN: 61315 - Application #: 0307/19/RH

Report Prepared by: Michelle Bates, extension 5618, email michelle.bates@trca.on.ca

For information contact: Michelle Bates, extension 5618, email michelle.bates@trca.on.ca

Date: April 4, 2019

TOWNSHIP OF KING

85 KINGSWORTH ROAD

To undertake minor landscaping involving the placement, removal or regrading of material of less than 30 cubic metres (equivalent to 3 truckloads) on Part Lot 9, 10, Concession 4, (85 Kingsworth Road), in the Township of King, Humber River Watershed.

CFN: 61215 - Application #: 0285/19/KING

Report Prepared by: Anthony Syhlonyk, extension 5272, email asyhlonyk@trca.on.ca

For information contact: Colleen Bonner, extension 5307, email cbonner@trca.on.ca

Date: March 28, 2019

105 WATCH HILL ROAD

To install a swimming pool, undertake minor landscaping involving the placement, removal or regrading of material of less than 30 cubic metres (equivalent to 3 truckloads) and construct a non-habitable accessory structure up to 50 sq. m (538 sq. ft) on Lot 10, Concession 4, (105 Watch Hill Road), in the Township of King, Humber River Watershed.

CFN: 60470 - Application #: 0286/19/KING

Report Prepared by: Anthony Syhlonyk, extension 5272, email asyhlonyk@trca.on.ca

For information contact: Colleen Bonner, extension 5307, email cbonner@trca.on.ca

Date: March 28, 2019

10 AUSTIN RUMBLE COURT

To construct a non-habitable accessory structure up to 50 sq. m (538 sq. ft) on Lot 3, Concession 3, (10 Austin Rumble Court), in the Township of King, Humber River Watershed.

CFN: 61400 - Application #: 0371/19/KING

Report Prepared by: Anthony Syhlonyk, extension 5272, email asyhlonyk@trca.on.ca

For information contact: Colleen Bonner, extension 5307, email cbonner@trca.on.ca

Date: April 17, 2019

61 RIA COURT

To install a swimming pool, undertake minor landscaping involving the placement, removal or regrading of material of less than 30 cubic metres (equivalent to 3 truckloads) and construct a non-habitable accessory structure up to 50 sq. m (538 sq. ft) on Lot 38, Plan 65M-4497, (61 Ria Court), in the Township of King, Humber River Watershed.

CFN: 61313 - Application #: 0294/19/KING

Report Prepared by: Anthony Syhlonyk, extension 5272, email asyhlonyk@trca.on.ca

For information contact: Colleen Bonner, extension 5307, email cbonner@trca.on.ca

Date: March 28, 2019

124 BURNS BOULEVARD

To construct a non-habitable accessory structure up to 50 sq. m (538 sq. ft) on Lot 7, Plan 65M-4342, (124 Burns Boulevard), in the Township of King, Humber River Watershed.

CFN: 61399 - Application #: 0370/19/KING

Report Prepared by: Anthony Syhlonyk, extension 5272, email asyhlonyk@trca.on.ca

For information contact: Colleen Bonner, extension 5307, email cbonner@trca.on.ca

Date: April 22, 2019

59 HOGAN COURT

To undertake minor landscaping involving the placement, removal or regrading of material of less than 30 cubic metres (equivalent to 3 truckloads) and construct a non-habitable accessory structure up to 50 sq. m (538 sq. ft) on Part Lot 5, Concession 4, (59 Hogan Court), in the Township of King, Humber River Watershed.

CFN: 61385 - Application #: 0341/19/KING

Report Prepared by: Anthony Syhlonyk, extension 5272, email asyhlonyk@trca.on.ca

For information contact: Colleen Bonner, extension 5307, email cbonner@trca.on.ca

Date: April 11, 2019

**PERMITS AFTER THE FACT / RESOLUTION OF VIOLATIONS FOR RECEIPT – STAFF
APPROVED AND ISSUED**

Permission for works undertaken without the benefit of a TRCA permit in a regulated area, where such works comply with TRCA policies and procedures, are considered permits after the fact and subject to an additional administrative fee.

CITY OF MARKHAM

29 SUMNER LANE - Don River Watershed

The purpose is to undertake works within TRCA's Regulated Area of the Don River Watershed to resolve an outstanding TRCA violation (Violation No. 2529) with respect to unauthorized construction and site alteration within TRCA's Regulated Area.

CFN: 61111 - Application #: 0173/19/MARK

Report Prepared by: Michelle Bates, extension 5618, email michelle.bates@trca.on.ca

For information contact: Michelle Bates, extension 5618, email michelle.bates@trca.on.ca

Date: April 9, 2019

CITY OF MISSISSAUGA

7502 DISCUS CRESCENT - Mimico Creek Watershed

The purpose is to recognize an existing side entrance to a residential dwelling within a TRCA Regulated Area of the Mimico Creek Watershed. The side entrance was constructed without the benefit of TRCA or municipal permits. As such, an additional permit application fee of 100% was charged for this "after-the-fact" permit. The subject property is located at 7502 Discus Crescent, in the City of Mississauga.

CFN: 60553 - Application #: 1070/18/MISS

Report Prepared by: Colleen Bain, extension 5657, email colleen.bain@trca.on.ca

For information contact: Colleen Bain, extension 5657, email colleen.bain@trca.on.ca

Date: March 29, 2019

CITY OF VAUGHAN

145 GRANDVISTA CRESCENT - Humber River Watershed

The purpose is to recognize, within TRCA's Regulated Area of the Humber River Watershed, an existing 26.6 sq.m. (286.3 sq.ft.) cabana and an inground swimming pool that is approximately 90 sq.m. (968.8 sq.ft.) in size on the property known municipally as 145 Grandvista Crescent in the City of Vaughan. The works were historically completed without the benefit of a TRCA permit. As such, an additional fee for a permit after the fact has been applied.

CFN: 61049 - Application #: 0134/19/VAUG

Report Prepared by: Polina Bam, extension 5256, email polina.bam@trca.on.ca

For information contact: Jackie Burkart, extension 5304, email jburkart@trca.on.ca

Date: March 26, 2019

TOWN OF RICHMOND HILL

10 BAYVIEW COURT SOUTH - Humber River Watershed

The purpose is to undertake works within TRCA's Regulated Area of the Humber River Watershed in order to facilitate the construction of a dwelling with an attached garage and patios located at 10 Bayview Court South, Richmond Hill.

CFN: 58572 - Application #: 1110/17/RH

Report Prepared by: Michelle Bates, extension 5618, email michelle.bates@trca.on.ca

For information contact: Michelle Bates, extension 5618, email michelle.bates@trca.on.ca

Date: March 27, 2019

12 BAYVIEW COURT SOUTH - Humber River Watershed

The purpose is to undertake works within TRCA's Regulated Area of the Humber River Watershed in order to facilitate the construction of a dwelling with an attached garage and patios located at 12 Bayview Court South, Richmond Hill.

CFN: 58573 - Application #: 1111/17/RH

Report Prepared by: Michelle Bates, extension 5618, email michelle.bates@trca.on.ca

For information contact: Michelle Bates, extension 5618, email michelle.bates@trca.on.ca

Date: March 27, 2019

193 OXFORD STREET - Don River Watershed

The purpose is to undertake works within TRCA's Regulated Area of the Don River Watershed to resolve an outstanding TRCA violation (Violation No. V3158) with respect to unauthorized construction and site alteration within a valley corridor.

CFN: 61119 - Application #: 0186/19/RH

Report Prepared by: Michelle Bates, extension 5618, email michelle.bates@trca.on.ca

For information contact: Michelle Bates, extension 5618, email michelle.bates@trca.on.ca

Date: April 15, 2019

ADJOURNMENT

ON MOTION from Paul Ainslie, the meeting was adjourned at 10:41 a.m., on Friday, May 3, 2019.

Jennifer Innis
Chair

John MacKenzie
Secretary-Treasurer

/af