

PRESENT                      Paul Ainslie, Chair  
                                    Dave Barton, Vice Chair  
                                    Joanne Dies  
                                    Paula Fletcher (*arrived at 9:36 a.m.*)  
                                    Chris Fonseca  
                                    Jennifer McKelvie  
                                    Amber Morley  
                                    Steve Pellegrini  
                                    Anthony Perruzza  
                                    Rowena Santos  
                                    Dianne Saxe (*arrived at 9:41 a.m.*)

ABSENT                      Linda Jackson

**1.      CALL TO ORDER**

Executive Committee Meeting #3/24 was held via videoconference, on April 5, 2024 pursuant to section c.12 of the Toronto and Region Conservation Authority Board of Directors Administrative By-Law. The Chair, Paul Ainslie, called the meeting to order at 9:32 a.m.

**2.      ACKNOWLEDGEMENT OF INDIGENOUS TERRITORY**

The Chair recited the Acknowledgement of Indigenous Territory.

**3.      DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF**

None.

**4.      MINUTES OF EXECUTIVE COMMITTEE MEETING HELD ON MARCH 8, 2024  
RES.#B 20/24**

Moved By: Dave Barton

**THAT the Minutes of Executive Committee Meeting held on March 8, 2024, be approved.**

**Carried**

**5.      DELEGATIONS**

None.

**6. PRESENTATIONS**

None.

**7. CORRESPONDENCE**

None.

**8. SECTION I - ITEMS FOR BOARD OF DIRECTORS ACTION**

**8.1 2024 TRCA BUDGET APPROVAL**

**RES.#B 21/24**

Moved By: Amber Morley

**WHEREAS a weighted majority vote on the apportionments is required in accordance with Sections 18 and 19 of O. Reg 400/22;**

**THEREFORE LET IT BE RESOLVED THAT TRCA's Board of Directors approve the final budget in a subsequent resolution fulfilling the non-weighted vote requirement in accordance with O. Reg. 400/22;**

**AND THAT the Clerk and Manager, Policy be authorized to provide the notices of apportionment to be sent in accordance with Section 23 of O. Reg. 400/22.**

**Carried**

**RES.#B 22/24**

Moved By: Amber Morley

**THAT the Board of Directors vote to adopt the 2024 TRCA Budget, and all projects and programs therein;**

**THAT TRCA staff be authorized to amend the 2024 Budget, to reflect actual 2023 provincial transfer payment allocations to set the amount of matching levy required by the Conservation Authorities Act;**

**THAT the cost of property taxes imposed by municipalities be included as additional levy to the participating municipalities where the lands are located, excluding the cost of property taxes which are passed on to a third party under a lease or similar agreement;**

**THAT except where statutory or regulatory requirements provide otherwise, TRCA staff be authorized to enter into agreements with private sector organizations, non-governmental organizations or governments and their agencies for the undertaking of projects which are of benefit to TRCA and funded by the sponsoring organization or agency, including projects that have not been provided for in the approved TRCA budget;**

**AND FURTHER THAT authorized TRCA officials be directed to take such action as may be necessary to implement the foregoing, including obtaining approvals and the signing and execution of documents.**

**Carried**

## **8.2 2024 UNFUNDED PRIORITIES**

### **RES.#B 23/24**

Moved By: Joanne Dies

**THAT the 2024 Unfunded Priorities list, and all projects and programs therein, be adopted and be communicated to TRCA's partner municipalities and senior levels of government;**

**THAT staff report back to the Board of Directors if amendments to the 2024 Unfunded Priorities are required.**

**Carried**

## **8.3 AUTHORIZATION TO ACCESS RESERVE FUNDS: ADMINISTRATIVE OFFICE BUILDING PROJECT**

### **RES.#B 24/24**

Moved By: Steve Pellegrini

**WHEREAS at meeting #2/15, held on February 27, 2015, TRCA's Board of Directors approved Res. #A 23/15 related to the construction of a new Administrative Office Building for TRCA at 5 Shoreham Drive;**

**AND WHEREAS the original construction budget for TRCA's new Administrative Office Building at 5 Shoreham Drive was \$65 million;**

**AND WHEREAS as indicated through previous construction updates to TRCA's Board of Directors, the COVID-19 global pandemic had a significant impact on costs across the construction sector, resulting in an additional \$9 million in escalated financial impacts on the new Administrative Office Building project;**

**AND WHEREAS through the planning and construction process for the new Administrative Office Building it was determined that upgraded security, lighting and health and safety systems were required for the parking facility at Black Creek Pioneer Village, which provides parking for TRCA staff and visitors to the new Administrative Office Building, visitors to Black Creek Pioneer Village and paid parking for neighbouring uses and events;**

**AND WHEREAS TRCA Board of Directors authorization is required for the use of TRCA's Reserve Fund;**

**THEREFORE LET IT BE RESOLVED THAT a draw upon reserves of up to \$9 million be authorized by TRCA's Board of Directors to fund the completion the new Administrative Office Building project;**

**THAT an additional draw from TRCA reserves of up to \$1.1 million be authorized to fund the lighting, security and health and safety upgrades to the shared staff and public parking facility at Black Creek Pioneer Village;**

**AND FURTHER that staff finalize and convert the approved \$50,000,000 construction financing loan to a term loan in accordance with the executed terms and conditions with CIBC, effective July 1st, 2024.**

**Carried**

**8.4 REQUEST FOR PROPOSAL FOR ACCESS UPGRADES LOWER DON TRAIL PHASE 4 PROJECT**

**RES.#B 25/24**

Moved By: Steve Pellegrini

**WHEREAS Toronto and Region Conservation Authority (TRCA) has partnered with the City of Toronto to implement the Lower Don Trail Phase 4 Project;**

**AND WHEREAS the Lower Don Trail Phase 4 Project requires design-build services;**

**AND WHEREAS TRCA solicited Proposals through a publicly advertised process and evaluated the Proposals based on standardized criteria;**

**THEREFORE LET IT BE RESOLVED THAT Request for Proposal (RFP) No. 10040463 for Access Upgrades - Lower Don Trail Phase 4 be awarded to Metric Contracting Services Corporation at a total cost not to exceed \$996,393 plus applicable taxes, to be expended as authorized by TRCA staff;**

**THAT TRCA staff be authorized to approve additional expenditures to a maximum of \$99,639 (approximately 10% of the project cost), plus applicable taxes, in excess of the contract cost as a contingency allowance if deemed necessary;**



**AND FURTHER THAT authorized TRCA officials be directed to take whatever action may be required to implement the contract, including the obtaining of necessary approvals and the signing and execution of any documents.**

**Carried**

**8.5 GREENSPACE ACQUISITION PROJECT FOR 2021-2030 (33,35,37, AND 39 TOPCLIFF AVENUE)**

**RES.#B 26/24**

Moved By: Steve Pellegrini

**THE EXECUTIVE COMMITTEE RECOMMENDS THAT 0.007648 hectares (0.018898 acres), more or less, of vacant land/improvements, located south of Finch Avenue W and east of Topcliff Avenue, said land being, Part of Lots 2 & 3 66R-1909, Part of Lots 4 & 5 66R-1892, Part of Lots 3 & 6 66R-1892, and Part of Lots 2 & 7 66R-1892, municipally known as 33, 35, 37, and 39 Topcliff Avenue, in the City of Toronto be acquired from the landowners under the Greenspace Acquisition Project 2021-2030 and the Erosion Risk Management Business Unit;**

**THAT the purchase price be \$2.00;**

**THAT Toronto and Region Conservation Authority (TRCA) receive conveyance of the land free from encumbrances, subject to existing service easements;**

**THAT the transaction be completed at the earliest possible date and all reasonable expenses incurred incidental to the closing for land transfer tax, legal costs, and disbursements are to be paid by TRCA;**

**AND FURTHER THAT authorized TRCA officials be directed to take the necessary action to finalize the transaction, including obtaining any necessary approvals and the signing and execution of documents.**

**Carried**

9. **SECTION II - ITEMS FOR EXECUTIVE COMMITTEE ACTION**
- 9.1 **LIMITED TENDERING OF POI BUSINESS INTERIORS LP FOR EXISTING WORKSTATION REMOVAL AND RECONFIGURATION TO 5 SHOREHAM DRIVE**

**RES.#B 27/24**

Moved By: Jennifer McKelvie

**WHEREAS** Toronto and Region Conservation Authority (TRCA) is engaged in a project which required specialty moving and installation services;

**AND WHEREAS** TRCA previously procured furniture which requires the continued support and expertise of a specialty service provider;

**AND WHEREAS** due to the absence of competition for technical reasons, in accordance with its procurement policy, TRCA solicited a proposal from a specialty service provider with an exclusive distributorship agreement with the furniture manufacturer;

**THEREFORE, LET IT BE RESOLVED THAT** Request for Quotation (RFQ) No. 10041255 for disassembly, moving and reconfiguration of the existing Steelcase system furniture be awarded to POI Business Interiors LP at a total cost not to exceed \$361,224.78, plus applicable taxes, to be expended as authorized by Toronto and Region Conservation Authority (TRCA) staff;

**THAT** TRCA staff be authorized to approve additional expenditures to a maximum of \$36,122.48 (approximately 10% of the vendor cost), plus applicable taxes in excess of the contract cost as a contingency allowance if deemed necessary;

**AND FURTHER THAT** authorized TRCA officials be directed to take whatever action may be required to implement the contract, including the obtaining of necessary approvals and the signing and execution of any documents.

**Carried**

**10. SECTION III - ITEMS FOR THE INFORMATION OF THE BOARD**

**10.1 SUMMARY OF SENIOR STAFF EXPENSES FOR 2023**

**RES.#B 28/24**

Moved By: Chris Fonseca

**THAT the summary of senior staff expenses for TRCA Chief Executive Officer, Chief Financial and Operating Officer, Chief Human Resources Officer and Divisional Directors for the year ended December 31, 2023, be received.**

**Carried**

**10.2 2023 YEAR-END FINANCIAL VARIANCE REPORT**

**RES.#B 29/24**

Moved By: Chris Fonseca

**THAT the 2023 Year-End Variance Report for the year ending December 31, be received.**

**Carried**

**10.3 2024 UPDATE ON BOARD OF DIRECTORS REMUNERATION AND MILEAGE EXPENSE RATES**

**RES.#B 30/24**

Moved By: Chris Fonseca

**IT IS RECOMMENDED THAT the 2024 Update on Board of Directors Remuneration and Mileage Expense Rates be received for information.**

**Carried**

**11. SECTION IV - ONTARIO REGULATION 166/06, AS AMENDED**

**11.1 STANDARD DELEGATED PERMITS FOR RECEIPT - APRIL 5, 2024**

**RES.#B 31/24**

Moved By: Dave Barton

**THAT standard delegated permits, permission for routine infrastructure works, minor works letters of approval, and permits after the fact / resolution of violations granted by Toronto and Region Conservation Authority staff, in accordance with Ontario Regulation 166/06, as amended, which are listed below, be received.**

**Carried**

**12. CLOSED SESSION**

None.

**13. NEW BUSINESS**

None.

**14. ADJOURNMENT**

ON MOTION by Steve Pellegrini, the meeting was adjourned at 10:03 a.m.

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Paul Ainslie,  
Chair

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John MacKenzie,  
Secretary-Treasurer

## Item 8.1

### Section I – Items for Board of Directors Action

**TO:** Chair and Members of the Executive Committee  
Friday, April 5, 2024 Meeting

**FROM:** Darryl Gray, Director Education & Training

On behalf of Finance

**RE: 2024 BUDGET APPROVAL**

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#### **KEY ISSUE**

Approval of Toronto and Region Conservation Authority's (TRCA) 2024 Budget, including 2024 apportionment of municipal general (operating) levy and additional capital funding programs, grants, donations, contract services, application fees, user fees and other revenues with the required two resolutions in accordance with O. Reg. 400/22.

#### **RECOMMENDATION:**

**WHEREAS a weighted majority vote on the apportionments is required in accordance with Sections 18 and 19 of O. Reg 400/22;**

**THEREFORE LET IT BE RESOVLED THAT TRCA's Board of Directors approve the final budget in a subsequent resolution fulfilling the non-weighted vote requirement in accordance with O. Reg. 400/22;**

**AND THAT the Clerk and Manager, Policy be authorized to provide the notices of apportionment to be sent in accordance with Section 23 of O. Reg. 400/22.**

#### **RECOMMENDATION:**

**THAT the Board of Directors vote to adopt the 2024 TRCA Budget, and all projects and programs therein;**

**THAT TRCA staff be authorized to amend the 2024 Budget, to reflect actual 2023 provincial transfer payment allocations to set the amount of matching levy required by the Conservation Authorities Act;**

**THAT the cost of property taxes imposed by municipalities be included as additional levy to the participating municipalities where the lands are located, excluding the cost of property taxes which are passed on to a third party under a lease or similar agreement;**

**THAT except where statutory or regulatory requirements provide otherwise, TRCA staff be authorized to enter into agreements with private sector organizations, non-governmental organizations or governments and their agencies for the undertaking of projects which are of benefit to TRCA and funded by the sponsoring organization or agency, including projects that have not been provided for in the approved TRCA budget;**

## Item 8.1

**AND FURTHER THAT authorized TRCA officials be directed to take such action as may be necessary to implement the foregoing, including obtaining approvals and the signing and execution of documents.**

### **BACKGROUND**

On January 26, 2024, at meeting #1/24, the Board of Directors received an update on the updated budget and apportionment process under the amended Conservation Authorities Act (CA Act) and O. Reg. 400/22. This report outlines the overall TRCA 2024 Budget, as well as specific details related to sources of funding and revenue and expenditures by TRCA Service Area.

TRCA's annual budget is partially funded by levies to the participating municipalities within our jurisdiction, as permitted under the CA Act and as set out in O. Reg. 400/22 with the remainder comprised of municipal capital funding and other revenue sources such as contract services, user fees, application fees, internal charge backs, grants from other levels of government and fundraising or donations.

### **RATIONALE**

Enclosed as Attachment 1: 2024 Operating and Capital Budget is TRCA's Draft 2024 Operating and Capital Budget, which is comprised of operating and capital projects and programs. For reporting and illustrative purposes Budget Revenue is reported showing sources of revenue while Budget Expenditures are aligned with TRCA's Service Areas.

The preparation of the 2024 Budget, and the determination of the apportionment amount to be levied to each participating municipality complies with the amended Conservation Authorities Act and O. Reg. 400/22 governing conservation authority budget and apportionment matters.

### Municipal Approvals

Preliminary budgets are prepared each year for submission to TRCA's participating municipalities. Staff meet with municipal staff throughout the year, as required by the budget processes in our partner upper tier municipalities and according to schedules that are set out by each participating municipality. Presentations are made to partner municipality staff and their respective committees and councils.

The funding identified in the recommended apportionment of the levies reflects the amounts that the partner municipalities have approved in their 2024 budgets. Contributions from the City of Toronto and the regional municipalities of Durham, Peel and York have received council approval. The Township of Adjala-Tosorontio and the Town of Mono have been advised of TRCA's levy request.

### Notice of Meeting

As required by regulations, TRCA has provided 30 days' written notice to its participating municipalities of the date of the meeting at which the Board of Directors will consider the budget, which includes the approval of the municipal levies approved by those municipalities.

## Item 8.1

### **Relationship to TRCA's 2023-2034 Strategic Plan**

This report supports the following Pillar and Outcome set forth in TRCA's 2023-2034 Strategic Plan:

#### **Pillar 4 Service Excellence:**

4.4 Transparent decision making and accountable results

### **FINANCIAL DETAILS**

The 2024 Draft TRCA Operating and Capital Budget is \$233.8 million, which includes municipal operating levy, capital funding and other revenue sources such as contract services, user fees, application fees, internal charge backs, grants from other levels of government and fundraising or donations. As permitted under the CA Act and as set out in O. Reg. 400/22, the municipal operating levy portion is \$18,569,000 which represents approximately 8% of TRCA's overall budget.

TRCA's Draft 2024 Operating and Capital Budget includes a cost-of-living adjustment to staff salaries as included in the 2023 Compensation Review and approved by TRCA's Board of Directors at Meeting #3/23 held on March 24, 2023.

Additionally, TRCA's Draft 2024 Operating and Capital Budget includes provisions for a \$11.7M reserve draw specifically related to completion of TRCA's Administrative Office Project.

Please note Table 1: Operating and Capital Budget is on the following page.

## Item 8.1

**Table 1: Operating and Capital Budget**

			<b>\$ Change</b>	<b>%</b>
	<b>2024</b>	<b>2023</b>	<b>over 2023</b>	<b>Change</b>
	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>over</b>
				<b>2023</b>
				<b>Budget</b>
<b>Revenue</b>				
Municipal				
Operating levy	18,569,000	17,951,000	618,000	3.4%
Capital levy	85,128,000	89,722,000	(4,594,000)	-5.1%
Contract Services	50,570,000	49,299,000	1,271,000	2.6%
Grants	2,943,000	877,000	2,066,000	235.6%
Provincial/Federal				
Provincial	4,166,000	5,357,000	(1,191,000)	-22.2%
Federal	12,381,000	11,596,000	785,000	6.8%
Contract services	-	-	-	0.0%
User fees, sales, and admissions	27,035,000	24,236,000	2,799,000	11.5%
Contract services				
Compensation agreements	7,799,000	9,073,000	(1,274,000)	-14.0%
Corporate and other	17,461,000	7,580,000	9,881,000	130.4%
Rent and property interests	4,186,000	4,230,000	(44,000)	-1.0%
Fundraising				
Donations	64,000	816,000	(752,000)	-92.2%
Toronto and Region Conservation				
Foundation	1,737,000	3,907,000	(2,170,000)	-55.5%
Investment income	1,795,000	720,000	1,075,000	149.3%
Sundry	2,000	19,000	(17,000)	-89.5%
<b>Total Revenue</b>	<b>233,836,000</b>	<b>225,383,000</b>	<b>8,453,000</b>	<b>3.8%</b>



## Item 8.1

### Expenditures

Watershed Studies and Strategies	2,604,000	2,503,000	101,000	4.0%
Water Risk Management	72,302,000	76,468,000	(4,166,000)	-5.4%
Regional Biodiversity	41,261,000	34,019,000	7,242,000	21.3%
Greenspace Securement and Management	14,799,000	15,493,000	(694,000)	-4.5%
Tourism and Recreation	37,032,000	34,681,000	2,351,000	6.8%
Planning and Development Review	16,307,000	15,623,000	684,000	4.4%
Education and Outreach	14,846,000	14,846,000	-	0.0%
Sustainable Communities	10,869,000	10,734,000	135,000	1.3%
Corporate Services	35,511,000	37,391,000	(1,880,000)	-5.0%
<b>Total Expenditures</b>	<b>245,531,000</b>	<b>241,758,000</b>	<b>3,773,000</b>	<b>1.6%</b>
<b>Net Surplus (Deficit)</b>	<b>(11,694,000)</b>			
Reserves	11,694,000	16,382,000	(4,688,000)	-28.6%
<b>Net Budget</b>	<b>-</b>	<b>9,000</b>	<b>(9,000)</b>	<b>-100.0%</b>

### DETAILS OF WORK TO BE DONE

Pending Board of Directors approval of TRCA's Draft 2024 Budget, the Clerk and Manager, Policy will provide the notices of apportionment, in accordance with Section 23 of O. Reg. 400/22, to participating municipalities.

Staff will continue to monitor the financial health of the organization and report to the Board of Directors and participating municipalities at a minimum, on a quarterly basis and more frequently, should circumstances be required.

Staff will continue to implement the budget process measures set out in the executed MOUs with the participating municipalities.

**Report prepared by: John Arcella, Controller**

**Email: john.arcella@trca.ca**

**For Information contact: John Arcella, (437) 880-2334**

**Email: john.arcella@trca.ca**

**Date: February 28, 2024**

**Attachments: 2**

Attachment 1: 2024 Operating and Capital Budget

Attachment 2: 2024 TRCA Final Budget Overview – Slide Deck



## **2024 Budget Operating and Capital**

April 05, 2024

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Toronto and Region Conservation Authority  
2024 Operating and Capital Budget

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
<b>Revenue</b>					
Municipal					
Operating levy	18,569,000	17,951,000	17,952,347	618,000	3.4%
Capital levy	85,128,000	89,722,000	63,439,264	(4,594,000)	-5.1%
Contract services	50,570,000	49,299,000	37,553,930	1,271,000	2.6%
Grants	2,943,000	877,000	264,093	2,066,000	235.6%
Provincial/Federal					
Provincial	4,166,000	5,357,000	4,375,703	(1,191,000)	-22.2%
Federal	12,381,000	11,596,000	12,854,175	785,000	6.8%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	27,035,000	24,236,000	22,246,259	2,799,000	11.5%
Contract services					
Compensation agreements	7,799,000	9,073,000	2,355,029	(1,274,000)	-14.0%
Corporate and other	17,461,000	7,580,000	6,076,254	9,881,000	130.4%
Rent and property interests	4,186,000	4,230,000	3,049,460	(44,000)	-1.0%
Fundraising					
Donations	64,000	816,000	84,744	(752,000)	-92.2%
Toronto and Region Conservation Foundation	1,737,000	3,907,000	3,194,472	(2,170,000)	-55.5%
Investment income	1,795,000	720,000	3,330,749	1,075,000	149.3%
Sundry	2,000	19,000	37,238	(17,000)	-89.5%
<b>Total Revenue</b>	<b>233,836,000</b>	<b>225,383,000</b>	<b>176,813,717</b>	<b>8,453,000</b>	<b>3.8%</b>

Toronto and Region Conservation Authority  
2024 Operating and Capital Budget

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
<b>Expenditures</b>					
Watershed Studies and Strategies					
Watershed Planning and Reporting	1,938,000	1,928,000	1,329,182	10,000	0.5%
Climate Science	666,000	575,000	536,363	91,000	15.8%
	<u>2,604,000</u>	<u>2,503,000</u>	<u>1,865,545</u>	<u>101,000</u>	<u>4.0%</u>
Water Risk Management					
Water Resource Science	4,491,000	5,413,000	3,878,370	(922,000)	-17.0%
Erosion Management	61,682,000	65,973,000	49,218,300	(4,291,000)	-6.5%
Flood Management	6,129,000	5,082,000	3,981,564	1,047,000	20.6%
	<u>72,302,000</u>	<u>76,468,000</u>	<u>57,078,234</u>	<u>(4,166,000)</u>	<u>-5.4%</u>
Regional Biodiversity					
Biodiversity Monitoring	2,500,000	2,799,000	2,291,109	(299,000)	-10.7%
Ecosystem Management Research and Directions	11,180,000	3,010,000	5,256,870	8,170,000	271.4%
Forest Management	1,638,000	1,407,000	937,001	231,000	16.4%
Restoration and Regeneration	25,943,000	26,803,000	14,659,206	(860,000)	-3.2%
	<u>41,261,000</u>	<u>34,019,000</u>	<u>23,144,186</u>	<u>7,242,000</u>	<u>21.3%</u>
Greenspace Securement and Management					
Greenspace Securement	2,175,000	2,700,000	522,537	(525,000)	-19.4%
Greenspace Management	10,892,000	11,096,000	7,433,322	(204,000)	-1.8%
Rental Properties	1,732,000	1,697,000	1,328,948	35,000	2.1%
	<u>14,799,000</u>	<u>15,493,000</u>	<u>9,284,807</u>	<u>(694,000)</u>	<u>-4.5%</u>
Tourism and Recreation					
Waterfront Parks	15,855,000	15,389,000	4,117,029	466,000	3.0%
Conservation Parks	7,380,000	6,605,000	8,223,970	775,000	11.7%
Trails	6,469,000	6,768,000	4,666,048	(299,000)	-4.4%
Bathurst Glen Golf Course	1,567,000	1,432,000	1,558,885	135,000	9.4%
Black Creek Pioneer Village	5,302,000	3,912,000	3,852,832	1,390,000	35.5%
Events and Festivals	459,000	575,000	404,144	(116,000)	-20.2%
Wedding and Corporate Events	-	-	-	-	0.0%
	<u>37,032,000</u>	<u>34,681,000</u>	<u>22,822,908</u>	<u>2,351,000</u>	<u>6.8%</u>
Planning and Development Review					
Development Planning and Regulation Permitting	8,556,000	8,182,000	7,930,802	374,000	4.6%
Environmental Assessment Planning and Permitting	6,334,000	6,129,000	5,215,191	205,000	3.3%
Policy Development and Review	1,417,000	1,312,000	1,059,397	105,000	8.0%
	<u>16,307,000</u>	<u>15,623,000</u>	<u>14,205,390</u>	<u>684,000</u>	<u>4.4%</u>
Education and Outreach					
School Programs	12,170,000	12,119,000	8,088,114	51,000	0.4%
Newcomer Services	1,417,000	1,350,000	1,216,000	67,000	5.0%
Family and Community Programs	1,259,000	1,377,000	1,041,852	(118,000)	-8.6%
	<u>14,846,000</u>	<u>14,846,000</u>	<u>10,345,966</u>	<u>-</u>	<u>0.0%</u>
Sustainable Communities					
Living City Transition Program	6,821,000	6,380,000	4,864,357	441,000	6.9%
Community Engagement	4,048,000	4,354,000	2,687,184	(306,000)	-7.0%
	<u>10,869,000</u>	<u>10,734,000</u>	<u>7,551,541</u>	<u>135,000</u>	<u>1.3%</u>
Corporate Services					
Financial Management	5,015,000	4,380,000	3,619,867	635,000	14.5%
Corporate Management and Governance	26,168,000	28,126,000	20,751,929	(1,958,000)	-7.0%
Human Resources	2,610,000	2,389,000	2,317,747	221,000	9.3%
Corporate Communications	1,495,000	2,057,000	1,809,580	(562,000)	-27.3%
Information Infrastructure and Management	3,777,000	3,192,000	3,072,904	585,000	18.3%
Project Recoveries	(3,873,000)	(2,943,000)	(5,228,151)	(930,000)	31.6%
Vehicles and Equipment	319,000	190,000	1,970,280	129,000	67.9%
	<u>35,511,000</u>	<u>37,391,000</u>	<u>28,314,156</u>	<u>(1,880,000)</u>	<u>-5.0%</u>
<b>Total Expenditures</b>	<u>245,531,000</u>	<u>241,758,000</u>	<u>174,612,733</u>	<u>3,773,000</u>	<u>1.6%</u>
<b>Net Surplus (Deficit)</b>	<u>(11,694,000)</u>	<u>(16,373,000)</u>	<u>2,200,986</u>	<u>4,679,000</u>	<u>-28.6%</u>
Reserves	<u>11,694,000</u>	<u>16,382,000</u>	<u>2,047,317</u>	<u>(4,688,000)</u>	<u>-28.6%</u>
<b>Net Budget</b>	<u>-</u>	<u>9,000</u>	<u>4,248,303</u>	<u>(9,000)</u>	<u>-100.0%</u>

Toronto and Region Conservation Authority  
2024 Operating Budget

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
<b>Revenue</b>					
Municipal					
Operating levy	18,569,000	17,951,000	17,952,347	618,000	3.4%
Capital levy	-	-	(1,064)	-	0.0%
Contract services	1,945,000	1,723,000	1,668,283	222,000	12.9%
Grants	122,000	102,000	135,429	20,000	19.6%
Provincial/Federal					
Provincial	2,665,000	2,911,000	1,740,584	(246,000)	-8.5%
Federal	764,000	1,081,000	1,252,192	(317,000)	-29.3%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	26,440,000	23,787,000	21,830,118	2,653,000	11.2%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	1,637,000	1,120,000	966,430	517,000	46.2%
Rent and property interests	2,843,000	2,713,000	2,903,622	130,000	4.8%
Fundraising					
Donations	-	-	900	-	0.0%
Toronto and Region Conservation Foundation	556,000	591,000	300,162	(35,000)	-5.9%
Investment income	1,795,000	720,000	3,402,624	1,075,000	149.3%
Sundry	2,000	7,000	37,238	(5,000)	-71.4%
<b>Total Revenue</b>	<b>57,338,000</b>	<b>52,706,000</b>	<b>52,188,865</b>	<b>4,632,000</b>	<b>8.8%</b>

Toronto and Region Conservation Authority  
2024 Operating Budget

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
<b>Expenditures</b>					
Watershed Studies and Strategies					
Watershed Planning and Reporting	454,000	448,000	443,213	6,000	1.3%
	<u>454,000</u>	<u>448,000</u>	<u>443,213</u>	<u>6,000</u>	<u>1.3%</u>
Water Risk Management					
Erosion Management	179,000	178,000	174,957	1,000	0.6%
Flood Management	1,249,000	1,307,000	1,311,288	(58,000)	-4.4%
	<u>1,428,000</u>	<u>1,485,000</u>	<u>1,486,245</u>	<u>(57,000)</u>	<u>-3.8%</u>
Regional Biodiversity					
Biodiversity Monitoring	-	-	-	-	0.0%
Forest Management	133,000	132,000	121,052	1,000	0.8%
Restoration and Regeneration	1,083,000	767,000	420,395	316,000	41.2%
	<u>1,216,000</u>	<u>899,000</u>	<u>541,447</u>	<u>317,000</u>	<u>35.3%</u>
Greenspace Securement and Management					
Greenspace Securement	-	-	-	-	0.0%
Greenspace Management	947,000	915,000	656,941	32,000	3.5%
Rental Properties	1,732,000	1,697,000	1,328,948	35,000	2.1%
	<u>2,679,000</u>	<u>2,612,000</u>	<u>1,985,889</u>	<u>67,000</u>	<u>2.6%</u>
Tourism and Recreation					
Conservation Parks	6,946,000	6,414,000	6,586,725	532,000	8.3%
Bathurst Glen Golf Course	1,567,000	1,432,000	1,558,885	135,000	9.4%
Black Creek Pioneer Village	3,645,000	3,345,000	3,389,513	300,000	9.0%
Events and Festivals	459,000	575,000	404,144	(116,000)	-20.2%
Wedding and Corporate Events	-	-	-	-	0.0%
	<u>12,617,000</u>	<u>11,766,000</u>	<u>11,939,267</u>	<u>851,000</u>	<u>7.2%</u>
Planning and Development Review					
Development Planning and Regulation Permitting	8,556,000	8,182,000	7,930,802	374,000	4.6%
Environmental Assessment Planning and Permitting	6,334,000	5,915,000	5,240,944	419,000	7.1%
Policy Development and Review	672,000	609,000	600,604	63,000	10.3%
	<u>15,562,000</u>	<u>14,706,000</u>	<u>13,772,350</u>	<u>856,000</u>	<u>5.8%</u>
Education and Outreach					
School Programs	6,579,000	6,022,000	5,961,342	557,000	9.2%
Newcomer Services	1,222,000	1,125,000	1,053,244	97,000	8.6%
Family and Community Programs	1,250,000	1,300,000	959,306	(50,000)	-3.8%
	<u>9,051,000</u>	<u>8,447,000</u>	<u>7,973,892</u>	<u>604,000</u>	<u>7.2%</u>
Sustainable Communities					
Living City Transition Program	-	-	-	-	0.0%
Community Engagement	200,000	81,000	212,313	119,000	146.9%
	<u>200,000</u>	<u>81,000</u>	<u>212,313</u>	<u>119,000</u>	<u>146.9%</u>
Corporate Services					
Financial Management	4,318,000	3,829,000	3,519,744	489,000	12.8%
Corporate Management and Governance	6,407,000	4,395,000	5,987,970	2,012,000	45.8%
Human Resources	2,495,000	2,348,000	2,279,874	147,000	6.3%
Corporate Communications	1,495,000	2,057,000	1,809,580	(562,000)	-27.3%
Information Infrastructure and Management	3,035,000	2,378,000	2,500,989	657,000	27.6%
Project Recoveries	(3,873,000)	(2,943,000)	(5,238,915)	(930,000)	31.6%
Vehicles and Equipment	319,000	190,000	1,970,660	129,000	67.9%
	<u>14,196,000</u>	<u>12,254,000</u>	<u>12,829,902</u>	<u>1,942,000</u>	<u>15.8%</u>
<b>Total Expenditures</b>	<u>57,403,000</u>	<u>52,698,000</u>	<u>51,184,518</u>	<u>4,705,000</u>	<u>8.9%</u>
<b>Net Surplus (Deficit)</b>	<u>(64,000)</u>	<u>10,000</u>	<u>1,004,345</u>	<u>(74,000)</u>	<u>-740.0%</u>
Reserves	64,000	-	2,047,317	64,000	0.0%
<b>Net Budget</b>	<u>-</u>	<u>10,000</u>	<u>3,051,662</u>	<u>(10,000)</u>	<u>-100.0%</u>

Toronto and Region Conservation Authority  
2024 Capital Budget

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
<b>Revenue</b>					
Municipal					
Operating levy	-	-	-	-	0.0%
Capital levy	85,128,000	89,722,000	63,440,328	(4,594,000)	-5.1%
Contract services	48,626,000	47,577,000	35,885,647	1,049,000	2.2%
Grants	2,821,000	775,000	128,664	2,046,000	264.0%
Provincial/Federal					
Provincial	1,501,000	2,445,000	2,635,119	(944,000)	-38.6%
Federal	11,617,000	10,515,000	11,601,983	1,102,000	10.5%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	595,000	449,000	416,141	146,000	32.5%
Contract services					
Compensation agreements	7,799,000	9,073,000	2,355,029	(1,274,000)	-14.0%
Corporate and other	15,824,000	6,461,000	5,109,824	9,363,000	144.9%
Rent and property interests	1,343,000	1,517,000	145,838	(174,000)	-11.5%
Fundraising					
Donations	64,000	816,000	83,844	(752,000)	-92.2%
Toronto and Region Conservation Foundation	1,181,000	3,316,000	2,894,311	(2,135,000)	-64.4%
Investment income	-	-	(71,875)	-	0.0%
Sundry	-	12,000	-	(12,000)	-100.0%
<b>Total Revenue</b>	<b>176,499,000</b>	<b>172,678,000</b>	<b>124,624,853</b>	<b>3,821,000</b>	<b>2.2%</b>



Toronto and Region Conservation Authority  
2024 Capital Budget

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
<b>Expenditures</b>					
Watershed Studies and Strategies					
Watershed Planning and Reporting	1,484,000	1,481,000	885,969	3,000	0.2%
Climate Science	666,000	575,000	536,363	91,000	15.8%
	<u>2,150,000</u>	<u>2,056,000</u>	<u>1,422,332</u>	<u>94,000</u>	<u>4.6%</u>
Water Risk Management					
Water Resource Science	4,491,000	5,413,000	3,878,370	(922,000)	-17.0%
Erosion Management	61,503,000	65,795,000	49,043,342	(4,292,000)	-6.5%
Flood Management	4,880,000	3,775,000	2,670,276	1,105,000	29.3%
	<u>70,874,000</u>	<u>74,983,000</u>	<u>55,591,988</u>	<u>(4,109,000)</u>	<u>-5.5%</u>
Regional Biodiversity					
Biodiversity Monitoring	2,500,000	2,799,000	2,291,109	(299,000)	-10.7%
Ecosystem Management Research and Directions	11,180,000	3,010,000	5,256,870	8,170,000	271.4%
Forest Management	1,505,000	1,275,000	815,949	230,000	18.0%
Restoration and Regeneration	24,860,000	26,036,000	14,238,810	(1,176,000)	-4.5%
	<u>40,045,000</u>	<u>33,120,000</u>	<u>22,602,738</u>	<u>6,925,000</u>	<u>20.9%</u>
Greenspace Securement and Management					
Greenspace Securement	2,175,000	2,700,000	522,537	(525,000)	-19.4%
Greenspace Management	9,945,000	10,180,000	6,776,382	(235,000)	-2.3%
	<u>12,120,000</u>	<u>12,880,000</u>	<u>7,298,919</u>	<u>(760,000)</u>	<u>-5.9%</u>
Tourism and Recreation					
Waterfront Parks	15,855,000	15,389,000	4,117,029	466,000	3.0%
Conservation Parks	434,000	190,000	1,637,245	244,000	128.4%
Trails	6,469,000	6,768,000	4,666,048	(299,000)	-4.4%
Black Creek Pioneer Village	1,657,000	566,000	463,319	1,091,000	192.8%
	<u>24,415,000</u>	<u>22,913,000</u>	<u>10,883,641</u>	<u>1,502,000</u>	<u>6.6%</u>
Planning and Development Review					
Environmental Assessment Planning and Permitting	-	214,000	(25,753)	(214,000)	-100.0%
Policy Development and Review	745,000	704,000	458,794	41,000	5.8%
	<u>745,000</u>	<u>918,000</u>	<u>433,041</u>	<u>(173,000)</u>	<u>-18.8%</u>
Education and Outreach					
School Programs	5,591,000	6,097,000	2,126,772	(506,000)	-8.3%
Newcomer Services	195,000	226,000	162,756	(31,000)	-13.7%
Family and Community Programs	9,000	77,000	82,546	(68,000)	-88.3%
	<u>5,795,000</u>	<u>6,400,000</u>	<u>2,372,074</u>	<u>(605,000)</u>	<u>-9.5%</u>
Sustainable Communities					
Living City Transition Program	6,821,000	6,380,000	4,864,357	441,000	6.9%
Community Engagement	3,848,000	4,273,000	2,474,870	(425,000)	-9.9%
	<u>10,669,000</u>	<u>10,653,000</u>	<u>7,339,227</u>	<u>16,000</u>	<u>0.2%</u>
Corporate Services					
Financial Management	697,000	551,000	100,123	146,000	26.5%
Corporate Management and Governance	19,761,000	23,731,000	14,763,959	(3,970,000)	-16.7%
Human Resources	115,000	41,000	37,873	74,000	180.5%
Information Infrastructure and Management	741,000	813,000	571,915	(72,000)	-8.9%
Project Recoveries	1,000	-	10,764	1,000	0.0%
Vehicles and Equipment	-	-	(380)	-	0.0%
	<u>21,315,000</u>	<u>25,136,000</u>	<u>15,484,254</u>	<u>(3,821,000)</u>	<u>-15.2%</u>
<b>Total Expenditures</b>	<u>188,128,000</u>	<u>189,059,000</u>	<u>123,428,214</u>	<u>(931,000)</u>	<u>-0.5%</u>
<b>Net Surplus (Deficit)</b>	<u>(11,630,000)</u>	<u>(16,382,000)</u>	<u>1,196,640</u>	<u>4,752,000</u>	<u>-29.0%</u>
Reserves	11,630,000	16,382,000	-	(4,752,000)	-29.0%
<b>Net Budget</b>	<u>0</u>	<u>0</u>	<u>1,196,640</u>	<u>-</u>	<u>0.0%</u>

Toronto and Region Conservation Authority  
2024 Operating and Capital Budget - Watershed Studies and Strategies

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
<b>Revenue</b>					
Municipal					
Operating levy	454,000	445,000	445,000	9,000	2.0%
Capital levy	1,593,000	1,481,000	1,108,824	112,000	7.6%
Contract services	65,000	71,000	70,985	(6,000)	-8.5%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	60,000	227,000	31,649	(167,000)	-73.6%
Federal grants	337,000	278,000	225,703	59,000	21.2%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	-	-	-	0.0%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	95,000	-	(17,290)	95,000	0.0%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
<b>Total Revenue</b>	<b>2,604,000</b>	<b>2,502,000</b>	<b>1,864,871</b>	<b>102,000</b>	<b>4.1%</b>
<b>Expenditures</b>					
Watershed Planning and Reporting					
Watershed Plans and Strategies	1,938,000	1,910,000	1,309,427	28,000	1.5%
Report Cards	-	19,000	19,755	(19,000)	-100.0%
	<b>1,938,000</b>	<b>1,929,000</b>	<b>1,329,182</b>	<b>9,000</b>	<b>0.5%</b>
Climate Science					
Emerging and Integrative Climate Science	666,000	575,000	536,363	91,000	15.8%
	<b>666,000</b>	<b>575,000</b>	<b>536,363</b>	<b>91,000</b>	<b>15.8%</b>
<b>Total Expenditures</b>	<b>2,604,000</b>	<b>2,504,000</b>	<b>1,865,545</b>	<b>100,000</b>	<b>4.0%</b>
<b>Net Surplus (Deficit)</b>	<b>-</b>	<b>(1,000)</b>	<b>(674)</b>	<b>1,000</b>	<b>-100.0%</b>
Reserves	-	-	-	-	0.0%
<b>Net Budget</b>	<b>-</b>	<b>(1,000)</b>	<b>(674)</b>	<b>1,000</b>	<b>-100.0%</b>

Toronto and Region Conservation Authority  
2024 Operating and Capital Budget - Water Risk Management

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
<b>Revenue</b>					
Municipal					
Operating levy	1,078,000	1,056,000	1,056,000	22,000	2.1%
Capital levy	28,971,000	31,904,000	20,345,836	(2,933,000)	-9.2%
Contract services	32,322,000	34,202,000	28,031,597	(1,880,000)	-5.5%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	1,268,000	2,070,000	1,791,683	(802,000)	-38.7%
Federal grants	185,000	6,245,000	4,671,777	(6,060,000)	-97.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	52,000	110,000	65,817	(58,000)	-52.7%
Contract services					
Compensation agreements	31,000	48,000	14,876	(17,000)	-35.4%
Corporate and other	8,104,000	907,000	1,021,887	7,197,000	793.5%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
<b>Total Revenue</b>	<b>72,011,000</b>	<b>76,542,000</b>	<b>56,999,473</b>	<b>(4,531,000)</b>	<b>-5.9%</b>
<b>Expenditures</b>					
Water Resource Science					
Groundwater Strategies	717,000	741,000	729,503	(24,000)	-3.2%
Source Water Protection Strategy	160,000	129,000	130,190	31,000	24.0%
Regional Monitoring - Water	901,000	977,000	619,494	(76,000)	-7.8%
Hydrology	-	-	99	-	0.0%
Stormwater Management Strategies	2,377,000	2,341,000	1,772,527	36,000	1.5%
Flood Plain Mapping	336,000	1,225,000	626,558	(889,000)	-72.6%
	<b>4,491,000</b>	<b>5,413,000</b>	<b>3,878,371</b>	<b>(922,000)</b>	<b>-17.0%</b>
Erosion Management					
Capital Works	60,784,000	64,581,000	48,267,445	(3,797,000)	-5.9%
Hazard Monitoring	898,000	1,392,000	950,855	(494,000)	-35.5%
	<b>61,682,000</b>	<b>65,973,000</b>	<b>49,218,300</b>	<b>(4,291,000)</b>	<b>-6.5%</b>
Flood Management					
Flood Forecasting and Warning	742,000	807,000	799,975	(65,000)	-8.1%
Flood Risk Management	3,355,000	2,120,000	1,303,008	1,235,000	58.3%
Flood Infrastructure and Operations	2,032,000	2,156,000	1,878,580	(124,000)	-5.8%
	<b>6,129,000</b>	<b>5,083,000</b>	<b>3,981,563</b>	<b>1,046,000</b>	<b>20.6%</b>
<b>Total Expenditures</b>	<b>72,302,000</b>	<b>76,469,000</b>	<b>57,078,234</b>	<b>(4,167,000)</b>	<b>-5.4%</b>
<b>Net Surplus (Deficit)</b>	<b>(291,000)</b>	<b>74,000</b>	<b>(78,760)</b>	<b>(365,000)</b>	<b>-493.2%</b>
Reserves	-	-	-	-	0.0%
<b>Net Budget</b>	<b>(291,000)</b>	<b>74,000</b>	<b>(78,760)</b>	<b>(365,000)</b>	<b>-493.2%</b>

Toronto and Region Conservation Authority  
2024 Operating and Capital Budget - Regional Biodiversity

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
<b>Revenue</b>					
Municipal					
Operating levy	133,000	130,000	130,000	3,000	2.3%
Capital levy	9,492,000	10,743,000	9,657,164	(1,251,000)	-11.6%
Contract services	11,558,000	8,834,000	4,826,979	2,724,000	30.8%
Grants	2,255,000	166,000	109,601	2,089,000	1258.4%
Provincial/Federal					
Provincial grants	370,000	447,000	1,173,145	(77,000)	-17.2%
Federal grants	3,582,000	1,461,000	2,039,182	2,121,000	145.2%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	46,000	43,000	15,254	3,000	7.0%
Contract services					
Compensation agreements	7,579,000	8,810,000	2,222,384	(1,231,000)	-14.0%
Corporate and other	6,409,000	3,080,000	2,956,782	3,329,000	108.1%
Rent and property interests	30,000	24,000	32,250	6,000	25.0%
Fundraising					
Donations	2,000	-	-	2,000	0.0%
Toronto and Region Conservation Foundation	260,000	295,000	31,727	(35,000)	-11.9%
Investment income	-	-	3,523	-	0.0%
Sundry	-	-	-	-	0.0%
<b>Total Revenue</b>	<b>41,716,000</b>	<b>34,033,000</b>	<b>23,197,991</b>	<b>7,683,000</b>	<b>22.6%</b>
<b>Expenditures</b>					
Biodiversity Monitoring					
Regional Monitoring - Biodiversity	1,076,000	1,022,000	1,028,101	54,000	5.3%
Activity Based Monitoring	598,000	1,009,000	482,867	(411,000)	-40.7%
Terrestrial Inventory and Assessment	653,000	552,000	540,220	101,000	18.3%
Waterfront Monitoring	173,000	216,000	239,920	(43,000)	-19.9%
	<b>2,500,000</b>	<b>2,799,000</b>	<b>2,291,108</b>	<b>(299,000)</b>	<b>-10.7%</b>
Ecosystem Management Research and Directions					
Aquatic System Priority Planning	508,000	436,000	385,312	72,000	16.5%
Terrestrial (and Integrated) Ecosystem Management	961,000	1,148,000	2,395,518	(187,000)	-16.3%
Restoration Opportunities Bank	9,711,000	1,427,000	2,476,040	8,284,000	580.5%
	<b>11,180,000</b>	<b>3,011,000</b>	<b>5,256,870</b>	<b>8,169,000</b>	<b>271.3%</b>
Forest Management					
Managed Forest Tax Incentive Planning	12,000	-	-	12,000	0.0%
Hazard Tree Management	930,000	740,000	468,015	190,000	25.7%
Invasive Species Management	249,000	229,000	216,383	20,000	8.7%
Forest Management Operations	448,000	437,000	252,603	11,000	2.5%
	<b>1,639,000</b>	<b>1,406,000</b>	<b>937,001</b>	<b>233,000</b>	<b>16.6%</b>
Restoration and Regeneration					
Propagation and Sale of Plants	135,000	135,000	119,283	-	0.0%
Inland and Lakefill Soil Management	1,048,000	732,000	401,112	316,000	43.2%
Shoreline Restoration	4,162,000	1,399,000	385,372	2,763,000	197.5%
Wetlands	6,764,000	7,531,000	3,326,049	(767,000)	-10.2%
Riparian and Flood Plain Restoration	689,000	771,000	795,589	(82,000)	-10.6%
Natural Channel and Stream Restoration	911,000	1,950,000	2,507,794	(1,039,000)	-53.3%
Terrestrial Planting	3,035,000	2,950,000	2,856,172	85,000	2.9%
Wildlife Habitat Management	518,000	408,000	467,422	110,000	27.0%
Compensation Restoration	6,462,000	8,073,000	2,166,056	(1,611,000)	-20.0%
Watershed Restoration	2,220,000	2,853,000	1,634,357	(633,000)	-22.2%
	<b>25,944,000</b>	<b>26,802,000</b>	<b>14,659,206</b>	<b>(858,000)</b>	<b>-3.2%</b>
<b>Total Expenditures</b>	<b>41,263,000</b>	<b>34,018,000</b>	<b>23,144,185</b>	<b>7,245,000</b>	<b>21.3%</b>
<b>Net Surplus (Deficit)</b>	<b>456,000</b>	<b>14,000</b>	<b>53,805</b>	<b>442,000</b>	<b>3157.1%</b>
Reserves	-	-	-	-	0.0%
<b>Net Budget</b>	<b>456,000</b>	<b>14,000</b>	<b>53,805</b>	<b>442,000</b>	<b>3157.1%</b>

Toronto and Region Conservation Authority  
2024 Operating and Capital Budget - Greenspace Securement and Management

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
<b>Revenue</b>					
Municipal					
Operating levy	600,000	555,000	555,000	45,000	8.1%
Capital levy	3,318,000	5,667,000	4,302,883	(2,349,000)	-41.5%
Contract services	999,000	1,012,000	911,757	(13,000)	-1.3%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	-	-	29,806	-	0.0%
Federal grants	4,726,000	242,000	67,081	4,484,000	1852.9%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	-	11,060	-	0.0%
Contract services					
Compensation agreements	99,000	69,000	51,250	30,000	43.5%
Corporate and other	1,220,000	2,367,000	650,777	(1,147,000)	-48.5%
Rent and property interests	3,546,000	3,682,000	2,323,213	(136,000)	-3.7%
Fundraising					
Donations	-	100,000	-	(100,000)	-100.0%
Toronto and Region Conservation Foundation	629,000	2,279,000	1,515,014	(1,650,000)	-72.4%
Investment income	-	-	(78,921)	-	0.0%
Sundry	-	5,000	-	(5,000)	-100.0%
<b>Total Revenue</b>	<b>15,137,000</b>	<b>15,978,000</b>	<b>10,338,920</b>	<b>(841,000)</b>	<b>-5.3%</b>
<b>Expenditures</b>					
Greenspace Securement					
Greenspace Land Acquisition	1,426,000	1,700,000	154,610	(274,000)	-16.1%
Greenspace Planning	750,000	1,000,000	367,926	(250,000)	-25.0%
	<b>2,176,000</b>	<b>2,700,000</b>	<b>522,536</b>	<b>(524,000)</b>	<b>-19.4%</b>
Greenspace Management					
Archaeology	347,000	355,000	270,007	(8,000)	-2.3%
Property Taxes and Insurance	569,000	530,000	370,439	39,000	7.4%
Resource Management Planning	1,099,000	1,600,000	1,598,881	(501,000)	-31.3%
Inventory and Audit	-	-	4,590	-	0.0%
Implementation	8,846,000	8,581,000	5,172,704	265,000	3.1%
Hazard Management	31,000	30,000	16,701	1,000	3.3%
	<b>10,892,000</b>	<b>11,096,000</b>	<b>7,433,322</b>	<b>(204,000)</b>	<b>-1.8%</b>
Rental Properties					
Rentals	1,732,000	1,697,000	1,328,948	35,000	2.1%
	<b>1,732,000</b>	<b>1,697,000</b>	<b>1,328,948</b>	<b>35,000</b>	<b>2.1%</b>
<b>Total Expenditures</b>	<b>14,800,000</b>	<b>15,493,000</b>	<b>9,284,806</b>	<b>(693,000)</b>	<b>-4.5%</b>
<b>Net Surplus (Deficit)</b>	<b>337,000</b>	<b>485,000</b>	<b>1,054,113</b>	<b>(148,000)</b>	<b>-30.5%</b>
Reserves	-	-	-	-	0.0%
<b>Net Budget</b>	<b>337,000</b>	<b>485,000</b>	<b>1,054,113</b>	<b>(148,000)</b>	<b>-30.5%</b>

Toronto and Region Conservation Authority  
2024 Operating and Capital Budget - Tourism and Recreation

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
<b>Revenue</b>					
Municipal					
Operating levy	1,730,000	1,500,000	1,500,000	230,000	15.3%
Capital levy	17,184,000	17,893,000	3,625,028	(709,000)	-4.0%
Contract services	2,793,000	2,794,000	1,705,701	(1,000)	0.0%
Grants	497,000	543,000	(79,240)	(46,000)	-8.5%
Provincial/Federal					
Provincial grants	263,000	239,000	116,613	24,000	10.0%
Federal grants	2,510,000	1,572,000	4,800,764	938,000	59.7%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	9,450,000	8,559,000	8,715,847	891,000	10.4%
Contract services					
Compensation agreements	33,000	70,000	36,725	(37,000)	-52.9%
Corporate and other	181,000	-	93,400	181,000	0.0%
Rent and property interests	566,000	485,000	620,174	81,000	16.7%
Fundraising					
Donations	-	-	283	-	0.0%
Toronto and Region Conservation Foundation	275,000	714,000	1,303,507	(439,000)	-61.5%
Investment income	-	-	(95)	-	0.0%
Sundry	-	-	-	-	0.0%
<b>Total Revenue</b>	<b>35,482,000</b>	<b>34,369,000</b>	<b>22,438,707</b>	<b>1,113,000</b>	<b>3.2%</b>
<b>Expenditures</b>					
Waterfront Parks					
General Maintenance	1,076,000	849,000	590,926	227,000	26.7%
Park Planning	12,813,000	13,385,000	808,793	(572,000)	-4.3%
Park Development	1,966,000	1,155,000	2,717,310	811,000	70.2%
	<b>15,855,000</b>	<b>15,389,000</b>	<b>4,117,029</b>	<b>466,000</b>	<b>3.0%</b>
Conservation Parks					
Day Use	3,749,000	3,565,000	3,239,173	184,000	5.2%
Picnics	1,870,000	1,673,000	1,810,541	197,000	11.8%
Swimming	373,000	296,000	355,700	77,000	26.0%
Fishing	22,000	22,000	25,236	-	0.0%
Camping	1,078,000	966,000	1,089,921	112,000	11.6%
Cross Country Skiing	59,000	48,000	120,389	11,000	22.9%
Filming	12,000	35,000	18,693	(23,000)	-65.7%
Park Development	216,000	-	1,564,316	216,000	0.0%
	<b>7,379,000</b>	<b>6,605,000</b>	<b>8,223,969</b>	<b>774,000</b>	<b>11.7%</b>
Trails					
Trail Development	5,206,000	5,485,000	3,955,057	(279,000)	-5.1%
Trail Management	1,262,000	1,124,000	604,585	138,000	12.3%
Trail Planning	-	159,000	106,406	(159,000)	-100.0%
	<b>6,468,000</b>	<b>6,768,000</b>	<b>4,666,048</b>	<b>(300,000)</b>	<b>-4.4%</b>
Bathurst Glen Golf Course					
Golf Course	1,567,000	1,432,000	1,558,885	135,000	9.4%
	<b>1,567,000</b>	<b>1,432,000</b>	<b>1,558,885</b>	<b>135,000</b>	<b>9.4%</b>
Black Creek Pioneer Village					
Heritage Village	5,302,000	3,912,000	3,852,832	1,390,000	35.5%
	<b>5,302,000</b>	<b>3,912,000</b>	<b>3,852,832</b>	<b>1,390,000</b>	<b>35.5%</b>
Events and Festivals					
Kortright	167,000	202,000	186,367	(35,000)	-17.3%
Black Creek Pioneer Village	35,000	31,000	21,704	4,000	12.9%
Other Facilities	257,000	342,000	196,073	(85,000)	-24.9%
	<b>459,000</b>	<b>575,000</b>	<b>404,144</b>	<b>(116,000)</b>	<b>-20.2%</b>
Wedding and Corporate Events					
Kortright	-	-	-	-	0.0%
	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Total Expenditures</b>	<b>37,030,000</b>	<b>34,681,000</b>	<b>22,822,907</b>	<b>2,349,000</b>	<b>6.8%</b>
<b>Net Surplus (Deficit)</b>	<b>(1,549,000)</b>	<b>(312,000)</b>	<b>(384,201)</b>	<b>(1,237,000)</b>	<b>396.5%</b>
Reserves	1,164,000	-	84,888	1,164,000	0.0%
<b>Net Budget</b>	<b>(385,000)</b>	<b>(312,000)</b>	<b>(299,313)</b>	<b>(73,000)</b>	<b>23.4%</b>

Toronto and Region Conservation Authority  
2024 Operating and Capital Budget - Planning and Development Review

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
<b>Revenue</b>					
Municipal					
Operating levy	1,720,000	1,715,000	1,715,000	5,000	0.3%
Capital levy	745,000	704,000	458,577	41,000	5.8%
Contract services	1,532,000	1,633,000	1,465,342	(101,000)	-6.2%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	1,181,000	1,160,000	473,314	21,000	1.8%
Federal grants	-	-	2,921	-	0.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	11,302,000	9,872,000	9,140,423	1,430,000	14.5%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	190,000	166,000	204,308	24,000	14.5%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
<b>Total Revenue</b>	<b>16,670,000</b>	<b>15,250,000</b>	<b>13,459,885</b>	<b>1,420,000</b>	<b>9.3%</b>
<b>Expenditures</b>					
Development Planning and Regulation Permitting					
Planning	3,224,000	3,268,000	3,055,213	(44,000)	-1.3%
Permitting	1,270,000	1,217,000	1,185,041	53,000	4.4%
Enquiries	88,000	53,000	50,421	35,000	66.0%
Technical Services	3,062,000	2,753,000	2,770,880	309,000	11.2%
Development Enforcement and Compliance	912,000	892,000	869,248	20,000	2.2%
	<b>8,556,000</b>	<b>8,183,000</b>	<b>7,930,803</b>	<b>373,000</b>	<b>4.6%</b>
Environmental Assessment Planning and Permitting					
Planning (Basic, Servicing Agreements, Master Plans)	1,783,000	2,011,000	1,434,701	(228,000)	-11.3%
Permitting	1,635,000	1,483,000	1,488,620	152,000	10.2%
Development Enforcement and Compliance	608,000	595,000	579,499	13,000	2.2%
Technical Services	2,307,000	2,041,000	1,712,372	266,000	13.0%
	<b>6,333,000</b>	<b>6,130,000</b>	<b>5,215,192</b>	<b>203,000</b>	<b>3.3%</b>
Policy Development and Review					
Policy	1,417,000	1,312,000	1,059,397	105,000	8.0%
	<b>1,417,000</b>	<b>1,312,000</b>	<b>1,059,397</b>	<b>105,000</b>	<b>8.0%</b>
<b>Total Expenditures</b>	<b>16,306,000</b>	<b>15,625,000</b>	<b>14,205,392</b>	<b>681,000</b>	<b>4.4%</b>
<b>Net Surplus (Deficit)</b>	<b>364,000</b>	<b>(373,000)</b>	<b>(745,506)</b>	<b>737,000</b>	<b>-197.6%</b>
Reserves	-	-	-	-	0.0%
<b>Net Budget</b>	<b>364,000</b>	<b>(373,000)</b>	<b>(745,506)</b>	<b>737,000</b>	<b>-197.6%</b>

Toronto and Region Conservation Authority  
2024 Operating and Capital Budget - Education and Outreach

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
<b>Revenue</b>					
Municipal					
Operating levy	765,000	750,000	750,000	15,000	2.0%
Capital levy	5,418,000	5,279,000	2,074,894	139,000	2.6%
Contract services	441,000	297,000	192,501	144,000	48.5%
Grants	122,000	102,000	135,429	20,000	19.6%
Provincial/Federal					
Provincial grants	859,000	1,084,000	700,535	(225,000)	-20.8%
Federal grants	627,000	1,215,000	678,152	(588,000)	-48.4%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	5,670,000	5,261,000	3,922,365	409,000	7.8%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	77,000	139,000	103,656	(62,000)	-44.6%
Rent and property interests	26,000	21,000	37,680	5,000	23.8%
Fundraising					
Donations	-	10,000	295	(10,000)	-100.0%
Toronto and Region Conservation Foundation	297,000	163,000	126,480	134,000	82.2%
Investment income	-	-	6,204	-	0.0%
Sundry	-	-	-	-	0.0%
<b>Total Revenue</b>	<b>14,302,000</b>	<b>14,321,000</b>	<b>8,728,191</b>	<b>(19,000)</b>	<b>-0.1%</b>
<b>Expenditures</b>					
School Programs					
Early Learners	245,000	403,000	291,012	(158,000)	-39.2%
Post Secondary	340,000	345,000	240,539	(5,000)	-1.4%
Elementary	7,731,000	7,128,000	7,003,328	603,000	8.5%
Secondary	3,854,000	4,242,000	553,235	(388,000)	-9.1%
	<b>12,170,000</b>	<b>12,118,000</b>	<b>8,088,114</b>	<b>52,000</b>	<b>0.4%</b>
Newcomer Services					
Development of Internationally Trained Professionals	1,222,000	1,125,000	1,053,244	97,000	8.6%
Multicultural Connections Program	195,000	226,000	162,756	(31,000)	-13.7%
	<b>1,417,000</b>	<b>1,351,000</b>	<b>1,216,000</b>	<b>66,000</b>	<b>4.9%</b>
Family and Community Programs					
Kortright	913,000	751,000	616,471	162,000	21.6%
Other Locations	346,000	626,000	425,381	(280,000)	-44.7%
	<b>1,259,000</b>	<b>1,377,000</b>	<b>1,041,852</b>	<b>(118,000)</b>	<b>-8.6%</b>
<b>Total Expenditures</b>	<b>14,846,000</b>	<b>14,846,000</b>	<b>10,345,966</b>	<b>-</b>	<b>0.0%</b>
<b>Net Surplus (Deficit)</b>	<b>(544,000)</b>	<b>(525,000)</b>	<b>(1,617,775)</b>	<b>(19,000)</b>	<b>3.6%</b>
Reserves	-	-	-	-	0.0%
<b>Net Budget</b>	<b>(544,000)</b>	<b>(525,000)</b>	<b>(1,617,775)</b>	<b>(19,000)</b>	<b>3.6%</b>



Toronto and Region Conservation Authority  
2024 Operating and Capital Budget - Sustainable Communities

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
<b>Revenue</b>					
Municipal					
Operating levy	-	-	-	-	0.0%
Capital levy	7,737,000	7,690,000	5,436,758	47,000	0.6%
Contract services	860,000	458,000	338,761	402,000	87.8%
Grants	53,000	51,000	88,304	2,000	3.9%
Provincial/Federal					
Provincial grants	114,000	80,000	9,266	34,000	42.5%
Federal grants	413,000	229,000	314,073	184,000	80.3%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	478,000	345,000	326,159	133,000	38.6%
Contract services					
Compensation agreements	57,000	77,000	29,794	(20,000)	-26.0%
Corporate and other	1,085,000	895,000	855,185	190,000	21.2%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	62,000	706,000	83,844	(644,000)	-91.2%
Toronto and Region Conservation Foundation	10,000	155,000	217,745	(145,000)	-93.5%
Investment income	-	-	3,523	-	0.0%
Sundry	-	12,000	-	(12,000)	-100.0%
<b>Total Revenue</b>	<b>10,869,000</b>	<b>10,698,000</b>	<b>7,703,412</b>	<b>171,000</b>	<b>1.6%</b>
<b>Expenditures</b>					
Living City Transition Program					
Sustainable Neighbourhood	1,665,000	1,302,000	977,298	363,000	27.9%
Community Transformation	897,000	940,000	467,449	(43,000)	-4.6%
Partners in Project Green	1,527,000	1,446,000	1,078,774	81,000	5.6%
Urban Agriculture	406,000	545,000	317,052	(139,000)	-25.5%
Sustainable Technology Evaluation Program	1,882,000	1,730,000	1,616,248	152,000	8.8%
Climate Consortium	444,000	406,000	400,166	38,000	9.4%
Green Infrastructure Ontario	-	10,000	7,369	(10,000)	-100.0%
	<b>6,821,000</b>	<b>6,379,000</b>	<b>4,864,356</b>	<b>442,000</b>	<b>6.9%</b>
Community Engagement					
Citizen Based Regeneration	2,303,000	2,714,000	1,348,254	(411,000)	-15.1%
Stewardship	1,114,000	1,068,000	1,096,244	46,000	4.3%
Watershed Engagement	631,000	571,000	242,686	60,000	10.5%
	<b>4,048,000</b>	<b>4,353,000</b>	<b>2,687,184</b>	<b>(305,000)</b>	<b>-7.0%</b>
<b>Total Expenditures</b>	<b>10,869,000</b>	<b>10,732,000</b>	<b>7,551,540</b>	<b>137,000</b>	<b>1.3%</b>
<b>Net Surplus (Deficit)</b>	<b>-</b>	<b>(35,000)</b>	<b>151,871</b>	<b>35,000</b>	<b>-100.0%</b>
Reserves	-	-	-	-	0.0%
<b>Net Budget</b>	<b>-</b>	<b>(35,000)</b>	<b>151,871</b>	<b>35,000</b>	<b>-100.0%</b>

Toronto and Region Conservation Authority  
2024 Operating and Capital Budget - Corporate Services

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
<b>Revenue</b>					
Municipal					
Operating levy	12,089,000	11,800,000	11,801,347	289,000	2.4%
Capital levy	10,670,000	8,362,000	16,429,299	2,308,000	27.6%
Contract services	1,000	-	10,308	1,000	0.0%
Grants	15,000	15,000	10,000	-	0.0%
Provincial/Federal					
Provincial grants	50,000	50,000	49,692	-	0.0%
Federal grants	-	353,000	54,522	(353,000)	-100.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	36,000	46,000	49,335	(10,000)	-21.7%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	100,000	26,000	207,549	74,000	284.6%
Rent and property interests	18,000	18,000	36,144	-	0.0%
Fundraising					
Donations	-	-	322	-	0.0%
Toronto and Region Conservation Foundation	266,000	301,000	-	(35,000)	-11.6%
Investment income	1,795,000	720,000	3,396,514	1,075,000	149.3%
Sundry	2,000	2,000	37,238	-	0.0%
<b>Total Revenue</b>	<b>25,042,000</b>	<b>21,693,000</b>	<b>32,082,270</b>	<b>3,349,000</b>	<b>15.4%</b>
<b>Expenditures</b>					
Financial Management					
Accounting and Reporting	2,582,000	2,203,000	2,300,962	379,000	17.2%
Business Planning and Strategic Management	2,433,000	2,176,000	1,318,905	257,000	11.8%
	<b>5,015,000</b>	<b>4,379,000</b>	<b>3,619,867</b>	<b>636,000</b>	<b>14.5%</b>
Corporate Management and Governance					
Corporate Secretariat	2,473,000	2,458,000	2,367,042	15,000	0.6%
Support Services	23,314,000	25,228,000	18,069,596	(1,914,000)	-7.6%
Office of the CEO	381,000	441,000	315,291	(60,000)	-13.6%
	<b>26,168,000</b>	<b>28,127,000</b>	<b>20,751,929</b>	<b>(1,959,000)</b>	<b>-7.0%</b>
Human Resources					
Volunteers	115,000	41,000	36,232	74,000	180.5%
Employee Support	2,495,000	2,348,000	2,279,874	147,000	6.3%
Health and Safety	-	-	1,641	-	0.0%
Human Capital Planning and Strategies	-	-	-	-	0.0%
	<b>2,610,000</b>	<b>2,389,000</b>	<b>2,317,747</b>	<b>221,000</b>	<b>9.3%</b>
Corporate Communications					
Communications	1,419,000	1,468,000	1,236,409	(49,000)	-3.3%
Digital and Social Media	76,000	589,000	573,172	(513,000)	-87.1%
	<b>1,495,000</b>	<b>2,057,000</b>	<b>1,809,581</b>	<b>(562,000)</b>	<b>-27.3%</b>
Information Infrastructure and Management					
Information Technology	1,366,000	1,299,000	1,252,090	67,000	5.2%
Knowledge and Data Management	1,584,000	1,618,000	1,598,454	(34,000)	-2.1%
Business Software	827,000	275,000	222,360	552,000	200.7%
	<b>3,777,000</b>	<b>3,192,000</b>	<b>3,072,904</b>	<b>585,000</b>	<b>18.3%</b>
Project Recoveries					
Project Recoveries	(3,873,000)	(2,943,000)	(5,228,151)	(930,000)	31.6%
	<b>(3,873,000)</b>	<b>(2,943,000)</b>	<b>(5,228,151)</b>	<b>(930,000)</b>	<b>31.6%</b>
Vehicles and Equipment					
Operations	(1,684,000)	(1,500,000)	(452,551)	(184,000)	12.3%
Acquisitions	2,003,000	1,690,000	2,422,831	313,000	18.5%
	<b>319,000</b>	<b>190,000</b>	<b>1,970,280</b>	<b>129,000</b>	<b>67.9%</b>
<b>Total Expenditures</b>	<b>35,511,000</b>	<b>37,391,000</b>	<b>28,314,157</b>	<b>(1,880,000)</b>	<b>-5.0%</b>
<b>Net Surplus (Deficit)</b>	<b>(10,470,000)</b>	<b>(15,698,000)</b>	<b>3,768,113</b>	<b>5,228,000</b>	<b>-33.3%</b>
Reserves	10,530,000	16,382,000	1,962,429	(5,852,000)	-35.7%
<b>Net Budget</b>	<b>60,000</b>	<b>684,000</b>	<b>5,730,542</b>	<b>(624,000)</b>	<b>-91.2%</b>

Toronto and Region Conservation Authority  
2024 Operating and Capital Levy  
(\$000s)

Service Area	Capital Levy				Operating	
	Durham	Peel	Toronto	York	Levy	Total
Watershed Studies and Strategies	\$ 98	\$ 622	\$ 274	\$ 227	\$ 454	\$ 1,675
Water Risk Management	342	2,520	14,049	1,971	1,078	19,960
Regional Biodiversity	508	4,910	1,802	1,251	133	8,604
Greenspace Securement and Management	18	1,694	64	177	600	2,553
Tourism and Recreation	99	1,058	2,094	264	1,730	5,245
Planning and Development Review	15	54	320	111	1,720	2,220
Education and Outreach		1,872	189	196	765	3,022
Sustainable Communities	106	3,670	1,226	389	-	5,391
Corporate Services	86	2,129	1,923	757	12,089	16,984
	<b>\$ 1,272</b>	<b>\$ 18,529</b>	<b>\$ 21,941</b>	<b>\$ 5,343</b>	<b>\$ 18,569</b>	<b>\$ 65,654</b>

Apportionment of 2024 General (Operating) Levy

	Matching Levy	Matching Non Levy	Tax Adujstment	Non CVA Levy	2024 General Levy	2023 General Levy	\$ Change over 2023	% Change over 2023
Township of Adjala-Tosorontio	\$ 25	\$ 1,087	\$ -	\$ -	\$ 1,112	\$ 1,078	\$ 34	3.2%
Regional Municipality of Durham	11,656	506,655	110,225	34,639	663,175	647,000	16,175	2.5%
City of Toronto	256,103	11,332,110	5,387	-	11,593,600	11,148,290	445,310	4.0%
Town of Mono	32	1,391	531	-	1,954	1,921	33	1.7%
Regional Municipality of Peel	43,415	1,887,134	89,823	147,595	2,167,967	2,104,821	63,146	3.0%
Regional Municipality of York	88,461	3,845,162	207,737	-	4,141,360	4,047,740	93,620	2.3%
	<b>\$ 399,692</b>	<b>\$ 17,573,539</b>	<b>\$ 413,703</b>	<b>\$ 182,234</b>	<b>\$ 18,569,168</b>	<b>\$ 17,950,850</b>	<b>\$ 618,318</b>	<b>3.4%</b>

**Toronto and Region Conservation Authority**  
**2024 Basis of Apportionment - Municipal Levy**  
(CVA in millions of \$)

Municipality	Current Value Assessment (CVA) \$ (millions)	% of Municipality in Jurisdiction	CVA in Jurisdiction \$ (millions)	Total Population	Population in Authoirty
Township of Adjala-Tosorontio	2,401	4%	96	9,172	367
Regional Municipality of Durham	54,421	84%	45,355	192,791	161,215
City of Toronto	996,510	100%	996,510	2,187,201	2,187,201
Town of Mono	2,479	5%	124	7,387	369
Regional Municipality of Peel	377,435	46%	168,931	1,046,228	485,046
Regional Municipality of York	379,873	90%	344,204	764,614	686,137
	1,813,119		1,555,220	4,207,393	3,520,335

**Analysis of Regional Municipalities**

**Regional Municipality of Durham**

Town of Ajax	23,981	86	20,624	94,410	81,193
City of Pickering	24,931	95	23,684	80,697	76,662
Uxbridge Township	5,509	19	1,047	17,684	3,360
	54,421		45,355	192,791	161,215

**Regional Municipality of Peel**

City of Brampton	130,294	63	82,085	422,304	266,052
Town of Caledon	24,027	55	13,218	59,542	32,748
City of Mississauga	223,114	33	73,628	564,382	186,246
	377,435		168,931	1,046,228	485,046

**Regional Municipality of York**

Town of Aurora	20,636	4	825	46,385	1,855
King Township	10,856	45	4,885	21,104	9,497
City of Markham	121,037	100	121,037	251,160	251,160
Town of Richmond Hill	76,770	99	76,002	149,309	147,816
City of Vaughan	134,575	100	134,575	260,082	260,082
Town of Whitchurch-Stouffville	15,999	43	6,880	36,574	15,727
	379,873		344,204	764,614	686,137

As provided by the Ministry of Natural Resources and Forestry

Toronto and Region Conservation Authority  
2024 Operating and Capital Budget - by object classification

	2024	2023	Unaudited 2023	\$ Change over 2023	% Change over 2023
	Budget	Budget	Actual	Budget	Budget
<b>Revenue</b>					
Municipal					
Operating levy	18,569,000	17,951,000	17,952,347	618,000	3.4%
Capital levy	85,128,000	89,722,000	63,439,264	(4,594,000)	-5.1%
Contract services	50,570,000	49,299,000	37,553,930	1,271,000	2.6%
Grants	2,943,000	877,000	264,093	2,066,000	235.6%
Provincial/Federal					
Provincial	4,166,000	5,357,000	4,375,703	(1,191,000)	-22.2%
Federal	12,381,000	11,596,000	12,854,175	785,000	6.8%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	27,035,000	24,236,000	22,246,259	2,799,000	11.5%
Contract services					
Compensation agreements	7,799,000	9,073,000	2,355,029	(1,274,000)	-14.0%
Corporate and other	17,461,000	7,580,000	6,076,254	9,881,000	130.4%
Rent and property interests	4,186,000	4,230,000	3,049,460	(44,000)	-1.0%
Fundraising					
Donations	64,000	816,000	84,744	(752,000)	-92.2%
Toronto and Region Conservation Foundation	1,737,000	3,907,000	3,194,472	(2,170,000)	-55.5%
Investment income	1,795,000	720,000	3,330,749	1,075,000	149.3%
Sundry	2,000	19,000	37,238	(17,000)	-89.5%
<b>Total Revenue</b>	<b>233,836,000</b>	<b>225,383,000</b>	<b>176,813,717</b>	<b>8,453,000</b>	<b>3.8%</b>
<b>Expenditures</b>					
Wages and benefits	96,655,000	88,344,000	79,620,692	8,311,000	9.4%
Contracted services	119,946,000	116,906,000	71,760,461	3,040,000	2.6%
Materials and supplies	24,662,000	28,097,000	21,437,033	(3,435,000)	-12.2%
Utilities	1,307,000	1,107,000	1,289,441	200,000	18.1%
Property taxes	802,000	792,000	476,353	10,000	1.3%
	<b>243,372,000</b>	<b>235,246,000</b>	<b>174,583,980</b>	<b>8,126,000</b>	<b>3.5%</b>
Internal Recoveries	(21,294,000)	(20,705,000)	(21,741,632)	(589,000)	2.8%
Internal Charges	23,451,000	27,215,000	21,770,387	(3,764,000)	-13.8%
<b>Total Expenditures</b>	<b>245,529,000</b>	<b>241,756,000</b>	<b>174,612,735</b>	<b>3,773,000</b>	<b>1.6%</b>
<b>Net Surplus (Deficit)</b>	<b>(11,693,000)</b>	<b>(16,373,000)</b>	<b>2,200,982</b>	<b>4,680,000</b>	<b>-28.6%</b>
Reserves	11,693,000	16,382,000	2,047,317	-	0.0%
<b>Net Budget</b>	<b>0</b>	<b>9,000</b>	<b>4,248,299</b>	<b>4,680,000</b>	<b>52000.0%</b>

Toronto and Region Conservation Authority  
2024 Operating and Capital Budget - Watershed Studies and Strategies - by object classification

	2024	2023	Unaudited 2023	\$ Change over 2023	% Change over 2023
	Budget	Budget	Actual	Budget	Budget
<b>Revenue</b>					
Municipal					
Operating levy	454,000	445,000	445,000	9,000	2.0%
Capital levy	1,593,000	1,481,000	1,108,824	112,000	7.6%
Contract services	65,000	71,000	70,985	(6,000)	-8.5%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	60,000	227,000	31,649	(167,000)	-73.6%
Federal grants	337,000	278,000	225,703	59,000	21.2%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	-	-	-	0.0%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	95,000	-	(17,290)	95,000	0.0%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
<b>Total Revenue</b>	<b>2,604,000</b>	<b>2,502,000</b>	<b>1,864,871</b>	<b>102,000</b>	<b>4.1%</b>
<b>Expenditures</b>					
Wages and benefits	1,898,000	1,560,000	1,690,007	338,000	21.7%
Contracted services	426,000	524,000	75,212	(98,000)	-18.7%
Materials and supplies	79,000	39,000	17,303	40,000	102.6%
Utilities	-	-	-	-	0.0%
Property taxes	-	-	-	-	0.0%
	<b>2,403,000</b>	<b>2,123,000</b>	<b>1,782,522</b>	<b>280,000</b>	<b>13.2%</b>
Internal Recoveries	(30,000)	-	-	(30,000)	0.0%
Internal Charges	231,000	381,000	83,023	(150,000)	-39.4%
<b>Total Expenditures</b>	<b>2,604,000</b>	<b>2,504,000</b>	<b>1,865,545</b>	<b>100,000</b>	<b>4.0%</b>
<b>Net Surplus (Deficit)</b>	<b>-</b>	<b>(2,000)</b>	<b>(674)</b>	<b>2,000</b>	<b>-100.0%</b>
Reserves	-	-	-	-	0.0%
<b>Net Budget</b>	<b>-</b>	<b>(2,000)</b>	<b>(674)</b>	<b>2,000</b>	<b>-100.0%</b>

Toronto and Region Conservation Authority  
2024 Operating and Capital Budget - Water Risk Management - by object classification

	2024	2023	Unaudited 2023	\$ Change over 2023	% Change over 2023
	Budget	Budget	Actual	Budget	Budget
<b>Revenue</b>					
Municipal					
Operating levy	1,078,000	1,056,000	1,056,000	22,000	2.1%
Capital levy	28,971,000	31,904,000	20,345,836	(2,933,000)	-9.2%
Contract services	32,322,000	34,202,000	28,031,597	(1,880,000)	-5.5%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	1,268,000	2,070,000	1,791,683	(802,000)	-38.7%
Federal grants	185,000	6,245,000	4,671,777	(6,060,000)	-97.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	52,000	110,000	65,817	(58,000)	-52.7%
Contract services					
Compensation agreements	31,000	48,000	14,876	(17,000)	-35.4%
Corporate and other	8,104,000	907,000	1,021,887	7,197,000	793.5%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
<b>Total Revenue</b>	<b>72,011,000</b>	<b>76,542,000</b>	<b>56,999,473</b>	<b>(4,531,000)</b>	<b>-5.9%</b>
<b>Expenditures</b>					
Wages and benefits	15,992,000	15,572,000	13,246,123	420,000	2.7%
Contracted services	40,859,000	40,505,000	27,884,140	354,000	0.9%
Materials and supplies	9,832,000	15,234,000	9,893,751	(5,402,000)	-35.5%
Utilities	28,000	33,000	28,402	(5,000)	-15.2%
Property taxes	-	-	-	-	0.0%
	<b>66,711,000</b>	<b>71,344,000</b>	<b>51,052,416</b>	<b>(4,633,000)</b>	<b>-6.5%</b>
Internal Recoveries	(283,000)	(728,000)	(988,520)	445,000	-61.1%
Internal Charges	5,874,000	5,852,000	7,014,337	22,000	0.4%
<b>Total Expenditures</b>	<b>72,302,000</b>	<b>76,468,000</b>	<b>57,078,233</b>	<b>(4,166,000)</b>	<b>-5.4%</b>
<b>Net Surplus (Deficit)</b>	<b>(291,000)</b>	<b>74,000</b>	<b>(78,760)</b>	<b>(365,000)</b>	<b>-493.2%</b>
Reserves	-	-	-	-	0.0%
<b>Net Budget</b>	<b>(291,000)</b>	<b>74,000</b>	<b>(78,760)</b>	<b>(365,000)</b>	<b>-493.2%</b>

Toronto and Region Conservation Authority  
2024 Operating and Capital Budget - Regional Biodiversity - by object classification

	2024	2023	Unaudited 2023	\$ Change over 2023	% Change over 2023
	Budget	Budget	Actual	Budget	Budget
<b>Revenue</b>					
Municipal					
Operating levy	133,000	130,000	130,000	3,000	2.3%
Capital levy	9,492,000	10,743,000	9,657,164	(1,251,000)	-11.6%
Contract services	11,558,000	8,834,000	4,826,979	2,724,000	30.8%
Grants	2,255,000	166,000	109,601	2,089,000	1258.4%
Provincial/Federal					
Provincial grants	370,000	447,000	1,173,145	(77,000)	-17.2%
Federal grants	3,582,000	1,461,000	2,039,182	2,121,000	145.2%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	46,000	43,000	15,254	3,000	7.0%
Contract services					
Compensation agreements	7,579,000	8,810,000	2,222,384	(1,231,000)	-14.0%
Corporate and other	6,409,000	3,080,000	2,956,782	3,329,000	108.1%
Rent and property interests	30,000	24,000	32,250	6,000	25.0%
Fundraising					
Donations	2,000	-	-	2,000	0.0%
Toronto and Region Conservation Foundation	260,000	295,000	31,727	(35,000)	-11.9%
Investment income	-	-	3,523	-	0.0%
Sundry	-	-	-	-	0.0%
<b>Total Revenue</b>	<b>41,716,000</b>	<b>34,033,000</b>	<b>23,197,991</b>	<b>7,683,000</b>	<b>22.6%</b>
<b>Expenditures</b>					
Wages and benefits	17,946,000	14,150,000	11,224,836	3,796,000	26.8%
Contracted services	14,416,000	12,317,000	6,060,192	2,099,000	17.0%
Materials and supplies	5,147,000	2,846,000	2,643,461	2,301,000	80.9%
Utilities	5,000	4,000	8,071	1,000	25.0%
Property taxes	-	-	-	-	0.0%
	<b>37,514,000</b>	<b>29,317,000</b>	<b>19,936,560</b>	<b>8,197,000</b>	<b>28.0%</b>
Internal Recoveries	(7,413,000)	(6,904,000)	(3,431,880)	(509,000)	7.4%
Internal Charges	11,160,000	11,605,000	6,639,506	(445,000)	-3.8%
<b>Total Expenditures</b>	<b>41,261,000</b>	<b>34,018,000</b>	<b>23,144,186</b>	<b>7,243,000</b>	<b>21.3%</b>
<b>Net Surplus (Deficit)</b>	<b>455,000</b>	<b>15,000</b>	<b>53,805</b>	<b>440,000</b>	<b>2933.3%</b>
Reserves	-	-	-	-	0.0%
<b>Net Budget</b>	<b>455,000</b>	<b>15,000</b>	<b>53,805</b>	<b>440,000</b>	<b>2933.3%</b>



Toronto and Region Conservation Authority  
2024 Operating and Capital Budget - Greenspace Securement and Management - by object classification

	2024	2023	Unaudited 2023	\$ Change over 2023	% Change over 2023
	Budget	Budget	Actual	Budget	Budget
<b>Revenue</b>					
Municipal					
Operating levy	600,000	555,000	555,000	45,000	8.1%
Capital levy	3,318,000	5,667,000	4,302,883	(2,349,000)	-41.5%
Contract services	999,000	1,012,000	911,757	(13,000)	-1.3%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	-	-	29,806	-	0.0%
Federal grants	4,726,000	242,000	67,081	4,484,000	1852.9%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	-	11,060	-	0.0%
Contract services					
Compensation agreements	99,000	69,000	51,250	30,000	43.5%
Corporate and other	1,220,000	2,367,000	650,777	(1,147,000)	-48.5%
Rent and property interests	3,546,000	3,682,000	2,323,213	(136,000)	-3.7%
Fundraising					
Donations	-	100,000	-	(100,000)	-100.0%
Toronto and Region Conservation Foundation	629,000	2,279,000	1,515,014	(1,650,000)	-72.4%
Investment income	-	-	(78,921)	-	0.0%
Sundry	-	5,000	-	(5,000)	-100.0%
<b>Total Revenue</b>	<b>15,137,000</b>	<b>15,978,000</b>	<b>10,338,920</b>	<b>(841,000)</b>	<b>-5.3%</b>
<b>Expenditures</b>					
Wages and benefits	3,503,000	3,352,000	2,670,181	151,000	4.5%
Contracted services	9,088,000	7,320,000	4,186,887	1,768,000	24.2%
Materials and supplies	285,000	1,624,000	282,023	(1,339,000)	-82.5%
Utilities	96,000	74,000	151,812	22,000	29.7%
Property taxes	797,000	776,000	470,796	21,000	2.7%
	<b>13,769,000</b>	<b>13,146,000</b>	<b>7,761,699</b>	<b>623,000</b>	<b>4.7%</b>
Internal Recoveries	(450,000)	(257,000)	(183,825)	(193,000)	75.1%
Internal Charges	1,482,000	2,604,000	1,706,933	(1,122,000)	-43.1%
<b>Total Expenditures</b>	<b>14,801,000</b>	<b>15,493,000</b>	<b>9,284,807</b>	<b>(692,000)</b>	<b>-4.5%</b>
<b>Net Surplus (Deficit)</b>	<b>336,000</b>	<b>485,000</b>	<b>1,054,113</b>	<b>(149,000)</b>	<b>-30.7%</b>
Reserves	-	-	-	-	0.0%
<b>Net Budget</b>	<b>336,000</b>	<b>485,000</b>	<b>1,054,113</b>	<b>(149,000)</b>	<b>-30.7%</b>

Toronto and Region Conservation Authority  
2024 Operating and Capital Budget - Tourism and Recreation - by object classification

	2024	2023	Unaudited 2023	\$ Change over 2023	% Change over 2023
	Budget	Budget	Actual	Budget	Budget
<b>Revenue</b>					
Municipal					
Operating levy	1,730,000	1,500,000	1,500,000	230,000	15.3%
Capital levy	17,184,000	17,893,000	3,625,028	(709,000)	-4.0%
Contract services	2,793,000	2,794,000	1,705,701	(1,000)	0.0%
Grants	497,000	543,000	(79,240)	(46,000)	-8.5%
Provincial/Federal					
Provincial grants	263,000	239,000	116,613	24,000	10.0%
Federal grants	2,510,000	1,572,000	4,800,764	938,000	59.7%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	9,450,000	8,559,000	8,715,847	891,000	10.4%
Contract services					
Compensation agreements	33,000	70,000	36,725	(37,000)	-52.9%
Corporate and other	181,000	-	93,400	181,000	0.0%
Rent and property interests	566,000	485,000	620,174	81,000	16.7%
Fundraising					
Donations	-	-	283	-	0.0%
Toronto and Region Conservation Foundation	275,000	714,000	1,303,507	(439,000)	-61.5%
Investment income	-	-	(95)	-	0.0%
Sundry	-	-	-	-	0.0%
<b>Total Revenue</b>	<b>35,482,000</b>	<b>34,369,000</b>	<b>22,438,707</b>	<b>1,113,000</b>	<b>3.2%</b>
<b>Expenditures</b>					
Wages and benefits	10,802,000	10,972,000	10,122,922	(170,000)	-1.5%
Contracted services	21,167,000	20,105,000	8,611,341	1,062,000	5.3%
Materials and supplies	1,831,000	1,682,000	1,692,020	149,000	8.9%
Utilities	720,000	717,000	586,082	3,000	0.4%
Property taxes	-	11,000	98	(11,000)	-100.0%
	<b>34,520,000</b>	<b>33,487,000</b>	<b>21,012,463</b>	<b>1,033,000</b>	<b>3.1%</b>
Internal Recoveries	(111,000)	(1,941,000)	(73,490)	1,830,000	-94.3%
Internal Charges	2,623,000	3,135,000	1,883,936	(512,000)	-16.3%
<b>Total Expenditures</b>	<b>37,032,000</b>	<b>34,681,000</b>	<b>22,822,909</b>	<b>2,351,000</b>	<b>6.8%</b>
<b>Net Surplus (Deficit)</b>	<b>(1,550,000)</b>	<b>(312,000)</b>	<b>(384,202)</b>	<b>(1,238,000)</b>	<b>396.8%</b>
Reserves	1,164,000	-	84,888	-	0.0%
<b>Net Budget</b>	<b>(386,000)</b>	<b>(312,000)</b>	<b>(299,314)</b>	<b>(1,238,000)</b>	<b>396.8%</b>

Toronto and Region Conservation Authority  
2024 Operating and Capital Budget - Planning and Development Review - by object classification

	2024	2023	Unaudited 2023	\$ Change over 2023	% Change over 2023
	Budget	Budget	Actual	Budget	Budget
<b>Revenue</b>					
Municipal					
Operating levy	1,720,000	1,715,000	1,715,000	5,000	0.3%
Capital levy	745,000	704,000	458,577	41,000	5.8%
Contract services	1,532,000	1,633,000	1,465,342	(101,000)	-6.2%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	1,181,000	1,160,000	473,314	21,000	1.8%
Federal grants	-	-	2,921	-	0.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	11,302,000	9,872,000	9,140,423	1,430,000	14.5%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	190,000	166,000	204,308	24,000	14.5%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
<b>Total Revenue</b>	<b>16,670,000</b>	<b>15,250,000</b>	<b>13,459,885</b>	<b>1,420,000</b>	<b>9.3%</b>
<b>Expenditures</b>					
Wages and benefits	14,190,000	13,646,000	12,428,076	544,000	4.0%
Contracted services	1,636,000	1,335,000	1,038,843	301,000	22.5%
Materials and supplies	304,000	258,000	472,544	46,000	17.8%
Utilities	-	-	-	-	0.0%
Property taxes	-	-	-	-	0.0%
	<b>16,130,000</b>	<b>15,239,000</b>	<b>13,939,463</b>	<b>891,000</b>	<b>5.8%</b>
Internal Recoveries	7,000	(7,000)	(48,878)	14,000	-200.0%
Internal Charges	169,000	390,000	314,806	(221,000)	-56.7%
<b>Total Expenditures</b>	<b>16,306,000</b>	<b>15,622,000</b>	<b>14,205,391</b>	<b>684,000</b>	<b>4.4%</b>
<b>Net Surplus (Deficit)</b>	<b>364,000</b>	<b>(372,000)</b>	<b>(745,506)</b>	<b>736,000</b>	<b>-197.8%</b>
Reserves	-	-	-	-	0.0%
<b>Net Budget</b>	<b>364,000</b>	<b>(372,000)</b>	<b>(745,506)</b>	<b>736,000</b>	<b>-197.8%</b>

Toronto and Region Conservation Authority  
2024 Operating and Capital Budget - Education and Outreach - by object classification

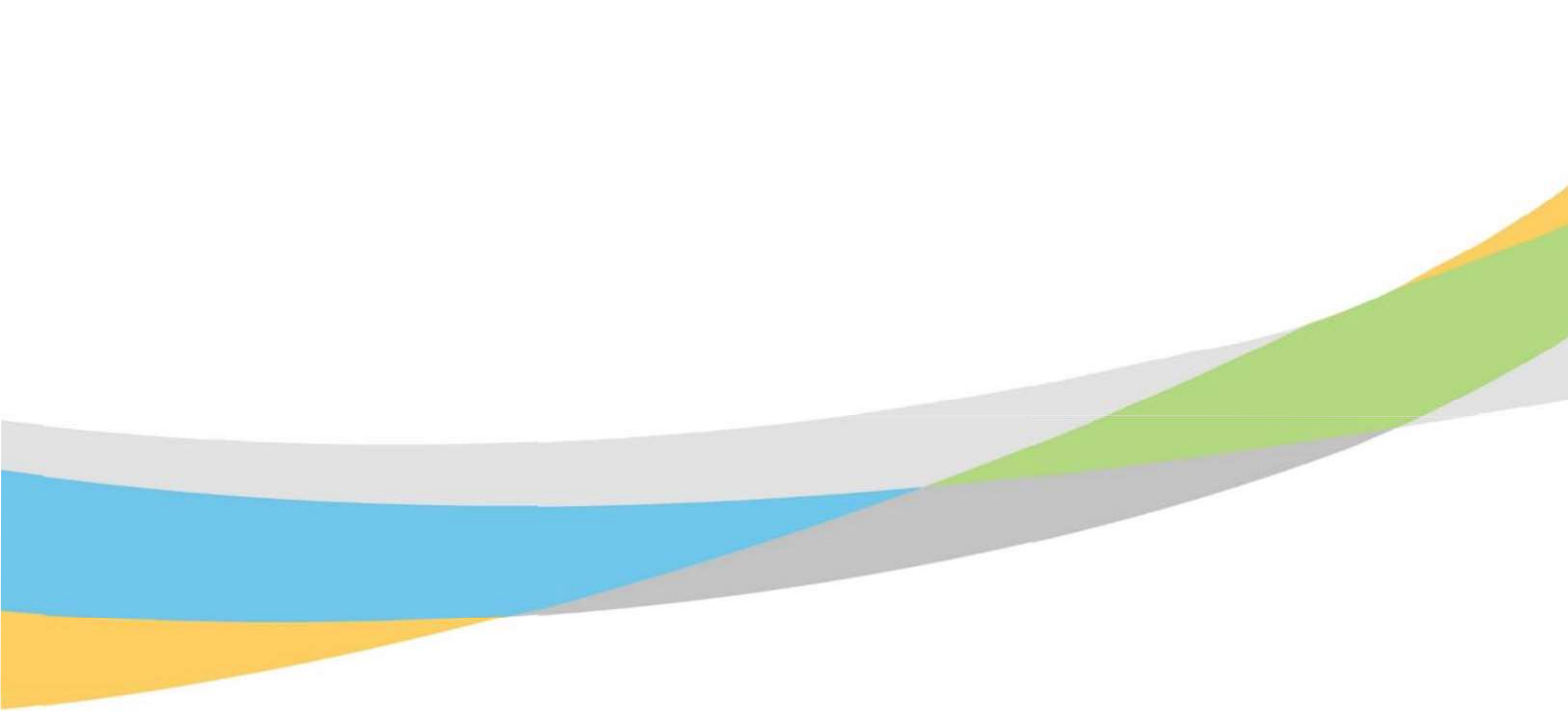
	2024	2023	Unaudited 2023	\$ Change over 2023	% Change over 2023
	Budget	Budget	Actual	Budget	Budget
<b>Revenue</b>					
Municipal					
Operating levy	765,000	750,000	750,000	15,000	2.0%
Capital levy	5,418,000	5,279,000	2,074,894	139,000	2.6%
Contract services	441,000	297,000	192,501	144,000	48.5%
Grants	122,000	102,000	135,429	20,000	19.6%
Provincial/Federal					
Provincial grants	859,000	1,084,000	700,535	(225,000)	-20.8%
Federal grants	627,000	1,215,000	678,152	(588,000)	-48.4%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	5,670,000	5,261,000	3,922,365	409,000	7.8%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	77,000	139,000	103,656	(62,000)	-44.6%
Rent and property interests	26,000	21,000	37,680	5,000	23.8%
Fundraising					
Donations	-	10,000	295	(10,000)	-100.0%
Toronto and Region Conservation Foundation	297,000	163,000	126,480	134,000	82.2%
Investment income	-	-	6,204	-	0.0%
Sundry	-	-	-	-	0.0%
<b>Total Revenue</b>	<b>14,302,000</b>	<b>14,321,000</b>	<b>8,728,191</b>	<b>(19,000)</b>	<b>-0.1%</b>
<b>Expenditures</b>					
Wages and benefits	9,535,000	8,780,000	8,039,771	755,000	8.6%
Contracted services	4,115,000	4,476,000	1,387,142	(361,000)	-8.1%
Materials and supplies	930,000	740,000	652,885	190,000	25.7%
Utilities	213,000	218,000	200,353	(5,000)	-2.3%
Property taxes	-	-	-	-	0.0%
	<b>14,793,000</b>	<b>14,214,000</b>	<b>10,280,151</b>	<b>579,000</b>	<b>4.1%</b>
Internal Recoveries	(620,000)	(444,000)	(543,947)	(176,000)	39.6%
Internal Charges	673,000	1,076,000	609,763	(403,000)	-37.5%
<b>Total Expenditures</b>	<b>14,846,000</b>	<b>14,846,000</b>	<b>10,345,967</b>	<b>-</b>	<b>0.0%</b>
<b>Net Surplus (Deficit)</b>	<b>(544,000)</b>	<b>(525,000)</b>	<b>(1,617,776)</b>	<b>(19,000)</b>	<b>3.6%</b>
Reserves	-	-	-	-	0.0%
<b>Net Budget</b>	<b>(544,000)</b>	<b>(525,000)</b>	<b>(1,617,776)</b>	<b>(19,000)</b>	<b>3.6%</b>

Toronto and Region Conservation Authority  
2024 Operating and Capital Budget - Sustainable Communities - by object classification

	2024	2023	Unaudited 2023	\$ Change over 2023	% Change over 2023
	Budget	Budget	Actual	Budget	Budget
<b>Revenue</b>					
Municipal					
Operating levy	-	-	-	-	0.0%
Capital levy	7,737,000	7,690,000	5,436,758	47,000	0.6%
Contract services	860,000	458,000	338,761	402,000	87.8%
Grants	53,000	51,000	88,304	2,000	3.9%
Provincial/Federal					
Provincial grants	114,000	80,000	9,266	34,000	42.5%
Federal grants	413,000	229,000	314,073	184,000	80.3%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	478,000	345,000	326,159	133,000	38.6%
Contract services					
Compensation agreements	57,000	77,000	29,794	(20,000)	-26.0%
Corporate and other	1,085,000	895,000	855,185	190,000	21.2%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	62,000	706,000	83,844	(644,000)	-91.2%
Toronto and Region Conservation Foundation	10,000	155,000	217,745	(145,000)	-93.5%
Investment income	-	-	3,523	-	0.0%
Sundry	-	12,000	-	(12,000)	-100.0%
<b>Total Revenue</b>	<b>10,869,000</b>	<b>10,698,000</b>	<b>7,703,412</b>	<b>171,000</b>	<b>1.6%</b>
<b>Expenditures</b>					
Wages and benefits	6,607,000	6,184,000	5,821,428	423,000	6.8%
Contracted services	3,327,000	3,170,000	840,411	157,000	5.0%
Materials and supplies	256,000	290,000	216,292	(34,000)	-11.7%
Utilities	-	-	-	-	0.0%
Property taxes	-	-	-	-	0.0%
	<b>10,190,000</b>	<b>9,644,000</b>	<b>6,878,131</b>	<b>546,000</b>	<b>5.7%</b>
Internal Recoveries	(242,000)	(187,000)	(387,310)	(55,000)	29.4%
Internal Charges	922,000	1,277,000	1,060,720	(355,000)	-27.8%
<b>Total Expenditures</b>	<b>10,870,000</b>	<b>10,734,000</b>	<b>7,551,541</b>	<b>136,000</b>	<b>1.3%</b>
<b>Net Surplus (Deficit)</b>	<b>(1,000)</b>	<b>(36,000)</b>	<b>151,871</b>	<b>35,000</b>	<b>-97.2%</b>
Reserves	-	-	-	-	0.0%
<b>Net Budget</b>	<b>(1,000)</b>	<b>(36,000)</b>	<b>151,871</b>	<b>35,000</b>	<b>-97.2%</b>

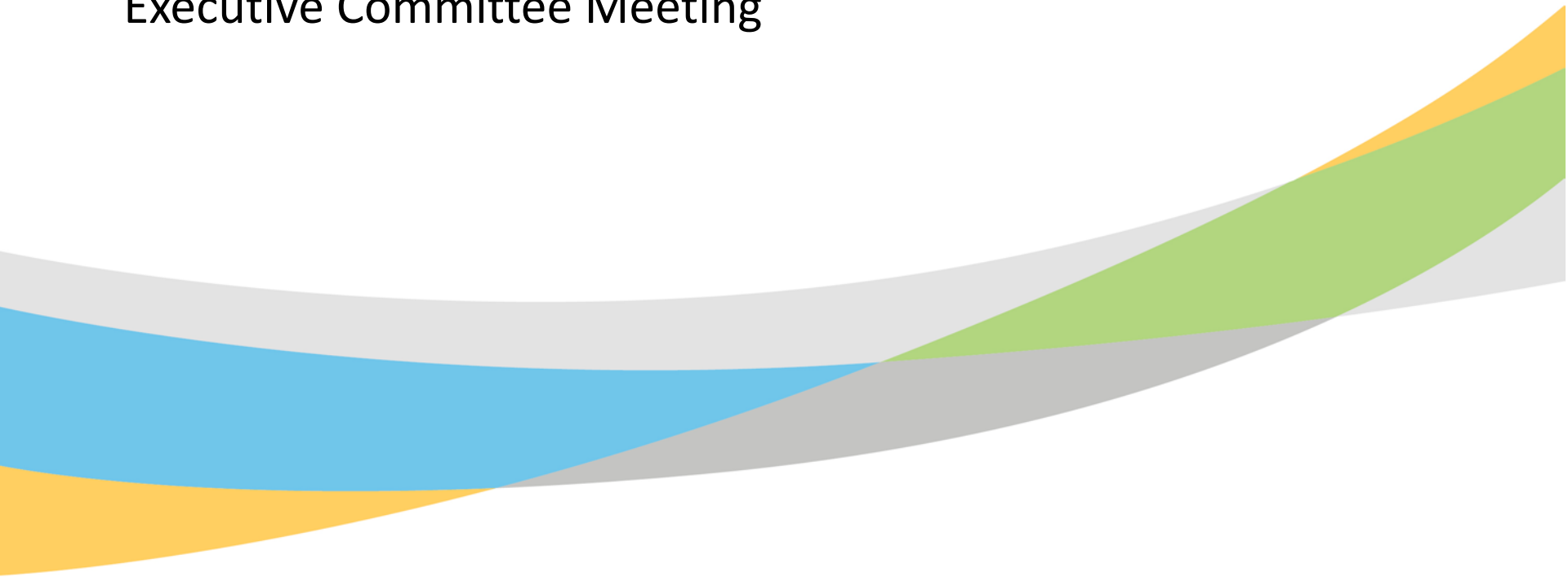
Toronto and Region Conservation Authority  
2024 Operating and Capital Budget - Corporate Services - by object classification

	2024	2023	Unaudited 2023	\$ Change over 2023	% Change over 2023
	Budget	Budget	Actual	Budget	Budget
<b>Revenue</b>					
Municipal					
Operating levy	12,089,000	11,800,000	11,801,347	289,000	2.4%
Capital levy	10,670,000	8,362,000	16,429,299	2,308,000	27.6%
Contract services	1,000	-	10,308	1,000	0.0%
Grants	15,000	15,000	10,000	-	0.0%
Provincial/Federal					
Provincial grants	50,000	50,000	49,692	-	0.0%
Federal grants	-	353,000	54,522	(353,000)	-100.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	36,000	46,000	49,335	(10,000)	-21.7%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	100,000	26,000	207,549	74,000	284.6%
Rent and property interests	18,000	18,000	36,144	-	0.0%
Fundraising					
Donations	-	-	322	-	0.0%
Toronto and Region Conservation Foundation	266,000	301,000	-	(35,000)	-11.6%
Investment income	1,795,000	720,000	3,396,514	1,075,000	149.3%
Sundry	2,000	2,000	37,238	-	0.0%
<b>Total Revenue</b>	<b>25,042,000</b>	<b>21,693,000</b>	<b>32,082,270</b>	<b>3,349,000</b>	<b>15.4%</b>
<b>Expenditures</b>					
Wages and benefits	16,183,000	14,127,000	14,377,349	2,056,000	14.6%
Contracted services	24,913,000	27,154,000	21,676,293	(2,241,000)	-8.3%
Materials and supplies	5,998,000	5,384,000	5,566,754	614,000	11.4%
Utilities	246,000	62,000	314,720	184,000	296.8%
Property taxes	6,000	5,000	5,458	1,000	20.0%
	<b>47,346,000</b>	<b>46,732,000</b>	<b>41,940,574</b>	<b>614,000</b>	<b>1.3%</b>
Internal Recoveries	(12,150,000)	(10,237,000)	(16,083,781)	(1,913,000)	18.7%
Internal Charges	317,000	895,000	2,457,363	(578,000)	-64.6%
<b>Total Expenditures</b>	<b>35,513,000</b>	<b>37,390,000</b>	<b>28,314,156</b>	<b>(1,877,000)</b>	<b>-5.0%</b>
<b>Net Surplus (Deficit)</b>	<b>(10,471,000)</b>	<b>(15,697,000)</b>	<b>3,768,114</b>	<b>5,226,000</b>	<b>-33.3%</b>
Reserves	10,530,000	16,382,000	1,962,429	-	0.0%
<b>Net Budget</b>	<b>59,000</b>	<b>685,000</b>	<b>5,730,543</b>	<b>5,226,000</b>	<b>762.9%</b>



# 2024 TRCA Final Budget Overview

Executive Committee Meeting



April 5, 2024



# 2024 Municipal Levy

Municipality	2023 Municipally Approved Levy (000s of \$)
Adjala-Tosorontio	\$1,112
Durham	\$1,935,171
Mono	\$1,954
Peel	\$20,697,800
Toronto	\$33,537,153
York	\$9,481,356
<b>Total</b>	<b>\$65,654,546</b>

# 2024 Operating Revenues

**Authority Generated = \$31.3M**

**Operating Levy = \$18.6M**

**Fee for Service & Funding & Grants = \$4.1M**

**Federal/Provincial = \$3.4M**

**Total = \$57.3M**

# 2024 Capital Revenues

**Capital Levy = \$85.1M**

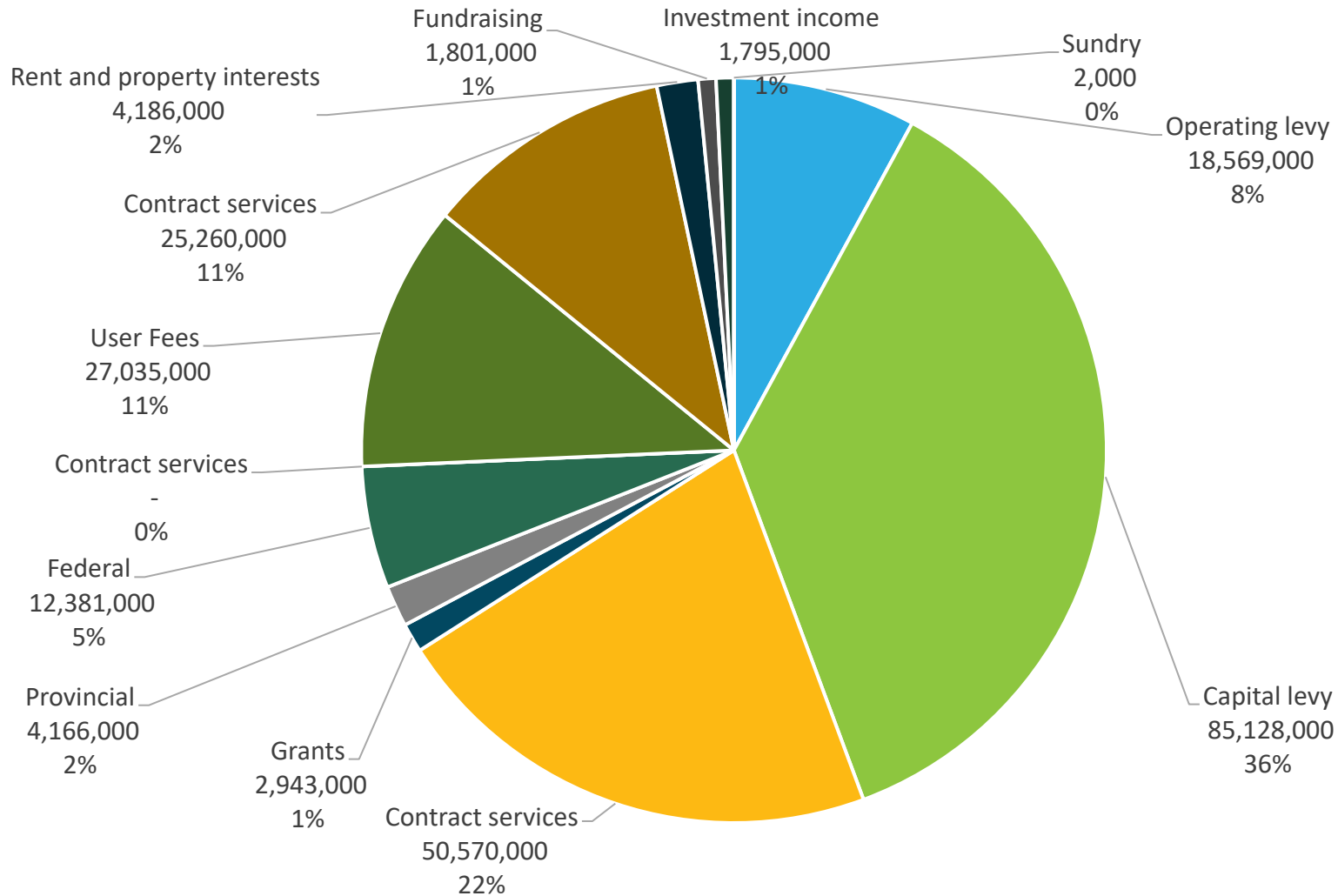
**Fee for Service & Funding and Grants = \$75.1M**

**Authority Generated = \$3.2M**

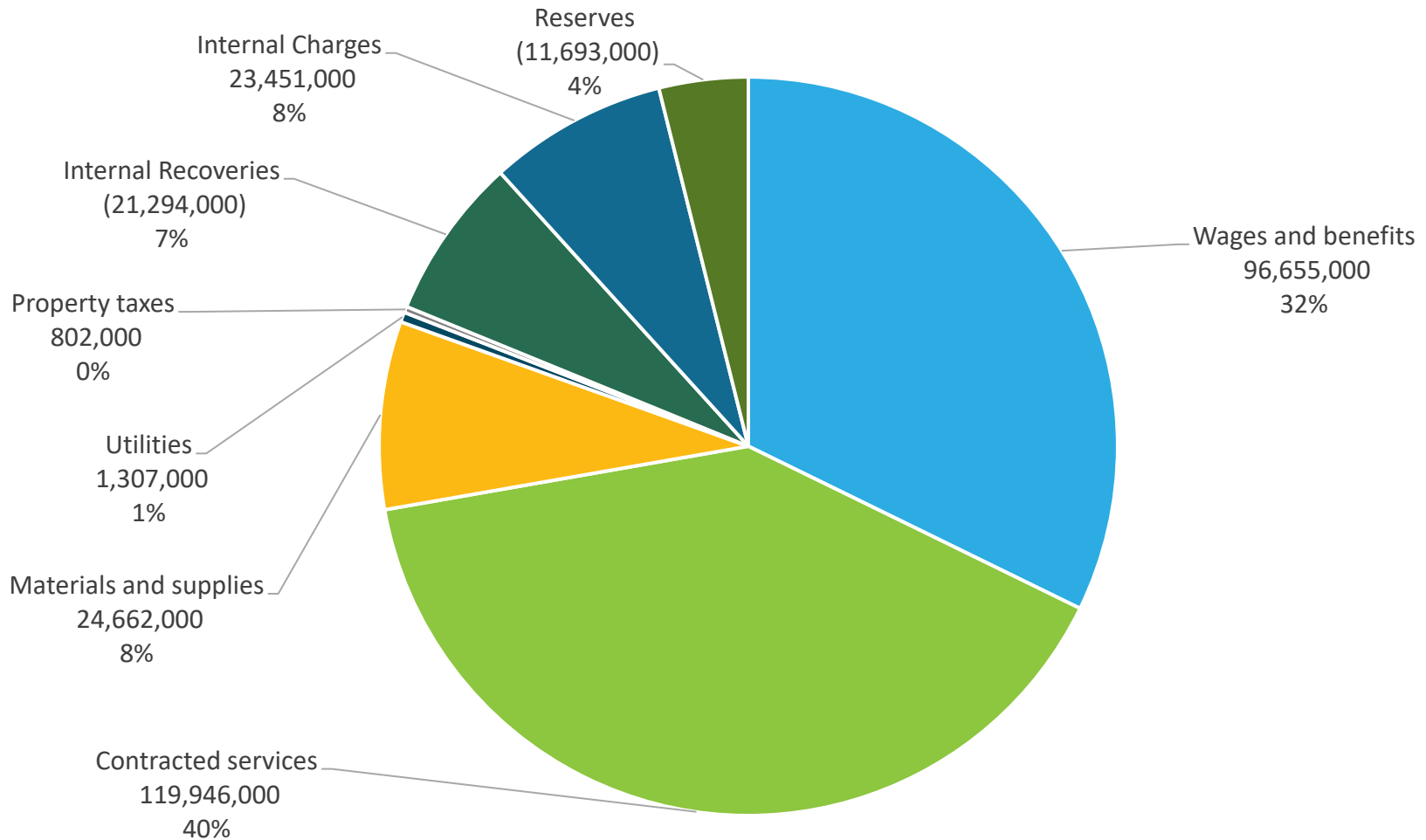
**Federal/Provincial = \$13.1M**

**Total = \$176.5M**

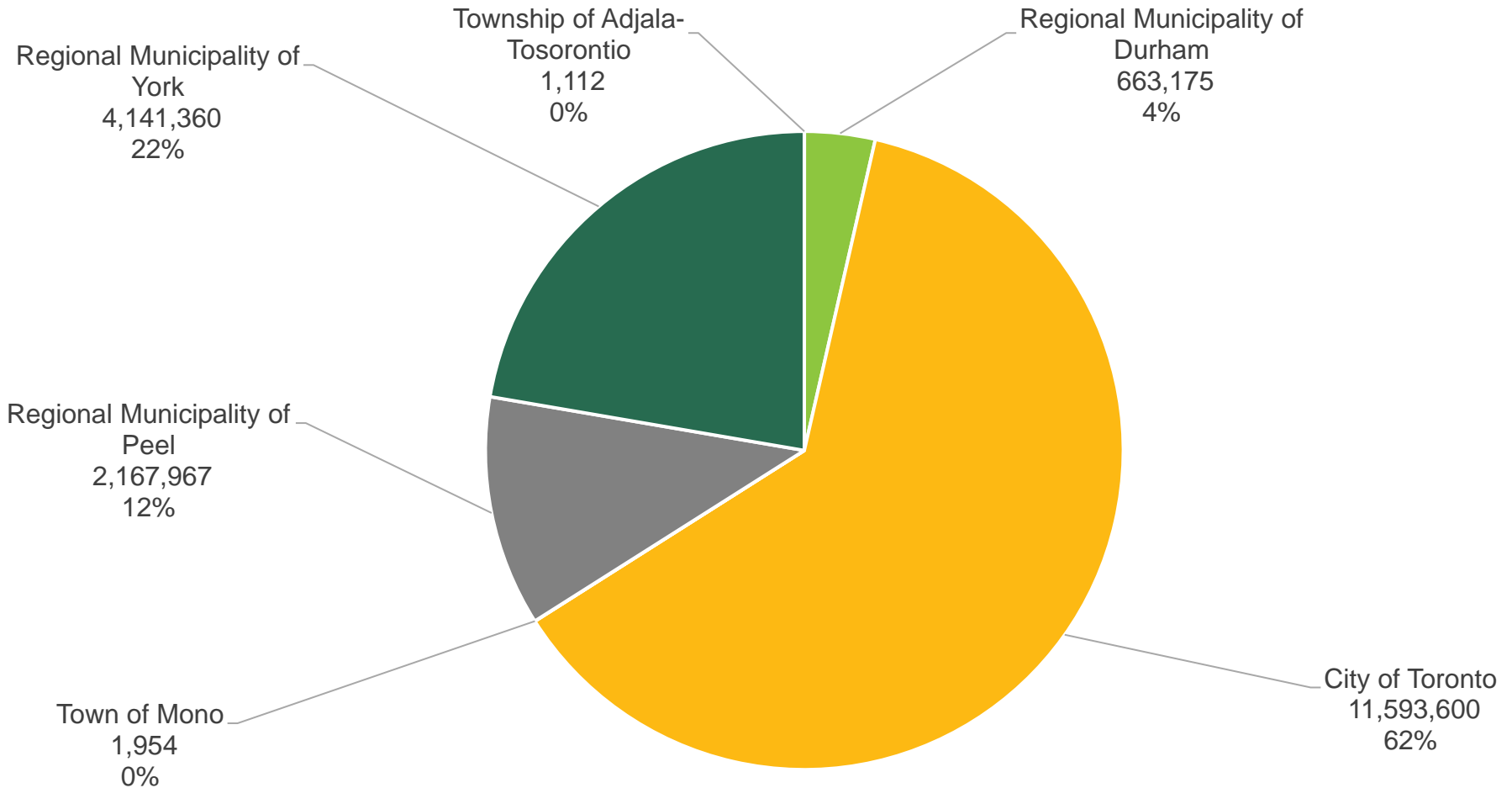
# 2024 Revenue by Type \$233.8M



# 2024 Expenditures by Type \$233.8M



# 2024 Municipal Operating Levy (\$18.5 M)



# Organization by Service Area



**Watershed  
Studies and  
Strategies**



**Water Risk  
Management**



**Regional  
Biodiversity**



**Greenspace  
Securement  
and  
Management**



**Tourism and  
Recreation**



**Planning and  
Development  
Review**



**Education and  
Outreach**



**Sustainable  
Communities**

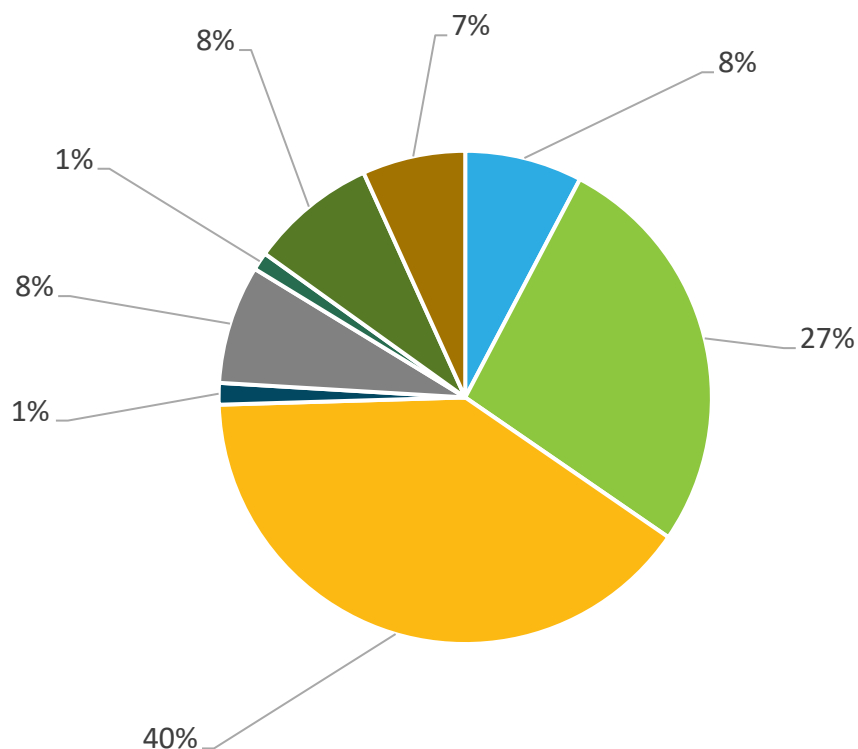


**Corporate  
Services**

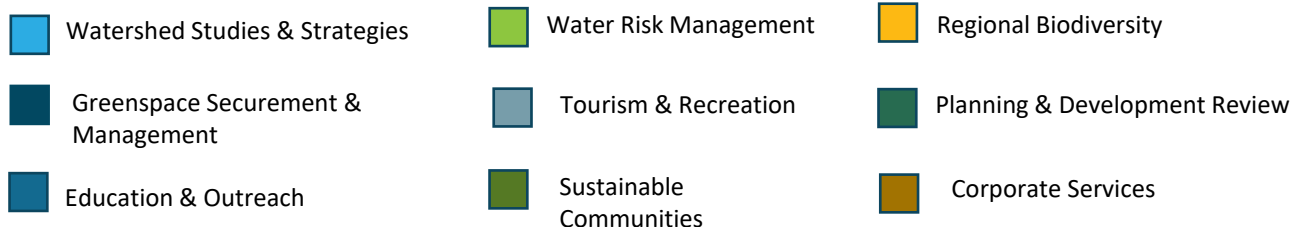
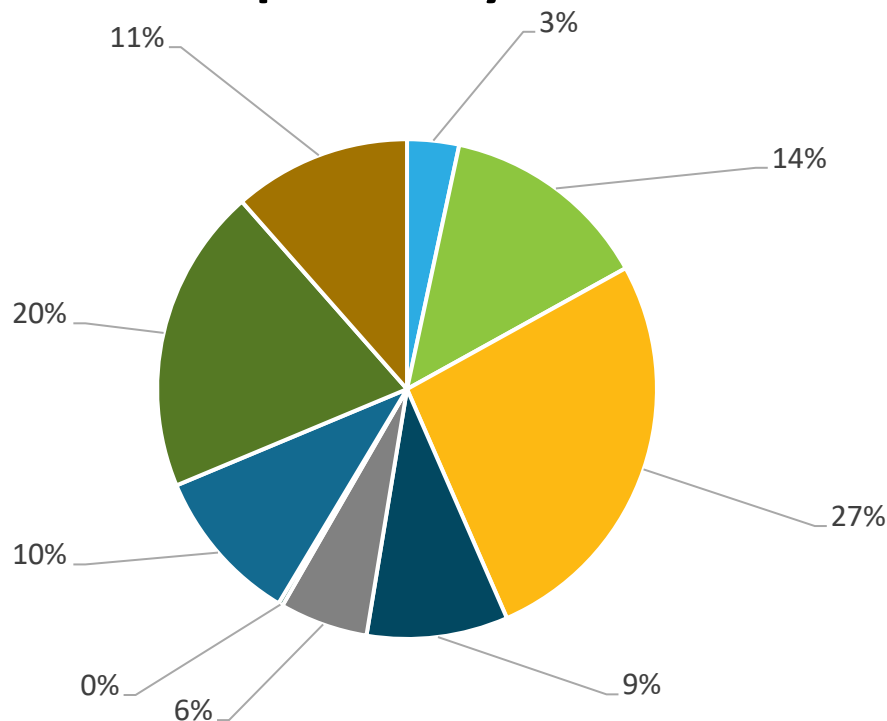
- We organize our business streams according to Service Areas
- This ensures TRCA's financial planning remains **comparable and consistent** over time

# 2024 Municipal Capital Levy by Region

## Durham Capital Levy



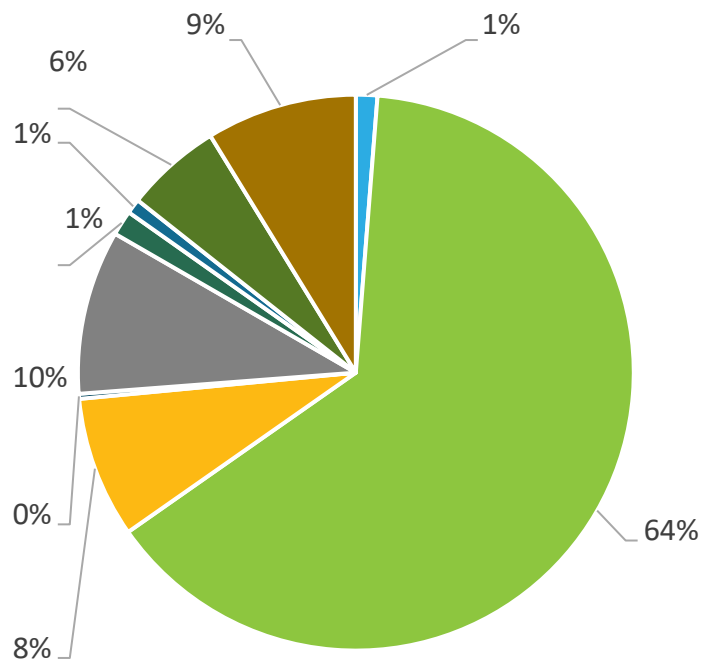
## Peel Capital Levy



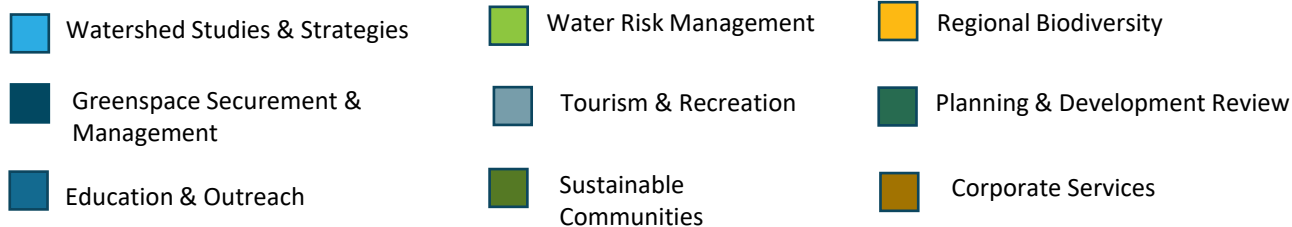
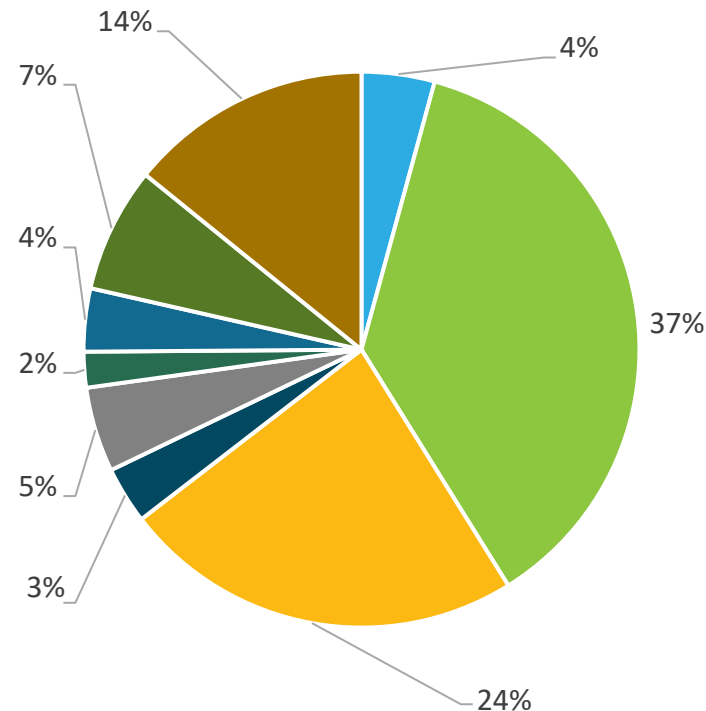


# 2024 Municipal Capital Levy by Region

## Toronto Capital Levy



## York Capital Levy





[www.trca.ca](http://www.trca.ca)

### Section I – Items for Board of Directors Action

**TO:** Chair and Members of the Executive Committee  
Friday, April 5, 2024 Meeting

**FROM:** Darryl Gray, Director, Education and Training  
  
On behalf of Strategic Business Planning and Performance

**RE:** **2024 UNFUNDED PRIORITIES**

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#### KEY ISSUE

Approval of Toronto and Region Conservation Authority's (TRCA) 2024 Unfunded Priorities List.

#### RECOMMENDATION:

**THAT the 2024 Unfunded Priorities list, and all projects and programs therein, be adopted and be communicated to TRCA's partner municipalities and senior levels of government;**

**THAT staff report back to the Board of Directors if amendments to the 2024 Unfunded Priorities are required.**

#### BACKGROUND

TRCA's Unfunded Priorities List is a budget document outlining specific funding pressures for projects, programs or services that are not currently allocated for within TRCA's existing budget. This may include an increase in service level, , capital projects or infrastructure funding, additional staffing, or new programs or modifications that are not part of the base existing budget from the previous year. This work is informed by asset management planning, studies conducted by TRCA staff, and through input and advice of our partners and stakeholders.

The Unfunded Priority List is prepared by staff in coordination with divisional directors and managed by the Strategic Business Planning and Performance (SBPP) Business Unit. The procedure for amending a project or program to the list of unfunded priorities is outlined in TRCA policy SPP No. CS-6.03 and may include requests from partner municipalities, other levels of government or TRCA staff.

#### RATIONALE

Through a consultative process, the SBPP team coordinated updates for the 2024 Unfunded Priorities List with key internal TRCA staff and have prioritized initiatives according to the evaluation matrix which was developed in consultation with partner municipalities. Prioritized initiatives have been placed into four equal groupings determined according to the distribution of the ranking values: A, B, C and D for TRCA's jurisdiction and are provided in Attachment 1: TRCA's 2024 List of Unfunded Priorities.

## Item 8.2

Additionally, Attachments 2-5 provides detailed lists broken down by regional or municipal funding partner.

The prioritization process arranges initiatives based on several categories including but not limited to: Alignment, Risk, Potential Other or Leveraged Funding and *Conservation Authorities Act* Classification. A selection of eleven (11) example Unfunded Priorities are highlighted below, demonstrating the breadth of need and service enhancement opportunities available across the jurisdiction. These example Unfunded Priorities are presented within three key categories of Physical Infrastructure, Social Infrastructure and Program or Service Investments.

### Physical Infrastructure Investments - Reducing Flood Risk

- *Pickering and Ajax Dyke Detailed Design*: The identification and execution of the preferred restoration alternatives (including complete dyke reconstruction) would result in an increased level of flood protection and meet all current engineering design criteria and standards. (Durham Region)
- *Claireville Dam Major Maintenance*: Funding upgrades to the wing wall and spillway would result in meeting current dam safety requirements and reduce and/or eliminate the potential for failure during extreme events. Investment includes design and construction to meet dam compliance. (Peel Region)
- *Black Creek Dam*: The replacement of a pipe with a notched weir to maintain flood attenuation capability will reduce maintenance costs and improve flood risk management. (City of Toronto)
- *Stouffville Dam Embankment Repair and Channel Major Maintenance*: Upgrades to the emergency spillway, geotechnical improvements and addressing the degrading channel lining will result in meeting dam safety guidelines and reducing community flood risk. (York Region)

### Social Infrastructure Investments - Enabling Vibrant, Vital Community Attractions

- *Claremont Nature Centre and Greenspace Infrastructure*: Infrastructure repair and upgrades to Claremont Nature Centre (substructure, services, shell, equipment), Maintenance Shop (services, shell, interiors) and Site Infrastructure within Claremont Forest and Wildlife Area. (Durham Region)
- *Trail Strategy Implementation*: New prioritized trail connections (as identified through the Trail Strategy for the Greater Toronto Region) will facilitate safe access to public greenspace and enhanced quality of life for residents and visitors. (Peel Region)

## Item 8.2

- *Black Creek Pioneer Village (to be renamed The Village at Black Creek Capital in May 2024) Funding & Physical Accessibility Requirements:* Funding would enable the development of a transformative new vision that melds the future of the City of Toronto with the vast and fulsome history of our communities. The multi-year capital investment plan includes state of good repair of the 40+ historic buildings, that will best position future development and anticipated programming on site. (City of Toronto)
- *Kortright Centre for Conservation:* Connecting to the municipal sanitary wastewater collection system (including a lift station and grinder pump) ensures dependable infrastructure replaces a 10+ year past life septic system. This investment supports high quality user experiences allowing us to maintain and expand educational programming at this facility. (York Region)

### Program and Service Investments - Actioning Meaningful Change

- *Improved Responsive, Real-Time Monitoring:* Hydrometric Network Expansions. Increased data coverage and enhanced forecasting abilities through converted and additional gauges. The result is no “missed” storms including more spatially localized micro-burst storm events which are anticipated at greater frequency under flashier climate change scenarios. This is an all-partner program investment requirement. (TRCA Jurisdiction-Wide)
- *Black Creek Pioneer Village Inclusive Programming and Equitable Access:* An investment to transform Black Creek into a full-time, welcoming and vibrant destination through increased operating times, enhanced exhibits and diversity-rich partner-driven stories, along with customized engagement to ensure residents, local communities and visitors enjoy memorable heritage, cultural and community experiences. (City of Toronto, Regionally-Significant)
- *Watershed Planning and Reporting (Timely Regional Knowledge):* Improved decision-making with more concurrent planning for all nine (9) watersheds and the Lake Ontario Shoreline. The goal to have all watershed plans updated on a 10-year cycle (versus 1 plan on a 3-year cycle) ensures the best watershed science is available to inform actions by a wide variety of stakeholders. This is an all-partner program investment option. (TRCA Jurisdiction-Wide)

### **Relationship to TRCA’s 2023-2034 Strategic Plan**

This report supports the following Pillar and Outcome set forth in TRCA’s 2023-2034 Strategic Plan:

#### **Pillar 4 Service Excellence:**

4.4 Transparent decision making and accountable results

### **FINANCIAL DETAILS**

The list of 2024 Unfunded Priorities has no 2024 budgetary impact. This list, in addition to new Board priorities, will help to inform the 2025 budget process. Furthermore, TRCA's Unfunded Priorities List, or individual priorities drawn from the Unfunded Priorities List will be communicated to senior levels of government through formal budget consultation processes as appropriate.

### **DETAILS OF WORK TO BE DONE**

TRCA's Unfunded Priority List will continue to evolve as new funding pressures arise and as studies and detailed designs for shovel-ready projects are advanced by staff and partners to inform more precise cost estimates. Revised iterations will be discussed among staff and approved by the Board annually. Maintenance of the Unfunded Priority List will enable a consistent and coordinated response to internal and external funding opportunities, which may arise at any time.

Throughout 2024 staff will liaise with TRCA's Board of Directors and partner municipalities to integrate priority projects into municipal budget submissions as appropriate. In addition, staff will liaise with relevant federal and provincial officials to discuss how such projects could be considered through existing, new or other funding or grant mechanisms. TRCA's Grant Centre will also seek opportunities to work with partners and TRCA divisions to apply for relevant grants and funding intakes.

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**Date: April 5, 2024**

**Attachments: 5**

Attachment 1: TRCA's 2024 List of Unfunded Priorities

Attachment 2: TRCA's 2024 List of Unfunded Priorities - Toronto

Attachment 3: TRCA's 2024 List of Unfunded Priorities - Peel

Attachment 4: TRCA's 2024 List of Unfunded Priorities - York

Attachment 5: TRCA's 2024 List of Unfunded Priorities - Durham

Attachment 1: TRCA's 2024 List of Unfunded Priorities

Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Palgrave Dam Major Maintenance	A	Y	Y	N	Peel	2	Development & Engineering Services	Palgrave Dam was originally constructed in the 1800's and was upgraded in the early 1980's. A recent Dam Safety Review determined that the dam required overtopping protection and improvements to the stop log system to meet current dam safety guidelines. Installation of stop log gantry will allow TRCA to draw down reservoir before extreme flood events to reduce the risk of overtopping.	1,000	100	450	450	-	-	-	-	-	-	-
Claireville Dam Major Maintenance (wing wall and spillway)	A	Y	Y	N	Peel / Toronto	2	Development & Engineering Services	A recent Dam Safety Review at Claireville Dam determined that the wing wall and spillway require upgrades to meet current dam safety requirement. The wing wall has settled and needs to be replaced. The spillway is too short to safely pass large floods and could fail during extreme events. Both components require extensive design and construction effort to bring this dam into compliance.	5,000	250	750	1,000	750	750	750	750	-	-	-
Claireville Dam Gate Maintenance Project	A	Y	Y	N	Peel / Toronto	2	Development & Engineering Services	Claireville Dam was constructed in 1963 and the dam gates require upgrades to be able to maintain operability. Gates require corrosion protection, motor upgrades, hoist system refurbishment, wire ropes and fan brakes.	2,250	-	-	-	225	2,025	-	-	-	-	-
Stouffville Dam Embankment Repair and Channel Major Maintenance	A	Y	Y	N	York	2	Development & Engineering Services	Stouffville Dam does not meet current dam safety guidelines. The dam requires upgrades to the emergency spillway to be able to pass extreme floods safely. Additionally, the embankment factor of safety is too low for expected ice and flood loading and therefore requires geotechnical improvements to meet dam safety guidelines. Additionally, the Stouffville Channel lining is degrading and sediment is beginning to accumulate reducing the capacity of the channel. This results in increased risk of flooding to the local community.	1,870	70	70	910	820	-	-	-	-	-	-
Legacy Dam Decommissioning - Glen Haffy Upper and Lower Dam Extension	A	Y	Y	N	Peel	2	Development & Engineering Services	TRCA owns two historical/legacy dams (Glen Haffy Extension Upper Dam, Glen Haffy Extension Lower Dam) that do not meet current dam safety requirements. Their age and construction make it impossible, both technically and financially, to upgrade the dams. Because of the risk posed by these structures, the dams should be removed.	1,800	250	400	400	400	350	-	-	-	-	-
Legacy Dam Decommissioning - Secord Dam and Osler Dam	A	Y	Y	N	Durham	2	Development & Engineering Services	TRCA owns two historical/legacy dams (Secord Dam, Osler Dam) that do not meet current dam safety requirements. Their age and construction make it impossible, both technically and financially, to upgrade the dams. Because of the risk posed by these structures, the dams should be removed.	2,400	500	500	700	700	-	-	-	-	-	-
Black Creek Dam Spillway Modification	A	Y	Y	N	Toronto	2	Development & Engineering Services	Black Creek dam was constructed in 1959. The dam was originally designed with a pipe discharge control. This pipe is prone to debris and sediment jamming. The pipe should be replaced with a notched weir to maintain flood attenuation capability with reduced maintenance costs.	1,150	-	-	150	1,000	-	-	-	-	-	-
Pickering and Ajax Dyke Detailed Design	A	Y	Y	N	Durham	2	Development & Engineering Services	Building on the results from the 2020 Pickering and Ajax Dyke Restoration EA, TRCA intends to undertake the detailed design process for the implementation of preferred restoration alternatives, which includes complete dyke reconstruction. Once completed the reconstructed dykes will provide an increased level of flood protection and meet all current engineering design criteria and standards.	600	300	300	-	-	-	-	-	-	-	-
Pickering Dyke Construction	A	Y	Y	N	Durham	2	Development & Engineering Services	Implementation of the preferred restoration plan for the Pickering Dyke. Implementation includes finalizing construction phasing and methodology, implementation of sediment and erosion control plan, further communication with affected residences, construction activities and site restoration.	10,000	-	-	-	-	5,000	5,000	-	-	-	-
Ajax Dyke Construction	A	Y	Y	N	Durham	2	Development & Engineering Services	Implementation of the preferred restoration plan for the Ajax Dyke. Implementation includes finalizing construction phasing and methodology, implementation of sediment and erosion control plan, further communication with affected residences, construction activities and site restoration.	5,100	500	-	-	-	2,300	2,300	-	-	-	-
Hydrometric Network Expansions - Infrastructure	A	Y	Y	N	All	2	Development & Engineering Services	TRCA operates a network of real-time and non-real-time hydrometric gauges. TRCA requires that the non-real-time gauges be converted to real-time as well as install flood warning gauges in flood vulnerable areas to increase the ability of TRCA to forecast and provide warning when flood conditions are present. Increasing the density of real-time gauges reduces the chance that smaller convective storms are "missed". Additionally, increased density of real-time hydrometric data will assist TRCA in maintaining the early warning flood warning system (FEWS) now under development.	470	70	100	100	100	100	-	-	-	-	-

Attachment 1: TRCA's 2024 List of Unfunded Priorities

Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Jane Wilson SPA Flood Protection Project	A	Y	N	N	Toronto	1	Development & Engineering Services	Initiate and complete the full cycle of projects to develop a implementable flood protection solution for the Jane Wilson Special Policy Area. Project will be multi phased consisting of a Feasibility Study to identify a list of feasible flood protection solutions, followed by a Environmental Assessment process which will include public consultation.	5,070	845	845	845	845	845	845	-	-	-	-
G. Ross Lord Dam Operations Optimization (process update)	B	Y	Y	N	Toronto	2	Development & Engineering Services	G. Ross Lord Dam was constructed in 1973 to protect a large developed area of mid-town Toronto. The dam gate operation rules were optimized for large, hurricane type of events similar to Hurricane Hazel. However, recent thunderstorm events have demonstrated that the gate operation rules are not utilizing available reservoir storage. Optimizing gate operations for thunderstorm events as well as large, region wide events will reduce the risk of flooding.	400	200	200	-	-	-	-	-	-	-	-
Woodbridge Channel Board of Trade Weir Removal	B	Y	Y	N	York	2	Development & Engineering Services	The Woodbridge Channel has two weirs that are public safety risks and fish barriers. The weirs should be removed to restore the function of the river and to reduce the chance of injury to the public.	1,400	100	1,300	-	-	-	-	-	-	-	-
Greenlands Acquisition Project	B	Y	Y	N	All	4	Corporate Services	TRCA has a legislated mandate to conserve, restore, develop and manage natural resources. TRCA will continue to acquire greenspace through the development process with a goal to protecting the watersheds and communities from flood risk while keeping pace with urbanization and population growth. The identified budget would enable TRCA to strategically acquire properties outside of the planning conveyance process on a proactive basis.	33,250	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325
Flood Forecasting and Warning Modernization	B	Y	Y	N	All	2	Development & Engineering Services	Flood Forecasting and Warning is a service TRCA provides for all regional and local municipalities. TRCA understands the importance of situational awareness when considering the potential magnitude of flood events and size of its jurisdiction. The development of a EOC dashboard will provide TRCA staff the ability to track and document staff location, flood response resources, and site specific flood conditions for a jurisdictional wide, coordinated, flood response. TRCA has initiated the development of our Next Generation Flood Forecasting and Warning System which is being built around the FEWS decision support system (DSS). Further investments will accelerate the system development providing additional monitoring and reporting capabilities which will further streamline TRCA's flood forecasting and warning program, and take advantage of modern real-time hydrology modelling.	580	58	185	172	45	20	20	20	20	20	20
Tommy Thompson Park Master Plan Implementation	B	Y	Y	N	Toronto	5	Restoration & Infrastructure	This project (Phase II) builds on what has already been accomplished, focusing on shoreline protection, habitat enhancement, infrastructure improvements, public engagement, and park operations. Implementation of Phase II is necessary to ensure that park ecosystems, infrastructure and operations are fully functional and resilient to the pressures that a growing city presents to the natural environment. This costing does not include estimates to address shoreline hazards on lands leased by MNRF to Ports Toronto.	17,200	1,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	1,500	700
Tommy Thompson Park Enhanced Park Operations	B	Y	Y	N	Toronto	5	Restoration & Infrastructure	Tommy Thompson Park is targeting 7 days per week operations and is seeing significantly increased park visitations due in part the park's increased profile as a result of increased media coverage. Additional funding will enhance TTP operations by allowing for a FT Coordinator, increased weekend presence, and the addition of trails maintenance.	2,992	40	253	271	289	308	327	346	366	386	406
Scarborough Waterfront Project (SWP) West Segment Shoreline Construction	B	Y	Y	N	Toronto	1	Restoration & Infrastructure	An Individual EA for the Scarborough Waterfront Project, completed by TRCA in partnership with the City of Toronto in 2019, will provide safe public access and an enjoyable waterfront experience, while protecting and enhancing the natural environment, along an 11-km stretch of shoreline between Bluffer's Park and East Point Park in Toronto. Design and implementation funding is required to continue to advance the work eastward along the shoreline.	69,000	10,000	10,000	10,000	10,000	5,000	5,000	5,000	5,000	5,000	4,000
SWP Central Segment Detailed Design	B	Y	Y	N	Toronto	1	Restoration & Infrastructure	An Individual EA for the Scarborough Waterfront Project, completed by TRCA in partnership with the City of Toronto in 2019, will provide safe public access and an enjoyable waterfront experience, while protecting and enhancing the natural environment, along an 11-km stretch of shoreline between Bluffer's Park and East Point Park in Toronto. Design and implementation funding is required to continue to advance the work eastward along the shoreline.	2,000	2,000	-	-	-	-	-	-	-	-	-
SWP Central Segment Construction	B	Y	Y	N	Toronto	1	Restoration & Infrastructure	An Individual EA for the Scarborough Waterfront Project, completed by TRCA in partnership with the City of Toronto in 2019, will provide safe public access and an enjoyable waterfront experience, while protecting and enhancing the natural environment, along an 11-km stretch of shoreline between Bluffer's Park and East Point Park in Toronto. Design and implementation funding is required to continue to advance the work eastward along the shoreline.	28,000	-	-	5,000	10,000	10,000	3,000	-	-	-	-



Attachment 1: TRCA's 2024 List of Unfunded Priorities

Potential Funding Type																						
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034			
SWP East Segment Detailed Design	B	Y	Y	N	Toronto	1	Restoration & Infrastructure	An Individual EA for the Scarborough Waterfront Project, completed by TRCA in partnership with the City of Toronto in 2019, will provide safe public access and an enjoyable waterfront experience, while protecting and enhancing the natural environment, along an 11-km stretch of shoreline between Bluffer's Park and East Point Park in Toronto. Design and implementation funding is required to continue to advance the work eastward along the shoreline.	4,000	-	-	-	2,000	2,000	-	-	-	-	-	-		
SWP East Segment Construction	B	Y	Y	N	Toronto	1	Restoration & Infrastructure	An Individual EA for the Scarborough Waterfront Project, completed by TRCA in partnership with the City of Toronto in 2019, will provide safe public access and an enjoyable waterfront experience, while protecting and enhancing the natural environment, along an 11-km stretch of shoreline between Bluffer's Park and East Point Park in Toronto. Design and implementation funding is required to continue to advance the work eastward along the shoreline.	72,000	-	-	-	-	-	10,000	20,000	20,000	20,000	2,000			
Milne Dam Embankment Upgrades	B	Y	Y	N	York	2	Development & Engineering Services	Milne Dam was built in 1968. A recent dam safety review determined that the dam could overtop during an extreme flood that could cause failure. The embankment requires overtopping protection to prevent erosion of the embankment during a flood.	1,350	-	-	-	-	-	-	-	540	810	-			
Targeted Flood Vulnerable Cluster Outreach	B	Y	N	N	All	2	Development & Engineering Services	TRCA's Flood Risk Public Awareness and Education Program was launched in 2018 and included two broad program areas; disseminate information on flood risk and current risk reduction initiatives to municipal partners, and to jointly deliver (together with municipal partners) risk information to flood vulnerable neighbourhoods. Initially the program targeted the highest ranked flood risk communities within each partner municipality. TRCA intends to expand the program through the development of digital flood risk materials for additional flood vulnerable areas including strategic social media campaigns and promotional mailing to promote contact-less flood risk packages.	60	-	-	60	-	-	-	-	-	-	-			
Toporowski Flood Mitigation and Stream Project	B	Y	Y	N	York	2	Restoration & Infrastructure	Implementation of action to mitigate flooding impacts caused by sedimentation and phragmites clogging up a tributary of the Rouge River and causing a flood risk. TRCA is working in partnership with Richmond Hill to design the preferred alternative which is likely to include reinstating approximately 900m of natural channel, stream and valley restoration, and invasive removal. Funds received to date are for the designs and currently no funds have been secured for implementation. Project cost is preliminary and subject to change based on the preferred alternative.	2,600	2,500	100	-	-	-	-	-	-	-	-			
KCC - Visitor Centre - Sanitary Waste Connection	B	Y	Y	Y	York	5	Conservation Parks & Lands	Current septic system is past end of life as per 2013 assessment report. Failure of system could cause site closures. The Visitor Centre connection to the municipal sanitary wastewater collection system requires a lift station and grinder pump.	1,300	150	1,150	-	-	-	-	-	-	-	-			
Financial Management System Modernization	B	N	N	Y	All	4	Corporate Services	The goal of this project is to source an integrated software platform to provide a comprehensive set of online services for financial accounting and reporting functions. The system will provide direct integration to key business systems to streamline interactions across financial and operational functions, and will include general accounting and controls; financial and legislative reporting; procurement; billing and receivables; capital assets and WIP; budget management and forecasting; and workflow approvals and controls.	3,770	800	990	990	990	-	-	-	-	-	-			
Pay-for-parking - York Region Passive Lands	B	Y	N	N	York	5	Conservation Parks & Lands	Install and enforce pay-for-parking services at passive use lands, including parking lots at Oak Ridges Corridor Conservation Reserve (3), Foster Woods (1) and Granger Greenway (1), to generate additional revenues that can be allocated to state of good repair needs and visitor amenity initiatives within passive use properties.	510	510	-	-	-	-	-	-	-	-	-			
Pay-for-parking - Durham Region Passive Lands	B	Y	N	N	Durham	5	Conservation Parks & Lands	Install and enforce pay-for-parking services at passive use lands, including parking lots at Altona Forest (1), Greenwood Conservation Lands (1), East Durham Headwaters (3) and Secord Forest and Wildlife Area (1), to generate additional revenues that can be allocated to state of good repair needs and visitor amenity initiatives within passive use properties.	420	420	-	-	-	-	-	-	-	-	-			
Heart Lake Sewer Servicing	B	Y	Y	N	Peel	9	Conservation Parks & Lands	This project will install critical infrastructure and increase service levels as park amenities are not currently connected to the municipal sewer system. The current septic systems are overloaded with high levels of public attendance.	1,800	-	200	1,600	-	-	-	-	-	-	-			

Attachment 1: TRCA's 2024 List of Unfunded Priorities

Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Waterfront Integrated Restoration Prioritization (WIRP)	B	Y	Y	N	Toronto & Durham	5	Restoration & Infrastructure	The Waterfront Integrated Restoration Prioritization (WIRP) Strategy is being completed in 2024, and strategically targets restoration activities across the Toronto Waterfront. The strategy lays out a 10-year workplan to addresses ecological impairments and prioritizes restoration projects along the Toronto waterfront. Projects contribute to the Remedial Action Plan delisting targets for the Toronto Area of Concern pertaining to Beneficial Use Impairment (BUI) 14 "Loss of Fish and Wildlife Habitat" and BUI 3 "Degradation of Fish and Wildlife Populations". In 2024 Priority Project planning an implementation will begin and the planning framework will be extended across the Durham waterfront. The following years will target the annual implementation of priority waterfront restoration projects.	10,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Planting for Climate Change Mitigation and Adaptation	B	Y	Y	N	All	3	Restoration & Infrastructure	Undertake targeted tree and shrub planting on public and private lands to address climate change mitigation and adaptation using a suite of techniques included traditional and enhanced reforestation.	1,375	75	100	100	125	125	150	150	175	175	200
Laserfiche Upgrade and License Migration	B	N	N	Y	All	9	Corporate Services	Upgrade of TRCA's Laserfiche ECM (Enterprise Content Management) to the latest version in order to maintain the system on a vendor supported release to ensure the continued management of TRCA's critical business records. The upgraded system will also enable TRCA access the latest system features, provide improved information security and user experience, enhanced integration with other technologies, and better performance and scalability.	328	184	16	16	16	16	16	16	16	16	16
Meadoway Multi-Use Trail	B	Y	N	N	Toronto	5	Restoration & Infrastructure	The Meadoway is transforming a hydro corridor in Scarborough into a vibrant 16-kilometre stretch of urban greenspace and meadowlands that will become one of Canada's largest linear urban parks. Additional funding is required to implement Sections 3 and 6 of The Meadoway Multi-Use Trail project. The design of each section is complete.	10,000	-	2,000	2,000	2,000	2,000	2,000	-	-	-	-
York Conservation Lands Trail State of Good Repair Program	B	Y	Y	Y	York	5	Conservation Parks & Lands	The projects in this program will allow existing trails to remain open and operated safely. It will ensure safe trail usage and avoid high risk of liability against TRCA by addressing the infrastructure deficiencies on TRCA-managed trails. This projects will improve the state of trails and wayfinding signage in the Boyd North and Glassco Park lands in Vaughan, and in Humber Trails Conservation Area in King.	1,350	550	400	100	150	150	-	-	-	-	-
Peel Conservation Lands Trail State of Good Repair Program	B	Y	Y	Y	Peel	5	Conservation Parks & Lands	This project will allow existing trails to be remain open and operated safely. It will ensure safe trail usage and avoid high risk of liability against TRCA by addressing the infrastructure deficiencies on TRCA-managed trails. It includes the removal and replacement of the existing Wiley Bowstring Bridge along the West Humber Trail in Claireville Conservation Area in Brampton.	800	800	-	-	-	-	-	-	-	-	-
Durham Conservation Lands Trail State of Good Repair Program	B	Y	Y	Y	Durham	5	Conservation Parks & Lands	The projects in this program will allow existing trails to be remain open and operated safely. It will ensure safe trail usage and avoid high risk of liability against TRCA by addressing the infrastructure deficiencies on TRCA-managed trails. The projects will improve the state of trails and wayfinding signage in the East and West Duffins Headwaters in Uxbridge, Altona Forest in Pickering, and Greenwood Conservation Lands in Ajax and Pickering.	1,750	150	150	150	150	150	200	200	200	200	200
Atlassian (JIRA) Cloud Migration and Service Desk Consolidation	B	N	N	Y	All	9	Corporate Services	Upgrade and migration of the Atlassian Jira Service Desk platform to the Atlassian Cloud infrastructure to enable the deployment of an integrated Enterprise Service Desk solution for TRCA. The upgraded system will also enable TRCA to access the latest system features, provide improved information security and user experience, enhanced integration with other technologies, and better performance and scalability.	67	67	-	-	-	-	-	-	-	-	-
Oak Ridges Corridor Conservation Reserve Parking Lots	C	Y	Y	N	York	5	Conservation Parks & Lands	This project will expand the parking capacity in lots that service the ORCCR in Richmond Hill. It will see the development of two new parking lots: one 25-30 car lot at Jefferson Forest near Bayview Avenue and Stouffville Road, and one 50 car lot near Bond Lake off Yonge Street. These lots will allow for safer parking for trail users and will reduce the on-street parking on the streets surrounding the ORCCR. These parking areas will support safe trail usage and improve neighbour relations by funneling trail users directly to the trail network for the parking lots.	2,505	2,505	-	-	-	-	-	-	-	-	-
TRCA Debris Management Response Program	C	Y	N	Y	All	2	Development & Engineering Services	TRCA owns and manages hundreds of kilometres of natural watercourses throughout the jurisdiction. The urbanization of the areas surrounding these rivers has greatly increased the accumulation of debris in channels that can pose a risk to the community and environment because of increased flooding, erosion, impeded navigation and blockages to migrating fish. TRCA requires a response program be implemented to be able to assess, document, track and mitigate these debris blockages. The program would require the creation of an intake system for requests, GIS field tools with database, staff time for evaluation and mitigation.	1,000	100	100	100	100	100	100	100	100	100	100

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Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Software Deployment Management Software	C	N	N	Y	All	9	Corporate Services	Acquisition and implementation of a Software Deployment Management Software platform to manage the installation and management of business software applications on all end user computing devices across TRCA.  The use of software deployment management software will provide increased operational and security control of end-user devices, increased customer service, and operational efficiencies through the elimination of redundant staff time to physically manage devices.	700	70	70	70	70	70	70	70	70	70	70
Milne Creek Study and Remediation Project	C	Y	Y	N	York	2	Restoration & Infrastructure	Further fieldwork and assessments within the Milne Creek tributary are required to determine potential erosion hazards and risk to private property.	150	-	150	-	-	-	-	-	-	-	-
Health and Safety Management System	C	N	N	Y	All	9	Corporate Services	The Health and Safety Management System (HSMS) will streamline all Health and Safety documentation, needs and investigation into one program. The HSMS will encompass all Health and Safety forms being utilized across all business units. The ideal system will also have the ability to track, manage and implement corrective actions for workplace safety inspections, incidents, statistics, meetings, WSIB management and more.	500	50	50	50	50	50	50	50	50	50	50
20 Klein's Crescent Erosion Control Maintenance Project	C	Y	Y	N	York	2	Restoration & Infrastructure	This project includes the planning and implementation of maintenance works on a TRCA-owned erosion control structure which is situated adjacent to private property within the City of Vaughan. There is the potential for design cost-sharing with the City as a stormwater outfall in the vicinity may require maintenance as well.	300	50	250	-	-	-	-	-	-	-	-
The Village at Black Creek Capital Funding & Physical Accessibility Requirements	C	Y	Y	Y	Toronto	5	Education & Training	Multi-year capital investment plan to facilitate and enable development of a transformative new vision for Black Creek Pioneer Village that aims to reclaim its place as a vibrant, vital attraction that melds the exciting future of the City of Toronto and Ontario with the history of our communities, from pre-colonial Canada through to the 21st century. This would include development of a Master Plan that takes into consideration current and future development and programming of the site and surrounding environs. Includes state of good repair of the 40 plus historic buildings that comprise the built collection of Black Creek.	9,800	980	980	980	980	980	980	980	980	980	980
Rat's Spit Shoreline Restoration	C	Y	Y	N	Toronto	3	Restoration & Infrastructure	Undertake implementation of shoreline restoration to address the impacts of high Lake Ontario water levels; protect existing warmwater embayment and enhance habitat for warmwater and cool water fishes. This will contribute to the delisting of the Toronto and Region Area of Concern.	1,000	1,000	-	-	-	-	-	-	-	-	-
West Hill Bank Stabilization Project	C	Y	Y	N	Toronto	2	Restoration & Infrastructure	A pedestrian trail is at risk in Lower Highland Creek Park due to the eroding west bank of Highland Creek, south of Lawrence Avenue. Two sections of the trail were realigned away from the eroding bank in 2016, however stabilization is still required to protect this trail infrastructure due to continued erosion. The scope of work involves the development of detailed designs, permits & approvals and implementation; coordination with the City of Toronto should be considered to ensure there is no overlap with any funding opportunities.	1,850	50	100	1,700	-	-	-	-	-	-	-
Infrastructure - Hydro Upgrades - York Region (Kortright Centre and Boyd Conservation Park)	C	N	N	Y	York	5	Conservation Parks & Lands	Overhead primary power lines are past end of life. Hydro infrastructure requires complete replacement. Power interruptions in the parks are common with current aging infrastructure and negatively impact visitor experiences.	2,000	150	1,400	450	-	-	-	-	-	-	-
Infrastructure - Hydro Upgrades - Peel Region (Heart Lake Conservation Park)	C	N	N	Y	Peel	5	Conservation Parks & Lands	Overhead primary power lines are past end of life. Hydro infrastructure requires complete replacement. Power interruptions in the parks are common with current aging infrastructure and negatively impact visitor experiences.	800	800	-	-	-	-	-	-	-	-	-
Durham Region Shoreline Risk Assessment	C	Y	Y	N	Durham	2	Restoration & Infrastructure	Assessment of shoreline hazards across the Durham waterfront (Ajax/Pickering) to inform planned improvements and identify deficiencies with existing structures. This assessment will result in an integrated shoreline management plan that will determine needs, guide priorities and inform methodology of remedial erosion protection.	800	100	100	300	300	-	-	-	-	-	-
Morningside Creek Dissipater Stream Restoration Project	C	Y	Y	N	Toronto	3	Restoration & Infrastructure	This project involves removal of severely degraded hardened surfaces within Morningside Creek (energy dissipater and fishway) to restore function back to the watercourse through natural channel design and implementation. This work will deliver approximately 600 m of stream restoration.	3,000	3,000	-	-	-	-	-	-	-	-	-

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Pay-for-parking - Peel Region Passive Lands	C	Y	N	N	Peel	5	Conservation Parks & Lands	Install and enforce pay-for-parking services at passive use lands, including parking lots at Claireville Conservation Area (1) and Palgrave Forest and Wildlife Area (1), to generate additional revenues that can be allocated to state of good repair needs and visitor amenity initiatives within passive use properties.	740	740	-	-	-	-	-	-	-	-	-
Bruce's Mill Infrastructure	C	N	N	Y	York	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Bruce's Mill Conservation Park including beach centre (services, shell); chalet (shell, services, interiors, exterior); pro shop (substructure, shell, services, interiors); pump house (shell, services); Cedarglen washroom (services, furnishings); Millview washroom (services, furnishings); site infrastructure (paving not covered by CCRF, storm sewers, bridges, services).	3,001	1,186	1,072	743	-	-	-	-	-	-	-
Albion Hills Infrastructure	C	N	N	Y	Peel	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Albion Hills Conservation Park including administrative gate house (interiors); comfort station (maintenance and lifecycle repair); field centre (shell, interiors); heifer barn (shell, services); implement shed and garage (shell); pool building (substructure, shell, services); site infrastructure (bridges, paving, services, fixtures); ski chalet (substructure, shell, interiors, services); Sleepy Hallow (services).	4,244	334	1,406	2,023	-	-	-	-	-	-	481
Boyd Centre Infrastructure	C	N	N	Y	York	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Boyd Centre main building (substructure, shell, interiors, services, furnishings).	1,010	125	678	207	-	-	-	-	-	-	-
Boyd Park Infrastructure	C	N	N	Y	York	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Boyd Conservation Park including park hydro lines and transformers, maintenance shop (shell, services, interiors); comfort stations (services, shell); main refreshment booth (shell, services, interiors); north washrooms (shell, services); Poplar Hill washroom (services, shell, interiors); site infrastructure (services, paving not covered by CCRF).	4,115	4,115	-	-	-	-	-	-	-	-	-
Claireville Infrastructure	C	N	N	Y	Peel	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Claireville Conservation Park including Etobicoke field centre (interiors, services); Paul Flood building (interiors); saddle house (shell); site infrastructure (site systems and equipment).	222	-	212	10	-	-	-	-	-	-	-
Claremont Infrastructure	C	N	N	Y	Durham	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Claremont Conservation Park including field centre (substructure, services, shell, equipment); maintenance shop (services, shell, interiors); site infrastructure (paving not covered by CCRF, transformer, etc.).	974	629	345	-	-	-	-	-	-	-	-
Glen Haffy Infrastructure	C	N	N	Y	Peel	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Glen Haffy Conservation Park including fish hatchery building (substructure and shell - new building); fish hatchery ponds (new walls and pump systems, plumbing); headwater cabin (shell, interiors); service booths (services); second refreshment booth (substructure, shell, interiors, services); site infrastructure (paving, pool, site systems and equipment); visitor's centre (shell).	4,240	2,139	2,096	5	-	-	-	-	-	-	-
Heart Lake Infrastructure	C	N	N	Y	Peel	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Heart Lake Conservation Park including beach washroom (interiors, services); site infrastructure (paving not covered by CCRF, services, exterior stairs); washroom/pool station (code compliance, interiors, shells).	482	200	250	32	-	-	-	-	-	-	-
Indian Line Infrastructure	C	N	N	Y	Peel	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Indian Line Campground including camp office (shell, services); gatehouse building (shell); maintenance workshop (shell, services); north washroom (services, shell); Poplar washroom (shell, services, interiors).	132	13	119	-	-	-	-	-	-	-	-
Kortright Infrastructure	C	N	N	Y	York	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Kortright Centre for Conservation including bee space (shell); demonstration sheds (special construction); glass house; land theme (shell, interiors); Living Machine Greenworks (services, interiors, shell); Sustainable House (shell, interiors, services); visitor centre (substructure, shell, interiors, services); workshop (services, interiors); site infrastructure (bridges, paving, walkways, retaining walls).	1,994	1,812	32	150	-	-	-	-	-	-	-

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Petticoat Creek Infrastructure	C	N	N	Y	Durham	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Petticoat Creek Conservation Park including lifeguard office (shell, services); pool complex (1.1M decommission, 3M new); site infrastructure (paving not covered by CCRF, services).	5,087	4,436	651	-	-	-	-	-	-	-	-
Restoration Services Centre Infrastructure	C	N	N	Y	York	9	Corporate Services	Repair and upgrades to shell, interiors, and services of main building.	278	118	71	89	-	-	-	-	-	-	-
Swan Lake Infrastructure	C	N	N	Y	York	9	Corporate Services	Repair and upgrades to shell, interiors, and services of main building.	96	61	35	-	-	-	-	-	-	-	-
Ravine Strategy Implementation	C	Y	Y	N	Toronto	3	Restoration & Infrastructure	This project targets primarily wetland, habitat and valley restoration projects in partnership with the City of Toronto in Priority Investment Areas (PIA's) of the Toronto Ravine Strategy. This will also support the City's current NIF, and DMAF submission to implement Priority Ravine Strategy Projects.	2,050	150	150	200	200	200	200	200	250	250	250
Redevelopment of 805-809 St. Martins	C	N	N	Y	All	4	Corporate Services	805/809 St Martins are two lots within the City of Pickering. TRCA's Board of Directors has listed them as surplus and support the redevelopment potential into higher use lots prior to divesting.	250	250	-	-	-	-	-	-	-	-	-
70 Legion Court Bank Stabilization Project	C	Y	Y	N	York	2	Restoration & Infrastructure	This project (Category 1 - TRCA Mandate) aims to address bank erosion occurring within TRCA owned property in the City of Vaughan. Designs have been developed internally and include regrading an approximate 60 m long section of bank, installation of a vegetated filter strip, site restoration and overall parking lot improvements.	250	250	-	-	-	-	-	-	-	-	-
Trail Strategy Implementation - York	C	Y	Y	Y	York	5	Restoration & Infrastructure	The delivery of trail connection projects as prioritized through the Trail Strategy for the Greater Toronto Region will facilitate safe access to public access to greenspace.	2,000	200	200	200	200	200	200	200	200	200	200
Trail Strategy Implementation - Durham	C	Y	Y	Y	Durham	5	Restoration & Infrastructure	The delivery of trail connection projects as prioritized through the Trail Strategy for the Greater Toronto Region will facilitate safe access to public access to greenspace.	2,000	200	200	200	200	200	200	200	200	200	200
Trail Strategy Implementation - Peel	C	Y	Y	Y	Peel	5	Restoration & Infrastructure	The delivery of trail connection projects as prioritized through the Trail Strategy for the Greater Toronto Region will facilitate safe access to public access to greenspace.	2,000	200	200	200	200	200	200	200	200	200	200
Adjala-Tosorontio Land Management Program	C	Y	Y	Y	Township of Adjala-Tosorontio	4	Conservation Parks & Lands	The Land Management Program initiative will address TRCA's duty of care related to the conservation and management of lands owned or controlled by TRCA by assessing and mitigating risks. It will secure TRCA's interests in its lands to prevent unlawful entry and protect TRCA from exposure to liability, and to conserve natural heritage features. This includes property boundary securement with fencing and regulatory signage, natural area hazard management, coordination with local and regional municipalities, agencies and interest groups, and neighbour engagement in support of these activities.	540	60	60	60	60	60	60	60	60	60	-
Trail Strategy Implementation - Toronto	C	Y	Y	Y	Toronto	5	Restoration & Infrastructure	The delivery of trail connection projects as prioritized through the Trail Strategy for the Greater Toronto Region will facilitate safe access to public access to greenspace.	2,000	200	200	200	200	200	200	200	200	200	200

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Erosion Monitoring and Maintenance Program - Durham	C	Y	Y	N	Durham	2	Restoration & Infrastructure	The primary objective of the program is to identify erosion hazard sites within Durham Region that pose a risk to public safety, an essential structure, or municipal/regional infrastructure. This information will then be used to determine the priority ranking for all hazard sites and provide recommendations on maintenance and remedial works.	1,375	50	125	425	425	350	-	-	-	-	-
The Village at Black Creek Indigenous Engagement and Placemaking	C	Y	Y	Y	Toronto	5	Education & Training	Enhanced and expanded engagement of Indigenous communities in the development and ongoing programming of Indigenous exhibits, programs, installations and events at the Village. Supports the hiring of an Indigenous engagement supervisor and coordinator to support the development of Indigenous-led installations, exhibits and programming, and four part-time Indigenous education interpreters; as well as a collections coordinator to work with TRCA archaeologists to care for, digitize and make accessible to the public TRCA's collection of Indigenous artifacts.	7,500	750	750	750	750	750	750	750	750	750	750
Lake St. George Infrastructure	C	N	N	Y	York	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Lake St. George including barn/shop/stables (substructure, shell); Bond House (interiors, shell); Butler House (substructure, shell, interiors); canoe storage (substructure, shell); Davies Hall (substructure, shell, services, interiors); site infrastructure (services, bridge, exterior wood stairs); Snively House (substructure, shell, interiors); chalet (substructure, shell).	1,740	261	365	1,114	-	-	-	-	-	-	-
Glen Haffy Infrastructure - Maintenance Shop	C	Y	Y	Y	Peel	2	Conservation Parks & Lands	Current infrastructure is deteriorating and at end of life necessitating immediate replacement work. A master plan exercise has begun for Glen Haffy and will identify the park office and maintenance building as an important function for this park. Peel Region has historically supported master plan improvements identified by master plans for TRCA parklands within the Peel jurisdiction. It is anticipated that this will also be the case for the Glen Haffy park office and maintenance building.	3,000	300	2,700	-	-	-	-	-	-	-	-
The Village at Black Creek Water Supply Infrastructure	C	Y	Y	Y	Toronto	5 & 7	Conservation Parks & Lands	The water lines are dated and currently in poor condition. Deficiencies include frequent water breaks, corroded pipes, a drop in chlorine level in water due to pipe contamination, and low water pressure in village houses. Replacement is required.	1,800	150	1,650	-	-	-	-	-	-	-	-
Restoration of Historical Bruce's Mill Building	C	Y	Y	Y	York	9	Conservation Parks & Lands	The historical Bruce's Mill building requires total restoration and infrastructure servicing. (Restoration projected at \$5-10 million depending on action taken).	5,000	-	-	-	-	5,000	-	-	-	-	-
The Village at Black Creek Inclusive Programming and Equitable Access	C	Y	Y	Y	Toronto	5	Education & Training	Enhancement of heritage, cultural and community programming during the regular operating season via re-establishment of seven day per week programming and full operating hours; recruitment and hiring of 53 part-time educational staff, seasonal livestock staff and seasonal gardeners; development of enhanced exhibits; nurturing and growth of community partnerships to tell stories reflecting the diversity of Toronto; establishment of equitable access programs to lower user fees for residents; targeted outreach activities to local communities; recruitment and hiring of a community outreach ambassador.	17,000	1,700	1,700	1,700	1,700	1,700	1,700	1,700	1,700	1,700	1,700
Sustainable Neighbourhood Climate Action - Toronto	C	Y	Y	N	Toronto	8	Education & Training	Toronto Sustainable Neighbourhood Action Program (SNAP) will build resilient, climate ready neighbourhoods in high priority areas of Toronto. This project supports TRCA's continued leadership for action planning and building implementation partnerships for integrated projects that work toward achievement of sustainability objectives of the City, TRCA and the local community. Current budget supports only one SNAP neighbourhood per year, and this additional budget would enable program growth to meet community demand and support impact in up to three SNAP neighbourhoods.	2,000	200	200	200	200	200	200	200	200	200	200
The Village at Black Creek Collections Management and Modernization	C	Y	Y	N	Toronto	5	Education & Training	Improved collections care including recruitment and hiring of collections care specialist to care for TRCA's collection of Indigenous and historical artifacts and to make entire collection accessible virtually to enhance student and community access to a collection showcasing Toronto's history, further enabling enhanced programming and storytelling. Also includes continued care of TRCA's collection of historical artifacts including 42 19th century buildings, surrounding greenspace and related infrastructure.	7,500	750	750	750	750	750	750	750	750	750	750
Petticoat Creek Infrastructure - Aquatic Facility	C	Y	Y	Y	Durham	5	Conservation Parks & Lands	The current facility is at end of life and requires either total replacement or decommissioning to allow site to be used for other purposes. Projected costs = \$1-5M depending on action taken.	1,000	100	900	-	-	-	-	-	-	-	-
Mono Land Management Program	C	Y	Y	Y	Town of Mono	4	Conservation Parks & Lands	The Land Management Program initiative will address TRCA's duty of care related to the conservation and management of lands owned or controlled by TRCA by assessing and mitigating risks. It will secure TRCA's interests in its lands to prevent unlawful entry and protect TRCA from exposure to liability, and to conserve natural heritage features. This includes property boundary securement with fencing and regulatory signage, natural area hazard management, coordination with local and regional municipalities, agencies and interest groups, and neighbour engagement in support of these activities.	180	20	20	20	20	20	20	20	20	20	-

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Restoration Projects that support Atlantic Salmon Recovery in Durham	C	Y	Y	N	Durham	3	Restoration & Infrastructure	Restoration project implementation that directly supports the Atlantic Salmon Recovery Program in the Duffins Watershed. In partnership with the Ontario Federation of Anglers and Hunters and the MNRF, priority stream projects identified in the Atlantic Salmon Restoration Plan will be implemented. Future Priority Projects include: Coug's Barrier Removal Project; Annandale Former Golf Course Restoration Project.	1,490	200	300	200	100	110	110	110	120	120	120
Restoration Projects that support Atlantic Salmon Recovery in York	C	Y	Y	N	York	3	Restoration & Infrastructure	Restoration project implementation that directly supports the Atlantic Salmon Recovery Program in the Lower and Main Humber Subwatershed. In partnership with Ontario Federation of Anglers and Hunters and MNRF, priority stream projects identified in the Atlantic Salmon Restoration Plan will be implemented. Future Priority Projects include: Nashville Riparian Planting Projects.	1,090	100	100	100	100	110	110	110	120	120	120
Boyd Park Septic Replacement & Sewer Servicing	C	Y	Y	Y	York	5	Conservation Parks & Lands	Utility infrastructure including tying in septic at Boyd CA (Boyd Office and Residential house) to the municipal sewer system.	2,250	-	750	750	750	-	-	-	-	-	-
Peel Region Campground Hydro Upgrades	C	Y	Y	Y	Peel	5	Conservation Parks & Lands	More than 95% of the client base at Indian Line and Albion needs power for camping. Current power pedestals are old and parts for the actual pedestal cannot be found if damaged. Many pedestals / bases are damaged and falling apart. Pedestals will also need to be upgraded as many clients are needing 50 amp vs. 30 amp.	4,300	700	600	600	600	600	600	600	-	-	-
Restoration Projects Targeting Climate Change Action - York	C	Y	Y	N	York	3	Restoration & Infrastructure	Using Data sets such as Integrated Restoration Prioritization, Restoration Opportunities Database, Climate Change Vulnerability, TRCA's existing Regional Watershed Monitoring Program data, and Flood Vulnerability, areas will be targeted for restoration that directly mitigate for and provides resiliency from the impacts of climate change. Project specific to Climate Change Action include wetlands for flood mitigation and water quality; riparian plantings to reduce in-stream temperatures and bank stability; Planting for carbon sequestration and tree replacement for vegetation community shifts. Future Priority Projects include: Barrier Removal in Boyd Conservation Area; Purpleville Creek In-Stream Barrier Removal; MacMillan Property Restoration Project; 9th Line Stream Restoration Project.	1,390	200	200	200	100	110	110	110	120	120	120
Restoration Projects Targeting Climate Change Action - Toronto	C	Y	Y	N	Toronto	3	Restoration & Infrastructure	Using Data sets such as Integrated Restoration Prioritization, Restoration Opportunities Database, Climate Change Vulnerability, TRCA's existing Regional Watershed Monitoring Program data, and Flood Vulnerability, areas will be targeted for restoration that directly mitigate for and provides resiliency from the impacts of climate change. Project specific to Climate Change Action include wetlands for flood mitigation and water quality; riparian plantings to reduce in-stream temperatures and bank stability; Planting for carbon sequestration and tree replacement for vegetation community shifts. Future Priority Projects include: Centennial Park Stream and Wetland Restoration Project; Science Centre Wetland Project.	1,390	200	200	200	100	110	110	110	120	120	120
KCC - Trails Facilities and Infrastructure	C	Y	Y	Y	York	5 and 7	Conservation Parks & Lands	Several upgrades are required to the existing facilities, trail system and site infrastructure at Kortright Centre to ensure continued engagement with the community, including but not limited to resurfacing of asphalt paving, lifecycle replacement of elevated walkways and bridges and the demolition or adaptive reuse of dilapidated structures.	3,100	700	700	700	-	500	500	-	-	-	-
Restoration Projects Targeting Climate Change Action - Durham	C	Y	Y	N	Durham	3	Restoration & Infrastructure	Using Data sets such as Integrated Restoration Prioritization, Restoration Opportunities Database, Climate Change Vulnerability, TRCA's existing Regional Watershed Monitoring Program data, and Flood Vulnerability, areas will be targeted for restoration that directly mitigate for and provides resiliency from the impacts of climate change. Project specific to Climate Change Action include wetlands for flood mitigation and water quality; riparian plantings to reduce in-stream temperatures and bank stability; Planting for carbon sequestration and tree replacement for vegetation community shifts. Future Priority Projects include: 2 Brocklands Wetland Projects; Brogham Creek Conc 5 Stream Restoration Project benefitting Redside Dace; Seaton Lands Site 10 Wetland Restoration Project.	1,390	200	200	200	100	110	110	110	120	120	120
Renaming and Rebranding from Black Creek Pioneer Village to The Village at Black Creek	C	Y	Y	N	Toronto	5	Education & Training	Renaming and rebranding including signage, materials, website and other associated collaterals. The current name, which includes "Pioneer," provides a barrier to engagement of Indigenous communities.	250	250	-	-	-	-	-	-	-	-	-
Watershed Planning and Reporting	C	Y	N	N	All	1	Development & Engineering Services	The Watershed Planning & Reporting (WPR) team currently has resources allowing for one watershed plan to be underway in any given year, taking a total of about 4 years to complete each plan. Current resources limit the opportunities to include a fulsome climate change technical analysis, limit meaningful engagement with stakeholders and public, restrict provision of implementation facilitation support and long term tracking and reporting on watershed plan implementation. The enhanced WPR approach would enable the ability to have three watershed plans under development at various stages each year and provide these other important support to partner municipalities and TRCA to implement and track watershed plan. This would enable all TRCA watershed plans to be updated on roughly a 10-year cycle ensuring up-to-date watershed science is available to TRCA and its partners and stakeholders to inform actions on the ground.	8,560	780	800	815	830	845	860	880	900	915	935

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Asset - Road Resurfacing - Durham Region	C	N	N	Y	Durham	5	Conservation Parks & Lands	Repairs to roads and parking lots at Conservation Areas in Durham Region to help ensure longevity of TRCA facilities.	1,025	-	1,025	-	-	-	-	-	-	-	-	-		
Asset - Road Resurfacing -York Region	C	N	N	Y	York	5	Conservation Parks & Lands	Repairs to roads and parking lots at Conservation Areas in York Region to help ensure longevity of TRCA facilities.	400	-	400	-	-	-	-	-	-	-	-	-		
Invasive Species Strategy Implementation	C	Y	Y	N	All	3	Restoration & Infrastructure	Develop Invasive Species Management Plans for TRCA properties and undertake strategic management to protect high priority ecological areas and reduce density and extent of invasive species.	1,800	100	150	200	200	200	200	200	200	200	200	150		
Petticoat Creek Infrastructure - Maintenance Shop	C	Y	Y	Y	Durham	5	Conservation Parks & Lands	Current maintenance shop is past end of life - Major repair (complete renovation)is required to replace failed infrastructure. Staff are currently displaced due to the state of disrepair, and there is currently no appropriate staff washroom facility.	1,500	1,000	500	-	-	-	-	-	-	-	-	-		
Lake St. George Waterfront Upgrade	C	N	Y	Y	York	5	Education & Training	The Lake St. George waterfront is a unique feature and a critical space to teach about watersheds, source water protection, the Oak Ridges Moraine and other water conservation topics, while also teaching about safe water recreation. Investment is needed to replace the dock and boathouse and create a proper teaching space. Lake access is also an opportunity for passive income to support the site, so investment is needed for boat storage, and accessible boat access for other user groups. High water levels have made the trails surrounding the lake muddy so boardwalks and raised platforms are needed to create program spaces that protect the health of the lake while teaching. The waterfront is a primary driver of business at Lake St. George and investment will create and improve revenue opportunities.	200	200	-	-	-	-	-	-	-	-	-	-		
Etobicoke Creek Barrier Mitigation	C	Y	Y	N	Toronto	3	Restoration & Infrastructure	Project will involve the removal of a degraded in-stream barrier in lower Etobicoke Creek associated with the Toronto Golf Club. The implementation of this project will improve the health of the Etobicoke Creek aquatic ecosystem and create opportunities to improve fish passage and fish habitat. This project will also mitigate an old in-stream barrier that may fail in the future and cause in-stream damage and damage to downstream infrastructure.	2,100	100	2,000	-	-	-	-	-	-	-	-	-		
Urban Wildlife Management Program	C	Y	Y	N	All	3	Restoration & Infrastructure	Undertake actions to manage urban wildlife/wildlife habitat including reactive conflict situations (e.g. beaver activity resulting in flooding and erosion concerns) and proactive conservation situations (e.g. install turtle nest protection fencing).	325	30	30	32	32	32	33	33	34	34	35			
Asset - Washroom Infrastructure - York Region Conservation Parks	C	Y	Y	Y	York	5	Conservation Parks & Lands	Replacement or renewal of all park washrooms, including 2 new prefabricated buildings, 2 replacements and 2 renewals at Bruce's Mill and 3 new builds and 4 replacements at Boyd is required to accommodate increasing resident visitors, making them accessible and long-lasting. Current privy washrooms are past end of life.	3,600	900	900	600	600	600	-	-	-	-	-			
Asset - Washroom Infrastructure - Durham Region Conservation Parks	C	Y	Y	Y	Durham	5	Conservation Parks & Lands	Three new park washroom buildings are required at Petticoat Creek to accommodate increasing resident visitors.	900	-	900	-	-	-	-	-	-	-	-			
Asset - Washroom Infrastructure - Peel Region Conservation Parks	C	Y	Y	Y	Peel	5	Conservation Parks & Lands	Replacement or renewal of all park washrooms, including replacement of 5 existing washrooms and one new prefabricated building at Heart Lake and replacement of 6 existing washrooms at Glen Haffy, is required to accommodate increasing resident visitors, making them accessible and long-lasting.	3,300	-	900	600	600	600	600	-	-	-	-			
Parks - Trail Maintenance - Peel Region	C	Y	Y	N	Peel	5	Conservation Parks & Lands	Trail resurfacing and repair, trail expansion, repair to lookout and viewing platforms, rebuilding board-walk trails & bridges, fence and safety measures at lookout points and new information trail kiosks for visiting patrons. This ensures longevity of the parks and proper maintenance.	800	-	400	400	-	-	-	-	-	-	-			



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Parks - Trail Maintenance - York Region	D	Y	Y	N	York	5	Conservation Parks & Lands	Trail resurfacing and repair, trail expansion, repair to lookout and viewing platforms, rebuilding board-walk trails & bridges, fence and safety measures at lookout points and new information trail kiosks for visiting patrons. This ensures longevity of the parks and proper maintenance.	350	350	-	-	-	-	-	-	-	-	-	
Parks - Trail Maintenance - Durham Region	D	Y	Y	N	Durham	5	Conservation Parks & Lands	Trail resurfacing and repair, trail expansion, repair to lookout and viewing platforms, rebuilding board-walk trails & bridges, fence and safety measures at lookout points and new information trail kiosks for visiting patrons. This ensures longevity of the parks and proper maintenance.	350	-	350	-	-	-	-	-	-	-	-	
Sustainable Neighbourhood Climate Action - Durham	D	Y	Y	N	Durham	8	Education & Training	Durham Sustainable Neighbourhood Action Program (SNAP) will build resilient, climate ready neighbourhoods in high priority areas of the Region. This project will support TRCA's leadership for action planning in the pilot Ajax SNAP neighbourhood and building implementation partnerships for action towards sustainability objectives of the Region, Town of Ajax, TRCA and the local community. Following the pilot, the project will support another cycle of priority neighbourhood identification, action planning and implementation in cooperation with the Region, another lower tier municipality and local community.	2,500	250	250	250	250	250	250	250	250	250	250	
Heart Lake Pool Retrofit	D	Y	N	N	Peel	5	Conservation Parks & Lands	Reducing the depth of the deep end of the pool for safety, public enjoyment and increased pool capacity. Replacement of pool deck, waterline skimmers and associated plumbing components (major repair required).	400	400	-	-	-	-	-	-	-	-	-	
The Village at Black Creek Visitors Centre Patio	D	Y	Y	Y	Toronto	5 & 7	Conservation Parks & Lands	The exposed wood deck patio is dated, and observed deficiencies include wood rot, cracks, splits, corroded guardrails and damaged coping courses with exposed rebar. Due to the current hazardous condition, the patio is closed and results in lost revenue for the Village. Replacement of the patio deck is required.	360	360	-	-	-	-	-	-	-	-	-	
Electronic Gates System - Peel Region	D	N	N	Y	Peel	5	Conservation Parks & Lands	New automated entry gates at Indian Line Campground, Albion Hills, Glen Haffy and Heart Lake Conservation Parks will streamline access into the facilities by providing a scanner system for valid permit holders to enter. The system will make the campgrounds in particular more secure by allowing only valid permit holders to access the facility with their vehicles while the facility is operational. Automated entry gates at Conservation Parks can extend operating season and enhance visitor access opportunities.	760	760	-	-	-	-	-	-	-	-	-	
Electronic Gates System - York Region	D	N	N	Y	York	5	Conservation Parks & Lands	New gates at Bruce's Mill, Boyd and Kortright will streamline access into the facility by providing a scanner system for valid permit holders to enter. Automated entry gates at Conservation Parks will make facilities more secure and can extend operating season and enhance visitor access opportunities.	700	700	-	-	-	-	-	-	-	-	-	
Electronic Gates System - Durham Region	D	N	N	Y	Durham	5	Conservation Parks & Lands	New gates at Petticoat Creek will streamline access into the facility by providing a scanner system for valid permit holders to enter. Automated entry gates at Conservation Parks will make facilities more secure and can extend operating season and enhance visitor access opportunities.	120	120	-	-	-	-	-	-	-	-	-	
Asset - Gate House Replacements - York Region	D	Y	Y	Y	York	5	Conservation Parks & Lands	A modern entrance, including digital signage, would better welcome the thousands of annual visitors who begin their outdoor experiences by passing through the Gate Houses at Bruce's Mill Conservation Park and Boyd Conservation Park. Facility replacements that indicate well-maintained assets (versus the current aging buildings) would enhance client satisfaction and better showcase these beautiful greenspace community amenities.	270	270	-	-	-	-	-	-	-	-	-	
Billboard Signage Upgrade at Indian Line Campground	D	N	N	Y	Peel	9	Corporate Services	The current 427 billboard located at the Indian Lake Campground is a static paper sign. As this sign is currently established, it has enhanced potential to convert it to a modern electronic billboard. The 427/Finch location has an AADT of 142,600/day traffic (2016 MTO study) which will easily support a business case improvement. This project is to retain an consultant to undertake the preliminary development assessment to determine what is necessary for the upgrade (and if other billboards can be added to the site).	20	20	-	-	-	-	-	-	-	-	-	

Attachment 2: TRCA's 2024 List of Unfunded Priorities - Toronto

Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Claireville Dam Major Maintenance (wing wall and spillway)	A	Y	Y	N	Peel / Toronto	2	Development & Engineering Services	A recent Dam Safety Review at Claireville Dam determined that the wing wall and spillway require upgrades to meet current dam safety requirement. The wing wall has settled and needs to be replaced. The spillway is too short to safely pass large floods and could fail during extreme events. Both components require extensive design and construction effort to bring this dam into compliance.	5,000	250	750	1,000	750	750	750	750	-	-	-
Claireville Dam Gate Maintenance Project	A	Y	Y	N	Peel / Toronto	2	Development & Engineering Services	Claireville Dam was constructed in 1963 and the dam gates require upgrades to be able to maintain operability. Gates require corrosion protection, motor upgrades, hoist system refurbishment, wire ropes and fan brakes.	2,250	-	-	-	225	2,025	-	-	-	-	-
Black Creek Dam Spillway Modification	A	Y	Y	N	Toronto	2	Development & Engineering Services	Black Creek dam was constructed in 1959. The dam was originally designed with a pipe discharge control. This pipe is prone to debris and sediment jamming. The pipe should be replaced with a notched weir to maintain flood attenuation capability with reduced maintenance costs.	1,150	-	-	150	1,000	-	-	-	-	-	-
Hydrometric Network Expansions - Infrastructure	A	Y	Y	N	All	2	Development & Engineering Services	TRCA operates a network of real-time and non-real-time hydrometric gauges. TRCA requires that the non-real-time gauges be converted to real-time as well as install flood warning gauges in flood vulnerable areas to increase the ability of TRCA to forecast and provide warning when flood conditions are present. Increasing the density of real-time gauges reduces the chance that smaller convective storms are "missed". Additionally, increased density of real-time hydrometric data will assist TRCA in maintaining the early warning flood warning system (FEWS) now under development.	470	70	100	100	100	100	-	-	-	-	-
Jane Wilson SPA Flood Protection Project	A	Y	N	N	Toronto	1	Development & Engineering Services	Initiate and complete the full cycle of projects to develop a implementable flood protection solution for the Jane Wilson Special Policy Area. Project will be multi phased consisting of a Feasibility Study to identify a list of feasible flood protection solutions, followed by a Environmental Assessment process which will include public consultation.	5,070	845	845	845	845	845	845	-	-	-	-
G. Ross Lord Dam Operations Optimization (process update)	B	Y	Y	N	Toronto	2	Development & Engineering Services	G. Ross Lord Dam was constructed in 1973 to protect a large developed area of mid-town Toronto. The dam gate operation rules were optimized for large, hurricane type of events similar to Hurricane Hazel. However, recent thunderstorm events have demonstrated that the gate operation rules are not utilizing available reservoir storage. Optimizing gate operations for thunderstorm events as well as large, region wide events will reduce the risk of flooding.	400	200	200	-	-	-	-	-	-	-	-
Greenlands Acquisition Project	B	Y	Y	N	All	4	Corporate Services	TRCA has a legislated mandate to conserve, restore, develop and manage natural resources. TRCA will continue to acquire greenspace through the development process with a goal to protecting the watersheds and communities from flood risk while keeping pace with urbanization and population growth. The identified budget would enable TRCA to strategically acquire properties outside of the planning conveyance process on a proactive basis.	33,250	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325
Flood Forecasting and Warning Modernization	B	Y	Y	N	All	2	Development & Engineering Services	Flood Forecasting and Warning is a service TRCA provides for all regional and local municipalities. TRCA understands the importance of situational awareness when considering the potential magnitude of flood events and size of its jurisdiction. The development of a EOC dashboard will provide TRCA staff the ability to track and document staff location, flood response resources, and site specific flood conditions for a jurisdictional wide, coordinated, flood response. TRCA has initiated the development of our Next Generation Flood Forecasting and Warning System which is being built around the FEWS decision support system (DSS). Further investments will accelerate the system development providing additional monitoring and reporting capabilities which will further streamline TRCA's flood forecasting and warning program, and take advantage of modern real-time hydrology modelling.	580	58	185	172	45	20	20	20	20	20	20
Tommy Thompson Park Master Plan Implementation	B	Y	Y	N	Toronto	5	Restoration & Infrastructure	This project (Phase II) builds on what has already been accomplished, focusing on shoreline protection, habitat enhancement, infrastructure improvements, public engagement, and park operations. Implementation of Phase II is necessary to ensure that park ecosystems, infrastructure and operations are fully functional and resilient to the pressures that a growing city presents to the natural environment. This costing does not include estimates to address shoreline hazards on lands leased by MNR to Ports Toronto.	17,200	1,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	1,500	700
Tommy Thompson Park Enhanced Park Operations	B	Y	Y	N	Toronto	5	Restoration & Infrastructure	Tommy Thompson Park is targeting 7 days per week operations and is seeing significantly increased park visitations due in part the park's increased profile as a result of increased media coverage. Additional funding will enhance TTP operations by allowing for a FT Coordinator, increased weekend presence, and the addition of trails maintenance.	2,992	40	253	271	289	308	327	346	366	386	406

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Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Scarborough Waterfront Project (SWP) West Segment Shoreline Construction	B	Y	Y	N	Toronto	1	Restoration & Infrastructure	An Individual EA for the Scarborough Waterfront Project, completed by TRCA in partnership with the City of Toronto in 2019, will provide safe public access and an enjoyable waterfront experience, while protecting and enhancing the natural environment, along an 11-km stretch of shoreline between Bluffer's Park and East Point Park in Toronto. Design and implementation funding is required to continue to advance the work eastward along the shoreline.	69,000	10,000	10,000	10,000	10,000	5,000	5,000	5,000	5,000	5,000	4,000
SWP Central Segment Detailed Design	B	Y	Y	N	Toronto	1	Restoration & Infrastructure	An Individual EA for the Scarborough Waterfront Project, completed by TRCA in partnership with the City of Toronto in 2019, will provide safe public access and an enjoyable waterfront experience, while protecting and enhancing the natural environment, along an 11-km stretch of shoreline between Bluffer's Park and East Point Park in Toronto. Design and implementation funding is required to continue to advance the work eastward along the shoreline.	2,000	2,000	-	-	-	-	-	-	-	-	-
SWP Central Segment Construction	B	Y	Y	N	Toronto	1	Restoration & Infrastructure	An Individual EA for the Scarborough Waterfront Project, completed by TRCA in partnership with the City of Toronto in 2019, will provide safe public access and an enjoyable waterfront experience, while protecting and enhancing the natural environment, along an 11-km stretch of shoreline between Bluffer's Park and East Point Park in Toronto. Design and implementation funding is required to continue to advance the work eastward along the shoreline.	28,000	-	-	5,000	10,000	10,000	3,000	-	-	-	-
SWP East Segment Detailed Design	B	Y	Y	N	Toronto	1	Restoration & Infrastructure	An Individual EA for the Scarborough Waterfront Project, completed by TRCA in partnership with the City of Toronto in 2019, will provide safe public access and an enjoyable waterfront experience, while protecting and enhancing the natural environment, along an 11-km stretch of shoreline between Bluffer's Park and East Point Park in Toronto. Design and implementation funding is required to continue to advance the work eastward along the shoreline.	4,000	-	-	-	2,000	2,000	-	-	-	-	-
SWP East Segment Construction	B	Y	Y	N	Toronto	1	Restoration & Infrastructure	An Individual EA for the Scarborough Waterfront Project, completed by TRCA in partnership with the City of Toronto in 2019, will provide safe public access and an enjoyable waterfront experience, while protecting and enhancing the natural environment, along an 11-km stretch of shoreline between Bluffer's Park and East Point Park in Toronto. Design and implementation funding is required to continue to advance the work eastward along the shoreline.	72,000	-	-	-	-	-	10,000	20,000	20,000	20,000	2,000
Targeted Flood Vulnerable Cluster Outreach	B	Y	N	N	All	2	Development & Engineering Services	TRCA's Flood Risk Public Awareness and Education Program was launched in 2018 and included two broad program areas; disseminate information on flood risk and current risk reduction initiatives to municipal partners, and to jointly deliver (together with municipal partners) risk information to flood vulnerable neighbourhoods. Initially the program targeted the highest ranked flood risk communities within each partner municipality. TRCA intends to expand the program through the development of digital flood risk materials for additional flood vulnerable areas including strategic social media campaigns and promotional mailing to promote contact-less flood risk packages.	60	-	-	60	-	-	-	-	-	-	-
Financial Management System Modernization	B	N	N	Y	All	4	Corporate Services	The goal of this project is to source an integrated software platform to provide a comprehensive set of online services for financial accounting and reporting functions. The system will provide direct integration to key business systems to streamline interactions across financial and operational functions, and will include general accounting and controls; financial and legislative reporting; procurement; billing and receivables; capital assets and WIP; budget management and forecasting; and workflow approvals and controls.	3,770	800	990	990	990	-	-	-	-	-	-
Waterfront Integrated Restoration Prioritization (WIRP)	B	Y	Y	N	Toronto & Durham	5	Restoration & Infrastructure	The Waterfront Integrated Restoration Prioritization (WIRP) Strategy is being completed in 2024, and strategically targets restoration activities across the Toronto Waterfront. The strategy lays out a 10-year workplan to addresses ecological impairments and prioritizes restoration projects along the Toronto waterfront. Projects contribute to the Remedial Action Plan delisting targets for the Toronto Area of Concern pertaining to Beneficial Use Impairment (BUI) 14 "Loss of Fish and Wildlife Habitat" and BUI 3 "Degradation of Fish and Wildlife Populations". In 2024 Priority Project planning an implementation will begin and the planning framework will be extended across the Durham waterfront. The following years will target the annual implementation of priority waterfront restoration projects.	10,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Planting for Climate Change Mitigation and Adaptation	B	Y	Y	N	All	3	Restoration & Infrastructure	Undertake targeted tree and shrub planting on public and private lands to address climate change mitigation and adaptation using a suite of techniques included traditional and enhanced reforestation.	1,375	75	100	100	125	125	150	150	175	175	200
Laserfiche Upgrade and License Migration	B	N	N	Y	All	9	Corporate Services	Upgrade of TRCA's Laserfiche ECM (Enterprise Content Management) to the latest version in order to maintain the system on a vendor supported release to ensure the continued management of TRCA's critical business records. The upgraded system will also enable TRCA access the latest system features, provide improved information security and user experience, enhanced integration with other technologies, and better performance and scalability.	328	184	16	16	16	16	16	16	16	16	16

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Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Meadoway Multi-Use Trail	B	Y	N	N	Toronto	5	Restoration & Infrastructure	The Meadoway is transforming a hydro corridor in Scarborough into a vibrant 16-kilometre stretch of urban greenspace and meadowlands that will become one of Canada's largest linear urban parks. Additional funding is required to implement Sections 3 and 6 of The Meadoway Multi-Use Trail project. The design of each section is complete.	10,000	-	2,000	2,000	2,000	2,000	2,000	-	-	-	-
Atlassian (JIRA) Cloud Migration and Service Desk Consolidation	B	N	N	Y	All	9	Corporate Services	Upgrade and migration of the Atlassian Jira Service Desk platform to the Atlassian Cloud infrastructure to enable the deployment of an integrated Enterprise Service Desk solution for TRCA. The upgraded system will also enable TRCA to access the latest system features, provide improved information security and user experience, enhanced integration with other technologies, and better performance and scalability.	67	67	-	-	-	-	-	-	-	-	-
TRCA Debris Management Response Program	C	Y	N	Y	All	2	Development & Engineering Services	TRCA owns and manages hundreds of kilometres of natural watercourses throughout the jurisdiction. The urbanization of the areas surrounding these rivers has greatly increased the accumulation of debris in channels that can pose a risk to the community and environment because of increased flooding, erosion, impeded navigation and blockages to migrating fish. TRCA requires a response program be implemented to be able to assess, document, track and mitigate these debris blockages. The program would require the creation of an intake system for requests, GIS field tools with database, staff time for evaluation and mitigation.	1,000	100	100	100	100	100	100	100	100	100	100
Software Deployment Management Software	C	N	N	Y	All	9	Corporate Services	Acquisition and implementation of a Software Deployment Management Software platform to manage the installation and management of business software applications on all end user computing devices across TRCA.  The use of software deployment management software will provide increased operational and security control of end-user devices, increased customer service, and operational efficiencies through the elimination of redundant staff time to physically manage devices.	700	70	70	70	70	70	70	70	70	70	70
Health and Safety Management System	C	N	N	Y	All	9	Corporate Services	The Health and Safety Management System (HSMS) will streamline all Health and Safety documentation, needs and investigation into one program. The HSMS will encompass all Health and Safety forms being utilized across all business units. The ideal system will also have the ability to track, manage and implement corrective actions for workplace safety inspections, incidents, statistics, meetings, WSIB management and more.	500	50	50	50	50	50	50	50	50	50	50
The Village at Black Creek Capital Funding & Physical Accessibility Requirements	C	Y	Y	Y	Toronto	5	Education & Training	Multi-year capital investment plan to facilitate and enable development of a transformative new vision for Black Creek Pioneer Village that aims to reclaim its place as a vibrant, vital attraction that melds the exciting future of the City of Toronto and Ontario with the history of our communities, from pre-colonial Canada through to the 21st century. This would include development of a Master Plan that takes into consideration current and future development and programming of the site and surrounding environs. Includes state of good repair of the 40 plus historic buildings that comprise the built collection of Black Creek.	9,800	980	980	980	980	980	980	980	980	980	980
Rat's Spit Shoreline Restoration	C	Y	Y	N	Toronto	3	Restoration & Infrastructure	Undertake implementation of shoreline restoration to address the impacts of high Lake Ontario water levels; protect existing warmwater embayment and enhance habitat for warmwater and cool water fishes. This will contribute to the delisting of the Toronto and Region Area of Concern.	1,000	1,000	-	-	-	-	-	-	-	-	-
West Hill Bank Stabilization Project	C	Y	Y	N	Toronto	2	Restoration & Infrastructure	A pedestrian trail is at risk in Lower Highland Creek Park due to the eroding west bank of Highland Creek, south of Lawrence Avenue. Two sections of the trail were realigned away from the eroding bank in 2016, however stabilization is still required to protect this trail infrastructure due to continued erosion. The scope of work involves the development of detailed designs, permits & approvals and implementation; coordination with the City of Toronto should be considered to ensure there is no overlap with any funding opportunities.	1,850	50	100	1,700	-	-	-	-	-	-	-
Morningside Creek Dissipater Stream Restoration Project	C	Y	Y	N	Toronto	3	Restoration & Infrastructure	This project involves removal of severely degraded hardened surfaces within Morningside Creek (energy dissipater and fishway) to restore function back to the watercourse through natural channel design and implementation. This work will deliver approximately 600 m of stream restoration.	3,000	3,000	-	-	-	-	-	-	-	-	-
Ravine Strategy Implementation	C	Y	Y	N	Toronto	3	Restoration & Infrastructure	This project targets primarily wetland, habitat and valley restoration projects in partnership with the City of Toronto in Priority Investment Areas (PIA's) of the Toronto Ravine Strategy. This will also support the City's current NIF, and DMAF submission to implement Priority Ravine Strategy Projects.	2,050	150	150	200	200	200	200	200	250	250	250

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Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Redevelopment of 805-809 St. Martins	C	N	N	Y	All	4	Corporate Services	805/809 St Martins are two lots within the City of Pickering. TRCA's Board of Directors has listed them as surplus and support the redevelopment potential into higher use lots prior to divesting.	250	250	-	-	-	-	-	-	-	-	-
Trail Strategy Implementation - Toronto	C	Y	Y	Y	Toronto	5	Restoration & Infrastructure	The delivery of trail connection projects as prioritized through the Trail Strategy for the Greater Toronto Region will facilitate safe access to public access to greenspace.	2,000	200	200	200	200	200	200	200	200	200	200
The Village at Black Creek Indigenous Engagement and Placemaking	C	Y	Y	Y	Toronto	5	Education & Training	Enhanced and expanded engagement of Indigenous communities in the development and ongoing programming of Indigenous exhibits, programs, installations and events at the Village. Supports the hiring of an Indigenous engagement supervisor and coordinator to support the development of Indigenous-led installations, exhibits and programming, and four part-time Indigenous education interpreters; as well as a collections coordinator to work with TRCA archaeologists to care for, digitize and make accessible to the public TRCA's collection of Indigenous artifacts.	7,500	750	750	750	750	750	750	750	750	750	750
The Village at Black Creek Water Supply Infrastructure	C	Y	Y	Y	Toronto	5 & 7	Conservation Parks & Lands	The water lines are dated and currently in poor condition. Deficiencies include frequent water breaks, corroded pipes, a drop in chlorine level in water due to pipe contamination, and low water pressure in village houses. Replacement is required.	1,800	150	1,650	-	-	-	-	-	-	-	-
The Village at Black Creek Inclusive Programming and Equitable Access	C	Y	Y	Y	Toronto	5	Education & Training	Enhancement of heritage, cultural and community programming during the regular operating season via re-establishment of seven day per week programming and full operating hours; recruitment and hiring of 53 part-time educational staff, seasonal livestock staff and seasonal gardeners; development of enhanced exhibits; nurturing and growth of community partnerships to tell stories reflecting the diversity of Toronto; establishment of equitable access programs to lower user fees for residents; targeted outreach activities to local communities; recruitment and hiring of a community outreach ambassador.	17,000	1,700	1,700	1,700	1,700	1,700	1,700	1,700	1,700	1,700	1,700
Sustainable Neighbourhood Climate Action - Toronto	C	Y	Y	N	Toronto	8	Education & Training	Toronto Sustainable Neighbourhood Action Program (SNAP) will build resilient, climate ready neighbourhoods in high priority areas of Toronto. This project supports TRCA's continued leadership for action planning and building implementation partnerships for integrated projects that work toward achievement of sustainability objectives of the City, TRCA and the local community. Current budget supports only one SNAP neighbourhood per year, and this additional budget would enable program growth to meet community demand and support impact in up to three SNAP neighbourhoods.	2,000	200	200	200	200	200	200	200	200	200	200
The Village at Black Creek Collections Management and Modernization	C	Y	Y	N	Toronto	5	Education & Training	Improved collections care including recruitment and hiring of collections care specialist to care for TRCA's collection of Indigenous and historical artifacts and to make entire collection accessible virtually to enhance student and community access to a collection showcasing Toronto's history, further enabling enhanced programming and storytelling. Also includes continued care of TRCA's collection of historical artifacts including 42 19th century buildings, surrounding greenspace and related infrastructure.	7,500	750	750	750	750	750	750	750	750	750	750
Restoration Projects Targeting Climate Change Action - Toronto	C	Y	Y	N	Toronto	3	Restoration & Infrastructure	Using Data sets such as Integrated Restoration Prioritization, Restoration Opportunities Database, Climate Change Vulnerability, TRCA's existing Regional Watershed Monitoring Program data, and Flood Vulnerability, areas will be targeted for restoration that directly mitigate for and provides resiliency from the impacts of climate change. Project specific to Climate Change Action include wetlands for flood mitigation and water quality; riparian plantings to reduce in-stream temperatures and bank stability; Planting for carbon sequestration and tree replacement for vegetation community shifts. Future Priority Projects include: Centennial Park Stream and Wetland Restoration Project; Science Centre Wetland Project.	1,390	200	200	200	100	110	110	110	120	120	120
Renaming and Rebranding from Black Creek Pioneer Village to The Village at Black Creek	C	Y	Y	N	Toronto	5	Education & Training	Renaming and rebranding including signage, materials, website and other associated collaterals. The current name, which includes "Pioneer," provides a barrier to engagement of Indigenous communities.	250	250	-	-	-	-	-	-	-	-	-
Watershed Planning and Reporting	C	Y	N	N	All	1	Development & Engineering Services	The Watershed Planning & Reporting (WPR) team currently has resources allowing for one watershed plan to be underway in any given year, taking a total of about 4 years to complete each plan. Current resources limit the opportunities to include a fulsome climate change technical analysis, limit meaningful engagement with stakeholders and public, restrict provision of implementation facilitation support and long term tracking and reporting on watershed plan implementation. The enhanced WPR approach would enable the ability to have three watershed plans under development at various stages each year and provide these other important support to partner municipalities and TRCA to implement and track watershed plan. This would enable all TRCA watershed plans to be updated on roughly a 10-year cycle ensuring up-to-date watershed science is available to TRCA and its partners and stakeholders to inform actions on the ground.	8,560	780	800	815	830	845	860	880	900	915	935

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Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Invasive Species Strategy Implementation	C	Y	Y	N	All	3	Restoration & Infrastructure	Develop Invasive Species Management Plans for TRCA properties and undertake strategic management to protect high priority ecological areas and reduce density and extent of invasive species.	1,800	100	150	200	200	200	200	200	200	200	150
Etobicoke Creek Barrier Mitigation	C	Y	Y	N	Toronto	3	Restoration & Infrastructure	Project will involve the removal of a degraded in-stream barrier in lower Etobicoke Creek associated with the Toronto Golf Club. The implementation of this project will improve the health of the Etobicoke Creek aquatic ecosystem and create opportunities to improve fish passage and fish habitat. This project will also mitigate an old in-stream barrier that may fail in the future and cause in-stream damage and damage to downstream infrastructure.	2,100	100	2,000	-	-	-	-	-	-	-	-
Urban Wildlife Management Program	C	Y	Y	N	All	3	Restoration & Infrastructure	Undertake actions to manage urban wildlife/wildlife habitat including reactive conflict situations (e.g. beaver activity resulting in flooding and erosion concerns) and proactive conservation situations (e.g. install turtle nest protection fencing).	325	30	30	32	32	32	33	33	34	34	35
The Village at Black Creek Visitors Centre Patio	D	Y	Y	Y	Toronto	5 & 7	Conservation Parks & Lands	The exposed wood deck patio is dated, and observed deficiencies include wood rot, cracks, splits, corroded guardrails and damaged coping courses with exposed rebar. Due to the current hazardous condition, the patio is closed and results in lost revenue for the Village. Replacement of the patio deck is required.	360	360	-	-	-	-	-	-	-	-	-

Attachment 3: TRCA's 2024 List of Unfunded Priorities - Peel

Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Palgrave Dam Major Maintenance	A	Y	Y	N	Peel	2	Development & Engineering Services	Palgrave Dam was originally constructed in the 1800's and was upgraded in the early 1980's. A recent Dam Safety Review determined that the dam required overtopping protection and improvements to the stop log system to meet current dam safety guidelines. Installation of stop log gantry will allow TRCA to draw down reservoir before extreme flood events to reduce the risk of overtopping.	1,000	100	450	450	-	-	-	-	-	-	-
Claireville Dam Major Maintenance (wing wall and spillway)	A	Y	Y	N	Peel / Toronto	2	Development & Engineering Services	A recent Dam Safety Review at Claireville Dam determined that the wing wall and spillway require upgrades to meet current dam safety requirement. The wing wall has settled and needs to be replaced. The spillway is too short to safely pass large floods and could fail during extreme events. Both components require extensive design and construction effort to bring this dam into compliance.	5,000	250	750	1,000	750	750	750	750	-	-	-
Claireville Dam Gate Maintenance Project	A	Y	Y	N	Peel / Toronto	2	Development & Engineering Services	Claireville Dam was constructed in 1963 and the dam gates require upgrades to be able to maintain operability. Gates require corrosion protection, motor upgrades, hoist system refurbishment, wire ropes and fan brakes.	2,250	-	-	-	225	2,025	-	-	-	-	-
Legacy Dam Decommissioning - Glen Haffy Upper and Lower Dam Extension	A	Y	Y	N	Peel	2	Development & Engineering Services	TRCA owns two historical/legacy dams (Glen Haffy Extension Upper Dam, Glen Haffy Extension Lower Dam) that do not meet current dam safety requirements. Their age and construction make it impossible, both technically and financially, to upgrade the dams. Because of the risk posed by these structures, the dams should be removed.	1,800	250	400	400	400	350	-	-	-	-	-
Hydrometric Network Expansions - Infrastructure	A	Y	Y	N	All	2	Development & Engineering Services	TRCA operates a network of real-time and non-real-time hydrometric gauges. TRCA requires that the non-real-time gauges be converted to real-time as well as install flood warning gauges in flood vulnerable areas to increase the ability of TRCA to forecast and provide warning when flood conditions are present. Increasing the density of real-time gauges reduces the chance that smaller convective storms are "missed". Additionally, increased density of real-time hydrometric data will assist TRCA in maintaining the early warning flood warning system (FEWS) now under development.	470	70	100	100	100	100	-	-	-	-	-
Greenlands Acquisition Project	B	Y	Y	N	All	4	Corporate Services	TRCA has a legislated mandate to conserve, restore, develop and manage natural resources. TRCA will continue to acquire greenspace through the development process with a goal to protecting the watersheds and communities from flood risk while keeping pace with urbanization and population growth. The identified budget would enable TRCA to strategically acquire properties outside of the planning conveyance process on a proactive basis.	33,250	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325
Flood Forecasting and Warning Modernization	B	Y	Y	N	All	2	Development & Engineering Services	Flood Forecasting and Warning is a service TRCA provides for all regional and local municipalities. TRCA understands the importance of situational awareness when considering the potential magnitude of flood events and size of its jurisdiction. The development of a EOC dashboard will provide TRCA staff the ability to track and document staff location, flood response resources, and site specific flood conditions for a jurisdictional wide, coordinated, flood response. TRCA has initiated the development of our Next Generation Flood Forecasting and Warning System which is being built around the FEWS decision support system (DSS). Further investments will accelerate the system development providing additional monitoring and reporting capabilities which will further streamline TRCA's flood forecasting and warning program, and take advantage of modern real-time hydrology modelling.	580	58	185	172	45	20	20	20	20	20	20
Targeted Flood Vulnerable Cluster Outreach	B	Y	N	N	All	2	Development & Engineering Services	TRCA's Flood Risk Public Awareness and Education Program was launched in 2018 and included two broad program areas; disseminate information on flood risk and current risk reduction initiatives to municipal partners, and to jointly deliver (together with municipal partners) risk information to flood vulnerable neighbourhoods. Initially the program targeted the highest ranked flood risk communities within each partner municipality. TRCA intends to expand the program through the development of digital flood risk materials for additional flood vulnerable areas including strategic social media campaigns and promotional mailing to promote contact-less flood risk packages.	60	-	-	60	-	-	-	-	-	-	-
Financial Management System Modernization	B	N	N	Y	All	4	Corporate Services	The goal of this project is to source an integrated software platform to provide a comprehensive set of online services for financial accounting and reporting functions. The system will provide direct integration to key business systems to streamline interactions across financial and operational functions, and will include general accounting and controls; financial and legislative reporting; procurement; billing and receivables; capital assets and WIP; budget management and forecasting; and workflow approvals and controls.	3,770	800	990	990	990	-	-	-	-	-	-
Heart Lake Sewer Servicing	B	Y	Y	N	Peel	9	Conservation Parks & Lands	This project will install critical infrastructure and increase service levels as park amenities are not currently connected to the municipal sewer system. The current septic systems are overloaded with high levels of public attendance.	1,800	-	200	1,600	-	-	-	-	-	-	-

Attachment 3: TRCA's 2024 List of Unfunded Priorities - Peel

Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Planting for Climate Change Mitigation and Adaptation	B	Y	Y	N	All	3	Restoration & Infrastructure	Undertake targeted tree and shrub planting on public and private lands to address climate change mitigation and adaptation using a suite of techniques included traditional and enhanced reforestation.	1,375	75	100	100	125	125	150	150	175	175	200
Laserfiche Upgrade and License Migration	B	N	N	Y	All	9	Corporate Services	Upgrade of TRCA's Laserfiche ECM (Enterprise Content Management) to the latest version in order to maintain the system on a vendor supported release to ensure the continued management of TRCA's critical business records. The upgraded system will also enable TRCA access the latest system features, provide improved information security and user experience, enhanced integration with other technologies, and better performance and scalability.	328	184	16	16	16	16	16	16	16	16	16
Peel Conservation Lands Trail State of Good Repair Program	B	Y	Y	Y	Peel	5	Conservation Parks & Lands	This project will allow existing trails to be remain open and operated safely. It will ensure safe trail usage and avoid high risk of liability against TRCA by addressing the infrastructure deficiencies on TRCA-managed trails. It includes the removal and replacement of the existing Wiley Bowstring Bridge along the West Humber Trail in Claireville Conservation Area in Brampton.	800	800	-	-	-	-	-	-	-	-	-
Atlassian (JIRA) Cloud Migration and Service Desk Consolidation	B	N	N	Y	All	9	Corporate Services	Upgrade and migration of the Atlassian Jira Service Desk platform to the Atlassian Cloud infrastructure to enable the deployment of an integrated Enterprise Service Desk solution for TRCA. The upgraded system will also enable TRCA to access the latest system features, provide improved information security and user experience, enhanced integration with other technologies, and better performance and scalability.	67	67	-	-	-	-	-	-	-	-	-
TRCA Debris Management Response Program	C	Y	N	Y	All	2	Development & Engineering Services	TRCA owns and manages hundreds of kilometres of natural watercourses throughout the jurisdiction. The urbanization of the areas surrounding these rivers has greatly increased the accumulation of debris in channels that can pose a risk to the community and environment because of increased flooding, erosion, impeded navigation and blockages to migrating fish. TRCA requires a response program be implemented to be able to assess, document, track and mitigate these debris blockages. The program would require the creation of an intake system for requests, GIS field tools with database, staff time for evaluation and mitigation.	1,000	100	100	100	100	100	100	100	100	100	100
Software Deployment Management Software	C	N	N	Y	All	9	Corporate Services	Acquisition and implementation of a Software Deployment Management Software platform to manage the installation and management of business software applications on all end user computing devices across TRCA.  The use of software deployment management software will provide increased operational and security control of end-user devices, increased customer service, and operational efficiencies through the elimination of redundant staff time to physically manage devices.	700	70	70	70	70	70	70	70	70	70	70
Health and Safety Management System	C	N	N	Y	All	9	Corporate Services	The Health and Safety Management System (HSMS) will streamline all Health and Safety documentation, needs and investigation into one program. The HSMS will encompass all Health and Safety forms being utilized across all business units. The ideal system will also have the ability to track, manage and implement corrective actions for workplace safety inspections, incidents, statistics, meetings, WSIB management and more.	500	50	50	50	50	50	50	50	50	50	50
Infrastructure - Hydro Upgrades - Peel Region (Heart Lake Conservation Park)	C	N	N	Y	Peel	5	Conservation Parks & Lands	Overhead primary power lines are past end of life. Hydro infrastructure requires complete replacement. Power interruptions in the parks are common with current aging infrastructure and negatively impact visitor experiences.	800	800	-	-	-	-	-	-	-	-	-
Pay-for-parking - Peel Region Passive Lands	C	Y	N	N	Peel	5	Conservation Parks & Lands	Install and enforce pay-for-parking services at passive use lands, including parking lots at Claireville Conservation Area (1) and Palgrave Forest and Wildlife Area (1), to generate additional revenues that can be allocated to state of good repair needs and visitor amenity initiatives within passive use properties.	740	740	-	-	-	-	-	-	-	-	-
Albion Hills Infrastructure	C	N	N	Y	Peel	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Albion Hills Conservation Park including administrative gate house (interiors); comfort station (maintenance and lifecycle repair); field centre (shell, interiors); heifer barn (shell, services); implement shed and garage (shell); pool building (substructure, shell, services); site infrastructure (bridges, paving, services, fixtures); ski chalet (substructure, shell, interiors, services); Sleepy Hallow (services).	4,244	334	1,406	2,023	-	-	-	-	-	-	-



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Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Claireville Infrastructure	C	N	N	Y	Peel	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Claireville Conservation Park including Etobicoke field centre (interiors, services); Paul Flood building (interiors); saddle house (shell); site infrastructure (site systems and equipment).	222	-	212	10	-	-	-	-	-	-	-
Glen Haffy Infrastructure	C	N	N	Y	Peel	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Glen Haffy Conservation Park including fish hatchery building (substructure and shell - new building); fish hatchery ponds (new walls and pump systems, plumbing); headwater cabin (shell, interiors); service booths (services); second refreshment booth (substructure, shell, interiors, services); site infrastructure (paving, pool, site systems and equipment); visitor's centre (shell).	4,240	2,139	2,096	5	-	-	-	-	-	-	-
Heart Lake Infrastructure	C	N	N	Y	Peel	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Heart Lake Conservation Park including beach washroom (interiors, services); site infrastructure (paving not covered by CCRF, services, exterior stairs); washroom/pool station (code compliance, interiors, shells).	482	200	250	32	-	-	-	-	-	-	-
Indian Line Infrastructure	C	N	N	Y	Peel	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Indian Line Campground including camp office (shell, services); gatehouse building (shell); maintenance workshop (shell, services); north washroom (services, shell); Poplar washroom (shell, services, interiors).	132	13	119	-	-	-	-	-	-	-	-
Redevelopment of 805-809 St. Martins	C	N	N	Y	All	4	Corporate Services	805/809 St Martins are two lots within the City of Pickering. TRCA's Board of Directors has listed them as surplus and support the redevelopment potential into higher use lots prior to divesting.	250	250	-	-	-	-	-	-	-	-	-
Trail Strategy Implementation - Peel	C	Y	Y	Y	Peel	5	Restoration & Infrastructure	The delivery of trail connection projects as prioritized through the Trail Strategy for the Greater Toronto Region will facilitate safe access to public access to greenspace.	2,000	200	200	200	200	200	200	200	200	200	200
Glen Haffy Infrastructure - Maintenance Shop	C	Y	Y	Y	Peel	2	Conservation Parks & Lands	Current infrastructure is deteriorating and at end of life necessitating immediate replacement work. A master plan exercise has begun for Glen Haffy and will identify the park office and maintenance building as an important function for this park. Peel Region has historically supported master plan improvements identified by master plans for TRCA parklands within the Peel jurisdiction. It is anticipated that this will also be the case for the Glen Haffy park office and maintenance building.	3,000	300	2,700	-	-	-	-	-	-	-	-
Peel Region Campground Hydro Upgrades	C	Y	Y	Y	Peel	5	Conservation Parks & Lands	More than 95% of the client base at Indian Line and Albion needs power for camping. Current power pedestals are old and parts for the actual pedestal cannot be found if damaged. Many pedestals / bases are damaged and falling apart. Pedestals will also need to be upgraded as many clients are needing 50 amp vs. 30 amp.	4,300	700	600	600	600	600	600	600	-	-	-
Watershed Planning and Reporting	C	Y	N	N	All	1	Development & Engineering Services	The Watershed Planning & Reporting (WPR) team currently has resources allowing for one watershed plan to be underway in any given year, taking a total of about 4 years to complete each plan. Current resources limit the opportunities to include a fulsome climate change technical analysis, limit meaningful engagement with stakeholders and public, restrict provision of implementation facilitation support and long term tracking and reporting on watershed plan implementation. The enhanced WPR approach would enable the ability to have three watershed plans under development at various stages each year and provide these other important support to partner municipalities and TRCA to implement and track watershed plan. This would enable all TRCA watershed plans to be updated on roughly a 10-year cycle ensuring up-to-date watershed science is available to TRCA and its partners and stakeholders to inform actions on the ground.	8,560	780	800	815	830	845	860	880	900	915	935
Invasive Species Strategy Implementation	C	Y	Y	N	All	3	Restoration & Infrastructure	Develop Invasive Species Management Plans for TRCA properties and undertake strategic management to protect high priority ecological areas and reduce density and extent of invasive species.	1,800	100	150	200	200	200	200	200	200	200	150

Attachment 3: TRCA's 2024 List of Unfunded Priorities - Peel

Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Urban Wildlife Management Program	C	Y	Y	N	All	3	Restoration & Infrastructure	Undertake actions to manage urban wildlife/wildlife habitat including reactive conflict situations (e.g. beaver activity resulting in flooding and erosion concerns) and proactive conservation situations (e.g. install turtle nest protection fencing).	325	30	30	32	32	32	33	33	34	34	35
Asset - Washroom Infrastructure - Peel Region Conservation Parks	C	Y	Y	Y	Peel	5	Conservation Parks & Lands	Replacement or renewal of all park washrooms, including replacement of 5 existing washrooms and one new prefabricated building at Heart Lake and replacement of 6 existing washrooms at Glen Haffy, is required to accommodate increasing resident visitors, making them accessible and long-lasting.	3,300	-	900	600	600	600	600	-	-	-	-
Parks - Trail Maintenance - Peel Region	C	Y	Y	N	Peel	5	Conservation Parks & Lands	Trail resurfacing and repair, trail expansion, repair to lookout and viewing platforms, rebuilding board-walk trails & bridges, fence and safety measures at lookout points and new information trail kiosks for visiting patrons. This ensures longevity of the parks and proper maintenance.	800	-	400	400	-	-	-	-	-	-	-
Heart Lake Pool Retrofit	D	Y	N	N	Peel	5	Conservation Parks & Lands	Reducing the depth of the deep end of the pool for safety, public enjoyment and increased pool capacity. Replacement of pool deck, waterline skimmers and associated plumbing components (major repair required).	400	400	-	-	-	-	-	-	-	-	-
Electronic Gates System - Peel Region	D	N	N	Y	Peel	5	Conservation Parks & Lands	New automated entry gates at Indian Line Campground, Albion Hills, Glen Haffy and Heart Lake Conservation Parks will streamline access into the facilities by providing a scanner system for valid permit holders to enter. The system will make the campgrounds in particular more secure by allowing only valid permit holders to access the facility with their vehicles while the facility is operational. Automated entry gates at Conservation Parks can extend operating season and enhance visitor access opportunities.	760	760	-	-	-	-	-	-	-	-	-
Billboard Signage Upgrade at Indian Line Campground	D	N	N	Y	Peel	9	Corporate Services	The current 427 billboard located at the Indian Lake Campground is a static paper sign. As this sign is currently established, it has enhanced potential to convert it to a modern electronic billboard. The 427/Finch location has an AADT of 142,600/day traffic (2016 MTO study) which will easily support a business case improvement. This project is to retain an consultant to undertake the preliminary development assessment to determine what is necessary for the upgrade (and if other billboards can be added to the site).	20	20	-	-	-	-	-	-	-	-	-

Attachment 4: TRCA's 2024 List of Unfunded Priorities - York

Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Stouffville Dam Embankment Repair and Channel Major Maintenance	A	Y	Y	N	York	2	Development & Engineering Services	Stouffville Dam does not meet current dam safety guidelines. The dam requires upgrades to the emergency spillway to be able to pass extreme floods safely. Additionally, the embankment factor of safety is too low for expected ice and flood loading and therefore requires geotechnical improvements to meet dam safety guidelines. Additionally, the Stouffville Channel lining is degrading and sediment is beginning to accumulate reducing the capacity of the channel. This results in increased risk of flooding to the local community.	1,870	70	70	910	820	-	-	-	-	-	-
Hydrometric Network Expansions - Infrastructure	A	Y	Y	N	All	2	Development & Engineering Services	TRCA operates a network of real-time and non-real-time hydrometric gauges. TRCA requires that the non-real-time gauges be converted to real-time as well as install flood warning gauges in flood vulnerable areas to increase the ability of TRCA to forecast and provide warning when flood conditions are present. Increasing the density of real-time gauges reduces the chance that smaller convective storms are "missed". Additionally, increased density of real-time hydrometric data will assist TRCA in maintaining the early warning flood warning system (FEWS) now under development.	470	70	100	100	100	100	-	-	-	-	-
Woodbridge Channel Board of Trade Weir Removal	B	Y	Y	N	York	2	Development & Engineering Services	The Woodbridge Channel has two weirs that are public safety risks and fish barriers. The weirs should be removed to restore the function of the river and to reduce the chance of injury to the public.	1,400	100	1,300	-	-	-	-	-	-	-	-
Greenlands Acquisition Project	B	Y	Y	N	All	4	Corporate Services	TRCA has a legislated mandate to conserve, restore, develop and manage natural resources. TRCA will continue to acquire greenspace through the development process with a goal to protecting the watersheds and communities from flood risk while keeping pace with urbanization and population growth. The identified budget would enable TRCA to strategically acquire properties outside of the planning conveyance process on a proactive basis.	33,250	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325
Flood Forecasting and Warning Modernization	B	Y	Y	N	All	2	Development & Engineering Services	Flood Forecasting and Warning is a service TRCA provides for all regional and local municipalities. TRCA understands the importance of situational awareness when considering the potential magnitude of flood events and size of its jurisdiction. The development of a EOC dashboard will provide TRCA staff the ability to track and document staff location, flood response resources, and site specific flood conditions for a jurisdictional wide, coordinated, flood response. TRCA has initiated the development of our Next Generation Flood Forecasting and Warning System which is being built around the FEWS decision support system (DSS). Further investments will accelerate the system development providing additional monitoring and reporting capabilities which will further streamline TRCA's flood forecasting and warning program, and take advantage of modern real-time hydrology modelling.	580	58	185	172	45	20	20	20	20	20	20
Milne Dam Embankment Upgrades	B	Y	Y	N	York	2	Development & Engineering Services	Milne Dam was built in 1968. A recent dam safety review determined that the dam could overtop during an extreme flood that could cause failure. The embankment requires overtopping protection to prevent erosion of the embankment during a flood.	1,350	-	-	-	-	-	-	-	540	810	-
Targeted Flood Vulnerable Cluster Outreach	B	Y	N	N	All	2	Development & Engineering Services	TRCA's Flood Risk Public Awareness and Education Program was launched in 2018 and included two broad program areas; disseminate information on flood risk and current risk reduction initiatives to municipal partners, and to jointly deliver (together with municipal partners) risk information to flood vulnerable neighbourhoods. Initially the program targeted the highest ranked flood risk communities within each partner municipality. TRCA intends to expand the program through the development of digital flood risk materials for additional flood vulnerable areas including strategic social media campaigns and promotional mailing to promote contact-less flood risk packages.	60	-	-	60	-	-	-	-	-	-	-
Toporowski Flood Mitigation and Stream Project	B	Y	Y	N	York	2	Restoration & Infrastructure	Implementation of action to mitigate flooding impacts caused by sedimentation and phragmites clogging up a tributary of the Rouge River and causing a flood risk. TRCA is working in partnership with Richmond Hill to design the preferred alternative which is likely to include reinstating approximately 900m of natural channel, stream and valley restoration, and invasive removal. Funds received to date are for the designs and currently no funds have been secured for implementation. Project cost is preliminary and subject to change based on the preferred alternative.	2,600	2,500	100	-	-	-	-	-	-	-	-
KCC - Visitor Centre - Sanitary Waste Connection	B	Y	Y	Y	York	5	Conservation Parks & Lands	Current septic system is past end of life as per 2013 assessment report. Failure of system could cause site closures. The Visitor Centre connection to the municipal sanitary wastewater collection system requires a lift station and grinder pump.	1,300	150	1,150	-	-	-	-	-	-	-	-
Financial Management System Modernization	B	N	N	Y	All	4	Corporate Services	The goal of this project is to source an integrated software platform to provide a comprehensive set of online services for financial accounting and reporting functions. The system will provide direct integration to key business systems to streamline interactions across financial and operational functions, and will include general accounting and controls; financial and legislative reporting; procurement; billing and receivables; capital assets and WIP; budget management and forecasting; and workflow approvals and controls.	3,770	800	990	990	990	-	-	-	-	-	-

Attachment 4: TRCA's 2024 List of Unfunded Priorities - York

Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Pay-for-parking - York Region Passive Lands	B	Y	N	N	York	5	Conservation Parks & Lands	Install and enforce pay-for-parking services at passive use lands, including parking lots at Oak Ridges Corridor Conservation Reserve (3), Foster Woods (1) and Granger Greenway (1), to generate additional revenues that can be allocated to state of good repair needs and visitor amenity initiatives within passive use properties.	510	510	-	-	-	-	-	-	-	-	-
Planting for Climate Change Mitigation and Adaptation	B	Y	Y	N	All	3	Restoration & Infrastructure	Undertake targeted tree and shrub planting on public and private lands to address climate change mitigation and adaptation using a suite of techniques included traditional and enhanced reforestation.	1,375	75	100	100	125	125	150	150	175	175	200
Laserfiche Upgrade and License Migration	B	N	N	Y	All	9	Corporate Services	Upgrade of TRCA's Laserfiche ECM (Enterprise Content Management) to the latest version in order to maintain the system on a vendor supported release to ensure the continued management of TRCA's critical business records. The upgraded system will also enable TRCA access the latest system features, provide improved information security and user experience, enhanced integration with other technologies, and better performance and scalability.	328	184	16	16	16	16	16	16	16	16	16
York Conservation Lands Trail State of Good Repair Program	B	Y	Y	Y	York	5	Conservation Parks & Lands	The projects in this program will allow existing trails to remain open and operated safely. It will ensure safe trail usage and avoid high risk of liability against TRCA by addressing the infrastructure deficiencies on TRCA-managed trails. This projects will improve the state of trails and wayfinding signage in the Boyd North and Glassco Park lands in Vaughan, and in Humber Trails Conservation Area in King.	1,350	550	400	100	150	150	-	-	-	-	-
Atlassian (JIRA) Cloud Migration and Service Desk Consolidation	B	N	N	Y	All	9	Corporate Services	Upgrade and migration of the Atlassian Jira Service Desk platform to the Atlassian Cloud infrastructure to enable the deployment of an integrated Enterprise Service Desk solution for TRCA. The upgraded system will also enable TRCA to access the latest system features, provide improved information security and user experience, enhanced integration with other technologies, and better performance and scalability.	67	67	-	-	-	-	-	-	-	-	-
Oak Ridges Corridor Conservation Reserve Parking Lots	C	Y	Y	N	York	5	Conservation Parks & Lands	This project will expand the parking capacity in lots that service the ORCCR in Richmond Hill. It will see the development of two new parking lots: one 25-30 car lot at Jefferson Forest near Bayview Avenue and Stouffville Road, and one 50 car lot near Bond Lake off Yonge Street. These lots will allow for safer parking for trail users and will reduce the on-street parking on the streets surrounding the ORCCR. These parking areas will support safe trail usage and improve neighbour relations by funneling trail users directly to the trail network for the parking lots.	2,505	2,505	-	-	-	-	-	-	-	-	-
TRCA Debris Management Response Program	C	Y	N	Y	All	2	Development & Engineering Services	TRCA owns and manages hundreds of kilometres of natural watercourses throughout the jurisdiction. The urbanization of the areas surrounding these rivers has greatly increased the accumulation of debris in channels that can pose a risk to the community and environment because of increased flooding, erosion, impeded navigation and blockages to migrating fish. TRCA requires a response program be implemented to be able to assess, document, track and mitigate these debris blockages. The program would require the creation of an intake system for requests, GIS field tools with database, staff time for evaluation and mitigation.	1,000	100	100	100	100	100	100	100	100	100	100
Software Deployment Management Software	C	N	N	Y	All	9	Corporate Services	Acquisition and implementation of a Software Deployment Management Software platform to manage the installation and management of business software applications on all end user computing devices across TRCA.  The use of software deployment management software will provide increased operational and security control of end-user devices, increased customer service, and operational efficiencies through the elimination of redundant staff time to physically manage devices.	700	70	70	70	70	70	70	70	70	70	70
Milne Creek Study and Remediation Project	C	Y	Y	N	York	2	Restoration & Infrastructure	Further fieldwork and assessments within the Milne Creek tributary are required to determine potential erosion hazards and risk to private property.	150	-	150	-	-	-	-	-	-	-	-
Health and Safety Management System	C	N	N	Y	All	9	Corporate Services	The Health and Safety Management System (HSMS) will streamline all Health and Safety documentation, needs and investigation into one program. The HSMS will encompass all Health and Safety forms being utilized across all business units. The ideal system will also have the ability to track, manage and implement corrective actions for workplace safety inspections, incidents, statistics, meetings, WSIB management and more.	500	50	50	50	50	50	50	50	50	50	50

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Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
20 Klein's Crescent Erosion Control Maintenance Project	C	Y	Y	N	York	2	Restoration & Infrastructure	This project includes the planning and implementation of maintenance works on a TRCA-owned erosion control structure which is situated adjacent to private property within the City of Vaughan. There is the potential for design cost-sharing with the City as a stormwater outfall in the vicinity may require maintenance as well.	300	50	250	-	-	-	-	-	-	-	-
Infrastructure - Hydro Upgrades - York Region (Kortright Centre and Boyd Conservation Park)	C	N	N	Y	York	5	Conservation Parks & Lands	Overhead primary power lines are past end of life. Hydro infrastructure requires complete replacement. Power interruptions in the parks are common with current aging infrastructure and negatively impact visitor experiences.	2,000	150	1,400	450	-	-	-	-	-	-	-
Bruce's Mill Infrastructure	C	N	N	Y	York	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Bruce's Mill Conservation Park including beach centre (services, shell); chalet (shell, services, interiors, exterior); pro shop (substructure, shell, services, interiors); pump house (shell, services); Cedarglen washroom (services, furnishings); Millview washroom (services, furnishings); site infrastructure (paving not covered by CCRF, storm sewers, bridges, services).	3,001	1,186	1,072	743	-	-	-	-	-	-	-
Boyd Centre Infrastructure	C	N	N	Y	York	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Boyd Centre main building (substructure, shell, interiors, services, furnishings).	1,010	125	678	207	-	-	-	-	-	-	-
Boyd Park Infrastructure	C	N	N	Y	York	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Boyd Conservation Park including park hydro lines and transformers, maintenance shop (shell, services, interiors); comfort stations (services, shell); main refreshment booth (shell, services, interiors); north washrooms (shell, services); Poplar Hill washroom (services, shell, interiors); site infrastructure (services, paving not covered by CCRF).	4,115	4,115	-	-	-	-	-	-	-	-	-
Kortright Infrastructure	C	N	N	Y	York	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Kortright Centre for Conservation including bee space (shell); demonstration sheds (special construction); glass house; land theme (shell, interiors); Living Machine Greenworks (services, interiors, shell); Sustainable House (shell, interiors, services); visitor centre (substructure, shell, interiors, services); workshop (services, interiors); site infrastructure (bridges, paving, walkways, retaining walls).	1,994	1,812	32	150	-	-	-	-	-	-	-
Restoration Services Centre Infrastructure	C	N	N	Y	York	9	Corporate Services	Repair and upgrades to shell, interiors, and services of main building.	278	118	71	89	-	-	-	-	-	-	-
Swan Lake Infrastructure	C	N	N	Y	York	9	Corporate Services	Repair and upgrades to shell, interiors, and services of main building.	96	61	35	-	-	-	-	-	-	-	-
Redevelopment of 805-809 St. Martins	C	N	N	Y	All	4	Corporate Services	805/809 St Martins are two lots within the City of Pickering. TRCA's Board of Directors has listed them as surplus and support the redevelopment potential into higher use lots prior to divesting.	250	250	-	-	-	-	-	-	-	-	-
70 Legion Court Bank Stabilization Project	C	Y	Y	N	York	2	Restoration & Infrastructure	This project (Category 1 - TRCA Mandate) aims to address bank erosion occurring within TRCA owned property in the City of Vaughan. Designs have been developed internally and include regrading an approximate 60 m long section of bank, installation of a vegetated filter strip, site restoration and overall parking lot improvements.	250	250	-	-	-	-	-	-	-	-	-
Trail Strategy Implementation - York	C	Y	Y	Y	York	5	Restoration & Infrastructure	The delivery of trail connection projects as prioritized through the Trail Strategy for the Greater Toronto Region will facilitate safe access to public access to greenspace.	2,000	200	200	200	200	200	200	200	200	200	200

Attachment 4: TRCA's 2024 List of Unfunded Priorities - York

Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Lake St. George Infrastructure	C	N	N	Y	York	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Lake St. George including barn/shop/stables (substructure, shell); Bond House (interiors, shell); Butler House (substructure, shell, interiors); canoe storage (substructure, shell); Davies Hall (substructure, shell, services, interiors); site infrastructure (services, bridge, exterior wood stairs); Snively House (substructure, shell, interiors); chalet (substructure, shell).	1,740	261	365	1,114	-	-	-	-	-	-	-
Restoration of Historical Bruce's Mill Building	C	Y	Y	Y	York	9	Conservation Parks & Lands	The historical Bruce's Mill building requires total restoration and infrastructure servicing. (Restoration projected at \$5-10 million depending on action taken).	5,000	-	-	-	-	5,000	-	-	-	-	-
Restoration Projects that support Atlantic Salmon Recovery in York	C	Y	Y	N	York	3	Restoration & Infrastructure	Restoration project implementation that directly supports the Atlantic Salmon Recovery Program in the Lower and Main Humber Subwatershed. In partnership with Ontario Federation of Anglers and Hunters and MNRF, priority stream projects identified in the Atlantic Salmon Restoration Plan will be implemented. Future Priority Projects include: Nashville Riparian Planting Projects.	1,090	100	100	100	100	110	110	110	120	120	120
Boyd Park Septic Replacement & Sewer Servicing	C	Y	Y	Y	York	5	Conservation Parks & Lands	Utility infrastructure including tying in septic at Boyd CA (Boyd Office and Residential house) to the municipal sewer system.	2,250	-	750	750	750	-	-	-	-	-	-
Restoration Projects Targeting Climate Change Action - York	C	Y	Y	N	York	3	Restoration & Infrastructure	Using Data sets such as Integrated Restoration Prioritization, Restoration Opportunities Database, Climate Change Vulnerability, TRCA's existing Regional Watershed Monitoring Program data, and Flood Vulnerability, areas will be targeted for restoration that directly mitigate for and provides resiliency from the impacts of climate change. Project specific to Climate Change Action include wetlands for flood mitigation and water quality; riparian plantings to reduce in-stream temperatures and bank stability; Planting for carbon sequestration and tree replacement for vegetation community shifts. Future Priority Projects include: Barrier Removal in Boyd Conservation Area; Purpleville Creek In-Stream Barrier Removal; MacMillan Property Restoration Project; 9th Line Stream Restoration Project.	1,390	200	200	200	100	110	110	110	120	120	120
KCC - Trails Facilities and Infrastructure	C	Y	Y	Y	York	5 and 7	Conservation Parks & Lands	Several upgrades are required to the existing facilities, trail system and site infrastructure at Kortright Centre to ensure continued engagement with the community, including but not limited to resurfacing of asphalt paving, lifecycle replacement of elevated walkways and bridges and the demolition or adaptive reuse of dilapidated structures.	3,100	700	700	700	-	500	500	-	-	-	-
Watershed Planning and Reporting	C	Y	N	N	All	1	Development & Engineering Services	The Watershed Planning & Reporting (WPR) team currently has resources allowing for one watershed plan to be underway in any given year, taking a total of about 4 years to complete each plan. Current resources limit the opportunities to include a fulsome climate change technical analysis, limit meaningful engagement with stakeholders and public, restrict provision of implementation facilitation support and long term tracking and reporting on watershed plan implementation. The enhanced WPR approach would enable the ability to have three watershed plans under development at various stages each year and provide these other important support to partner municipalities and TRCA to implement and track watershed plan. This would enable all TRCA watershed plans to be updated on roughly a 10-year cycle ensuring up-to-date watershed science is available to TRCA and its partners and stakeholders to inform actions on the ground.	8,560	780	800	815	830	845	860	880	900	915	935
Asset - Road Resurfacing -York Region	C	N	N	Y	York	5	Conservation Parks & Lands	Repairs to roads and parking lots at Conservation Areas in York Region to help ensure longevity of TRCA facilities.	400	-	400	-	-	-	-	-	-	-	-
Invasive Species Strategy Implementation	C	Y	Y	N	All	3	Restoration & Infrastructure	Develop Invasive Species Management Plans for TRCA properties and undertake strategic management to protect high priority ecological areas and reduce density and extent of invasive species.	1,800	100	150	200	200	200	200	200	200	200	150
Lake St. George Waterfront Upgrade	C	N	Y	Y	York	5	Education & Training	The Lake St. George waterfront is a unique feature and a critical space to teach about watersheds, source water protection, the Oak Ridges Moraine and other water conservation topics, while also teaching about safe water recreation. Investment is needed to replace the dock and boathouse and create a proper teaching space. Lake access is also an opportunity for passive income to support the site, so investment is needed for boat storage, and accessible boat access for other user groups. High water levels have made the trails surrounding the lake muddy so boardwalks and raised platforms are needed to create program spaces that protect the health of the lake while teaching. The waterfront is a primary driver of business at Lake St. George and investment will create and improve revenue opportunities.	200	200	-	-	-	-	-	-	-	-	-

Attachment 4: TRCA's 2024 List of Unfunded Priorities - York

Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Urban Wildlife Management Program	C	Y	Y	N	All	3	Restoration & Infrastructure	Undertake actions to manage urban wildlife/wildlife habitat including reactive conflict situations (e.g. beaver activity resulting in flooding and erosion concerns) and proactive conservation situations (e.g. install turtle nest protection fencing).	325	30	30	32	32	32	33	33	34	34	35
Asset - Washroom Infrastructure - York Region Conservation Parks	C	Y	Y	Y	York	5	Conservation Parks & Lands	Replacement or renewal of all park washrooms, including 2 new prefabricated buildings, 2 replacements and 2 renewals at Bruce's Mill and 3 new builds and 4 replacements at Boyd is required to accommodate increasing resident visitors, making them accessible and long-lasting. Current privy washrooms are past end of life.	3,600	900	900	600	600	600	-	-	-	-	-
Parks - Trail Maintenance - York Region	D	Y	Y	N	York	5	Conservation Parks & Lands	Trail resurfacing and repair, trail expansion, repair to lookout and viewing platforms, rebuilding board-walk trails & bridges, fence and safety measures at lookout points and new information trail kiosks for visiting patrons. This ensures longevity of the parks and proper maintenance.	350	350	-	-	-	-	-	-	-	-	-
Electronic Gates System - York Region	D	N	N	Y	York	5	Conservation Parks & Lands	New gates at Bruce's Mill, Boyd and Kortright will streamline access into the facility by providing a scanner system for valid permit holders to enter. Automated entry gates at Conservation Parks will make facilities more secure and can extend operating season and enhance visitor access opportunities.	700	700	-	-	-	-	-	-	-	-	-
Asset - Gate House Replacements - York Region	D	Y	Y	Y	York	5	Conservation Parks & Lands	A modern entrance, including digital signage, would better welcome the thousands of annual visitors who begin their outdoor experiences by passing through the Gate Houses at Bruce's Mill Conservation Park and Boyd Conservation Park. Facility replacements that indicate well-maintained assets (versus the current aging buildings) would enhance client satisfaction and better showcase these beautiful greenspace community amenities.	270	270	-	-	-	-	-	-	-	-	-

Attachment 5: TRCA's 2024 List of Unfunded Priorities - Durham

Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Legacy Dam Decommissioning - Secord Dam and Osler Dam	A	Y	Y	N	Durham	2	Development & Engineering Services	TRCA owns two historical/legacy dams (Secord Dam, Osler Dam) that do not meet current dam safety requirements. Their age and construction make it impossible, both technically and financially, to upgrade the dams. Because of the risk posed by these structures, the dams should be removed.	2,400	500	500	700	700	-	-	-	-	-	-
Pickering and Ajax Dyke Detailed Design	A	Y	Y	N	Durham	2	Development & Engineering Services	Building on the results from the 2020 Pickering and Ajax Dyke Restoration EA, TRCA intends to undertake the detailed design process for the implementation of preferred restoration alternatives, which includes complete dyke reconstruction. Once completed the reconstructed dykes will provide an increased level of flood protection and meet all current engineering design criteria and standards.	600	300	300	-	-	-	-	-	-	-	-
Pickering Dyke Construction	A	Y	Y	N	Durham	2	Development & Engineering Services	Implementation of the preferred restoration plan for the Pickering Dyke. Implementation includes finalizing construction phasing and methodology, implementation of sediment and erosion control plan, further communication with affected residences, construction activities and site restoration.	10,000	-	-	-	-	5,000	5,000	-	-	-	-
Ajax Dyke Construction	A	Y	Y	N	Durham	2	Development & Engineering Services	Implementation of the preferred restoration plan for the Ajax Dyke. Implementation includes finalizing construction phasing and methodology, implementation of sediment and erosion control plan, further communication with affected residences, construction activities and site restoration.	5,100	500	-	-	-	2,300	2,300	-	-	-	-
Hydrometric Network Expansions - Infrastructure	A	Y	Y	N	All	2	Development & Engineering Services	TRCA operates a network of real-time and non-real-time hydrometric gauges. TRCA requires that the non-real-time gauges be converted to real-time as well as install flood warning gauges in flood vulnerable areas to increase the ability of TRCA to forecast and provide warning when flood conditions are present. Increasing the density of real-time gauges reduces the chance that smaller convective storms are "missed". Additionally, increased density of real-time hydrometric data will assist TRCA in maintaining the early warning flood warning system (FEWS) now under development.	470	70	100	100	100	100	-	-	-	-	-
Greenlands Acquisition Project	B	Y	Y	N	All	4	Corporate Services	TRCA has a legislated mandate to conserve, restore, develop and manage natural resources. TRCA will continue to acquire greenspace through the development process with a goal to protecting the watersheds and communities from flood risk while keeping pace with urbanization and population growth. The identified budget would enable TRCA to strategically acquire properties outside of the planning conveyance process on a proactive basis.	33,250	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325
Flood Forecasting and Warning Modernization	B	Y	Y	N	All	2	Development & Engineering Services	Flood Forecasting and Warning is a service TRCA provides for all regional and local municipalities. TRCA understands the importance of situational awareness when considering the potential magnitude of flood events and size of its jurisdiction. The development of a EOC dashboard will provide TRCA staff the ability to track and document staff location, flood response resources, and site specific flood conditions for a jurisdictional wide, coordinated, flood response. TRCA has initiated the development of our Next Generation Flood Forecasting and Warning System which is being built around the FEWS decision support system (DSS). Further investments will accelerate the system development providing additional monitoring and reporting capabilities which will further streamline TRCA's flood forecasting and warning program, and take advantage of modern real-time hydrology modelling.	580	58	185	172	45	20	20	20	20	20	20
Targeted Flood Vulnerable Cluster Outreach	B	Y	N	N	All	2	Development & Engineering Services	TRCA's Flood Risk Public Awareness and Education Program was launched in 2018 and included two broad program areas; disseminate information on flood risk and current risk reduction initiatives to municipal partners, and to jointly deliver (together with municipal partners) risk information to flood vulnerable neighbourhoods. Initially the program targeted the highest ranked flood risk communities within each partner municipality. TRCA intends to expand the program through the development of digital flood risk materials for additional flood vulnerable areas including strategic social media campaigns and promotional mailing to promote contact-less flood risk packages.	60	-	-	60	-	-	-	-	-	-	-
Financial Management System Modernization	B	N	N	Y	All	4	Corporate Services	The goal of this project is to source an integrated software platform to provide a comprehensive set of online services for financial accounting and reporting functions. The system will provide direct integration to key business systems to streamline interactions across financial and operational functions, and will include general accounting and controls; financial and legislative reporting; procurement; billing and receivables; capital assets and WIP; budget management and forecasting; and workflow approvals and controls.	3,770	800	990	990	990	-	-	-	-	-	-
Pay-for-parking - Durham Region Passive Lands	B	Y	N	N	Durham	5	Conservation Parks & Lands	Install and enforce pay-for-parking services at passive use lands, including parking lots at Altona Forest (1), Greenwood Conservation Lands (1), East Durham Headwaters (3) and Secord Forest and Wildlife Area (1), to generate additional revenues that can be allocated to state of good repair needs and visitor amenity initiatives within passive use properties.	420	420	-	-	-	-	-	-	-	-	-



Attachment 5: TRCA's 2024 List of Unfunded Priorities - Durham

Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Waterfront Integrated Restoration Prioritization (WIRP)	B	Y	Y	N	Toronto & Durham	5	Restoration & Infrastructure	The Waterfront Integrated Restoration Prioritization (WIRP) Strategy is being completed in 2024, and strategically targets restoration activities across the Toronto Waterfront. The strategy lays out a 10-year workplan to addresses ecological impairments and prioritizes restoration projects along the Toronto waterfront. Projects contribute to the Remedial Action Plan delisting targets for the Toronto Area of Concern pertaining to Beneficial Use Impairment (BUI) 14 "Loss of Fish and Wildlife Habitat" and BUI 3 "Degradation of Fish and Wildlife Populations". In 2024 Priority Project planning an implementation will begin and the planning framework will be extended across the Durham waterfront. The following years will target the annual implementation of priority waterfront restoration projects.	10,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Planting for Climate Change Mitigation and Adaptation	B	Y	Y	N	All	3	Restoration & Infrastructure	Undertake targeted tree and shrub planting on public and private lands to address climate change mitigation and adaptation using a suite of techniques included traditional and enhanced reforestation.	1,375	75	100	100	125	125	150	150	175	175	200
Laserfiche Upgrade and License Migration	B	N	N	Y	All	9	Corporate Services	Upgrade of TRCA's Laserfiche ECM (Enterprise Content Management) to the latest version in order to maintain the system on a vendor supported release to ensure the continued management of TRCA's critical business records. The upgraded system will also enable TRCA access the latest system features, provide improved information security and user experience, enhanced integration with other technologies, and better performance and scalability.	328	184	16	16	16	16	16	16	16	16	16
Durham Conservation Lands Trail State of Good Repair Program	B	Y	Y	Y	Durham	5	Conservation Parks & Lands	The projects in this program will allow existing trails to be remain open and operated safely. It will ensure safe trail usage and avoid high risk of liability against TRCA by addressing the infrastructure deficiencies on TRCA-managed trails. The projects will improve the state of trails and wayfinding signage in the East and West Duffins Headwaters in Uxbridge, Altona Forest in Pickering, and Greenwood Conservation Lands in Ajax and Pickering.	1,750	150	150	150	150	150	200	200	200	200	200
Atlassian (JIRA) Cloud Migration and Service Desk Consolidation	B	N	N	Y	All	9	Corporate Services	Upgrade and migration of the Atlassian Jira Service Desk platform to the Atlassian Cloud infrastructure to enable the deployment of an integrated Enterprise Service Desk solution for TRCA. The upgraded system will also enable TRCA to access the latest system features, provide improved information security and user experience, enhanced integration with other technologies, and better performance and scalability.	67	67	-	-	-	-	-	-	-	-	-
TRCA Debris Management Response Program	C	Y	N	Y	All	2	Development & Engineering Services	TRCA owns and manages hundreds of kilometres of natural watercourses throughout the jurisdiction. The urbanization of the areas surrounding these rivers has greatly increased the accumulation of debris in channels that can pose a risk to the community and environment because of increased flooding, erosion, impeded navigation and blockages to migrating fish. TRCA requires a response program be implemented to be able to assess, document, track and mitigate these debris blockages. The program would require the creation of an intake system for requests, GIS field tools with database, staff time for evaluation and mitigation.	1,000	100	100	100	100	100	100	100	100	100	100
Software Deployment Management Software	C	N	N	Y	All	9	Corporate Services	Acquisition and implementation of a Software Deployment Management Software platform to manage the installation and management of business software applications on all end user computing devices across TRCA.  The use of software deployment management software will provide increased operational and security control of end-user devices, increased customer service, and operational efficiencies through the elimination of redundant staff time to physically manage devices.	700	70	70	70	70	70	70	70	70	70	70
Health and Safety Management System	C	N	N	Y	All	9	Corporate Services	The Health and Safety Management System (HSMS) will streamline all Health and Safety documentation, needs and investigation into one program. The HSMS will encompass all Health and Safety forms being utilized across all business units. The ideal system will also have the ability to track, manage and implement corrective actions for workplace safety inspections, incidents, statistics, meetings, WSIB management and more.	500	50	50	50	50	50	50	50	50	50	50
Durham Region Shoreline Risk Assessment	C	Y	Y	N	Durham	2	Restoration & Infrastructure	Assessment of shoreline hazards across the Durham waterfront (Ajax/Pickering) to inform planned improvements and identify deficiencies with existing structures. This assessment will result in an integrated shoreline management plan that will determine needs, guide priorities and inform methodology of remedial erosion protection.	800	100	100	300	300	-	-	-	-	-	-
Claremont Infrastructure	C	N	N	Y	Durham	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Claremont Conservation Park including field centre (substructure, services, shell, equipment); maintenance shop (services, shell, interiors); site infrastructure (paving not covered by CCRF, transformer, etc.).	974	629	345	-	-	-	-	-	-	-	-

Attachment 5: TRCA's 2024 List of Unfunded Priorities - Durham

Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Petticoat Creek Infrastructure	C	N	N	Y	Durham	9	Conservation Parks & Lands	Infrastructure repair and upgrades to Petticoat Creek Conservation Park including lifeguard office (shell, services); pool complex (1.1M decommission, 3M new); site infrastructure (paving not covered by CCRF, services).	5,087	4,436	651	-	-	-	-	-	-	-	-
Redevelopment of 805-809 St. Martins	C	N	N	Y	All	4	Corporate Services	805/809 St Martins are two lots within the City of Pickering. TRCA's Board of Directors has listed them as surplus and support the redevelopment potential into higher use lots prior to divesting.	250	250	-	-	-	-	-	-	-	-	-
Trail Strategy Implementation - Durham	C	Y	Y	Y	Durham	5	Restoration & Infrastructure	The delivery of trail connection projects as prioritized through the Trail Strategy for the Greater Toronto Region will facilitate safe access to public access to greenspace.	2,000	200	200	200	200	200	200	200	200	200	200
Erosion Monitoring and Maintenance Program - Durham	C	Y	Y	N	Durham	2	Restoration & Infrastructure	The primary objective of the program is to identify erosion hazard sites within Durham Region that pose a risk to public safety, an essential structure, or municipal/regional infrastructure. This information will then be used to determine the priority ranking for all hazard sites and provide recommendations on maintenance and remedial works.	1,375	50	125	425	425	350	-	-	-	-	-
Petticoat Creek Infrastructure - Aquatic Facility	C	Y	Y	Y	Durham	5	Conservation Parks & Lands	The current facility is at end of life and requires either total replacement or decommissioning to allow site to be used for other purposes. Projected costs = \$1-5M depending on action taken.	1,000	100	900	-	-	-	-	-	-	-	-
Restoration Projects that support Atlantic Salmon Recovery in Durham	C	Y	Y	N	Durham	3	Restoration & Infrastructure	Restoration project implementation that directly supports the Atlantic Salmon Recovery Program in the Duffins Watershed. In partnership with the Ontario Federation of Anglers and Hunters and the MNRF, priority stream projects identified in the Atlantic Salmon Restoration Plan will be implemented. Future Priority Projects include: Coug's Barrier Removal Project; Annandale Former Golf Course Restoration Project.	1,490	200	300	200	100	110	110	110	120	120	120
Restoration Projects Targeting Climate Change Action - Durham	C	Y	Y	N	Durham	3	Restoration & Infrastructure	Using Data sets such as Integrated Restoration Prioritization, Restoration Opportunities Database, Climate Change Vulnerability, TRCA's existing Regional Watershed Monitoring Program data, and Flood Vulnerability, areas will be targeted for restoration that directly mitigate for and provides resiliency from the impacts of climate change. Project specific to Climate Change Action include wetlands for flood mitigation and water quality; riparian plantings to reduce in-stream temperatures and bank stability; Planting for carbon sequestration and tree replacement for vegetation community shifts. Future Priority Projects include: 2 Brocklands Wetland Projects; Brogham Creek Conc 5 Stream Restoration Project benefitting Redside Dace; Seaton Lands Site 10 Wetland Restoration Project.	1,390	200	200	200	100	110	110	110	120	120	120
Watershed Planning and Reporting	C	Y	N	N	All	1	Development & Engineering Services	The Watershed Planning & Reporting (WPR) team currently has resources allowing for one watershed plan to be underway in any given year, taking a total of about 4 years to complete each plan. Current resources limit the opportunities to include a fulsome climate change technical analysis, limit meaningful engagement with stakeholders and public, restrict provision of implementation facilitation support and long term tracking and reporting on watershed plan implementation. The enhanced WPR approach would enable the ability to have three watershed plans under development at various stages each year and provide these other important support to partner municipalities and TRCA to implement and track watershed plan. This would enable all TRCA watershed plans to be updated on roughly a 10-year cycle ensuring up-to-date watershed science is available to TRCA and its partners and stakeholders to inform actions on the ground.	8,560	780	800	815	830	845	860	880	900	915	935
Asset - Road Resurfacing - Durham Region	C	N	N	Y	Durham	5	Conservation Parks & Lands	Repairs to roads and parking lots at Conservation Areas in Durham Region to help ensure longevity of TRCA facilities.	1,025	-	1,025	-	-	-	-	-	-	-	-
Invasive Species Strategy Implementation	C	Y	Y	N	All	3	Restoration & Infrastructure	Develop Invasive Species Management Plans for TRCA properties and undertake strategic management to protect high priority ecological areas and reduce density and extent of invasive species.	1,800	100	150	200	200	200	200	200	200	200	150

Attachment 5: TRCA's 2024 List of Unfunded Priorities - Durham

Potential Funding Type																			
Project	Score	Partner Municipality	Grant	Operational	Region	Service Area	Submitted by:	Description	10 Year Projected Cost (\$000's)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Petticoat Creek Infrastructure - Maintenance Shop	C	Y	Y	Y	Durham	5	Conservation Parks & Lands	Current maintenance shop is past end of life - Major repair (complete renovation)is required to replace failed infrastructure. Staff are currently displaced due to the state of disrepair, and there is currently no appropriate staff washroom facility.	1,500	1,000	500	-	-	-	-	-	-	-	-
Urban Wildlife Management Program	C	Y	Y	N	All	3	Restoration & Infrastructure	Undertake actions to manage urban wildlife/wildlife habitat including reactive conflict situations (e.g. beaver activity resulting in flooding and erosion concerns) and proactive conservation situations (e.g. install turtle nest protection fencing).	325	30	30	32	32	32	33	33	34	34	35
Asset - Washroom Infrastructure - Durham Region Conservation Parks	C	Y	Y	Y	Durham	5	Conservation Parks & Lands	Three new park washroom buildings are required at Petticoat Creek to accommodate increasing resident visitors.	900	-	900	-	-	-	-	-	-	-	-
Parks - Trail Maintenance - Durham Region	D	Y	Y	N	Durham	5	Conservation Parks & Lands	Trail resurfacing and repair, trail expansion, repair to lookout and viewing platforms, rebuilding board-walk trails & bridges, fence and safety measures at lookout points and new information trail kiosks for visiting patrons. This ensures longevity of the parks and proper maintenance.	350	-	350	-	-	-	-	-	-	-	-
Sustainable Neighbourhood Climate Action - Durham	D	Y	Y	N	Durham	8	Education & Training	Durham Sustainable Neighbourhood Action Program (SNAP) will build resilient, climate ready neighbourhoods in high priority areas of the Region. This project will support TRCA's leadership for action planning in the pilot Ajax SNAP neighbourhood and building implementation partnerships for action towards sustainability objectives of the Region, Town of Ajax, TRCA and the local community. Following the pilot, the project will support another cycle of priority neighbourhood identification, action planning and implementation in cooperation with the Region, another lower tier municipality and local community.	2,500	250	250	250	250	250	250	250	250	250	250
Electronic Gates System - Durham Region	D	N	N	Y	Durham	5	Conservation Parks & Lands	New gates at Petticoat Creek will streamline access into the facility by providing a scanner system for valid permit holders to enter. Automated entry gates at Conservation Parks will make facilities more secure and can extend operating season and enhance visitor access opportunities.	120	120	-	-	-	-	-	-	-	-	-

### Section I – Items for Board of Directors Action

**TO:** Chair and Members of the Executive Committee  
Friday, April 5, 2024 Meeting

**FROM:** Darryl Gray, Director, Education and Training  
  
On behalf of Finance

**RE:** **AUTHORIZATION TO ACCESS RESERVE FUNDS:  
ADMINISTRATIVE OFFICE BUILDING PROJECT**  
Use of reserve funds for additional construction costs related to TRCA's Administrative Office Building project and for parking lot upgrades at Black Creek Pioneer Village.

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#### KEY ISSUE

Authorization of TRCA's Board of Directors is required in order to utilize reserve funds for the balance of construction costs for the new Administrative Office Building project, including required upgrades to the staff and visitor parking lot at Black Creek Pioneer Village.

#### RECOMMENDATION:

**WHEREAS** at meeting #2/15, held on February 27, 2015, TRCA's Board of Directors approved Res. #A 23/15 related to the construction of a new Administrative Office Building for TRCA at 5 Shoreham Drive;

**AND WHEREAS** the original construction budget for TRCA's new Administrative Office Building at 5 Shoreham Drive was \$65 million;

**AND WHEREAS** as indicated through previous construction updates to TRCA's Board of Directors, the COVID-19 global pandemic had a significant impact on costs across the construction sector, resulting in an additional \$9 million in escalated financial impacts on the new Administrative Office Building project;

**AND WHEREAS** through the planning and construction process for the new Administrative Office Building it was determined that upgraded security, lighting and health and safety systems were required for the parking facility at Black Creek Pioneer Village, which provides parking for TRCA staff and visitors to the new Administrative Office Building, visitors to Black Creek Pioneer Village and paid parking for neighbouring uses and events;

**AND WHEREAS** TRCA Board of Directors authorization is required for the use of TRCA's Reserve Fund;

**THEREFORE LET IT BE RESOLVED THAT** a draw upon reserves of up to \$9 million be authorized by TRCA's Board of Directors to fund the completion the

## Item 8.3

**new Administrative Office Building project;**

**THAT an additional draw from TRCA reserves of up to \$1.1 million be authorized to fund the lighting, security and health and safety upgrades to the shared staff and public parking facility at Black Creek Pioneer Village;**

**AND FURTHER that staff finalize and convert the approved \$50,000,000 construction financing loan to a term loan in accordance with the executed terms and conditions with CIBC, effective July 1st, 2024.**

### **BACKGROUND**

On February 27, 2015, Res.#A23/15 approved 5 Shoreham Drive as the preferred site for the new TRCA Administrative Office Building. Board of Directors Resolution #A145/19 authorized staff to issue Notices of Borrowing to the project financial services provider, Canadian Imperial Bank of Commerce (CIBC), according to a loan schedule based on the project cash flow.

#### Project Financing

As part of the transaction, TRCA entered into an interest rate swap to forwards fix the interest payable by TRCA. On April 28, 2003, the Board approved a revised financing agreement to extend the window period from June 2, 2023 to June 30, 2024, with an end date of 25 years from the start date with an in-swap rate of 4.131%.

As part of the funding for the project, the municipal partners of TRCA, including the City of Toronto and the Regions of Durham, Peel and York have committed up to \$60,000,000 of funding for the project over 30 years, as approved by their individual Councils. TRCA has also successfully obtained grants from the federal government to offset the cost of select sustainability components of the new Administrative Office Building.

#### TRCA Reserve Contribution

Construction on the new TRCA Administrative Office Building commenced in January 2020 during the COVID-19 global pandemic. Consequently, the pandemic has resulted in construction delays, unprecedented supply-chain issues, and other factors impacting both construction schedules and the overall project budget. Despite the disruptions and impacts and as previously reported to the Board of Directors, the current budget variance is reasonable when considering similar construction projects which began construction during COVID and are being finalized in this current post-COVID operating environment.

In addition, the budget for Administrative Office Building did not include a budgeted line item for parking improvements at the south parking lot at Black Creek Pioneer Village for staff to park once the Administrative Office Building is complete. Staff internal estimates for upgrades to lighting, security, health and safety and EV charger retrofits are an estimated cost of \$1.1 Million, with the tender to occur in April and Board approval on June 21st.

TRCA has approximately \$37.7 million (2022 audited financial statements) in

## Item 8.3

unrestricted reserves from which to draw upon for these additional project related costs for the new Administrative Office Building.

### **RATIONALE**

With the new Administrative Office Building project reaching completion in 2024, staff are seeking authorization for the use of TRCA Corporate Reserve Funds for up to \$9 million for the estimated additional costs driven by the aforementioned items above. The Administrative Office project had an original approved budget of \$65 million, however, the COVID-19 global pandemic had a significant impact on construction costs across all sectors, including an approximately 13.8% increase in construction costs for TRCA's Administrative Office Building project. It should be noted that due to prudent management and strong project planning the overall percentage increase in construction costs for TRCA's Administrative Office Building project is significantly less than many other institutional or government sector construction projects undertaken during the same time period.

In addition to the above, staff are recommending upgrades to the parking lot at Black Creek Pioneer Village to accommodate improved visitor and staff parking, specifically related to lighting, security, health and safety and EV charger retrofits. The upgrades are estimated to cost \$1.1M and as the project has no approved external funding, staff are requesting approval for a draw on reserves of up to \$1.2 million. This project will also improve overall safety and security for visitors of Black Creek Pioneer Village and people using paid parking at Black Creek Pioneer Village to access neighbouring uses and events nearby.

With the project reaching close to completion status, staff are, at the same time, recommending proceeding with finalizing and converting the approved \$50,000,000 construction financing loan to a term loan in accordance with the executed terms and conditions with CIBC, effective July 1st, 2024. Loan principal and interest payments are estimated to be \$3.7 million annually.

### **Relationship to TRCA's 2023-2034 Strategic Plan**

This report supports the following Pillar and Outcome set forth in TRCA's 2023-2034 Strategic Plan:

#### **Pillar 4 Service Excellence:**

4.4 Transparent decision making and accountable results

### **FINANCIAL DETAILS**

TRCA has approximately \$37.7 million (2022 audited financial statements) in unrestricted reserves which is sufficient to cover the total requested reserve draw of \$10.1 million for the additional construction costs for the Administrative Office Building and upgrades to the parking facilities at Black Creek Pioneer Village. TRCA staff have made provisions within the Draft 2024 TRCA Capital and Operating Budget for the expenditures related to the reserve fund contribution to the Administrative Office

## **Item 8.3**

Building and Black Creek Pioneer Village parking lot upgrade project.

### **DETAILS OF WORK TO BE DONE**

Staff will upon approval of these recommendations work with CIBC to convert the current construction financing loan to a term loan and begin necessary procurements for the parking lot upgrades. TRCA staff will continue to update TRCA's Board of Directors on progress related to the new Administrative Office Building.

**Report prepared by: John Arcella, Controller**

**Email: [john.arcella@trca.ca](mailto:john.arcella@trca.ca)**

**For Information contact: Darryl Gray, (416) 791-0327; John Arcella, (437)-880-2334; Alexander Schuler, (437)-880-1950**

**Email: [Darryl.Gray@trca.ca](mailto:Darryl.Gray@trca.ca)**

**Date: March 19, 2024**

### Section I – Items for Board of Directors Action

**TO:** Chair and Members of the Executive Committee  
Friday, April 5, 2024 Meeting

**FROM:** Anil Wijesooriya, Director, Restoration and Infrastructure

**RE:** **REQUEST FOR PROPOSAL FOR ACCESS UPGRADES: LOWER DON TRAIL PHASE 4 PROJECT**  
RFP No. 10040463

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#### KEY ISSUE

Award of Request for Proposal (RFP) No. 10040463 for the replacement of an existing staircase with a new, accessible trail connection in the form of a freestanding, integrated ramp, and staircase structure as part of the Lower Don Trail system.

#### RECOMMENDATION:

**WHEREAS** Toronto and Region Conservation Authority (TRCA) has partnered with the City of Toronto to implement the Lower Don Trail Phase 4 Project;

**AND WHEREAS** the Lower Don Trail Phase 4 Project requires design-build services;

**AND WHEREAS** TRCA solicited Proposals through a publicly advertised process and evaluated the Proposals based on standardised criteria;

**THEREFORE LET IT BE RESOLVED THAT** Request for Proposal (RFP) No. 10040463 for Access Upgrades - Lower Don Trail Phase 4 be awarded to Metric Contracting Services Corporation at a total cost not to exceed \$996,393 plus applicable taxes, to be expended as authorized by TRCA staff;

**THAT** TRCA staff be authorized to approve additional expenditures to a maximum of \$99,639 (approximately 10% of the project cost), plus applicable taxes, in excess of the contract cost as a contingency allowance if deemed necessary;

**AND FURTHER THAT** authorized TRCA officials be directed to take whatever action may be required to implement the contract, including the obtaining of necessary approvals and the signing and execution of any documents.

#### BACKGROUND

The Lower Don Trail Phase 4 Project is being completed in partnership with the City of Toronto (the City) as a state-of-good repair improvement project which will replace an existing staircase with a new accessible trail connection in the form of a freestanding, integrated ramp and staircase structure. The existing staircase at the southern extent of the Don Mills Access Trail Project Area presents an accessibility barrier for pedestrians and cyclists to connect to the existing Lower Don Trail located in the ravine. The redesign will improve accessibility to the Lower Don Trail system while enhancing connectivity, safety, and user experience for pedestrians and cyclists in the Flemington



## Item 8.4

Park and Thorncliffe Park communities.

TRCA, in partnership with the City, previously completed Phases 1 to 3 of the Project. Phase 1 involved completion of detailed designs and all permits and approvals for the new multi-use trail. Phase 2 included construction of a 300-metre long multi-use trail with eight (8) new rest areas, installation of new public art, and improved safety and user experience for trail users. Phase 3 included site restoration to compensate for temporary impacts from the Phase 2 works, development and implementation of a 5-year invasive species management plan, and the completion of conceptual designs for Phase 4 works.

### RATIONALE

A Request for Supplier Pre-Qualification (RFSQ) for general contractors was posted on the public procurement website [www.biddingo.com](http://www.biddingo.com) on October 20, 2023, and closed on November 7, 2023. One (1) addendum was issued to respond to questions received. A total of thirty-six (36) firms downloaded the documents and three (3) Pre-qualification Proposals were received from the following Proponents:

- KAPP Infrastructure Inc.
- Metric Contracting Services Corporation
- Rutherford Contracting Ltd.

An Evaluation Committee comprised of staff from Construction Services and Project Management Office reviewed the pre-qualification documents based on the following criteria:

Criteria	Weight	Minimum Score
Company's Information and Experience	20%	
Health & Safety	15%	
Key Personnel	25%	
Project Experience	40%	
<b>TOTAL POINTS</b>	100%	60%

Based on the RFSQ evaluation results, Request for Proposal (RFP) documents were issued on December 11, 2023 to the following three (3) pre-qualified Proponents:

- KAPP Infrastructure Inc. (KAPP)
- Metric Contracting Services Corporation (Metric)
- Rutherford Contracting Ltd (Rutherford)

A mandatory meeting and site tour was held on December 14, 2023, for all Pre-qualified Proponents. Rutherford did not attend the mandatory meeting and therefore forfeited their eligibility to submit a Proposal for the contract.

Two (2) addendums were issued during the RFP process to respond to questions received. The RFP closed on January 22, 2024, and a total of one (1) Proposal was

## Item 8.4

received from the following Proponent:

- Metric

KAPP provided TRCA with a notice of no bid prior to the closing date of the RFP and therefore did not submit a Proposal.

An Evaluation Committee comprised of staff from Construction Services and Project Management Office reviewed the sole Proposal submitted for the Project. The criteria used to evaluate and select the recommended Proponent included the following:

Criteria	Weight
Conformance with the terms of the RFP	10%
Understanding of Project and Scope of Work	15%
Similar Projects – Scope and Magnitude	10%
Expertise and Availability of Project Team (Resumes)	10%
Approach / Methodology	25%
<b>Technical Proposal Weighting Sub-Total</b>	<b>70%</b>
Pricing	30%
<b>Fee Proposal Weighting Sub-Total</b>	<b>30%</b>
<b>Total</b>	<b>100%</b>

Metric met all the requirements in the RFP and the Evaluation Committee was satisfied with the proposed design for the Project. Additionally, the Evaluation Committee reviewed the Fee Proposal against its own Project budget. The bid represents an approximate 30% increase of the estimated contract value. Based on the current economic climate, increasing costs associated with fabrication, and the specific requirements of this Project, Metric's Fee Proposal was determined to be of reasonable value.

Following the procurement process, TRCA contacted Rutherford and KAPP to inquire as to why they did not submit a Proposal. Both Proponents cited they opted not to submit a Proposal due to various internal constraints within their companies at the time of procurement, which made them unable to provide a competitive Proposal.

Therefore, it is recommended that contract No. 10040463 be awarded to Metric Contracting Services Corporation at a total cost not to exceed \$996,393 plus 10% contingency, plus applicable taxes, it being the highest ranked Proponent meeting TRCA specifications. Proponent's scores and staff analysis of the evaluation results can be provided in an in-camera presentation, upon request.

### **Relationship to TRCA's 2023-2034 Strategic Plan**

This report supports the following Pillars and Outcomes set forth in TRCA's 2023-2034 Strategic Plan:

#### **Pillar 3 Community Prosperity:**

3.1 Connect communities to nature and greenspace

### **Pillar 3 Community Prosperity:**

3.2 A culture of diversity, equity and inclusion contributing to community well-being

### **DETAILS OF WORK TO BE DONE**

The key deliverables and Project schedule are outlined below, milestone dates will be adjusted based on contract award date:

- Develop detailed designs for accessibility improvements at the Project site (August 2024);
- Secure all necessary permits and approvals to proceed with work (August 2024);
- Supply all engineering support, testing, supervision, labour, equipment, and materials necessary to construct the accessibility improvements at the Project site (April 2025); and
- Site Restoration (May 2025)

The Proponent staff resources dedicated to the project are as follows:

Metric and its subcontractors have allocated 14 key staff to the project, as well as a team for Design, Transportation Planning and Engineering Support, and Cost Estimation. Staff resources will support the project until its anticipated completion in June of 2025. TRCA will prepare detailed communications material and install signage to advise trail users of the planned works, safety and access issues in coordination with the City as part of project implementation.

### **FINANCIAL DETAILS**

Full Project funding has been allocated by the City and must be expended by the end of 2025. TRCA will manage the contractor on behalf of the City on a fee-for-service basis, under Letter of Agreement. Funds are being tracked in 417-04.

**Report prepared by: Crystal Roberston, Project Coordinator and Tanya Fernandes-Peters, Senior Project Manager**

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**Email: tanya.fernandes-peters@trca.ca**

**Date: February 29, 2024**

**Attachments: 1**

Attachment 1: Lower Don Staircase Replacement Context Map



# Attachment 1: Lower Don Staircase Replacement Context Map



## Don Mills Trail

South of 701 Don Mills Road

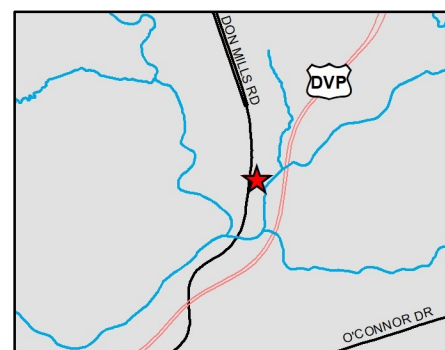


Date: 10/11/2022  
Created by: Restoration and Resource Management  
Orthophoto: City of Toronto, (2021)

## Legend

-  Don River
-  C.N. Railways

Disclaimer: The data used to create this map was compiled from a variety of sources & dates. The TRCA takes no responsibility for errors or omissions in the data and retains the right to make changes & corrections at anytime without notice. For further information about the data on this map, please contact the TRCA Restoration and Infrastructure Division. (416) 661-6600.



### Section I – Items for Board of Directors Action

**TO:** Chair and Members of the Executive Committee  
Friday, April 5, 2024 Meeting

**FROM:** Alexander Schuler, Associate Director, Property and Asset Management

**RE:** **GREENSPACE ACQUISITION PROJECT FOR 2021-2030 (33, 35, 37, AND 39 TOPCLIFF AVENUE)**  
Flood Plain and Conservation Component, Humber River Watershed 33, 35, 37, and 39 Topcliff Avenue, Toronto (CFN 70876)

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#### KEY ISSUE

Acquisition of property located south of Finch Avenue W and east of Topcliff Avenue, municipally known as 33, 35, 37, and 39 Topcliff Avenue, in the City of Toronto under the “Greenlands Acquisition Project for 2021-2030,” Flood Plain and Conservation Component, Humber River watershed.

#### RECOMMENDATION:

**THE EXECUTIVE COMMITTEE RECOMMENDS THAT 0.007648 hectares (0.018898 acres), more or less, of vacant land/improvements, located south of Finch Avenue W and east of Topcliff Avenue, said land being, Part of Lots 2 & 3 66R-1909, Part of Lots 4 & 5 66R-1892, Part of Lots 3 & 6 66R-1892, and Part of Lots 2 & 7 66R-1892, municipally known as 33, 35, 37, and 39 Topcliff Avenue, in the City of Toronto be acquired from the landowners under the Greenspace Acquisition Project 2021-2030 and the Erosion Risk Management Business Unit; THAT the purchase price be \$2.00;**

**THAT Toronto and Region Conservation Authority (TRCA) receive conveyance of the land free from encumbrances, subject to existing service easements;**

**THAT the transaction be completed at the earliest possible date and all reasonable expenses incurred incidental to the closing for land transfer tax, legal costs, and disbursements are to be paid by TRCA;**

**AND FURTHER THAT authorized TRCA officials be directed to take the necessary action to finalize the transaction, including obtaining any necessary approvals and the signing and execution of documents.**

#### BACKGROUND

TRCA has been monitoring the slope behind 33-39 Topcliff Avenue since the July 2013 severe weather event, following reports of a slope failure. TRCA retained Cole Engineering to complete a geotechnical study of the properties in 2015. TRCA then retained Palmer Environmental Consulting Group (PECG) and Central Earth Engineering (CEE) to conduct an updated geomorphic and geotechnical investigation in 2019 to support a Class Environmental Assessment (EA), which was completed in 2021. The results of the Slope Stability and Erosion Risk Assessment (SS&ERA) confirmed the risk to dwellings. TRCA's Erosion Risk Management Program (ERMP) continued to monitor the site annually.



## Item 8.5

As a part of these investigations, CEE and PEEG completed an assessment of proposed erosion control and slope stabilization alternatives. These alternatives were used in the Class EA. As a result of public consultation, the following alternatives were selected: the design and construction of a mechanically stabilized earth (MSE) or Reinforced Soil Slope (RSS) wall to address the slope stability issues, and the design and construction of channel realignment for Reach 1 of the tributary and the design and construction of an armourstone wall in Reach 2 of the tributary below Topcliff Avenue.

In 2023, and per TRCA's Contaminated Site Policy, TRCA retained Dynex Construction Inc. (and their sub-contractors), to complete detailed designs and the construction of the preferred solutions through a Design-Build contract. Included in Dynex's scope of work was the completion of a Phase I and II Environmental Site Assessments (ESA) in accordance with the Canadian Standards Association (CSA) documents CSA Z768-01 (Phase I ESA, R2012) and CAN/CSA Z769-00 (Phase II ESA, R2018) for the proposed conveyance lands on 33, 35, 37, and 39 Topcliff Avenue. The Phase I ESA Report completed by PEEG did not flag actual or potential on-site or off-site sources of soil or ground water contamination. The Phase I ESA Report does not recommend any further investigation at the site at this time.

Negotiations have been conducted by Courtney Munro, Project Manager, Erosion Risk Management, with the owners of 33, 35, 37, and 39 Topcliff Avenue, City of Toronto.

Access to the subject lands will be achieved from the TRCA-owned valley lands behind the subject lands.

Attachment 1 is a plan showing the location of the subject lands.

Attachment 2 is an orthophoto illustrating the location of the subject lands.

### **RATIONALE**

At Board of Directors Meeting #3/20 held on April 24, 2020 Resolution #A28/20 approved the Greenspace Acquisition Project for 2021-2030. The subject lands at 33, 35, 37, and 39 Topcliff Avenue fall within TRCA's plan for acquisition as outlined in the approved Greenspace Acquisition Project for 2021-2030 and are required for construction of the Topcliff Avenue Slope Stabilization Project.

The TRCA funding policy for works carried out on private lands stipulates that benefitting landowners are required to contribute to the project, either financially, or through the transfer of lands subject to TRCA's preference. Land conveyance was selected as the preferred contribution mechanism for reasons as outlined per Section 3.12 of DSP-7.01-P, specifically:

- a) Ownership of the entire structure by one owner for future monitoring and maintenance through the ERMP;
- b) To limit future development of lands where erosion and slope instability hazards have been remediated through the ERMP;

## Item 8.5

- c) To foster the expansion of public lands where erosion and slope instability hazards have been identified through the ERMP; and
- d) Proceeding with construction contract award and implementation is conditional upon landowners executing legally binding Erosion Control Agreements with TRCA and transferring lands prior to construction. Landowners have signed and returned Erosion Control Agreements.

Restrictive covenants, of an area and with specific covenants as identified by the design engineering consultant, are registered on title to the property following substantial completion of construction. Landowners are required to sign Erosion Control Agreements prior to construction commencement committing to registering the same title. Lands subject to Restrictive Covenants will remain in private ownership but will restrict developments and/or activities that could negatively impact the erosion control structures.

### **Relationship to TRCA's 2023-2034 Strategic Plan**

This report supports the following Pillars and Outcomes set forth in TRCA's 2023-2034 Strategic Plan:

#### **Pillar 1 Environmental Protection and Hazard Management:**

- 1.1 Deliver provincially mandated services pertaining to flood and erosion hazards

#### **Pillar 1 Environmental Protection and Hazard Management:**

- 1.4 Balance development and growth to protect the natural environment ensuring safe sustainable development

### **TAXES AND MAINTENANCE**

These parcels of land will be turned over to the City of Toronto under the terms of the existing management agreement, and the City will be responsible for any associated property taxes.

### **FINANCIAL DETAILS**

Funds for the costs related to this purchase are available in the TRCA Erosion Risk Management account.

**Report prepared by: Brandon Hester, Senior Property Agent**

**Email: [brandon.hester@trca.ca](mailto:brandon.hester@trca.ca)**

**For Information contact: Brandon Hester, (416) 627-1248; Alexander Schuler, (437) 880-1950**

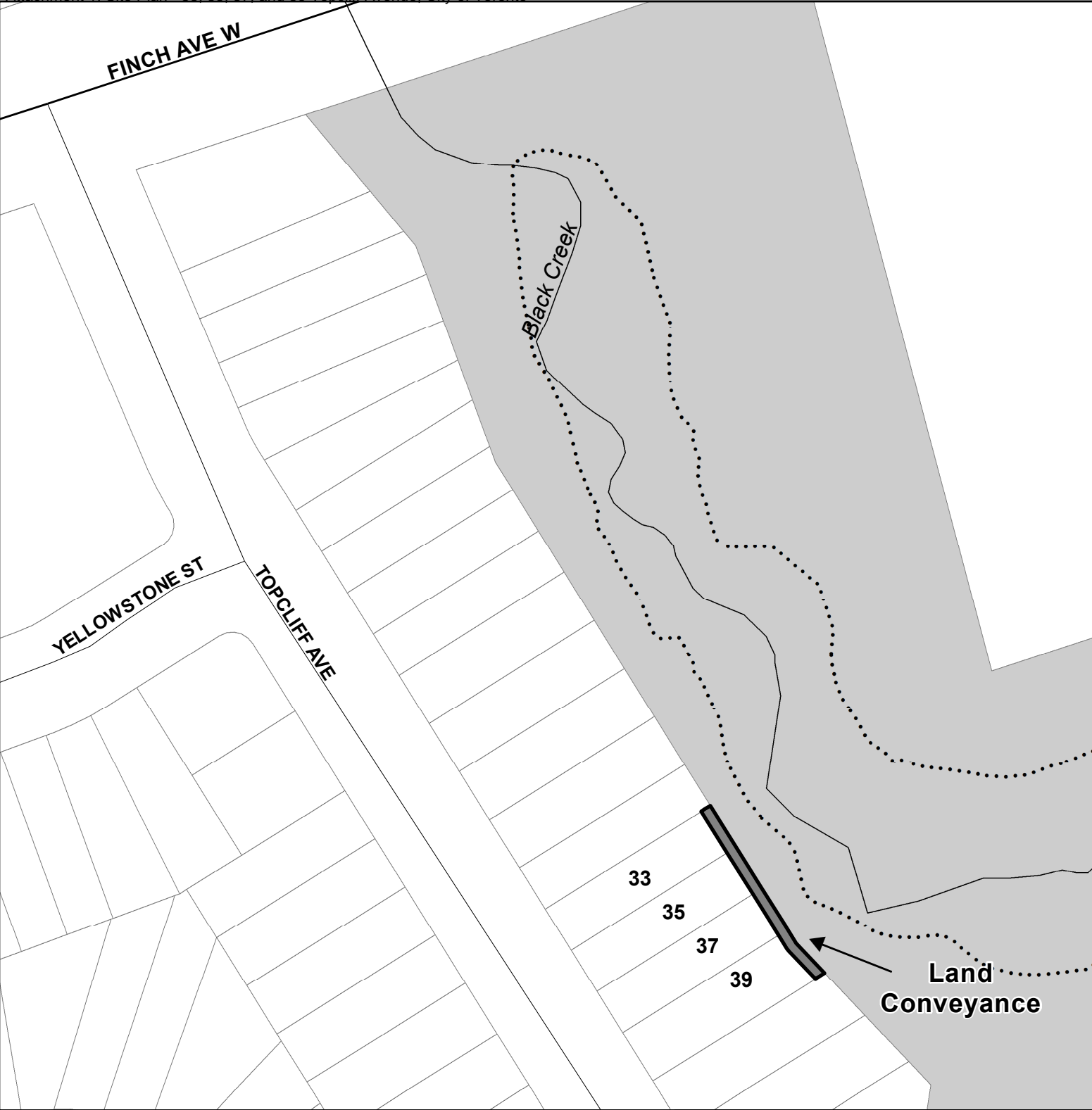
**Emails: [brandon.hester@trca.ca](mailto:brandon.hester@trca.ca); [alexander.schuler@trca.ca](mailto:alexander.schuler@trca.ca)**

**Date: February 29, 2024**

**Attachments: 2**

Attachment 1: Site Plan - 33, 35, 37, and 39 Topcliff Avenue, City of Toronto

Attachment 2: Orthophoto - 33, 35, 37, and 39 Topcliff Avenue, City of Toronto

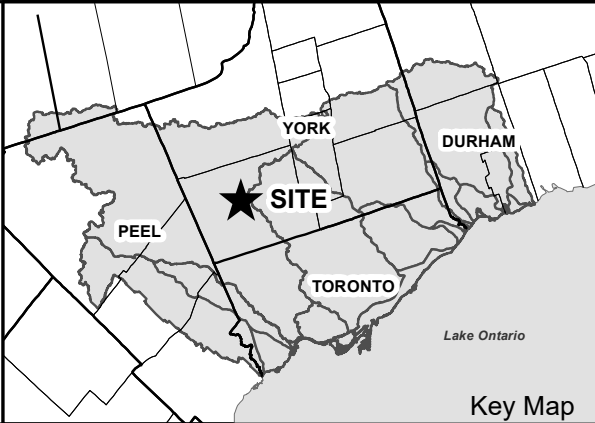


Legend:

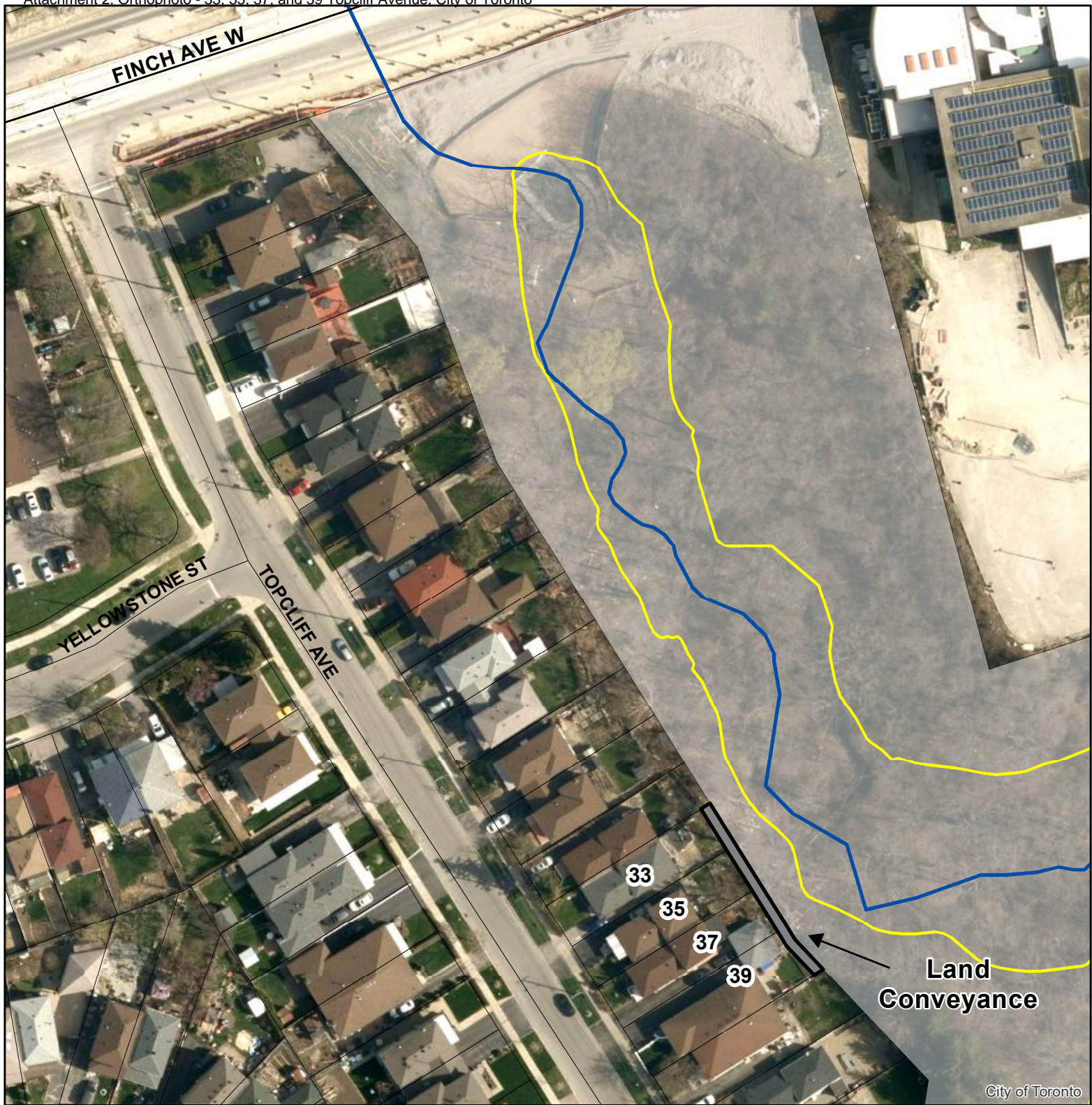
- Land Conveyance
- Watercourse
- Floodline
- TRCA Property
- Parcel Assessment






**Toronto and Region Conservation Authority**

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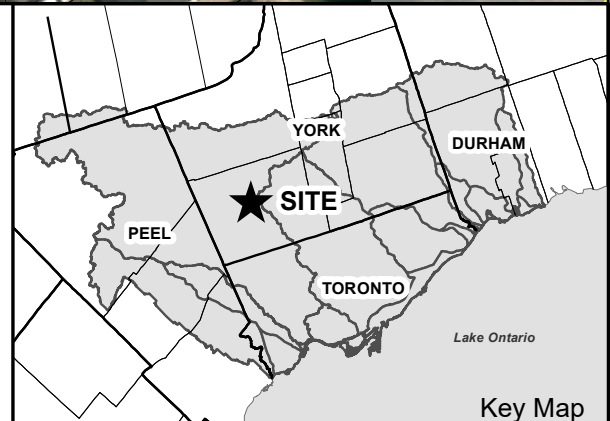




-  Land Conveyance
-  Watercourses
-  Floodline
-  TRCA Property
-  Parcel Assessment



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### Section II Items for Executive Committee Action

**TO:** Chair and Members of the Executive Committee  
Friday, April 5, 2024 Meeting

**FROM:** Alexander Schuler, Associate Director, Property and Asset Management

**RE:** **LIMITED TENDER AWARD OF REQUEST FOR QUOTATION TO POI BUSINESS INTERIORS LP FOR EXISTING WORKSTATION REMOVAL AND RECONFIGURATION TO 5 SHOREHAM DRIVE**

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#### KEY ISSUE

Limited Tender Award of Request for Quotation (RFQ) No. 10041255 to POI Business Interiors LP to provide removal, moving and installation services for all workstations to be relocated to the TRCA New Administration Building located at 5 Shoreham Drive, Toronto.

#### RECOMMENDATION:

**WHEREAS** Toronto and Region Conservation Authority (TRCA) is engaged in a project which required speciality moving and installation services;

**AND WHEREAS** TRCA previously procured furniture which requires the continued support and expertise of a specialty service provider;

**AND WHEREAS** due to the absence of competition for technical reasons, in accordance with its procurement policy, TRCA solicited a proposal from a specialty service provider with an exclusive distributorship agreement with the furniture manufacturer;

**THEREFORE, LET IT BE RESOLVED THAT** Request for Quotation (RFQ) No. 10041255 for disassembly, moving and reconfiguration of the existing Steelcase system furniture be awarded to POI Business Interiors LP at a total cost not to exceed \$361,224.78, plus applicable taxes, to be expended as authorized by Toronto and Region Conservation Authority (TRCA) staff;

**THAT** TRCA staff be authorized to approve additional expenditures to a maximum of \$36,122.48 (approximately 10% of the vendor cost), plus applicable taxes in excess of the contract cost as a contingency allowance if deemed necessary;

**AND FURTHER THAT** authorized TRCA officials be directed to take whatever action may be required to implement the contract, including the obtaining of necessary approvals and the signing and execution of any documents.

#### BACKGROUND

In support of the future TRCA New Administration Building project, TRCA moved in

## Item 9.1

2015 from the original head office building (purpose built for TRCA in the 1970's) located at 5 Shoreham Drive, Toronto, Ontario, to a temporary office building located at 101 Exchange Avenue, Vaughan, Ontario.

A complete fit up and build out of this office building was undertaken to ensure that TRCA operations could continue to function unimpeded and in an efficient manner for the duration of the design development, procurement and implementation stages of the New Admin Building being constructed at 5 Shoreham Drive (in place of the original building).

Due to substantial increases in the number of fulltime staff compliment reporting to the temporary head office building as well as the degraded condition of the office furniture used previously at 5 Shoreham Drive, it was determined that new furniture would be required. Through a professional architect the layout was developed, and ultimately new furniture procured and installed at 101 Exchange Avenue.

To ensure the most efficient and flexible layout possible, the type of office furniture specified was "system furniture." This type of modular furniture solution allows for custom layouts, utilizing shared elements (such as leg support, screens, desks) to facilitate whatever parameters may be required. With the purchase of additional components, the layout can be reconfigured in an infinite number of ways. This system is particularly suitable when furniture is made to suit multiple locations over time, and as is in the case for TRCA's move.

TRCA had at that time procured furniture that was consistent with high quality commercial grade furniture with the expectation that the furniture would ultimately be moved back to 5 Shoreham Drive at the completion of the new TRCA Administrative Office construction. A condition assessment of the existing condition of the furniture has been conducted by TRCA staff as well as the original supplier who agree that that the furniture remains in good condition and is suitable to relocate.

The successful vendor who supplied the furniture currently located at 101 Exchange Avenue was POI Business Interior LP (POI) and the manufacturer of the furniture was Steelcase Inc. Steelcase Inc. has a proven history of supplying high-quality commercial grade furniture solutions which was part of the rationale for their selection at the time. POI has an exclusive distributorship with Steelcase Inc. in this geographic area and as such are the only direct suppliers of their products.

### **RATIONALE**

In support of the move back to 5 Shoreham Drive into the New TRCA Administration Building TRCA retained POI in 2019 to complete a furniture block planning exercise which included the following.

- Furniture Block planning and spatial analysis of all four floors ensuring optimized efficiency of existing furniture layouts.
- Review and verification of compliance with OBC requirements.
- Review of furniture reconfiguration and development of additional components required to facilitate the changes in furniture configurations.



## Item 9.1

Through this review process, eleven versions of the floor plan were developed by POI which were subsequently issued to the Prime Architects for incorporation into their composite architectural plans. Special considerations were required to ensure electrical provisions were available at each workstation and conflicts with mechanical equipment were avoided.

POI continues to support the design development process collaborating with the architectural team retained by TRCA to find efficiencies where possible.

While traditional standalone furniture requires minimal disassembly and reconfiguration, system furniture requires specific expertise and experience to ensure that changes in the configuration of the furniture are completed correctly and have planned for additional parts as necessary. POI has reported additional components are typically available at 6–7-week lead times. Through the block planning process POI has compiled an extensive list of the various parts and kits required to ensure the reconfiguration is accomplished in a smooth and efficient manner.

Due to the tight timelines in the project construction schedule allocated for the disassembly, move and reconfiguration of the furniture planned over the late Spring and Summer it is critical that POI's work be completed efficiently and accurately without delay. POI's projected timelines state a 6–8-week period to complete these tasks and any slippage in schedule may result in delays which could impact TRCA staff operations, move-in dates as well as delays in moving out of 101 Exchange resulting in further extension of lease agreements and associated costs.

POI has an exclusive distributorship agreement with Steelcase and as such any procurement of the required parts to facilitate the significant reconfiguration would be purchased by a third-party vendor through POI. This exclusive distributorship will add an additional layer of markup and expense if TRCA were to procure another vendor. By purchasing directly from POI, TRCA can be assured that it is receiving the best value for money by eliminating any additional markups which would otherwise be applied.

TRCA recommends that due to POI's specialized knowledge and expertise in the design and reconfiguration of our existing office furniture as well as the inherent financial benefit of purchasing through POI as the exclusive distributor, that is in the best interest of the project to proceed with a limited tender award of contract 10041255 to POI Business Interiors LP for a total cost not to exceed \$ 361,224.78, plus a 10% construction contingency, plus HST.

### **Relationship to TRCA's 2023-2034 Strategic Plan**

This report supports the following Pillar and Outcome set forth in TRCA's 2023-2034 Strategic Plan:

#### **Pillar 4 Service Excellence:**

4.1 A strong and skilled workforce

## Item 9.1

### **FINANCIAL DETAILS**

Funds for this contract will come from account 436-03.

**Report prepared by: Chris Ellis, Senior Project Manager**

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**Emails: [chris.ellis@trca.ca](mailto:chris.ellis@trca.ca); [alexander.schuler@trca.ca](mailto:alexander.schuler@trca.ca)**

**Date: March 22, 2024**

## Section III – Items for the Information of the Board

**TO:** Chair and Members of the Executive Committee  
Friday, April 5, 2024 Meeting

**FROM:** Darryl Gray, Director, Education and Training  
  
On behalf of Finance

**RE: SUMMARY OF SENIOR STAFF EXPENSES FOR 2023**

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### KEY ISSUE

Summary report of Toronto and Region Conservation Authority (TRCA) senior staff expenses for 2023.

### RECOMMENDATION:

**IT IS RECOMMENDED THAT the summary of senior staff expenses for TRCA Chief Executive Officer, Chief Financial and Operating Officer, Chief Human Resources Officer and Divisional Directors for the year ended December 31, 2023, be received.**

### BACKGROUND

At Toronto City Council held on November 29, 30 and December 1, 2011, Council approved the publication on the City's public website, on a semi-annual basis, expenses related to business travel, conferences and training, hospitality, and protocol for senior staff positions at the Division Head level and above. Additionally, Toronto City Council requested that the City's major agencies and corporations adopt a similar policy for their organization.

### RATIONALE

In accordance with the City of Toronto's resolution, commencing in 2013, TRCA staff began reporting to the Board of Directors annually on the expenses outlined within the City of Toronto staff report dated October 19, 2011, Feasibility of Publishing Expense Details of Senior City Staff on the City's Website.

Reporting for 2023 is provided for TRCA senior staff positions of Chief Executive Officer, Chief Financial and Operating Officer, Chief Human Resources Officer and Divisional Directors. Financial information related to this disclosure will be made available on TRCA's website as part of this report in the minutes of the meeting.

The following expenses have been detailed in Attachment 1:

1. Business travel, which includes any mileage reimbursement with a personal vehicle, or operating costs of a TRCA vehicle provided to staff.
2. Conferences and training, which includes registration fees, accommodation, per diem allowances and professional membership dues.

## Item 10.1

3. Hospitality and protocol, which includes hosting non-staff at TRCA events, eating establishments or other permitted locations.

Additional expense information can be provided in-camera, upon request.

### **Relationship to TRCA's 2023-2034 Strategic Plan**

This report supports the following Pillar and Outcome set forth in TRCA's 2023-2034 Strategic Plan:

#### **Pillar 4 Service Excellence:**

- 4.4 Transparent decision making and accountable results

### **FINANCIAL DETAILS**

A detailed summary of TRCA Senior Staff Expenses for 2023 for the positions of Chief Executive Officer, Chief Financial and Operating Officer, Chief Human Resources Officer and Divisional Directors is enclosed as Attachment 1: Summary of Senior Staff Expenses for 2023. The combined total for all expenses in the above categories for senior staff at TRCA is \$23,526, with allocation for these expenses provided within Divisional and Business Unit administrative budgets.

**Report prepared by: Annette Street, Manager, Finance**

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**Date: February 28, 2024**

**Attachments: 1**

Attachment 1: Summary of Senior Staff Expenses for 2023

## ATTACHMENT 1 2023 SUMMARY OF SENIOR STAFF EXPENSES

**John MacKenzie, Chief Executive Officer**

Business Travel	\$ 14,805
Conferences and Training	\$ 1,042
Hospitality and Protocol	\$ 387
<b>Total</b>	<b>\$ 16,234</b>

**Michael Tolensky, Chief Financial and Operating Officer**

Business Travel	\$ 291
Conferences and Training	\$ 995
Hospitality and Protocol	\$ -
<b>Total</b>	<b>\$ 1,286</b>

**Natalie Blake, Chief Human Resources Officer**

Business Travel	\$ 153
Conferences and Training	\$ 527
Hospitality and Protocol	\$ -
<b>Total</b>	<b>\$ 680</b>

**Darryl Gray, Director, Education and Training**

Business Travel	\$ 126
Conferences and Training	\$ -
Hospitality and Protocol	\$ 40
<b>Total</b>	<b>\$ 166</b>

**Laurie Nelson, Director, Policy Planning**

Business Travel	\$ -
Conferences and Training	\$ 817
Hospitality and Protocol	\$ -
<b>Total</b>	<b>\$ 817</b>

**Sameer Dhalla, Director, Development and Engineering Services**

Business Travel	\$ 863
Conferences and Training	\$ 272
Hospitality and Protocol	\$ -
<b>Total</b>	<b>\$ 1,135</b>

**Richard Ubbens, Director, Conservation Parks and Lands**

Business Travel	\$ 1,807
Conferences and Training	\$ 602
Hospitality and Protocol	\$ -
<b>Total</b>	<b>\$ 2,409</b>

**Anil Wijesooriya, Director, Restoration and Infrastructure**

Business Travel	\$ -
Conferences and Training	\$ 817
Hospitality and Protocol	\$ -
<b>Total</b>	<b>\$ 817</b>



### Section III – Items for the Information of the Board

**TO:** Chair and Members of the Executive Committee  
Friday, April 5, 2024 Meeting

**FROM:** Darryl Gray, Director, Education and Training  
On behalf of Strategic Business Planning and Performance

**RE: 2023 YEAR-END FINANCIAL VARIANCE REPORT**

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#### KEY ISSUE

Receipt of Toronto and Region Conservation Authority's (TRCA) unaudited financial report as of December 31, 2023, for informational purposes.

#### RECOMMENDATION:

**IT IS RECOMMENDED THAT the 2023 Year-End Variance Report for the year ending December 31, be received.**

#### BACKGROUND

As part of TRCA's financial governance procedures, this report presents the 2023 year-end financial report, which covers the spend rate of expenditures and recognition of revenue for all of 2023. For the purposes of this report, TRCA's four categories of revenue have been combined into one category titled 'Revenue' in the attached financial charts. This includes:

- Authority Generated: Revenues raised through activities such as user fees, retail, rentals, program fees, event fees, and investment and interest income.
- Government Funded: Municipal, federal, and provincial grants and contract services.
- Levies: Operating and Capital levies from municipal partners.
- Reserves: Accumulated *surplus* which is intended to finance unforeseen costs related to ongoing operations or unfunded *capital expenses* for the organization.

#### RATIONALE

TRCA believes in transparency and accountability for its spending, revenue recognition and performance of service delivery objectives against approved budgets, for both the organization and for each project and program as an individual endeavor. This is further supported by TRCA's core values which prioritize accountability of staff to be increasingly responsible for their actions, behaviours, and outcomes. TRCA recognizes that all projects and programs offered have cost implications and that all costs incurred are in support of services being practical and affordable. Transparency throughout the budget management process is achieved in part through the analysis and reporting on year-to-date revenues/expenses as compared to the current fiscal year budget. In addition, TRCA regularly meets and shares information on budget expenditures and

## Item 10.2

variance with municipal and government agency partners throughout the year and when preparing budgets for the upcoming year. In order to improve the accuracy in reporting anticipated issues in expenditures, TRCA established a seasonal forecasting baseline using historical data from the past three years to estimate the seasonal variances within each program area.

### Relationship to TRCA's 2023-2034 Strategic Plan

This report supports the following Pillar and Outcome set forth in TRCA's 2023-2034 Strategic Plan:

#### Pillar 4 Service Excellence:

4.4 Transparent decision making and accountable results

### FINANCIAL DETAILS

The operating and capital report by Service Area and underlying Program Areas are provided in **Attachments 1-5** respectively. The attachments provide a summary analysis of expenditures and revenues to date and the variance explanations by Program Area. The variance threshold for both revenues and expenditures are +/- 10% and \$500,000 from anticipated. Variances within these thresholds are deemed to be within the expected range. A summary of the year end capital budget is shown in *Table 1* below.

**Table 1 – Year End Capital Variance**

	Budget	2023 Year to Date (Unaudited)	Budget Variance
Revenue	189,061,111	165,980,736	23,080,375
Expenditure	189,061,111	122,380,627	66,680,484
<b>Excess of Revenue over Expenditures</b>	<b>(-)</b>	<b>43,600,109</b>	<b>(43,600,109)</b>

Sixteen (16) capital expenditure (A-P) and nine (9) capital revenue (Q-Y) variances are explained in *Attachment 5*.

A summary of the year end operating budget is shown in *Table 2* below.

**Table 2 – Year End Operating Variance**

	Budget	2023 Year to Date (Unaudited)	Budget Variance
Revenue	52,705,508	52,303,997	401,511
Expenditure	52,705,509	52,159,831	545,677
<b>Excess of Revenue over Expenditures</b>	<b>(-)</b>	<b>144,166</b>	<b>(144,166)</b>

## Item 10.2

Four (4) operating expenditure (Z-CC) and three (3) operating revenue (DD-FF) variances are explained in *Attachment 5*.

### **DETAILS OF WORK TO BE DONE**

As TRCA's financial governance procedures and systems continue to evolve over time, internal processes for in-year billing from vendors, invoicing of customers and recognition of deferred revenue/internal recoveries will become a greater area of focus for the organization.

The 2023 year has resulted in a minimal contribution to the corporate reserve, as approximately \$2.0M of surplus was used to offset the costs of the Head Office rent tied to delays with new head office occupation explained in several other detailed reports to the Board which was not recognized in the approved 2023 budget along with \$1.9M of Vehicle and Equipment purchases that were deferred from 2022 due to supply chain issues. Staff will bring forward a future report on the health of the corporate reserve along with a review of the vehicle rates and spending plan.

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**Date: March 21, 2024**

**Attachments: 5**

Attachment 1: 2023 TRCA Capital Expenditures

Attachment 2: 2023 TRCA Capital Revenue

Attachment 3: 2023 TRCA Operating Expenditures

Attachment 4: 2023 TRCA Operating Revenue

Attachment 5: 2023 TRCA Variance Explanations

Attachment 1: 2023 TRCA Capital Expenditures					
Program Area	2023 Budgeted Capital Expenditure (\$)	2023 Actual Capital Expenditure (\$)	2023 Capital Expenditure Variance (\$)	Variance (%)	Reportable Expenditure Variance
Watershed Planning and Reporting	1,480,980	897,433	(583,547)	-39%	A
Climate Science	574,886	536,363	(38,523)	-7%	
Water Resource Science	5,413,127	3,878,370	(1,534,757)	-28%	B
Erosion Management	65,794,874	49,025,480	(16,769,394)	-25%	C
Flood Management	3,775,469	2,639,697	(1,135,772)	-30%	D
Biodiversity Monitoring	2,798,839	2,290,024	(508,815)	-18%	E
Ecosystem Management Research and Directions	3,010,417	5,256,870	2,246,453	75%	F
Forest Management	1,275,274	815,949	(459,324)	-36%	
Restoration and Regeneration	26,035,683	14,185,088	(11,850,595)	-46%	G
Greenspace Securement	2,700,000	522,537	(2,177,463)	-81%	H
Greenspace Management	10,180,499	6,776,382	(3,404,117)	-33%	I
Waterfront Parks	15,388,952	3,892,591	(11,496,361)	-75%	J
Conservation Parks	190,408	1,637,245	1,446,837	760%	K
Trails	6,768,280	4,666,048	(2,102,232)	-31%	L
Black Creek Pioneer Village	566,285	463,319	(102,966)	-18%	
Environmental Assessment Planning and Permitting	213,920	4,620	(209,300)	-98%	
Policy Development and Review	703,783	458,794	(244,989)	-35%	
School Programs	6,097,025	2,126,772	(3,970,253)	-65%	M
Newcomer Services	225,926	162,756	(63,170)	-28%	
Family and Community Programs	76,726	82,546	5,820	8%	
Living City Transition Program	6,379,765	4,864,357	(1,515,408)	-24%	N
Community Engagement	4,273,021	2,474,870	(1,798,151)	-42%	O
Financial Management	551,108	100,123	(450,985)	-82%	
Corporate Management and Governance	23,731,194	14,735,626	(8,995,568)	-38%	P
Human Resources	41,350	37,873	(3,477)	-8%	
Information Infrastructure and Management	813,320	571,915	(241,405)	-30%	
Project Recoveries	-	(46,414)	(46,414)	100%	
Vehicles and Equipment	-	(380)	(380)	100%	
Grand Total	189,061,111	122,380,627	(66,680,484)	-35%	

Attachment 2: 2023 TRCA Capital Revenue					
Program Area	2023 Budgeted Capital Revenue (\$)	2023 Actual Capital Revenue (\$)	2023 Capital Revenue Variance (\$)	Variance (%)	Reportable Revenue Variance
Watershed Planning and Reporting	1,480,979	1,270,028	(210,951)	-14%	
Climate Science	574,886	574,886	-	0%	
Water Resource Science	5,397,426	5,168,627	(228,800)	-4%	
Erosion Management	65,813,271	53,477,762	(12,335,509)	-19%	Q
Flood Management	3,861,499	3,397,197	(464,302)	-12%	
Biodiversity Monitoring	2,793,337	2,627,537	(165,800)	-6%	
Ecosystem Management Research and Directions	3,030,001	7,615,688	4,585,687	151%	R
Forest Management	1,275,273	1,296,125	20,852	2%	
Restoration and Regeneration	26,037,301	20,152,800	(5,884,501)	-23%	S
Greenspace Securement	2,700,000	1,764,099	(935,901)	-35%	T
Greenspace Management	10,180,497	8,658,591	(1,521,906)	-15%	U
Waterfront Parks	15,371,955	16,705,769	1,333,814	9%	
Conservation Parks	190,407	748,445	558,038	293%	V
Trails	6,768,279	6,938,118	169,839	3%	
Black Creek Pioneer Village	566,285	641,381	75,096	13%	
Environmental Assessment Planning and Permitting	213,920	(25,753)	(239,674)	-112%	
Policy Development and Review	703,783	703,783	-	0%	
School Programs	6,139,025	5,339,698	(799,327)	-13%	W
Newcomer Services	225,926	193,126	(32,800)	-15%	
Family and Community Programs	34,726	49,221	14,494	42%	
Living City Transition Program	6,290,546	6,461,401	170,855	3%	
Community Engagement	4,273,019	3,729,719	(543,300)	-13%	X
Financial Management	551,107	551,107	-	0%	
Corporate Management and Governance	23,732,993	17,076,505	(6,656,488)	-28%	Y
Human Resources	41,350	36,250	(5,100)	-12%	
Information Infrastructure and Management	813,320	813,320	-	0%	
Project Recoveries	-	10,308	10,308	100%	
Vehicles and Equipment	-	-	-		
Grand Total	189,061,111	165,980,736	(23,080,375)	-12%	

Attachment 3: 2023 TRCA Operating Expenditures					
Program Area	2023 Budgeted Operating Expenditure (\$)	2023 Actual Operating Expenditure (\$)	2023 Operating Expenditure Variance (\$)	Variance (%)	Reportable Expenditure Variance
Watershed Planning and Reporting	447,500	443,213	(4,287)	-1%	
Erosion Management	177,700	174,957	(2,743)	-2%	
Flood Management	1,306,500	1,312,577	6,077	0%	
Biodiversity Monitoring	-	-	-	100%	
Forest Management	131,500	121,052	(10,448)	-8%	
Restoration and Regeneration	767,350	420,500	(346,850)	-45%	
Greenspace Securement	-	-	-	100%	
Greenspace Management	915,200	656,941	(258,260)	-28%	
Rental Properties	1,696,890	1,328,948	(367,942)	-22%	
Conservation Parks	6,414,322	6,586,725	172,403	3%	
Bathurst Glen Golf Course	1,432,066	1,558,885	126,819	9%	
Black Creek Pioneer Village	3,345,257	3,389,513	44,256	1%	
Events and Festivals	575,271	404,144	(171,127)	-30%	
Development Planning and Regulation Permitting	8,182,092	7,951,757	(230,335)	-3%	
Environmental Assessment Planning and Permitting	5,914,996	5,240,944	(674,051)	-11%	Z
Policy Development and Review	608,600	600,604	(7,996)	-1%	
School Programs	6,021,880	5,959,617	(62,263)	-1%	
Newcomer Services	1,124,500	1,049,132	(75,368)	-7%	
Family and Community Programs	1,299,970	959,306	(340,664)	-26%	
Living City Transition Program	-	-	-	100%	
Community Engagement	80,500	212,313	131,813	164%	
Financial Management	3,828,550	3,508,154	(320,396)	-8%	
Corporate Management and Governance	4,404,879	6,576,619	2,171,740	49%	AA
Human Resources	2,347,500	2,268,290	(79,210)	-3%	
Corporate Communications	2,056,500	1,809,580	(246,920)	-12%	
Information Infrastructure and Management	2,378,200	2,500,989	122,789	5%	
Project Recoveries	(2,942,692)	(4,846,048)	(1,903,356)	65%	BB
Vehicles and Equipment	190,475	1,971,118	1,780,643	935%	CC
Grand Total	52,705,509	52,159,831	(545,677)	-1%	

Attachment 4: 2023 TRCA Operating Revenue					
Program Area	2023 Budgeted Operating Revenue (\$)	2023 Actual Operating Revenue (\$)	2023 Operating Revenue Variance (\$)	Variance (%)	Reportable Revenue Variance
Watershed Planning and Reporting	445,000	445,000	(0)	0%	
Erosion Management	176,000	176,000	(0)	0%	
Flood Management	1,295,100	1,260,150	(34,950)	-3%	
Forest Management	130,000	130,000	-	0%	
Restoration and Regeneration	767,350	441,439	(325,911)	-42%	
Greenspace Management	915,200	846,132	(69,068)	-8%	
Rental Properties	2,181,836	2,193,276	11,440	1%	
Conservation Parks	6,572,050	6,917,133	345,083	5%	
Bathurst Glen Golf Course	1,365,225	1,502,147	136,922	10%	
Black Creek Pioneer Village	2,237,406	2,211,777	(25,629)	-1%	
Events and Festivals	1,297,341	974,733	(322,608)	-25%	
Development Planning and Regulation Permitting	8,076,320	8,414,639	338,318	4%	
Environmental Assessment Planning and Permitting	6,006,100	4,362,423	(1,643,677)	-27%	DD
Policy Development and Review	250,000	250,000	-	0%	
School Programs	5,709,469	4,784,720	(924,749)	-16%	EE
Newcomer Services	1,261,380	1,022,482	(238,898)	-19%	
Family and Community Programs	950,396	606,320	(344,076)	-36%	
Community Engagement	132,785	368,248	235,464	177%	
Financial Management	3,687,350	6,269,198	2,581,848	70%	FF
Corporate Management and Governance	2,809,700	2,731,424	(78,276)	-3%	
Human Resources	2,080,000	2,079,975	(25)	0%	
Corporate Communications	1,988,500	1,938,500	(50,000)	-3%	
Information Infrastructure and Management	2,371,000	2,378,284	7,284	0%	
Vehicles and Equipment	-	-	-	0%	
Grand Total	52,705,508	52,303,997	(401,511)	-1%	

Attachment 5: 2023 TRCA Variance Explanations

2023 Year End Financial Report – Variance Explanations

CAPITAL REPORTABLE VARIANCE NOTES	
A	The lower than anticipated expenditures are related to City of Toronto Waterfront Consultation staff gapping and deferred initiatives with City of Toronto staff. Once this is taken into account, the variance is \$48k and 3%, which is within the acceptable threshold.
B	The lower than anticipated expenditures are primarily attributed to the Toronto and Markham Stormwater Management Fee for Service Programs. In both cases, the bulk of the implementation work was completed by the end of Q4 as per the agreements. The remaining funds are being carried forward to be used for warranty work in 2024 and 2025. Should warranty work not be required, the agreement will be amended to include additional scope targeting priority partner Stormwater work. The York Stormwater Management capital account also contributed with a carry forward into 2024 to complete the guidebook and undertake additional hydrometrics for future York Region works. Once these are taken into account, the variance is \$441k and 8% which is within the acceptable threshold.
C	The lower than anticipated expenditures are related to delays in initiation of work at Lakeland Drive and other projects under the Valley Erosion Hazard Portfolio requiring agreement with private land owners. There have also been some delays as we look into construction delivery and build capacity to tender out larger dollar value contracts. Once these are taken into account, the variance is \$5.5M and 8% which is within the acceptable threshold.
D	The lower than anticipated expenditures are related to the Flood Hazard Identification and Mapping Program (FHIMP) jurisdictional spills project that was declined due to staff capacity to support the project. Once this is taken into account, the variance is \$277k and 7% which is within the acceptable threshold.
E	The lower than anticipated expenditures are related to the Seaton Development Monitoring project which had a new development schedule and deferred delivery of original deliverables out through 2030 including reporting and analyse. Aquatic, terrestrial, and groundwater deliverables have all been undertaken as planned in 2023. Once this is taken into account, the variance is \$179k and 6%, which is within the acceptable threshold.



Attachment 5: 2023 TRCA Variance Explanations

2023 Year End Financial Report – Variance Explanations

F	<p>The higher than anticipated expenditures are primarily related to expanded scope as a result successful grant applications for the Brock North Wetland Project, and also the King City Restoration Project. These projects received funding from Environment and Climate Change Canada, and Parks, and Natural Resources Canada. Additionally, two Fee for Services projects expanded scope for 2023 and into 2024 including the Rouge Urban National Park Restoration partnership to meet the requirements of the 2Billion Tree planting program, and also a new partnership with City of Toronto to undertake the Centennial Park Restoration Project. Once these are taken into account, the variance is \$201k and 7% which is within the acceptable threshold.</p>
G	<p>The lower than anticipated expenditures are related to engineering delays with Humber Bay Park East Pond Restoration Fee for Service Project with the City of Toronto. Shoreline engineering and foundation construction have again commenced, and substantial completion is anticipated by Q2 of 2024. The remaining bridge and planting and then commence and will be substantially completed by Q4 of 2024, and the scope and duration of the fee for service agreement with the City of Toronto will be updated to reflect further increases in scope. In addition the capital Toronto Waterfront Terrestrial and Aquatic Restoration project was carried forward into 2024 for the Long Pond project to match grant funding in that year. Once this is taken into account, the variance is \$1.6M and 6% which is within the acceptable threshold.</p>
H	<p>The lower than anticipated expenditures are related to transactions (limited distance agreement and easements) that are delayed and anticipated to occur in 2024. Once this is taken into account, the variance is \$170k and 6% which is within the acceptable threshold.</p>
I	<p>The lower than anticipated expenditures are related to workshop delays within the Albion Hill Master Plan implementation, which is anticipated to be occupied by Q1 2024. Once this is taken into account, the variance is \$918k and 9% which is within the acceptable threshold.</p>
J	<p>The lower than anticipated expenditures related to Scarborough Bluff West Environmental Assessment is due to timing of work associated with a multi-year delivery plan. Funds will carry over into 2024. Once this is taken into account, the variance is \$1.4M and 9% which is within the acceptable threshold.</p>

Attachment 5: 2023 TRCA Variance Explanations

2023 Year End Financial Report – Variance Explanations

K	The higher than anticipated expenditures are related to Bruce's Mill Canadian Community Revitalization Fund (CCRF) that was deferred from 2022 and completed in Q2 of 2023. Once this is taken into account, the variance is \$19k and 10% which is within the acceptable threshold.
L	The lower than anticipated expenditures are related to savings in scope with Macleod Estate Trail and Claireville North trail work (Queen Street Parking Lot) being delayed until 2024. Once these are taken into account, the variance is \$576k and 9% which is within the acceptable threshold.
M	The lower than anticipated expenditures are related to the site entrance improvements at Bolton Camp which was tendered in Q3 2023 with substantial completion anticipated in Q2 of 2024. Once this is taken into account, the variance is \$509k and 8% which is within the acceptable threshold.
N	The lower than anticipated expenditures are related to projects within Partners in Project Green (PPG), SNAP and Community Transformation. PPG was successful in obtaining an NRCan grant for the Futureproof your Fleet program which deferred other projects such as light duty fleet programs to 2024. Additionally initiatives within the Floatables Strategy were initiated in 2023 with substantial completion anticipated by Q3 of 2024. SNAP had delays in a channel restoration project in Brampton deferred to Q3 2024 along with staff gapping. Once these are taken into account, the variance is \$537k and 8% which is within the acceptable threshold.
O	The lower than anticipated expenditures are related to delays with the Morningside Legacy project, detailed design and stakeholder consultation continues with construction delayed until Q3 of 2024. Once these are taken into account, the variance is \$327K and 8% which is within the acceptable threshold.
P	The lower than anticipated expenditures are related to the new Administrative Office construction delays. As a result, payment cashflow timelines have shifted. Additionally, Asset Management delays related to road surface improvements and asphaltting at Indian Line that have been delayed until Q2 2024. Once these are taken into account, the variance is \$1.3M and 6% which is within the acceptable threshold.

Attachment 5: 2023 TRCA Variance Explanations

2023 Year End Financial Report – Variance Explanations

Q	The lower than anticipated revenues are related to delays in initiation of work at Lakeland Drive and other projects under the Valley Erosion Hazard Portfolio as noted above in "B". There have also been some delays as we look into construction delivery and build capacity to tender out larger dollar value contracts. Once these are taken into account, the variance is \$5.6M and 8%, which is within the acceptable threshold.
R	The higher than anticipated revenues are primarily related to a compensation project; Annandale Golf Course Restoration that received unplanned revenue in 2023, and the additional grant funding received for the Brock North Wetland Project, noted above in "F". Work for Annandale is expected to commence in late 2024 and continue through 2025. In addition, three Fee for Services projects including Eglington Flats Valleylands Restoration, Centennial Park Restoration Project, and Rouge National Urban Park Ecological Restoration Project were developed and received funding in 2023. Once these are taken into account the variance is \$303k and 10% which is within the acceptable threshold.
S	The lower than anticipated revenues are related to the Fee for Service Humber Bay Park East Pond Restoration project in partnership with City of Toronto, noted above in "G". Engineering delays have pushed final bridge and boardwalk construction to Q3 of 2024. Upon completion, the final funds will be invoiced as per the agreement. Once this is taken into account, the variance is \$1.6M and 6%, which is within the acceptable threshold.
T	The lower than anticipated revenues are related to delays in disposition activities that will occur in Q4 as noted above in "H". Once this is taken into account, the variance is \$270k and 10%, which is within the acceptable threshold.
U	The lower than anticipated revenues are related to Albion Hills Master Plan delays noted above in "I". Once this is taken into account, the variance is \$918k and 9%, which is within the acceptable threshold.
V	The higher than anticipated revenue is related to Bruce's Mill CCRF noted above in "K". Once this is taken into account, the variance is \$19k and 10%, which is within the acceptable threshold.
W	The lower than anticipated revenues are related to the Bolton Camp project, noted above in "M", CCRF funding was anticipated in 2023 however has been deferred to Q1 2024 in line with grant eligibility. Once this is taken into account, the variance is \$513k and 8% which is within the acceptable threshold.

Attachment 5: 2023 TRCA Variance Explanations

2023 Year End Financial Report – Variance Explanations

X	The lower than anticipated revenues are related to delays with Morningside Legacy project noted above in "O". Once this is taken into account, the variance is \$427k and 10%, which is within the acceptable threshold.
Y	The lower than anticipated revenues are related to the new Administrative Office noted above in "P". Once this is taken into account, the variance is \$1.3M and 6%, which is within the acceptable threshold.

OPERATING REPORTABLE VARIANCE NOTES	
Z	The lower than anticipated expenditures are related to staff gapping in Enviornmental Assessment Planning and Permitting and lower than anticipated Metrolinx project submissions during 2023. Once these are taken into account, the variance is \$491k and 8%, which is within the acceptable threshold.
AA	The higher than anticipated expenditures are related to the Interim Head Office rent that was unbudgeted in 2023 that has been offset in 2023 year end. Once this is taken into account, the variance is \$439k and 10%, which is within the acceptable threshold.
BB	The higher than anticipated expenditures are due to more project recoveries related to capital projects that have occurred to date. Once this is taken into account, the variance is \$294k and 10%, which is within the acceptable threshold.
CC	The higher than anticipated expenditures are related to the timing of Vehicle and Equipment purchases for the organization which include many that were deferred from 2022 due to supply chain shortages. Approximately \$1.9M of vehicle and equipment expenditures are being offset by operating surplus in 2023 which was charged against the Vehicle Reserve which is now in a deficit of \$2M. Vehicle and Equipment recovery rates will be reviewed in Q1 2024 along with new spending plans to recover the deficit. Once this is taken into account, the variance is \$19k and 10%, which is within the acceptable threshold.
DD	The lower than anticipated revenues are related to lower project submissions for Metrolinx as noted above in "Z" as well as lower permit applications during 2023. Once these are taken into account, the variance is \$500k and 8%, which is within the acceptable threshold.

Attachment 5: 2023 TRCA Variance Explanations

2023 Year End Financial Report – Variance Explanations

EE	The lower than anticipated revenues are related to School Program smaller group sizes at Kortright, Albion Hills Field Centre, Claremont Nature Centre and Lake St. George Field Centre. Once this is taken into account, the variance is \$470k and 8%, which is within the acceptable threshold.
FF	The higher than anticipated revenues are driven by higher interest rates and cash balances, resulting in \$2.5M additional investment income over budget. Cash balances increased steadily through 2023 from monthly average of \$35M in January 2023 to an average of \$62M for December. Cash balance increased as a result of deferred revenues for capital projects. Once this is taken into account, the variance is \$368K and 10%, which is within the acceptable threshold.

### Section III – Items for the Information of the Board

**TO:** Chair and Members of the Executive Committee  
Friday, April 5, 2024 Meeting

**FROM:** Natalie Blake, Chief Human Resources Officer

**RE:** **2024 UPDATE ON BOARD OF DIRECTORS REMUNERATION AND MILEAGE EXPENSE RATES**

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#### KEY ISSUE

Report providing an update on Toronto and Region Conservation Authority's (TRCA) Board of Directors remuneration.

#### RECOMMENDATION:

**IT IS RECOMMENDED THAT the 2024 Update on Board of Directors Remuneration and Mileage Expense Rates be received for information.**

#### BACKGROUND

At the Board of Directors meeting on March 24, 2023, and at the Executive Committee meeting held on January 12, 2024, Board Members inquired about how the remuneration rates for TRCA's Board of Directors compared to remuneration rates for Board Members of other Conservation Authorities. Staff committed to reporting back after conducting a comprehensive review of remuneration, per diems, and mileage rates paid to Board Members of other Conservation Authorities.

#### RATIONALE

A scan of remuneration, per diems and mileage rates of other Conservation Authorities was completed in March 2024 to determine whether TRCA rates align with other Conservation Authorities.

Attachment 1 provides information on the per diem rates, broken down by Conservation Authority as well as mileage rates. Following this review, TRCA staff can confirm that per diem and mileage rates are aligned with other Conservation Authority remunerations rates. However, our research has also identified that there are some variable approaches to remuneration for the Chair and Vice Chair positions including both lump sum and per diem rates in certain jurisdictions.

#### Relationship to TRCA's 2023-2034 Strategic Plan

This report supports the following Pillar and Outcome set forth in TRCA's 2023-2034 Strategic Plan:

#### Pillar 4 Service Excellence:

4.4 Transparent decision making and accountable results

## Item 10.3

### **FINANCIAL DETAILS**

There are no financial implications associated with this report.

**Report prepared by: Joanne Hyde, Clerk and Manager, Policy**

**Email: joanne.hyde@trca.ca**

**For Information contact: Natalie Blake, (437) 880-2281**

**Email: natalie.blake@trca.ca**

**Date: January 19, 2024**

**Attachments: 1**

Attachment 1: Conservation Authorities Per Diem and Mileage Rates – 2024

**CA Per Diem & Honorarium Survey March 2024 Taken by Credit Valley CA**

Conservation Authority	Per Diem Rate	Full day Per Diem Rate	Chair Honorarium	Vice Chair Honorarium	Mileage Rate (per km)
*Ausable Bayfield Conservation Authority	\$ 90.25	\$ -	\$ 1,160.00	\$ -	
Cataraqui Conservation Authority	\$ -	\$ -	\$ 1,200.00	\$ -	\$ 0.70
*Cattfish Creek Conservatio Authority	\$ 46.12	\$ -	\$ 692.65	\$ -	\$ -
*Central Lake Ontario Conservation Authority	\$ 50.00	\$ -	\$ 2,500.00	\$ -	
Conservation Halton	\$ 150.00	\$ 150.00	\$ 10,000.00	\$ 3,000.00	\$ 0.70
Conservation Ontario	\$50/hr (conference call)	\$ 300.00	-	-	\$ 0.70
Credit Valley Conservation Authority	\$ 86.36	\$ 86.36	\$ 14,436.00	\$ 6,594.00	\$ 0.70
*Crow Valley Conservation Authority	\$ -	\$ -	\$ -	\$ -	\$ -
*Essex Region Conservation Authority	\$ 60.00	\$ 125.00	\$ 2,000.00	\$ 1,000.00	\$ 0.58
*Ganaraska Region Conservation Authority	\$ 55.00	\$ -	\$ 1,600.00	\$ 550.00	\$ -
Grand River Conservation Authority (Board)	\$ 164.24	\$ 164.24	\$ 29,764.00	\$ 2,976.25	\$ 0.55
Grand River Conservation Authority (Committees)	\$ 98.86	\$ -	\$ -	\$ -	\$ 0.55
*Grey Sauble Conservation	\$ 52.25	\$ 76.00	\$ 1,500.00	\$ -	\$ -
*Halton Region Conservation Authority	\$ 75.00	\$ -	\$ 10,000.00	\$ 3,000.00	\$ 0.58
*Hamilton Conservation	\$ 75.00	\$ -	\$ 10,000.00	\$ 3,000.00	\$ -
Kawartha Conservation	\$ 75.00	\$ 75.00	-	-	\$ 0.50
Kettle Creek Conservation Authority	\$ 86.09	\$ 86.09	\$ 1,120.08	\$ -	\$ 0.47
*Lakehead Region Conservation	\$ 72.00	\$ 80.00	\$ -	\$ -	\$ -
Lake Simcoe Region Conservation Authority	\$ 100.00	\$ 100.00	\$ 10,000.00	\$ 3,000.00	\$ 0.70
Long Point Region Conservation Authority	\$ 111.00	\$ 111.00	\$ 2,783.00	\$ 1,113.00	\$ 0.62
*Lower Thames Valley Conservation Authority	\$ 65.00	\$ -	\$ 2,000.00	\$ -	\$ 0.50
Lower Trent Region Conservation Authority	\$ 50.00	\$ 90.00	-	-	\$ 0.52
*Maitland Valley	\$ 66.00	\$ 120.00	\$ 1,600.00	\$ 500.00	\$ -
*Mattagami Region Conservation Authority	\$ 43.86	\$ -	\$ 4,050.00	\$ -	\$ -
*Mississippi Valley Conservation Authority	\$ 67.96	\$ 135.92	\$ 1,568.25	\$ -	\$ 0.53
*Niagara Peninsula Conservation Authority	\$ 76.10		\$ 6,891.52	\$ -	\$ 0.62
*Nickle District (Conservation Sudbury)	\$ 44.30	\$ -	\$ 4,050.00	\$ -	\$ -
*North Bay-Mattawa Conservation Authority	\$ 20.00	\$ -	\$ 2,500.00	\$ -	\$ -



**CA Per Diem & Honorarium Survey March 2024 Taken by Credit Valley CA**

Conservation Authority	Per Diem Rate	Full day Per Diem Rate	Chair Honorarium	Vice Chair Honorarium	Mileage Rate (per km)
*Nottawasaga Conservation Authority	\$ 82.03	\$ -	\$ 2,500.00	\$ 1,500.00	\$ -
*Otonabee Conservation Authority	\$ 65.00	\$ -	\$ 2,000.00	\$ 1,000.00	\$ 0.68
*Quinte Conservation Authority	\$ 45.00	\$ -	\$ -	\$ -	\$ 0.68
*Raisin Region Conservation Authority	\$ 81.60	\$ -	\$ 2,871.60	\$ -	\$ -
*Rideau Valley Conservation Authority	\$ 70.00	\$ -	\$ 2,000.00	\$ -	\$ -
Saugeen Valley Conservation Authority	\$ 75.00	\$ 130.00	\$ 3,000.00	\$ -	\$ 0.52
*Sault Ste Marie Region Conservation Authority	\$ 40.00	\$ -	\$ -	\$ -	\$ -
South Nation Conservation Authority	\$ 90.48	\$ 90.48	\$ 2,500.00	\$ 1,500.00	\$ 0.70
*St. Clair Region Conservation Authority	\$ 75.00	\$ -	\$ 3,350.00	\$ 1,675.00	\$ 0.68
Toronto and Region Conservation Authority	\$ 86.62	\$ 86.62	\$ 173.24	\$ -	\$ 0.68
*Upper Thames River Conservation Authority	\$ 59.50	\$ -	\$ 3,350.00	\$ 1,675.00	\$ 0.62

\*indicates Conservation Authority Rates provided in 2023 with no 2024 updates

<b>AVERAGE</b>	<b>\$ 69.75</b>	<b>\$ 116.72</b>	<b>\$ 10,456.71</b>	<b>\$ 916.66</b>	<b>\$ 0.38</b>
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### Section IV – Ontario Regulation 166/06, as amended

**TO:** Chair and Members of the Executive Committee  
Friday, April 5, 2024 Meeting

**FROM:** Sameer Dhalla, Director, Development and Engineering Services

**RE:** **STANDARD DELEGATED PERMITS FOR RECEIPT – STAFF  
APPROVED AND ISSUED – APRIL 5, 2024**

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#### **KEY ISSUE**

Standard Delegated Permits are processed by Development and Engineering Services Division staff, authorized by designated staff appointed as Authorized Signatories by the Board of Directors and received monthly by the Executive Committee. Permits categorized as Standard Delegated Permits are: standard, routine infrastructure works, emergency infrastructure works, minor works, and permits after the fact/resolution of violations.

STANDARD DELEGATED PERMITS FOR RECEIPT - STAFF APPROVED AND  
ISSUED (PAGE 123)

PERMISSION FOR ROUTINE INFRASTRUCTURE WORKS FOR RECEIPT - STAFF  
APPROVED AND ISSUED (PAGE 137)

MINOR WORKS LETTER OF APPROVAL FOR RECEIPT - STAFF APPROVED AND  
ISSUED (PAGE 156)

PERMITS AFTER THE FACT/RESOLUTION OF VIOLATIONS FOR RECEIPT - STAFF  
APPROVED AND ISSUED (PAGE 160)

#### **RECOMMENDATION:**

**THAT standard delegated permits, permission for routine infrastructure works, minor works letters of approval, and permits after the fact / resolution of violations granted by Toronto and Region Conservation Authority staff, in accordance with Ontario Regulation 166/06, as amended, which are listed below, be received.**

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## **STANDARD DELEGATED PERMITS FOR RECEIPT– STAFF APPROVED AND ISSUED**

Delegated Permits are processed by Development and Engineering Services Division staff, authorized by designated staff appointed as Authorized Signatories by the Board of Directors and received monthly by the Executive Committee. Delegated permits are categorized as standard, routine infrastructure works, emergency infrastructure works, minor works and permits after the fact/resolution of violations. Standard permits are non-complex permissions consistent with TRCA approved policies and procedures and issued for a time period of two years or less.

### **CITY OF BRAMPTON**

#### **DRAGLAM WASTE AND RECYCLING INC. - Mimico Creek Watershed**

The purpose is to undertake works within TRCA's Regulated Area of the Mimico Creek watershed to construct a one storey at grade dome having a gross floor area 1,532.13 sq. m for commercial construction, and demolition waste storage measuring 150' by 110'. The subject property is located at 19 Delta Park Boulevard in the City of Brampton.

**CFN: 70671 - Application #: 0215/24/BRAM**

**Report Prepared by: Marina Janakovic**

**Email: marina.janakovic@trca.ca**

**For information contact: Colleen Bonner, (437) 880-1939**

**Email: colleen.bonner@trca.ca**

**Date: February 27, 2024**

#### **GREENVALE HOMES LTD. - Humber River Watershed**

The purpose is to facilitate, within TRCA's Regulated Area of Tributary E, of the Humber River watershed, initial topsoil stripping and grading associated with approved Draft Plan of Subdivision 21T-21028B within Block Plan Area 48B, between Torbram Road and Countryside Drive, in the City of Brampton.

**CFN: 70271 - Application #: 1440/23/BRAM**

**Report Prepared by: Colleen Bonner**

**Email: colleen.bonner@trca.ca**

**For information contact: Colleen Bonner, (437) 880-1939**

**Email: colleen.bonner@trca.ca**

**Date: April 5, 2024**

**154 AVONDALE BOULEVARD - Etobicoke Creek Watershed**

The purpose is to undertake works within TRCA's Regulated Area of the Etobicoke Creek watershed to construct a below grade entrance near the south property line and a second unit dwelling in the basement of the existing two storey house. The subject property is located at 154 Avondale Boulevard, in the City of Brampton.

**CFN: 69714 - Application #: 1214/23/BRAM**

**Report Prepared by: Marina Janakovic**

**Email: marina.janakovic@trca.ca**

**For information contact: Colleen Bonner, (437) 880-1939**

**Email: colleen.bonner@trca.ca**

**Date: February 15, 2024**

**CITY OF MARKHAM****KP LIMITED PARTNERSHIP - Rouge River Watershed**

The purpose is to undertake works within TRCA's Regulated Area of the Rouge River Watershed to facilitate site alteration works (topsoil stripping and rough grading) associated with the development of Phase 2 of Draft Plan of Subdivision 19T-16M11 (York Downs West) at 4134 16th Avenue, in the City of Markham.

**CFN: 70232 - Application #: 0268/24/MARK**

**Report Prepared by: Michelle Howorth**

**Email: michelle.howorth@trca.ca**

**For information contact: Michelle Howorth, (437) 880-2287**

**Email: michelle.howorth@trca.ca**

**Date: February 29, 2024**

## **CITY OF MISSISSAUGA**

### **6973 JUSTINE DRIVE - Mimico Creek Watershed**

The purpose is to undertake works within TRCA's Regulated Area of the Mimico Creek watershed to construct a one storey 37. sq.m. at grade addition to the existing one storey house. The subject property is located at 6973 Justine Drive in the City of Mississauga.

**CFN: 70657 - Application #: 0149/24/MISS**

**Report Prepared by: Marina Janakovic**

**Email: marina.janakovic@trca.ca**

**For information contact: Colleen Bonner, (437) 880-1939**

**Email: colleen.bonner@trca.ca**

**Date: February 29, 2024**

### **REGIONAL MUNICIPALITY OF PEEL - Etobicoke Creek Watershed**

The purpose is to replace three existing gabion basket retaining walls with 'Envirolok' vegetated reinforced retaining walls, 340 m west of Dixie Road and Courtney Park Drive East, in the City of Mississauga. The works will be completed in the dry.

**CFN: 70645 - Application #: 0198/24/MISS**

**Report Prepared by: Emma Benko**

**Email: emma.benko@trca.ca**

**For information contact: Emma Benko, (437) 880-2422**

**Email: emma.benko@trca.ca**

**Date: February 22, 2024**

## **CITY OF PICKERING**

### **CITY OF PICKERING - Duffins Creek Watershed**

The purpose is to install additional road crossing culverts on Sideline 34, south of Highway 7, in the City of Pickering. This permit is in accordance with the TRCA Permission for Emergency Infrastructure Works Review Protocol (Authority Res. #A105/15). No in-water works are associated with this project.

**CFN: 69769 - Application #: 1017/23/PICK**

**Report Prepared by: Paul Leithwood**

**Email: paul.leithwood@trca.ca**

**For information contact: Paul Leithwood, (437) 880-2146**

**Email: paul.leithwood@trca.ca**

**Date: February 23, 2024**

**1888 BAINBRIDGE DRIVE - Duffins Creek Watershed**

The purpose is to construct basement alterations to facilitate an additional dwelling unit with a below grade entrance within the existing dwelling at 1888 Bainbridge Drive, in the City of Pickering.

**CFN: 70076 - Application #: 0044/24/PICK**

**Report Prepared by: Megan Cranfield**

**Email: [megan.cranfield@trca.ca](mailto:megan.cranfield@trca.ca)**

**For information contact: Stephanie Dore, (437) 880-2469**

**Email: [stephanie.dore@trca.ca](mailto:stephanie.dore@trca.ca)**

**Date: March 4, 2024**

**384 WOODGRANGE AVENUE - Rouge River Watershed**

The purpose is to facilitate the partial reconstruction of an attached deck at the rear of the existing dwelling at 384 Woodgrange Avenue, in the City of Pickering.

**CFN: 70069 - Application #: 1409/23/PICK**

**Report Prepared by: Megan Cranfield**

**Email: [megan.cranfield@trca.ca](mailto:megan.cranfield@trca.ca)**

**For information contact: Stephanie Dore, (437) 880-2469**

**Email: [stephanie.dore@trca.ca](mailto:stephanie.dore@trca.ca)**

**Date: February 16, 2024**

**CITY OF RICHMOND HILL****1430518 ONTARIO LIMITED - Rouge River Watershed**

The purpose is to conduct rough and final grading, installation of an infiltration trench and erosion and sediment control measures within a Regulated Area of the Rouge River Watershed at 0 Elgin Mills Road East in the City of Richmond Hill.

**CFN: 70276 - Application #: 0027/24/RH**

**Report Prepared by: Anthony Sun**

**Email: [anthony.sun@trca.ca](mailto:anthony.sun@trca.ca)**

**For information contact: Anthony Sun, (437) 880-2283**

**Email: [anthony.sun@trca.ca](mailto:anthony.sun@trca.ca)**

**Date: February 24, 2024**

**CITY OF RICHMOND HILL - Don River Watershed**

The purpose is to undertake rehabilitation works as part of the Harding Park revitalization on 277 Cedar Avenue, north of Weldrick Road East in the City of Richmond Hill. The proposed works include removal and replacement of the concrete paving of existing walkway and replacement of the baseball diamond, playground, basketball court and parking lot. No in-water works are proposed as part of this project.

**CFN: 69785 - Application #: 0076/24/RH**

**Report Prepared by: Harsha Gammanpila**

**Email: [harsha.gammanpila@trca.ca](mailto:harsha.gammanpila@trca.ca)**

**For information contact: Harsha Gammanpila, (437) 880-2423**

**Email: [harsha.gammanpila@trca.ca](mailto:harsha.gammanpila@trca.ca)**

**Date: February 27, 2024**

**ELGIN HOUSE PROPERTIES LIMITED - Rouge River Watershed**

The purpose is to construct an addition to an existing dwelling and conduct minor grading works within a Regulated Area of the Rouge River watershed at 1010 (1000) Elgin Mills Road East in the City of Richmond Hill.

**CFN: 70288 - Application #: 0161/24/RH**

**Report Prepared by: Anthony Sun**

**Email: [anthony.sun@trca.ca](mailto:anthony.sun@trca.ca)**

**For information contact: Anthony Sun, (437) 880-2283**

**Email: [anthony.sun@trca.ca](mailto:anthony.sun@trca.ca)**

**Date: February 29, 2024**

**CITY OF TORONTO (ETOBICOKE YORK COMMUNITY COUNCIL AREA)****HYDRO ONE NETWORKS INC. - Mimico Creek Watershed**

The purpose is to install a new tower and access one existing tower within the existing Hydro One corridor south of the Richview Transfer Station, located east of Skyway Avenue and west of Highway 401, in the City of Toronto. No in-water work is associated with this project.

**CFN: 69413 - Application #: 0759/23/TOR**

**Report Prepared by: Jackie Ho**

**Email: [jackie.ho@trca.ca](mailto:jackie.ho@trca.ca)**

**For information contact: Jackie Ho, (437) 880-2147**

**Email: [jackie.ho@trca.ca](mailto:jackie.ho@trca.ca)**

**Date: February 12, 2024**

**HYDRO ONE NETWORKS INC. - Mimico Creek Watershed**

The purpose is to rebuild and re-energize an existing 115 kV transmission line into a 230 kV transmission line within the existing Hydro One Networks Inc. (HONI) corridor between the Richview Transformer Station located near Highway 401 and Highway 27 and the Manby Transformer Station located near Kipling Avenue and Dundas Street West. These works have been divided into two separate permits (CFN 69919 and CFN 69920). This application (CFN 69919) involves the installation of a new 230 kV hydro tower, temporary rider poles, temporary access roads, vegetation removal, and stringing of hydro lines within the existing hydro corridor south of Rivercove Drive, north of Burnhamthorpe Road in the City of Toronto. No in-water work is associated with this project.

**CFN: 69919 - Application #: 1224/23/TOR**

**Report Prepared by: Jackie Ho**

**Email: jackie.ho@trca.ca**

**For information contact: Jackie Ho, (437) 880-2147**

**Email: jackie.ho@trca.ca**

**Date: February 14, 2024**

**99 LAKE PROMENADE - Waterfront Watershed**

The purpose is to construct a new two-storey single family detached dwelling with integral garage, rear covered deck, and in ground pool at 99 Lake Promenade in the City of Toronto (Etobicoke York). The existing two-storey dwelling is to be demolished. The proposal also involves the construction of a new shoreline protection structure.

**CFN: 70012 - Application #: 1265/23/TOR**

**Report Prepared by: Nicole Moxley**

**Email: nicole.moxley@trca.ca**

**For information contact: Nicole Moxley, (437) 880-2418**

**Email: nicole.moxley@trca.ca**

**Date: February 29, 2024**



**MARKLAND WOOD GOLF CLUB - Etobicoke Creek Watershed**

The purpose is to construct an extension to the existing parking lot and establish a new access path to the 1st hole at Markland Wood Golf Club (245 Markland Drive). The access path was previously approved under Permit No. C-130911 in November 2013. The subject site is located north of Bloor Street West and west of Highway 27 in the City of Toronto (Etobicoke York).

**CFN: 69746 - Application #: 1089/23/TOR**

**Report Prepared by: Nicole Moxley**

**Email: [nicole.moxley@trca.ca](mailto:nicole.moxley@trca.ca)**

**For information contact: Nicole Moxley, (437) 880-2418**

**Email: [nicole.moxley@trca.ca](mailto:nicole.moxley@trca.ca)**

**Date: March 7, 2024**

**CITY OF TORONTO (NORTH YORK COMMUNITY COUNCIL AREA)****CITY OF TORONTO - Don River Watershed**

The purpose is to undertake sanitary sewer upgrades within Westgate Ravine along Westgate Boulevard, located east of Elderberry Court, in the City of Toronto. No in-water work is associated with this project.

**CFN: 66942 - Application #: 0294/22/TOR**

**Report Prepared by: Madison Antonangeli**

**Email: [madison.antonangeli@trca.ca](mailto:madison.antonangeli@trca.ca)**

**For information contact: Madison Antonangeli, (437) 880-2394**

**Email: [madison.antonangeli@trca.ca](mailto:madison.antonangeli@trca.ca)**

**Date: February 28, 2024**

**HYDRO ONE NETWORKS INC. - Don River Watershed**

The purpose is to relocate and modify existing Hydro One Networks Inc. (HONI) tower and transmission line infrastructure southeast of Millwood Road and Redway Road and northwest of Beth Neilson Drive and Pat Moore Drive in the City of Toronto, where this infrastructure conflicts with the proposed alignment of the future Ontario Line Subway Project. No in-water work is within the scope of this project.

**CFN: 69505 - Application #: 0915/23/TOR**

**Report Prepared by: Corinna Thomassen-Darby**

**Email: [corinna.thomassen-darby@trca.ca](mailto:corinna.thomassen-darby@trca.ca)**

**For information contact: Corinna Thomassen-Darby, (437) 880-2391**

**Email: [corinna.thomassen-darby@trca.ca](mailto:corinna.thomassen-darby@trca.ca)**

**Date: August 9, 2023**

**18 TALLY LANE - Don River Watershed**

The purpose is to construct a ground floor and second-storey addition to the existing dwelling at 18 Tally Lane in the City of Toronto (North York).

**CFN: 70347 - Application #: 0081/24/TOR**

**Report Prepared by: Amber Murphy**

**Email: [amber.murphy@trca.ca](mailto:amber.murphy@trca.ca)**

**For information contact: Daniel Pina, (437) 880-2413**

**Email: [daniel.pina@trca.ca](mailto:daniel.pina@trca.ca)**

**Date: February 27, 2024**

**CITY OF TORONTO (SCARBOROUGH COMMUNITY COUNCIL AREA)****56 FISHLEIGH DRIVE - Waterfront Watershed**

The purpose is to construct a second-storey addition above the existing garage at 56 Fishleigh, City of Toronto (Scarborough).

**CFN: 70711 - Application #: 0185/24/TOR**

**Report Prepared by: Matthew Willoughby**

**Email: [matthew.willoughby@trca.ca](mailto:matthew.willoughby@trca.ca)**

**For information contact: Daniel Pina, (437) 880-2413**

**Email: [daniel.pina@trca.ca](mailto:daniel.pina@trca.ca)**

**Date: February 26, 2024**

**30 BRUMWELL STREET - Highland Creek Watershed**

The purpose is to construct a one-storey side addition, a second-storey addition above the existing garage, a concrete porch, and a new side yard walkway to the existing dwelling at 30 Brumwell Street, City of Toronto (Scarborough).

**CFN: 70349 - Application #: 0085/24/TOR**

**Report Prepared by: Matthew Willoughby**

**Email: [matthew.willoughby@trca.ca](mailto:matthew.willoughby@trca.ca)**

**For information contact: Daniel Pina, (437) 880-2413**

**Email: [daniel.pina@trca.ca](mailto:daniel.pina@trca.ca)**

**Date: February 21, 2024**

## **CITY OF TORONTO (TORONTO AND EAST YORK COMMUNITY COUNCIL AREA)**

### **21 VALLEY VIEW - Don River Watershed**

The purpose is to construct a one-storey side addition and a two-storey side and rear addition to the existing two-storey single family dwelling at 21 Valley View in the City of Toronto (Toronto and East York).

**CFN: 70006 - Application #: 1223/23/TOR**

**Report Prepared by: Daniel Pina**

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**For information contact: Daniel Pina, (437) 880-2413**

**Email: [daniel.pina@trca.ca](mailto:daniel.pina@trca.ca)**

**Date: February 23, 2024**

### **257 ELLIS AVENUE - Humber River Watershed**

The purpose is to construct an in-ground pool in the rear yard of the existing dwelling at 257 Ellis Avenue in the City of Toronto (Toronto and East York).

**CFN: 68216 - Application #: 1393/22/TOR**

**Report Prepared by: Daniel O'Connor**

**Email: [daniel.oconnor@trca.ca](mailto:daniel.oconnor@trca.ca)**

**For information contact: Nicole Moxley, (437) 880-2418**

**Email: [nicole.moxley@trca.ca](mailto:nicole.moxley@trca.ca)**

**Date: March 4, 2024**

### **54 RIVERCREST ROAD - Humber River Watershed**

The purpose is to repair an existing retaining wall at the toe of the slope at 54 Rivercrest Road in the City of Toronto (Toronto and East York). The proposal also involves site grading.

**CFN: 68967 - Application #: 0476/23/TOR**

**Report Prepared by: Daniel Pina**

**Email: [daniel.pina@trca.ca](mailto:daniel.pina@trca.ca)**

**For information contact: Daniel Pina, (437) 880-2413**

**Email: [daniel.pina@trca.ca](mailto:daniel.pina@trca.ca)**

**Date: March 1, 2024**

**43 RIVERVIEW GARDENS - Humber River Watershed**

The purpose is to construct a partial second floor addition over the footprint of the existing dwelling at 43 Riverview Gardens in the City of Toronto (Toronto and East York).

**CFN: 70714 - Application #: 0190/24/TOR**

**Report Prepared by: Daniel O'Connor**

**Email: daniel.oconnor@trca.ca**

**For information contact: Nicole Moxley, (437) 880-2418**

**Email: nicole.moxley@trca.ca**

**Date: February 12, 2024**

**94 BRULE GARDENS - Humber River Watershed**

The purpose is to construct a one-storey rear addition and at grade patio to the existing 2.5-storey dwelling at 94 Brule Gardens in the City of Toronto (Toronto and East York).

**CFN: 64462 - Application #: 0237/21/TOR**

**Report Prepared by: Nicole Moxley**

**Email: nicole.moxley@trca.ca**

**For information contact: Nicole Moxley, (437) 880-2418**

**Email: nicole.moxley@trca.ca**

**Date: February 24, 2024**

**CITY OF VAUGHAN****65 WALLACE STREET - Humber River Watershed**

The purpose is to undertake works within TRCA's Regulated Area of the Humber River Watershed in order to facilitate the construction of a two storey 558.9 sq. m. (6015.9 sq. ft.) replacement dwelling, and 49.3 sq. m. (530.7 sq. ft.) deck. The subject property is partially located within the Woodbridge Special Policy Area, on lands known municipally as 65 Wallace Street, in the City of Vaughan.

**CFN: 69565 - Application #: 0821/23/VAUG**

**Report Prepared by: Kristen Regier**

**Email: kristen.regier@trca.ca**

**For information contact: Stephen Bohan, (437) 880-1944**

**Email: stephen.bohan@trca.ca**

**Date: February 22, 2024**

## **TOWN OF AJAX**

### **2933 RANGE LINE ROAD - Carruthers Creek Watershed**

The purpose is to facilitate the construction of a new dwelling with attached ancillary structures on a vacant lot at 2933 Range Line Road, in the Town of Ajax.

**CFN: 69653 - Application #: 1062/23/AJAX**

**Report Prepared by: Megan Cranfield**

**Email: [megan.cranfield@trca.ca](mailto:megan.cranfield@trca.ca)**

**For information contact: Stephanie Dore, (437) 880-2469**

**Email: [stephanie.dore@trca.ca](mailto:stephanie.dore@trca.ca)**

**Date: February 21, 2024**

## **TOWN OF CALEDON**

### **0 MOUNT WOLFE ROAD - Humber River Watershed**

The purpose is to undertake works within the TRCA Regulated Area of the Humber River Watershed in order to facilitate the construction of a two storey detached dwelling with a walk-out basement. The building area of the dwelling and all ancillary buildings (pool house and detached greenhouse) is 691 sq.m. (7437.86 sq.ft.). In addition, the development includes an in-ground swimming pool, outdoor sports court, a new driveway, septic system, private well and vertical geothermal system, all associated with a municipal building permit and municipal Site Plan Application (Town File: DART 2023-0035) and Minor Variance Application (Town File: A 048-23). The subject property is located at 0 Mount Wolfe Road, in the Town of Caledon.

**CFN: 70662 - Application #: 0139/24/CAL**

**Report Prepared by: Graham Burgess**

**Email: [graham.burgess@trca.ca](mailto:graham.burgess@trca.ca)**

**For information contact: Nick Cascone, (437) 880-1943**

**Email: [nick.cascone@trca.ca](mailto:nick.cascone@trca.ca)**

**Date: February 15, 2024**

## **TOWNSHIP OF KING**

### **GOOSE CAPITAL INC. - Humber River Watershed**

The purpose is to undertake works within the TRCA Regulated Area of the Humber River Watershed in order to facilitate the construction of a 402.41 sq.m. replacement one storey residential dwelling with a 95.42 sq.m. attached garage, a detached 127.84 sq.m. one storey home office, septic system and retaining wall, all associated with a municipal building permit. The subject property is located at 131 Kingscross Drive, in the Township of King.

**CFN: 69870 - Application #: 1232/23/KING**

**Report Prepared by: Graham Burgess**

**Email: graham.burgess@trca.ca**

**For information contact: Nick Cascone, (437) 880-1943**

**Email: nick.cascone@trca.ca**

**Date: February 20, 2024**

### **12980 7TH CONCESSION ROAD - Humber River Watershed**

The purpose is to undertake works within the TRCA Regulated Area of the Humber River Watershed in order to facilitate the construction of a new 9.14m x 12.19m fish pond with a depth of 1.06m, including a small stream, associated landscaping and tree plantings located at the rear of the property all associated with a municipal building permit. The subject property is located at 12980 7th Concession Road, in the Township of King.

**CFN: 70281 - Application #: 0204/24/KING**

**Report Prepared by: Nida Mirza**

**Email: nida.mirza@trca.ca**

**For information contact: Nick Cascone, (437) 880-1943**

**Email: nick.cascone@trca.ca**

**Date: March 6, 2024**

**6440 16TH SIDEROAD - Humber River Watershed**

The purpose is to undertake works within a TRCA Regulated Area of the Humber River Watershed in order to facilitate the restoration of several areas disturbed by unauthorized site alteration within a TRCA Regulated Area. The proposed works will resolve the outstanding TRCA violations (Violation No. V3665 & V3795) on the subject property. In addition, the works include the construction of a 1242.58 sq.m. two storey residential dwelling with attached garages, including a 1398.19 sq.m. porch and loggia, 82.03 sq.m. detached garage and 156.54 sq.m. detached garage, a pool and a new septic system, all associated with a municipal building permit and municipal site plan application (Town File No. ORM-23-57). The subject property is located at 6440 16th Sideroad, in the Township of King.

**CFN: 70277 - Application #: 0029/24/KING**

**Report Prepared by: Andrea Terella**

**Email: andrea.terella@trca.ca**

**For information contact: Nick Cascone, (437) 880-1943**

**Email: nick.cascone@trca.ca**

**Date: February 13, 2024**

**3225 16TH SIDEROAD - Humber River Watershed**

The purpose is to undertake works within the TRCA Regulated Area of the Humber River Watershed in order to facilitate the construction of a new 890.80 sq.m. two storey dwelling, a 139.50 sq.m. attached garage, a 46.89 sq.m. front porch area, a stone paved driveway, a 70.38 sq.m. rear deck, a 74.32 sq.m. in-ground swimming pool, a 29.22 sq.m. outdoor kitchen area, a 35.01 sq.m. green house and associated stoned paved patio area located at the north east side of the property all associated with a municipal building permit. The subject property is located at 3225 16th Sideroad, in the Township of King.

**CFN: 69884 - Application #: 1291/23/KING**

**Report Prepared by: Nida Mirza**

**Email: nida.mirza@trca.ca**

**For information contact: Nick Cascone, (437) 880-1943**

**Email: nick.cascone@trca.ca**

**Date: March 4, 2024**

**10 WILKIE AVENUE - Humber River Watershed**

The purpose is to undertake works within the TRCA Regulated Area of the Humber River Watershed in order to facilitate the construction of a new 131.98 sq.m. loggia, a new 3.84 sq.m. porch, a new 25.8 sq.m. seasonal amenity room, and associated interlocking patio located at the rear of the existing residential dwelling all associated with a municipal building permit. The subject property is located at 10 Wilkie Avenue, in the Township of King.

**CFN: 70265 - Application #: 1368/23/KING**

**Report Prepared by: Nida Mirza**

**Email: [nida.mirza@trca.ca](mailto:nida.mirza@trca.ca)**

**For information contact: Nick Cascone, (437) 880-1943**

**Email: [nick.cascone@trca.ca](mailto:nick.cascone@trca.ca)**

**Date: February 22, 2024**



**PERMISSION FOR ROUTINE INFRASTRUCTURE WORKS FOR RECEIPT – STAFF APPROVED AND ISSUED**

Permission for Routine Infrastructure Works, including Emergency Infrastructure Works permissions, are subject to authorization by staff designated as Authorized Signatories as per Authority Res. #A198/13 and #A103/15, respectively. All routine and emergency infrastructure works are located within a regulated area, generally within or adjacent to the natural hazard or natural feature and in the opinion of staff do not affect the control of flooding, erosion, dynamic beaches, pollution or the conservation of land.

**CITY OF MARKHAM**

**BELL CANADA**

To undertake sewer, watermain or utility installation or maintenance within an existing roadway on Lyndhurst Drive, near Leslie Street, in the City of Markham, Don River Watershed as located on the property owned by City of Markham. The purpose is to install new high-density polyethylene (HDPE) and polyvinyl chloride (PVC) ducts on Lyndhurst Drive, near Leslie Street, in the City of Markham. No in-water works are proposed for this project.

**CFN: 70153 - Application #: 1429/23/MARK**

**Report Prepared by: Andrew Kim**

**Email: [andrew.kim@trca.ca](mailto:andrew.kim@trca.ca)**

**For information contact: Andrew Kim, (437) 880-2285**

**Email: [andrew.kim@trca.ca](mailto:andrew.kim@trca.ca)**

**Date: February 23, 2024**

## **REGIONAL MUNICIPALITY OF YORK**

To undertake road/pathway resurfacing or reconstruction and undertake drainage structure general maintenance on McCowan Road from 50 m north of Major Mackenzie Drive East to 275 m south of Elgin Mills Road East; Highway 7 from 50 m east of Ninth Line to 185 m east of Donald Cousens Parkway, in the City of Markham, Rouge River Watershed; and on Bloomington Road near Ninth Line intersection to 50 m west of Tenth Line, in the Township of Whitchurch-Stouffville, Duffins Creek Watershed, as located on property owned by the Regional Municipality of York. The purpose is to undertake road resurfacing and ditching works on: McCowan Road from 50 m north of Major Mackenzie Drive East to 275 m south of Elgin Mills Road East; Highway 7 from 50 m east of Ninth Line to 185 m east of Donald Cousens Parkway in the City of Markham, Rouge River Watershed; Bloomington Road near Ninth Line intersection to 50 m west of Tenth Line, in the Township of Whitchurch-Stouffville, Duffins Creek Watershed. The proposed work also includes removal and replacement of two Corrugated Steel Pipe (CSP) cross culverts with High-Density Polyethylene (HDPE) cross culverts on McCowan Road near 10066 McCowan Road and 10346 McCowan Road. The proposed work also involves removal and replacement of driveway culverts on the east side of McCowan Road near 10387 McCowan Road East and on Bloomington Road near 6027 Bloomington Road, 6244 Bloomington Road, 6262 Bloomington Road and 6282 Bloomington Road. Works will be undertaken in the dry working conditions.

**CFN: 69921 - Application #: 1292/23/MARK**

**Report Prepared by: Andrew Kim**

**Email: [andrew.kim@trca.ca](mailto:andrew.kim@trca.ca)**

**For information contact: Andrew Kim, (437) 880-2285**

**Email: [andrew.kim@trca.ca](mailto:andrew.kim@trca.ca)**

**Date: February 23, 2024**

**YORKNET TELECOM INC.**

To undertake sewer, watermain or utility watercourse crossing by trenchless technology on Elgin Mills Road East, east of Warden Avenue, in the City of Markham, Rouge River Watershed as located on property owned by the City of Markham. The purpose is to undertake installation of new 7-way and 1-way micro-duct conduit on Elgin Mills Road East, east of Warden Avenue, in the City of Markham. The proposed conduit will be crossing below five culverts approximately between 117 m and 1.7 km east of Warden Avenue East. The proposed conduit will also be crossing below a watercourse at 1.4 km east of Warden Avenue East. No in-water works are proposed for this project.

**CFN: 70163 - Application #: 1418/23/MARK**

**Report Prepared by: Andrew Kim**

**Email: andrew.kim@trca.ca**

**For information contact: Andrew Kim, (437) 880-2285**

**Email: andrew.kim@trca.ca**

**Date: March 6, 2024**

**CITY OF MISSISSAUGA****ROGERS COMMUNICATIONS CANADA INC.**

To undertake sewer, watermain or utility installation or maintenance within an existing roadway on Etude Drive and Dalewood Drive, in the City of Mississauga, Mimico Creek Watershed as located on the property owned by the City of Mississauga. The purpose is to install a 4" HDPE conduit on Etude Drive and Dalewood Drive, in the City of Mississauga. No in-water works are associated with this proposal.

**CFN: 68708 - Application #: 0199/23/MISS**

**Report Prepared by: Emma Benko**

**Email: emma.benko@trca.ca**

**For information contact: Emma Benko, (437) 880-2422**

**Email: emma.benko@trca.ca**

**Date: March 6, 2024**

## **CITY OF PICKERING**

### **DURHAM ONENET INC.**

To undertake sewer, watermain, or utility installation or maintenance within an existing roadway along Squires Beach Road, in the City of Pickering, Frenchman's Bay Watershed as located on property owned by the City of Pickering. The purpose is to install a new communications conduit along Squires Beach Road, in the City of Pickering. No in-water work is associated with this project.

**CFN: 70776 - Application #: 0220/24/PICK**

**Report Prepared by: Alan Trumble**

**Email: alan.trumble@trca.ca**

**For information contact: Alan Trumble, (437) 880-1951**

**Email: alan.trumble@trca.ca**

**Date: February 27, 2024**

### **ENBRIDGE GAS INC.**

To undertake sewer, watermain, or utility installation or maintenance within an existing roadway at 521 Bella Vista Drive, in the City of Pickering, Waterfront Watershed as located on property owned by a private landowner whom Enbridge Gas Inc. is providing service at their request and on property owned by the City of Pickering as per a Franchise Agreement with Enbridge Gas Inc. The purpose is to install an NPS 1 PE IP gas pipeline at 521 Bella Vista Drive, in the City of Pickering. No in-water work is associated with this project.

**CFN: 70750 - Application #: 0199/24/PICK**

**Report Prepared by: Alan Trumble**

**Email: alan.trumble@trca.ca**

**For information contact: Alan Trumble, (437) 880-1951**

**Email: alan.trumble@trca.ca**

**Date: February 23, 2024**

## **CITY OF RICHMOND HILL**

### **ALECTRA UTILITIES CORP.**

To undertake sewer, watermain or utility installation or maintenance within an existing roadway on Weldrick Road East, East of Yonge Street, in the City of Richmond Hill, Don River Watershed as located on property owned by the City of Richmond Hill. The purpose is to undertake installation of new polyvinyl-chloride (PVC) and high-density polyethylene (HDPE) ducts on Weldrick Road East, East of Yonge Street, in the City of Richmond Hill. No in-water works are proposed for this project.

**CFN: 70583 - Application #: 0130/24/RH**

**Report Prepared by: Andrew Kim**

**Email: [andrew.kim@trca.ca](mailto:andrew.kim@trca.ca)**

**For information contact: Andrew Kim, (437) 880-2285**

**Email: [andrew.kim@trca.ca](mailto:andrew.kim@trca.ca)**

**Date: February 21, 2024**

### **ENBRIDGE GAS INC.**

To undertake sewer, watermain, or utility installation or maintenance within an existing roadway at 69 Snively Street, in the City of Richmond Hill, Humber River Watershed as located on property owned by a private landowner whom Enbridge Gas Inc. is providing service at their request and on property owned by the City of Richmond Hill as per a Franchise Agreement with Enbridge Gas Inc. The purpose is to install an NPS 1 PE IP gas pipeline at 69 Snively Street, in the City of Richmond Hill. No in-water work is associated with this project.

**CFN: 70640 - Application #: 0175/24/RH**

**Report Prepared by: Alan Trumble**

**Email: [alan.trumble@trca.ca](mailto:alan.trumble@trca.ca)**

**For information contact: Alan Trumble, (437) 880-1951**

**Email: [alan.trumble@trca.ca](mailto:alan.trumble@trca.ca)**

**Date: February 21, 2024**

**ENBRIDGE GAS INC.**

To undertake sewer, watermain, or utility installation or maintenance within a future roadway within the West Gormley Phase 5 Subdivision, in the City of Richmond Hill, Rouge River Watershed as located on property owned by a private landowner whom Enbridge Gas Inc. is providing service at their request and on property owned by the City of Richmond Hill as per a Franchise Agreement with Enbridge Gas Inc. The purpose is to install NPS 2 PE IP and NPS 4 PE IP gas pipelines within the West Gormley Phase 5 Subdivision, in the City of Richmond Hill. No in-water work is associated with this project.

**CFN: 70760 - Application #: 0229/24/RH**

**Report Prepared by: Alan Trumble**

**Email: alan.trumble@trca.ca**

**For information contact: Alan Trumble, (437) 880-1951**

**Email: alan.trumble@trca.ca**

**Date: February 29, 2024**

**ENBRIDGE GAS INC.**

To undertake sewer, watermain, or utility installation or maintenance within an existing roadway at 39, 41, 43, 45, and 47 Bush Ridges Avenue, in the City of Richmond Hill, Rouge River Watershed as located on property owned by private landowners whom Enbridge Gas Inc. is providing service at their request and on property owned by the City of Richmond Hill as per a Franchise Agreement with Enbridge Gas Inc. The purpose is to install five NPS 1 PE IP gas pipelines along Bush Ridges Avenue, in the City of Richmond Hill. No in-water work is associated with this project.

**CFN: 70763 - Application #: 0230/24/RH**

**Report Prepared by: Alan Trumble**

**Email: alan.trumble@trca.ca**

**For information contact: Alan Trumble, (437) 880-1951**

**Email: alan.trumble@trca.ca**

**Date: March 1, 2024**

**ENBRIDGE GAS INC.**

To undertake sewer, watermain, or utility installation or maintenance within an existing roadway at 95 Vitlor Drive, in the City of Richmond Hill, Humber River Watershed as located on property owned by a private landowner whom Enbridge Gas Inc. is providing service at their request and on property owned by the City of Richmond Hill as per a Franchise Agreement with Enbridge Gas Inc. The purpose is to install an NPS 1/2 PE IP gas pipeline at 95 Vitlor Drive, in the City of Richmond Hill. No in-water work is associated with this project.

**CFN: 70785 - Application #: 0280/24/RH**

**Report Prepared by: Alan Trumble**

**Email: alan.trumble@trca.ca**

**For information contact: Alan Trumble, (437) 880-1951**

**Email: alan.trumble@trca.ca**

**Date: March 7, 2024**

**YORKNET TELECOM INC.**

To undertake sewer, watermain or utility watercourse crossing by trenchless technology on Bethesda Side Road, between Leslie Street and Highway 404, in the City of Richmond Hill, Rouge River Watershed as located on property owned by the City of Richmond Hill. The purpose is to undertake installation of a new 7-way micro-duct conduit on Bethesda Side Road, between Leslie Street and Highway 404, in the City of Richmond Hill. The proposed conduit will be crossing below two culverts on Bethesda Side Road approximately 20 m and 30 m east of Leslie Street. The proposed conduit will also be crossing a creek on Bethesda Side Road approximately 580 m east of Leslie Street. No in-water works are proposed for this project.

**CFN: 70582 - Application #: 0131/24/RH**

**Report Prepared by: Andrew Kim**

**Email: andrew.kim@trca.ca**

**For information contact: Andrew Kim, (437) 880-2285**

**Email: andrew.kim@trca.ca**

**Date: March 8, 2024**

**ZAYO CANADA INC.**

To undertake sewer and watermain or utility watercourse crossing by trenchless technology on Elgin Mills Road East, between Leslie Street and Woodbine Avenue, in the City of Richmond Hill, Rouge River Watershed as located on property owned by the Regional Municipality of York. The purpose is to install new 4-way and 7-way microduct on Elgin Mills Road East, between Leslie Street and Woodbine Avenue, in the City of Richmond Hill. The proposed conduit will cross above a culvert approximately 630 m east of Leslie Street. No in-water works are proposed for this project.

**CFN: 70753 - Application #: 0210/24/RH**

**Report Prepared by: Andrew Kim**

**Email: [andrew.kim@trca.ca](mailto:andrew.kim@trca.ca)**

**For information contact: Andrew Kim, (437) 880-2285**

**Email: [andrew.kim@trca.ca](mailto:andrew.kim@trca.ca)**

**Date: March 1, 2024**

**CITY OF TORONTO (ETOBICOKE YORK COMMUNITY COUNCIL AREA)****CITY OF TORONTO**

To undertake road resurfacing or reconstruction on Cordova Avenue, east of Islington Avenue, in the City of Toronto (Etobicoke York Community Council Area), Mimico Creek Watershed as located on property owned by the City of Toronto. The purpose is to undertake road resurfacing works on Cordova Avenue, east of Islington Avenue, in the City of Toronto. No in-water work is associated with this project.

**CFN: 69511 - Application #: 0817/23/TOR**

**Report Prepared by: Jackie Ho**

**Email: [jackie.ho@trca.ca](mailto:jackie.ho@trca.ca)**

**For information contact: Jackie Ho, (437) 880-2147**

**Email: [jackie.ho@trca.ca](mailto:jackie.ho@trca.ca)**

**Date: March 6, 2024**



**CITY OF TORONTO**

To undertake road resurfacing or reconstruction on Gracefield Avenue, west of Culford Road, in the City of Toronto (Etobicoke York Community Council Area), Humber River Watershed as located on property owned by the City of Toronto. The purpose is to undertake road resurfacing works on Gracefield Avenue, west of Culford Road, in the City of Toronto. No in-water work is associated with this project.

**CFN: 69513 - Application #: 0822/23/TOR**

**Report Prepared by: Jackie Ho**

**Email: jackie.ho@trca.ca**

**For information contact: Jackie Ho, (437) 880-2147**

**Email: jackie.ho@trca.ca**

**Date: March 6, 2024**

**CITY OF TORONTO**

To undertake road resurfacing or reconstruction on Suntract Road, southeast of Gordon Mackay Road, in the City of Toronto (Etobicoke York Community Council Area), Humber River Watershed as located on property owned by the City of Toronto. The purpose is to undertake road resurfacing works on Suntract Road, southeast of Gordon Mackay Road, in the City of Toronto. No in-water work is associated with this project.

**CFN: 69516 - Application #: 0832/23/TOR**

**Report Prepared by: Jackie Ho**

**Email: jackie.ho@trca.ca**

**For information contact: Jackie Ho, (437) 880-2147**

**Email: jackie.ho@trca.ca**

**Date: March 6, 2024**

**CITY OF TORONTO**

To undertake borehole investigations on the east side of Black Creek Drive, north of Eglinton Avenue West, in the City of Toronto (Etobicoke York Community Council Area), Humber River Watershed, as located on property owned by the City of Toronto. The purpose is to undertake borehole investigations on the east side of Black Creek Drive, north of Eglinton Avenue West, in the City of Toronto. No in-water work is associated with this project.

**CFN: 70174 - Application #: 0004/24/TOR**

**Report Prepared by: Madison Antonangeli**

**Email: [madison.antonangeli@trca.ca](mailto:madison.antonangeli@trca.ca)**

**For information contact: Madison Antonangeli, (437) 880-2394**

**Email: [madison.antonangeli@trca.ca](mailto:madison.antonangeli@trca.ca)**

**Date: February 22, 2024**

**CITY OF TORONTO**

To undertake borehole investigations along Lavender Creek Trail, north of Glen Scarlett Road, in the City of Toronto (Etobicoke York Community Council Area), Humber River Watershed, as located on property owned by the City of Toronto and Hydro One Networks Inc. The purpose is to undertake borehole investigations along Lavender Creek Trail, north of Glen Scarlett Road, in the City of Toronto. No in-water work is associated with this project.

**CFN: 70175 - Application #: 0006/24/TOR**

**Report Prepared by: Madison Antonangeli**

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**For information contact: Madison Antonangeli, (437) 880-2394**

**Email: [madison.antonangeli@trca.ca](mailto:madison.antonangeli@trca.ca)**

**Date: February 22, 2024**

**CITY OF TORONTO**

To undertake sewer, watermain or utility installation or maintenance within an existing roadway along Mount Olive Drive and Bulbourne Road, east of Martin Grove Road, in the City of Toronto, (Etobicoke York Community Council Area), Humber River Watershed as located on property owned by the City of Toronto. The purpose is to undertake sewer relining work along Mount Olive Drive and Bulbourne Road, east of Martin Grove Road, in the City of Toronto. No in-water work is associated with this project.

**CFN: 70537 - Application #: 0048/24/TOR**

**Report Prepared by: Melena Misasi**

**Email: melena.misasi@trca.ca**

**For information contact: Melena Misasi, (437) 880-1987**

**Email: melena.misasi@trca.ca**

**Date: March 6, 2024**

**CITY OF TORONTO**

To undertake borehole investigations in Lambton Park, located north of Dundas Street West, in the City of Toronto (Etobicoke York Community Council Area), Humber River Watershed, as located on property owned by the City of Toronto and Toronto and Region Conservation Authority under Management Agreement with the City of Toronto. The purpose is to undertake borehole investigations in Lambton Park, located north of Dundas Street West, in the City of Toronto. No in-water work is associated with this project.

**CFN: 70549 - Application #: 0045/24/TOR**

**Report Prepared by: Madison Antonangeli**

**Email: madison.antonangeli@trca.ca**

**For information contact: Madison Antonangeli, (437) 880-2394**

**Email: madison.antonangeli@trca.ca**

**Date: March 1, 2024**

**ENBRIDGE GAS INC.**

To undertake sewer and watermain or utility installation or maintenance within an existing roadway at 132 Berry Road, in the City of Toronto (Etobicoke York Community Council Area), Humber River Watershed as located on property owned by a private landowner whom Enbridge Gas Inc. is providing service at their request and on property owned by the City of Toronto as per a Franchise Agreement with Enbridge Gas Inc. The purpose is to install an NPS 1 PE IP gas pipeline at 132 Berry Road, in the City of Toronto. No in-water work is associated with this project.

**CFN: 70639 - Application #: 0160/24/TOR**

**Report Prepared by: Alan Trumble**

**Email: alan.trumble@trca.ca**

**For information contact: Alan Trumble, (437) 880-1951**

**Email: alan.trumble@trca.ca**

**Date: February 21, 2024**

**ZAYO CANADA**

To undertake utility installation or maintenance within an existing roadway along Albion Road, west of Islington Avenue, in the City of Toronto (Etobicoke York Community Council Area), Humber River Watershed as located on property owned by the City of Toronto. The purpose is to install communications conduits along Albion Road, west of Islington Avenue, in the City of Toronto. No in-water works are associated with this project.

**CFN: 69848 - Application #: 1191/23/TOR**

**Report Prepared by: Jackie Ho**

**Email: jackie.ho@trca.ca**

**For information contact: Jackie Ho, (437) 880-2147**

**Email: jackie.ho@trca.ca**

**Date: February 28, 2024**

## **CITY OF TORONTO (NORTH YORK COMMUNITY COUNCIL AREA)**

### **CITY OF TORONTO**

To undertake road resurfacing or reconstruction on Coldstream Avenue, east of Mona Drive, in the City of Toronto (North York Community Council Area), Don River Watershed as located on property owned by the City of Toronto. The purpose is to undertake road resurfacing works on Coldstream Avenue, east of Mona Drive, in the City of Toronto. No in-water work is associated with this project.

**CFN: 69496 - Application #: 0803/23/TOR**

**Report Prepared by: Jackie Ho**

**Email: jackie.ho@trca.ca**

**For information contact: Jackie Ho, (437) 880-2147**

**Email: jackie.ho@trca.ca**

**Date: March 6, 2024**

### **ENBRIDGE GAS INC.**

To undertake sewer and watermain or utility installation or maintenance within an existing roadway at 44 Park Lane Circle, in the City of Toronto (North York Community Council Area), Don River Watershed as located on property owned by a private landowner whom Enbridge Gas Inc. is providing service at their request and on property owned by the City of Toronto as per a Franchise Agreement with Enbridge Gas Inc. The purpose is to install an NPS 2 PE IP gas pipeline at 44 Park Lane Circle, in the City of Toronto. No in-water work is associated with this project.

**CFN: 70631 - Application #: 0141/24/TOR**

**Report Prepared by: Alan Trumble**

**Email: alan.trumble@trca.ca**

**For information contact: Alan Trumble, (437) 880-1951**

**Email: alan.trumble@trca.ca**

**Date: February 15, 2024**

## **CITY OF TORONTO (SCARBOROUGH COMMUNITY COUNCIL AREA)**

### **ENBRIDGE GAS INC.**

To undertake sewer, watermain, or utility installation or maintenance within an existing roadway at 19 Ridgemoor Avenue, in the City of Toronto (Scarborough Community Council Area), Waterfront Watershed as located on property owned by a private landowner whom Enbridge Gas Inc. is providing service at their request, and on property owned by the City of Toronto as per a Franchise Agreement with Enbridge Gas Inc. The purpose is to install an NPS 1/2 PE IP gas pipeline at 19 Ridgemoor Avenue, in the City of Toronto. No in-water work is associated with this project.

**CFN: 70759 - Application #: 0200/24/TOR**

**Report Prepared by: Alan Trumble**

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**For information contact: Alan Trumble, (437) 880-1951**

**Email: alan.trumble@trca.ca**

**Date: February 26, 2024**

## **CITY OF TORONTO (TORONTO AND EAST YORK COMMUNITY COUNCIL AREA)**

### **CITY OF TORONTO**

To undertake road resurfacing or reconstruction on Howland Street, northwest of Dundas Street West, in the City of Toronto (Toronto and East York Community Council Area), Humber River Watershed as located on property owned by the City of Toronto. The purpose is to undertake road resurfacing works on Humberview Road, east of Old Mill Drive, in the City of Toronto. No in-water work is associated with this project.

**CFN: 69497 - Application #: 0798/23/TOR**

**Report Prepared by: Jackie Ho**

**Email: jackie.ho@trca.ca**

**For information contact: Jackie Ho, (437) 880-2147**

**Email: jackie.ho@trca.ca**

**Date: March 6, 2024**

**CITY OF TORONTO**

To undertake road resurfacing or reconstruction on Humberview Road, east of Old Mill Drive, in the City of Toronto (Toronto and East York Community Council Area), Humber River Watershed as located on property owned by the City of Toronto. The purpose is to undertake road resurfacing works on Humberview Road, east of Old Mill Drive, in the City of Toronto. No in-water work is associated with this project.

**CFN: 69498 - Application #: 0799/23/TOR**

**Report Prepared by: Jackie Ho**

**Email: jackie.ho@trca.ca**

**For information contact: Jackie Ho, (437) 880-2147**

**Email: jackie.ho@trca.ca**

**Date: March 6, 2024**

**ENBRIDGE GAS INC.**

To undertake sewer and watermain or utility installation or maintenance within an existing roadway along Minton Place, in the City of Toronto (Toronto and East York Community Council Area), Don River Watershed as located on property owned by the City of Toronto as per a Franchise Agreement with Enbridge Gas Inc. The purpose is to install an NPS 1 1/4 PE IP gas pipeline along Minton Place, in the City of Toronto. No in-water work is associated with this project.

**CFN: 70588 - Application #: 0041/24/TOR**

**Report Prepared by: Alan Trumble**

**Email: alan.trumble@trca.ca**

**For information contact: Alan Trumble, (437) 880-1951**

**Email: alan.trumble@trca.ca**

**Date: February 16, 2024**

**ZAYO CANADA**

To undertake communication conduit and cable installation within an existing roadway on 629 Eastern Avenue, in the City of Toronto (Toronto and East York Community Council Area), Waterfront Watershed as located on the property owned by the City of Toronto. The purpose is to install communication conduit and cables within the City's existing roadway along Eastern Avenue near Winnifred Ave, in the City of Toronto. No in-water works are associated with this project.

**CFN: 69828 - Application #: 1051/23/TOR**

**Report Prepared by: Sabriya Jahangir**

**Email: sabriya.jahangir@trca.ca**

**For information contact: Sabriya Jahangir, (437) 880-2343**

**Email: sabriya.jahangir@trca.ca**

**Date: February 20, 2024**

**CITY OF VAUGHAN****ENBRIDGE GAS INC.**

To undertake sewer, watermain, or utility installation or maintenance within an existing roadway at 11470 Highway 27, in the City of Vaughan, Humber River Watershed as located on the property owned by a private landowner whom Enbridge Gas Inc. is providing service at their request, and on property owned by the City of Vaughan as per a Franchise Agreement with Enbridge Gas Inc. The purpose is to install an NPS 1 PE IP gas pipeline at 11470 Highway 27, in the City of Vaughan. No in-water work is associated with this project.

**CFN: 70610 - Application #: 0150/24/VAUG**

**Report Prepared by: Alan Trumble**

**Email: alan.trumble@trca.ca**

**For information contact: Alan Trumble, (437) 880-1951**

**Email: alan.trumble@trca.ca**

**Date: February 22, 2024**



**ENBRIDGE GAS INC.**

To undertake sewer, watermain, or utility installation or maintenance within a future roadway along Rumi Court and Grand Trunk Avenue, in the City of Vaughan, Don River Watershed as located on property owned by City of Vaughan as per a Franchise Agreement with Enbridge Gas Inc. The purpose is to install an NPS 4 PE IP gas pipeline along Rumi Court and Grand Trunk Avenue, in the City of Vaughan. No in-water work is associated with this project.

**CFN: 70648 - Application #: 0201/24/VAUG**

**Report Prepared by: Alan Trumble**

**Email: alan.trumble@trca.ca**

**For information contact: Alan Trumble, (437) 880-1951**

**Email: alan.trumble@trca.ca**

**Date: March 5, 2024**

**REGIONAL MUNICIPALITY OF YORK**

To undertake borehole investigations on 1575 Creditstone Road and 1550 Creditstone Road, in the City of Vaughan, Don River Watershed as located on property owned by the Regional Municipality of York, City of Vaughan and a private landowner. The purpose is to undertake borehole investigation and install monitoring wells at 1575 Creditstone Road and 1550 Creditstone Road, in the City of Vaughan. The project involves drilling three boreholes at 1550 Creditstone Road and two boreholes at 1575 Creditstone Road. No in-water works are within the scope of this project.

**CFN: 70636 - Application #: 0197/24/VAUG**

**Report Prepared by: Nasim Shakouri**

**Email: nasim.shakouri@trca.ca**

**For information contact: Nasim Shakouri, (437) 880-2427**

**Email: nasim.shakouri@trca.ca**

**Date: February 28, 2024**

## **TOWN OF CALEDON**

### **ENBRIDGE GAS INC.**

To undertake sewer, watermain, or utility installation or maintenance within an existing roadway at 5585 Highway 9, in the Town of Caledon, Humber River Watershed as located on property owned by a private landowner whom Enbridge Gas Inc. is providing service at their request, the Town of Caledon as per a Franchise Agreement with Enbridge Gas Inc., and the Ministry of Transportation with permission granted to Enbridge Gas Inc. The purpose is to install NPS 1 PE IP and NPS 1 ST YJ XHP gas pipelines at 5585 Highway 9, in the Town of Caledon. No in-water work is associated with this project.

**CFN: 69904 - Application #: 1125/23/CAL**

**Report Prepared by: Alan Trumble**

**Email: alan.trumble@trca.ca**

**For information contact: Alan Trumble, (437) 880-1951**

**Email: alan.trumble@trca.ca**

**Date: March 1, 2024**

### **ENBRIDGE GAS INC.**

To undertake sewer and watermain or utility installation or maintenance within an existing roadway at 7413 Old Church Road, in the Town of Caledon, Humber River Watershed as located on property owned by a private landowner whom Enbridge Gas Inc. is providing service at their request and on property owned by the Town of Caledon as per a Franchise Agreement with Enbridge Gas Inc. The purpose is to install an NPS 1 PE IP gas pipeline at 7413 Old Church Road, in the Town of Caledon. No in-water work is associated with this project.

**CFN: 70630 - Application #: 0174/24/CAL**

**Report Prepared by: Alan Trumble**

**Email: alan.trumble@trca.ca**

**For information contact: Alan Trumble, (437) 880-1951**

**Email: alan.trumble@trca.ca**

**Date: February 16, 2024**

## **TOWN OF WHITCHURCH-STOUFFVILLE**

### **REGIONAL MUNICIPALITY OF YORK**

To undertake road/pathway resurfacing or reconstruction and undertake drainage structure general maintenance on Warden Avenue from 45 m north of Elgin Mills Road East to 335 south of Stouffville Road and from 40 m north of Bloomington Road to approximately 51 m north of Emerald Heights Drive, in the Township of Whitchurch-Stouffville and City of Markham, Rouge River Watershed as located on property owned by the Regional Municipality of York. The purpose is to undertake road resurfacing on Warden Avenue from 45 m north of Elgin Mills Road East to 335 south of Stouffville Road and from 40 m north of Bloomington Road to approximately 51 m north of Emerald Heights Drive, in the City of Markham and Township of Whitchurch-Stouffville, Rouge River Watershed. The proposed work also includes the relining of a cross culvert near 11792 Warden Avenue and a driveway culvert near 13903 Warden Avenue. The proposed work also involves ditching work near 11792 Warden Avenue and east side of Warden Avenue from 13805 Warden Avenue to south of Logan Court, and west side of Warden Avenue near 13966 Warden Avenue, in the Township of Whitchurch-Stouffville. Works will be undertaken in the dry working conditions.

**CFN: 70119 - Application #: 1350/23/WS**

**Report Prepared by: Andrew Kim**

**Email: andrew.kim@trca.ca**

**For information contact: Andrew Kim, (437) 880-2285**

**Email: andrew.kim@trca.ca**

**Date: February 28, 2024**

## **TOWNSHIP OF UXBRIDGE**

### **VIANET INC.**

To undertake sewer, watermain, or utility installation or maintenance within an existing roadway along Chalk Lake Road and Concession Road 7, in the Township of Uxbridge, Duffins Creek Watershed as located on property owned by the Township of Uxbridge. The purpose is to install new communications conduits along Concession Road 7 and Chalk Lake Road, in the Township of Uxbridge. No in-water work is associated with this project.

**CFN: 69940 - Application #: 1238/23/UXB**

**Report Prepared by: Alan Trumble**

**Email: alan.trumble@trca.ca**

**For information contact: Alan Trumble, (437) 880-1951**

**Email: alan.trumble@trca.ca**

**Date: March 1, 2024**

## **MINOR WORKS LETTER OF APPROVAL FOR RECEIPT – STAFF APPROVED AND ISSUED**

Permission for Minor Works Letter of Approval are issued for works located within a regulated area, adjacent to a natural feature or natural hazard, that do not affect the control of flooding, erosion, dynamic beaches, pollution or the conservation of land. Permissions include ancillary structures such as decks, garages, sheds, pools and minor fill placement/landscaping.

### **CITY OF BRAMPTON**

#### **36 BRENTWOOD DRIVE**

To change the use, size, or number of dwelling units of a structure, or undertake work that does not change the footprint of the existing structure and undertake a municipal or utility project on 36 Brentwood Drive, in the City of Brampton, Etobicoke Creek Watershed.

**CFN: 70673 - Application #: 0272/24/BRAM**

**Report Prepared by: Marina Janakovic**

**Email: marina.janakovic@trca.ca**

**For information contact: Colleen Bonner, (437) 880-1939**

**Email: colleen.bonner@trca.ca**

**Date: February 29, 2024**

#### **36 MOLDOVAN DRIVE**

To change the use, size, or number of dwelling units of a structure, or undertake work that does not change the footprint of the existing structure on 36 Moldovan Drive, in the City of Brampton, Humber River Watershed.

**CFN: 70672 - Application #: 0216/24/BRAM**

**Report Prepared by: Marina Janakovic**

**Email: marina.janakovic@trca.ca**

**For information contact: Colleen Bonner, (437) 880-1939**

**Email: colleen.bonner@trca.ca**

**Date: February 27, 2024**

## **CITY OF MARKHAM**

### **155 SMOOTHWATER TERRACE**

To change the use, size, or number of dwelling units of a structure, or undertake work that does not change the footprint of the existing structure on Lot 261, Plan 65M-4008, 155 Smoothwater Terrace, in the City of Markham, Rouge River Watershed.

**CFN: 70234 - Application #: 0271/24/MARK**

**Report Prepared by: Hamedeh Razavi**

**Email: hamedeh.razavi@trca.ca**

**For information contact: Michelle Howorth, (437) 880-2287**

**Email: michelle.howorth@trca.ca**

**Date: March 7, 2024**

## **CITY OF TORONTO (ETOBICOKE YORK COMMUNITY COUNCIL AREA)**

### **59 JASPER AVENUE**

To undertake minor landscaping involving the placement, removal or regrading of material of less than 30 cubic metres (equivalent to 3 truckloads) and change the use, size, or number of dwelling units of a structure, or undertake work that does not change the footprint of the existing structure on Part Lot 21 Lot 22, Plan 1846, (59 Jasper Avenue), in the City of Toronto (Etobicoke York Community Council Area), Humber River Watershed.

**CFN: 70705 - Application #: 0167/24/TOR**

**Report Prepared by: Matthew Willoughby**

**Email: matthew.willoughby@trca.ca**

**For information contact: Daniel Pina, (437) 880-2413**

**Email: daniel.pina@trca.ca**

**Date: February 22, 2024**

## **CITY OF TORONTO (TORONTO AND EAST YORK COMMUNITY COUNCIL AREA)**

### **22 DUART PARK ROAD**

To construct a ground floor addition or structure greater than 50 sq. m (538 sq. ft) but less than 150 sq. m (1614 sq. ft) on Lot 24, 25, Plan 562-E, (22 Duart Park Road), in the City of Toronto (Toronto and East York Community Council Area), Waterfront Watershed.

**CFN: 70720 - Application #: 0233/24/TOR**

**Report Prepared by: Daniel O'Connor**

**Email: daniel.oconnor@trca.ca**

**For information contact: Daniel Pina, (437) 880-2413**

**Email: daniel.pina@trca.ca**

**Date: February 20, 2024**

## **CITY OF VAUGHAN**

### **93 ALISTAIR CRESCENT**

To install a swimming pool and undertake minor landscaping involving the placement, removal or regrading of material of less than 30 cubic metres (equivalent to 3 truckloads) on Lot 69, Block 138, Plan 65M-4639, 93 Alistair Crescent, in the City of Vaughan, Humber River Watershed.

**CFN: 70298 - Application #: 0265/24/VAUG**

**Report Prepared by: Kristen Regier**

**Email: kristen.regier@trca.ca**

**For information contact: Stephen Bohan, (437) 880-1944**

**Email: stephen.bohan@trca.ca**

**Date: March 6, 2024**

**184 PURPLE CREEK ROAD**

To install a swimming pool and undertake minor landscaping involving the placement, removal or regrading of material of less than 30 cubic metres (equivalent to 3 truckloads) on Lot 25, Concession 6 Lot 104, Plan 65M-4647, 184 Purple Creek Road, in the City of Vaughan, Humber River Watershed.

**CFN: 70292 - Application #: 0237/24/VAUG**

**Report Prepared by: Kristen Regier**

**Email: kristen.regier@trca.ca**

**For information contact: Stephen Bohan, (437) 880-1944**

**Email: stephen.bohan@trca.ca**

**Date: February 23, 2024**

**TOWN OF WHITCHURCH-STOUFFVILLE****2455 BETHESDA SIDEROAD**

To undertake minor landscaping involving the placement, removal or regrading of material of less than 30 cubic metres (equivalent to 3 truckloads) on Part Lot 5, Concession 4 Part Lot 4, Plan 523, (2455 Bethesda Sideroad), in the Town of Whitchurch-Stouffville, Rouge River Watershed.

**CFN: 69768 - Application #: 0194/24/WS**

**Report Prepared by: Hamedeh Razavi**

**Email: hamedeh.razavi@trca.ca**

**For information contact: Michelle Howorth, (437) 880-2287**

**Email: michelle.howorth@trca.ca**

**Date: February 27, 2024**

**PERMITS AFTER THE FACT / RESOLUTION OF VIOLATIONS FOR RECEIPT –  
STAFF APPROVED AND ISSUED**

Permission for works undertaken without the benefit of a TRCA permit in a regulated area, where such works comply with TRCA policies and procedures, are considered permits after the fact and subject to an additional administrative fee.

**CITY OF TORONTO (ETOBICOKE YORK COMMUNITY COUNCIL AREA)**

**1 WARLINGHAM COURT - Etobicoke Creek Watershed**

The purpose is to recognize the completed deck in the rear yard of the existing dwelling at 1 Warlingham Court, City of Toronto (Etobicoke).

**CFN: 70710 - Application #: 0184/24/TOR**

**Report Prepared by: Matthew Willoughby**

**Email: matthew.willoughby@trca.ca**

**For information contact: Daniel Pina, (437) 880-2413**

**Email: daniel.pina@trca.ca**

**Date: March 8, 2024**

**CITY OF TORONTO (NORTH YORK COMMUNITY COUNCIL AREA)**

**94 CASSANDRA BOULEVARD - Don River Watershed**

The purpose is to recognize an after-the-fact hot tub and hardscaping in rear yard, and to construct a second storey addition over the garage attached to the existing dwelling at 94 Cassandra Boulevard in the City of Toronto (North York).

**CFN: 70096 - Application #: 1355/23/TOR**

**Report Prepared by: Amber Murphy**

**Email: amber.murphy@trca.ca**

**For information contact: Daniel Pina, (437) 880-2413**

**Email: daniel.pina@trca.ca**

**Date: March 4, 2024**

**Report prepared by: Grace Conte**

**Email: grace.conte@trca.ca**

**For Information contact: Grace Conte, (437) 880-2414**

**Email: grace.conte@trca.ca**

**Date: March 12, 2024**