



Toronto and Region Conservation Authority

Board of Directors Meeting Agenda

The meeting will be conducted via a video conference
Members of the public may view the livestream at the following link:
<https://video.isilive.ca/trca/live.htm>

September 22, 2023
9:30 A.M.

Pages

1. CALL TO ORDER
2. ACKNOWLEDGEMENT OF INDIGENOUS TERRITORY
3. DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF
4. CITY OF TORONTO APPOINTMENTS TO TORONTO AND REGION CONSERVATION AUTHORITY (TRCA) FOR 2023-2024
5. APPOINTMENT OF SCRUTINEERS
6. ELECTION OF CITY OF TORONTO OFFICERS
The Clerk will conduct the following elections, as required by the Board of Directors Administrative By-Law
 - 6.1 APPOINTMENT OF CITY OF TORONTO REPRESENTATIVE TO THE EXECUTIVE COMMITTEE
 - 6.2 TRCA MEMBER APPOINTMENT OF CITY OF TORONTO REPRESENTATIVE TO PARTNERS IN PROJECT GREEN (PPG)

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7. MINUTES OF THE TRCA BOARD OF DIRECTORS MEETING #6/23, HELD ON JUNE 23, 2023

Minutes Link

(Board of Directors Closed Session Minutes from June 23, 2023 will be circulated to Board Members separately)

8. DELEGATIONS

9. PRESENTATIONS

10. CORRESPONDENCE

11. SECTION I - ITEMS FOR BOARD OF DIRECTORS ACTION

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12.2 UPDATE AND PROGRESS REPORT ON MUNICIPAL MEMORANDUMS OF UNDERSTANDING 20

To provide an update to Toronto and Region Conservation Authority’s (TRCA) Board of Directors on work underway to update and develop new Memorandums of Understanding (MOUs) and other agreements with participating and partner municipalities in the context of the updated Conservation Authorities Act (CA Act) and regulations, and to obtain Board approval of the sixth and final progress report on this work, as required under O.Reg. 687/21, Transition Plans and Agreements for Programs and Services Under Section 21.1.2 of the Act under the Conservation Authorities Act ("Transition Regulation"), to be submitted to the Province

12.3 TRCA STRATEGIES AND PLANS REQUIRED BY THE MANDATORY PROGRAMS AND SERVICES REGULATION UNDER THE CONSERVATION AUTHORITIES ACT

To inform the Board that TRCA staff are working on the Strategies and Plans required of all conservation authorities by under the Conservation Authorities Act. As prescribed in the regulation, all the Strategies and Plans are required to be completed by December 31, 2024

13. MATERIAL FROM EXECUTIVE COMMITTEE MEETING

Executive Committee Minutes

13.1 SECTION I - ITEMS FOR BOARD OF DIRECTORS ACTION

13.1.1 ACQUISITION FROM CLAREMONT DEVELOPMENT INC.

Acquisition of property located west of Brock Road and north of Central Street, municipally known as 5113 Brock Road, in the City of Pickering, Regional Municipality of Durham, under the “Greenspace Acquisition Project for 2021-2030”, Flood Plain and Conservation Component, Duffins Creek watershed (CFN 69352)

(Link to report excluding appendices: Executive Committee RES.#B 55/23)

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13.1.2 ACQUISITION FROM COUGHLAN DEVELOPMENTS LTD.

Acquisition of property located west of Riverside Drive and south of Rossland Road West, municipally known as 836 Riverside Drive, in the Town of Ajax, Regional Municipality of Durham, under the “Greenspace Acquisition Project for 2021-2030,” Flood Plain and Conservation Component, Duffins Creek watershed (CFN 69351)

(Link to report excluding appendices: Executive Committee RES.#B 56/23)

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**13.1.3 ACQUISITION FROM SUNDANCE (RICHMOND HILL)
ESTATES INC., CITY OF RICHMOND HILL**

Acquisition of property located south of Bethesda Sideroad and west of Leslie Street, municipally known as 12860 Leslie Street, in the City of Richmond Hill, Regional Municipality of York, under the “Greenlands Acquisition Project for 2021-2030,” Flood Plain and Conservation Component, Rouge River watershed (CFN 69433)

(Link to report excluding appendices: [Executive Committee RES.#B 57/23](#))

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**13.1.4 DISPOSITION TO REGIONAL MUNICIPALITY OF YORK
FOR PERMANENT EASEMENT**

Recommended approval of a request from the Regional Municipality of York, for a permanent easement for lands located north of Rutherford Road and west of Pine Valley Drive, in the City of Vaughan, Regional Municipality of York, required for York-Peel Feedermain Repair, Humber River watershed (CFN 69227)

(Link to report excluding appendices: [Executive Committee RES.#B 58/23](#))

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**13.1.5 DISPOSITION TO THE CORPORATION OF THE TOWN OF
CALEDON**

Receipt of a request from The Corporation of the Town of Caledon, for a conveyance of Toronto and Region Conservation Authority-owned lands located north of Glasgow Road and east of Chickadee Lane, municipally known as 611 Glasgow Road, in the Town of Caledon, Regional Municipality of Peel, required for Glasgow Road Improvements, Humber River watershed (CFN 69681)

(Link to report excluding appendices: [Executive Committee RES.#B 59/23](#))

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13.1.6 REQUEST FOR TENDER FOR ALBION HILLS FIELD CENTRE AND CHALET CONCRETE WALKWAY REPLACEMENT PROJECT

Award of Request for Tender (RFT) No. 10038949 for Chalet-Field Centre Walkway construction at Albion Hills Chalet and Field Centre

(Link to report excluding appendices: [Executive Committee RES.#B 60/23](#))

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13.1.7 REQUEST FOR TENDERS FOR CONSERVATION PARKS AND LANDS SUPPLY AND INSTALLATION OF 6 PICNIC SHELTERS

Award of Request for Tender (RFT) No. 10039976 for supply and installation of picnic shelters within Bruce's Mill, Petticoat Creek Conservation Park, Boyd Conservation Park and Claremont Nature School

(Link to report excluding appendices: [Executive Committee RES.#B 61/23](#))

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13.1.8 TRCA AND CREATETO COLLABORATION TO EXPLORE CITY BUILDING OPPORTUNITIES AT BLACK CREEK PIONEER VILLAGE PARKING FACILITY

To enlist the expertise of CreateTO to conduct a comprehensive feasibility analysis on the development potential within the parking lot of Black Creek Pioneer Village (to be formally renamed The Village at Black Creek in Q1 2024, as per Board of Directors RES.#A69/23) that contributes to revitalization of the Visitor Centre and overall sustainability of the Museum while achieving other municipal, provincial and federal city building and policy objectives

(Link to report excluding appendices: [Executive Committee RES.#B 62/23](#))

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13.2 SECTION II - ITEMS FOR EXECUTIVE COMMITTEE ACTION

13.3 SECTION III - ITEMS FOR THE INFORMATION OF THE BOARD

13.3.1 2023 SIX MONTH FINANCIAL REPORT

Receipt of Toronto and Region Conservation Authority's (TRCA) unaudited expenditures as of the end of the second quarter, June 30th, 2023, for informational purposes

(Link to report excluding appendices: [Executive Committee RES.#B 63/23](#))

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13.3.2 2023 Q2 COMMUNICATIONS, MARKETING AND EVENTS REPORT SUMMARY

Information report regarding Toronto and Region Conservation Authority (TRCA) corporate media communication activities during the second quarter of 2023 (April 1 - June 30, 2023)

(Link to report excluding appendices: [Executive Committee RES.#B 64/23](#))

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13.4 SECTION IV - ONTARIO REGULATION 166/06, AS AMENDED

13.4.1 STANDARD DELEGATED PERMITS FOR RECEIPT - STAFF APPROVED AND ISSUED

Standard Delegated Permits are processed by Development and Engineering Services Division staff, authorized by designated staff appointed as Authorized Signatories by the Board of Directors and received monthly by the Executive Committee. Permits categorized as Standard Delegated Permits are: standard, routine infrastructure works, emergency infrastructure works, minor works, and permits after the fact/resolution of violations

(Link to report excluding appendices: [Executive Committee RES.#B 65/23](#))

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13.5 SEPTEMBER 8, 2023 EXECUTIVE MEETING CLOSED SESSION ITEMS

13.5.1 TRCA'S NEW ADMINISTRATIVE BUILDING PROJECT UPDATE – SEPTEMBER 2023

Pursuant to Section C.4.(e) of the TRCA Board of Directors Administrative By-Law, as the subject matter consists of litigation or potential litigation, affecting TRCA

14. CLOSED SESSION

15. NEW BUSINESS

NEXT MEETING OF THE BOARD OF DIRECTORS #8/23, TO BE HELD ON
FRIDAY OCTOBER 20, 2023 AT 9:30 A.M. VIA VIDEOCONFERENCE

John MacKenzie, Chief Executive Officer

/jh

16. ADJOURNMENT

APPOINTMENTS TO TORONTO AND REGION CONSERVATION AUTHORITY FOR 2023-2024

The Secretary-Treasurer can advise that all the persons listed below have been duly appointed and are entitled to sit as City of Toronto Members of this Board of Directors for the 2023-2024 year, or until their successors are appointed.

TORONTO

Councillor Paul Ainslie
Councillor Jon Burnside
Councillor Lily Cheng
Councillor Paula Fletcher
Deputy Mayor Jennifer McKelvie
Deputy Mayor Amber Morley
Councillor Jamaal Myers
Councillor Gord Perks
Councillor Anthony Perruzza
Councillor Dianne Saxe

On August 10, 2023, the above-listed Members were appointed to TRCA for the following terms of office:

- City of Toronto - for a term ending December 31, 2024, or until their successors are appointed.

Section I – Items for Board of Directors Action

TO: Chair and Members of the Board of Directors
Friday, September 22, 2023 Meeting

FROM: Anil Wijesooriya, Director, Restoration and Infrastructure

RE: **REQUEST FOR TENDER SUPPLY AND DELIVERY OF COBBLE
STONE FOR HUMBER BAY PARK EAST BEACH**
RFT No. 10039921

KEY ISSUE

Award of Request for Tender (RFT) No. 10039921 for Supply and Delivery of 25,150 Tonnes of 75 – 200mm Cobble Stone to Humber Bay Park East Beach.

RECOMMENDATION:

WHEREAS Toronto and Region Conservation Authority (TRCA) is engaged in a project that requires supply and delivery of 25,150 tonnes of cobble stone to Humber Bay Park East Beach;

AND WHEREAS TRCA solicited tenders through a publicly advertised process;

THEREFORE LET IT BE RESOLVED THAT RFT No. 10039921, for supply and delivery of 25,150 tonnes of cobble stone to Humber Bay Park East Beach be awarded to Gott Natural Stone '99 Inc. at a total cost not to exceed \$1,238,638, plus applicable taxes, to be expended as authorized by TRCA staff;

THAT TRCA staff be authorized to approve additional expenditures to a maximum of \$123,864 (approximately 10% of the project cost), plus applicable taxes, in excess of the contract cost as a contingency allowance if deemed necessary;

THAT should TRCA staff be unable to negotiate a contract with the above-mentioned proponent, staff be authorized to enter into and conclude contract negotiations with other Proponents that submitted quotations, beginning with the next lowest bid meeting TRCA specifications;

AND FURTHER THAT authorized TRCA officials be directed to take whatever action may be required to implement the contract, including the obtaining of necessary approvals and the signing and execution of any documents.

BACKGROUND

TRCA, in partnership with the City of Toronto, is undertaking major maintenance works on existing shoreline erosion control structures in Humber Bay Park East. Humber Bay Park East is a waterfront park located at the mouth of Mimico Creek on the north shore of Lake Ontario in Etobicoke, City of Toronto.

Park construction began in the 1970s as a lake-filling operation which reached its current form in the 1990s. The park is a large urban green space, featuring wetlands, woodlots, and meadows, as well as several cultural and natural heritage features. The

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park is heavily utilized by the local community; this usage is expected to increase as the neighbourhood continues to evolve into a denser, high-rise residential community.

The park is armoured by a series of erosion control structures that protect the shoreline from erosion. TRCA's Erosion Risk Management Program (ERMP) has monitored the structures on an annual basis since the program began in 2006. Based on ERMP records, three of the existing erosion control structures within Humber Bay Park East have been flagged as priorities for repair, including two armourstone headlands and a concrete/rubble beach.

Installed in the early 1980s, these structures have deteriorated over time due to continuous wave activity. Recent severe weather events have exacerbated this damage, including the 2017 and 2019 Lake Ontario high water levels and the April 14-15, 2018, windstorm event. The damage to the structures has led to erosion along the park shoreline which has impacted park infrastructure and presents a safety risk to park users. Major maintenance is required to return these structures to a state of good repair and provide long-term protection to the Humber Bay Park East shoreline.

In 2019, TRCA retained Shoreplan Engineering Limited (Shoreplan) through a competitive procurement process to develop detailed designs for the long-term repair of the existing erosion control structures. The major maintenance works generally involve a repair-in-place design that focuses on repositioning existing stone material followed by the placement of a supplementary stone layer over the existing structures to provide more robust protection. The design includes consideration of existing and predicted future coastal conditions to ensure long-term structural resiliency.

Due to the extent of the project area and the multi-year nature of construction, implementation of the Project has been divided into three phases.

- Phase I – Eastern Armourstone Headland
- Phase II – Western Armourstone Headland
- Phase III – Concrete Rubble/Gravel Beach

Implementation for Phase I was completed in May 2023, and Phase II is currently in progress. Delivery of the cobble material is required to support construction of Phase III of the Project, which is anticipated to begin in November 2023.

RATIONALE

An RFT for supply and delivery of 25,150 tonnes of cobble stone for Humber Bay Park East beach was posted on the public procurement website, www.Biddingo.com, on July 5, 2023. All bidders were required to visit the project site before submitting their bids and by personal examination satisfy themselves as to the local conditions that may be encountered during the execution of the work. The RFT closed on July 20, 2023. Two addendums were issued to respond to questions received.

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A total of nine (9) firms downloaded the documents and submissions were received from the following three (3) Proponents:

- Bronte Construction;
- Glenn Windrem Trucking; and
- Gott Natural Stone '99 Inc.

The Procurement Opening Committee opened the Tenders on July 20, 2023, with the following results:

RFT #10039921 – Supply and Delivery of 25,150 tonnes of 75-200mm Cobble Stone to Humber Bay Park East Beach.

Proponent	Fee (Plus HST)
Gott Natural Stone '99 Inc.	\$1,238,638
Bronte Construction	\$1,339,489
Glenn Windrem Trucking	\$1,414,688

Staff reviewed the bid received from Gott Natural Stone '99 Inc. against its own cost estimate and has determined that the bid is of reasonable value and meets the requirements as outlined in the RFT documents. Therefore, it is recommended that contract No. 10039921 be awarded to Gott Natural Stone '99 Inc. at a total cost not to exceed \$1,238,638, plus 10% contingency, plus applicable taxes, it being the lowest bid meeting TRCA's specifications.

Relationship to TRCA's 2023-2034 Strategic Plan

This report supports the following Pillar and Outcome set forth in TRCA's 2023-2034 Strategic Plan:

Pillar 1 Environmental Protection and Hazard Management:

1.1 Deliver provincially mandated services pertaining to flood and erosion hazards

FINANCIAL DETAILS

Funded by City of Toronto in partnership with Infrastructure Canada through the Disaster Mitigation and Adaptation Fund.

Report prepared by: Ahmed Al-Allo; Jet Taylor

Emails: ahmed.alallo@trca.ca; jet.taylor@trca.ca

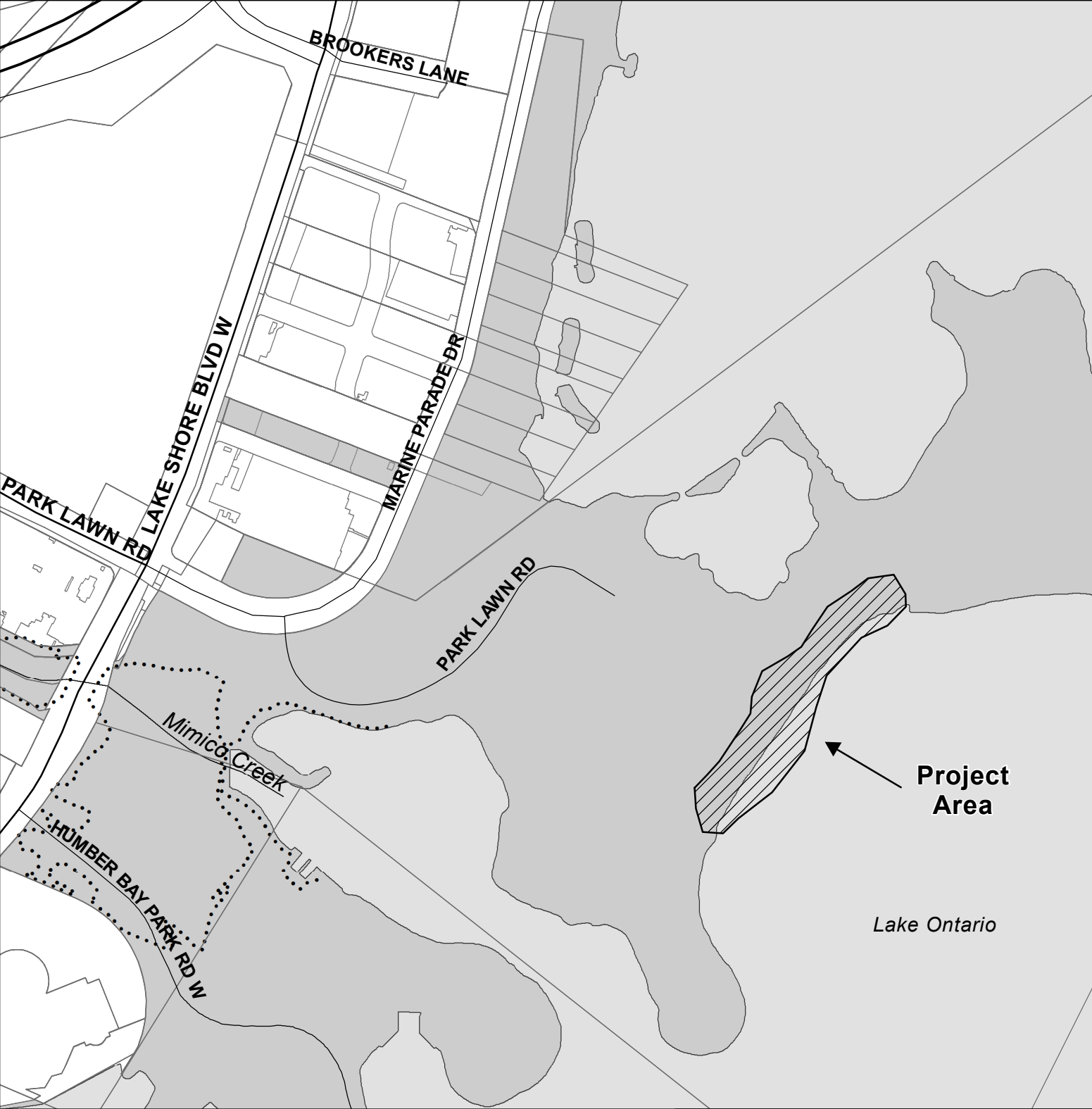
For Information contact: Jet Taylor, (416) 990-7432

Email: jet.taylor@trca.ca


Date: August 23, 2023


Attachments: 1

Attachment 1: Project Location Map



Attachment 1- Project Location Map

 **Toronto and Region Conservation Authority**



0 100 200 m

 **Key Map**

The key map shows the Greater Toronto Area, including the municipalities of Peel, York, Durham, and Toronto. The project area is marked with a star and labeled "SITE". The map also shows the location of Lake Ontario.

Section I – Items for Board of Directors Action

TO: Chair and Members of the Board of Directors
Friday, September 22, 2023 Meeting

FROM: Richard Ubbens, Director, Conservation Parks and Lands

RE: **REQUEST FOR TENDER FOR CONSERVATION PARKS AND LANDS
FABRICATION AND INSTALLATION OF 4 WASHROOM BUILDINGS
AT ALBION HILLS CONSERVATION PARK**
Request For Tenders (RFT) No. 10040001

KEY ISSUE

Award of Request for Tender (RFT) No. 10040001 for fabrication and installation of 4 washroom buildings at Albion Hills Conservation Park.

RECOMMENDATION:

WHEREAS Toronto and Region Conservation Authority (TRCA) is engaged in a project that requires General Contractor Services for the fabrication and installation of four washroom buildings;

AND WHEREAS TRCA solicited tenders through a publicly advertised process;

THEREFORE BE IT RESOLVED THAT RFT No. 10040001 for Fabrication and Installation of four washroom buildings be awarded to Unique Builders Inc. at a total cost not to exceed \$746,000, plus applicable taxes, to be expended as authorized by TRCA staff;

THAT TRCA staff be authorized to approve additional expenditures to a maximum of \$149,200 (approximately 20% of the project cost), plus applicable taxes, in excess of the contract cost as a contingency allowance if deemed necessary;

THAT should TRCA staff be unable to negotiate a contract with the above-mentioned proponent, staff be authorized to enter into and conclude contract negotiations with other Proponents that submitted quotations, beginning with the next lowest bid meeting TRCA specifications;

AND FURTHER THAT authorized TRCA officials be directed to take whatever action may be required to implement the contract, including the obtaining of necessary approvals and the signing and execution of any documents.

BACKGROUND

TRCA was successful in securing a grant for the Canada Community Revitalization Fund (CCRF). This grant aims to reinvent outdoor spaces, create green infrastructure, and increase the accessibility of community spaces. TRCA submitted work packages for new privy style washroom buildings for 4 sites within Albion Hills Conservation Park. The sites include River Glen, Trail View, Meadowvale, and Lakeview which each provide various recreational activities including camping, event space and trail connections. The new washroom facilities will accommodate the Accessibility for

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Ontarians with Disabilities Act. (AODA) and will improve visitor experience at the park by rejuvenating and increasing the provision of washroom facilities.

TRCA Conservation Parks offer reservable space to the surrounding community, school groups, event campers, and visitors that require washroom facilities. Usership and event bookings have increased and grown significantly within the past ten years. Constant use degraded the existing privy style washroom buildings at these locations. The installation of new washrooms will replace the ageing infrastructure with new, modern facilities more suited to heavy use, thus helping to reduce on-going maintenance costs and upkeep. Additionally, as part of TRCA's Asset Management Strategy, improving the level of service at TRCA Parks includes meeting the infrastructure demands for recreational facilities. Considering Conservation Park's programming and events, the implementation of construction will be completed around events and outside of the identified busy weekends to minimize disruptions. All areas of construction will be sectioned off with appropriate signage to ensure safety and alert park users of the construction activities.

RATIONALE

RFT was advertised on Bids & Tenders on July 17, 2023, with a mandatory meeting and site meeting was held on July 20, 2023. The RFT closed on August 11, 2023.

The Procurement Opening Committee opened the Tenders on August 14, 2023, with the following results:

Bidders	Total (Plus HST)
Unique Builders Inc.	\$746,000
Canada Construction Limited	\$934,200

Staff reviewed the bid received from Unique Builders Inc. against its own cost estimate and has determined that the bid is of reasonable value and meets the requirements as outlined in the RFT documents. Therefore, it is recommended that contract No. 10040001 be awarded to Unique Builders Inc. at a total cost not to exceed \$746,000, plus 20% contingency, plus applicable taxes, it being the lowest bid meeting TRCA's specifications.

Relationship to TRCA's 2022-2034 Strategic Plan

This report supports the following Pillar and Outcome set forth in TRCA's 2023-2034 Strategic Plan:

Pillar 3 Community Prosperity:

3.1 Connect communities to nature and greenspace

FINANCIAL DETAILS

Funding for the project is part of grant funding from the Canadian Community Revitalization Fund (CCRF) and TRCA matching funds through the Albion Hills Masterplan funding Account #440-58

Report prepared by: Aaron J. D'Souza

Email: Aaron.Dsouza@trca.ca

For Information contact: Richard Ubbens, (437) 240-7216

Email: Richard.Ubbens@trca.ca

Date: August 18, 2023

Section III – Items for the Information of the Board

TO: Chair and Members of the Board of Directors
Friday, September 22, 2023 Meeting

FROM: John MacKenzie, Chief Executive Officer

RE: **UPDATE ON PROCUREMENTS AND PERMITS APPROVED UNDER DELEGATED AUTHORITY OVER 2023 SUMMER RECESS**
Report back on time sensitive procurements and permits approved under delegated authority

KEY ISSUE

Report back on time sensitive procurements and permits approved by the Chief Executive Officer (CEO) under delegated authority over the “summer recess” to ensure business continuity including support for municipal and partner supported programs and projects.

RECOMMENDATION:

IT IS RECOMMENDED THAT the update on procurements and permits approved by the CEO under delegated authority over ‘summer recess’ be received, for information.

BACKGROUND

At Board of Directors Meeting held on September 23, 2022, Resolution #A114/22 was approved as follows:

WHEREAS no meetings of TRCA’s Executive Committee and Board of Directors are scheduled for the months of July, August and December of each calendar year and meetings scheduled for September, October and November during a municipal election year may have difficulty reaching quorum due to conflicting obligations of municipally-appointed board members;

THEREFORE, LET IT BE RESOLVED THAT the CEO be delegated authority during the months of July, August and December of each calendar year;

AND THAT the CEO be delegated authority during the months of September, October and November during an election year where quorum is not met three days in advance;

AND THAT the Administrative By-Law be updated to include Section 21 providing for this authority;

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AND FURTHER THAT any exercise of the authorities delegated to staff through this report will be reported back to the next available meeting.

RATIONALE

The Executive Committee and Board of Directors schedule does not include meetings from June 23, 2023 to September 8, 2023 for a “summer recess”. During this period there were a number of time sensitive procurements anticipated that would need to move forward to align with project workbacks. It was also recognized that there may be unexpected work requests from partners that TRCA would need to respond to on an urgent basis. As a result, during the summer recess the Chief Executive Officer was granted delegated authority to approve, grant or authorize all activities in connection with acquisition of goods and services and permit approvals that would otherwise require Executive Committee or Board of Directors approval.

TRCA staff proceeded with time sensitive procurements and permits during the summer recess to ensure business continuity during the summer months and prevent interruptions of project delivery and/or avoid unnecessary costs. The following chart outlines the status of all procurements and permits approved since the June 23, 2023 Board of Directors meeting. Not all procurements or permits previously identified proceeded, and as a result if these procurements move forward at a later date, they will follow the regular approval process. It should also be noted that there were no unexpected procurements that required consideration for delegated authority approval.

Permit Condition	Proposal	Condition	Rationale	Staff Lead
CFN 68021 - 224 Roslin Avenue, North York	Permit to replace and extend interlocking in the driveway and rear yard, and to construct landscaping retaining wall repairs and a replacement rear deck at 224 Roslin Avenue in the City of Toronto (North York Community Council)	<p>A letter of conformance is to be prepared by a geotechnical engineer at the end of the construction to review the works and to confirm that the foundation system is completed as per the design.</p> <p>The letter of conformance is also prepared as signed and sealed by a Licensed Professional Engineer and is to be submitted to TRCA at the end of construction</p>	Condition has been requested as the proposed replacement deck is partially located within the erosion hazard	Terina Tam 437-880-2421

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Project	Description	Type of Goods/ Services	Type of Procurement	Value of Procurement	Staff Lead
Contract 10036565 - Construction Fence VOR Value Extension	Value extension for Contract No. 10036565 - Vendor of Record (VOR) for the rental of construction fencing	Rental of construction fencing to complete a variety of engineering, habitat restoration, and trail building projects throughout TRCA jurisdiction	VOR Value Extension	<p>Current value for this VOR contract is \$237,288.</p> <p>As of July 28, 2023, expenditures during the term of this contract have amounted to \$225,690, plus applicable taxes, representing 95% of the total contract value.</p> <p>It is estimated that extending the contract value by an additional \$65,000 is necessary to cover anticipated additional spending for fence rental services for TRCA projects until the end of the contract (January 1, 2024)</p>	<p>Mike Puusa</p> <p>647-212-2941</p>

Relationship to TRCA's 2023-2034 Strategic Plan

This report supports the following Pillars and Outcomes set forth in TRCA's 2023-2034 Strategic Plan:

Pillar 4 Service Excellence:

4.2 Provide and manage an efficient and adaptable organization

Pillar 4 Service Excellence:

4.4 Transparent decision making and accountable results

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FINANCIAL DETAILS

The following outlines financial considerations for the procurement awarded:

Contract 10036565 - Construction Fence VOR Value Extension

- Extending the contract value by an additional \$65,000 is necessary to cover anticipated additional spending for fence rental services which will be charged directly to the applicable projects until the contract expiry (January 1, 2024).

Report prepared by: Joanne Hyde

Email: Joanne.Hyde@trca.ca

For information contact: John MacKenzie, (416) 667-6290

Email: John.MacKenzie@trca.ca

Date: August 3, 2023

Section I – Items for Board of Directors Action

TO: Chair and Members of the Board of Directors
Friday, September 22, 2023 Meeting

FROM: John MacKenzie, Chief Executive Officer

RE: **UPDATE AND PROGRESS REPORT ON MUNICIPAL MEMORANDUMS OF UNDERSTANDING**
Update on Memorandums of Understanding with participating and partner municipalities

KEY ISSUE

To provide an update to Toronto and Region Conservation Authority's (TRCA) Board of Directors on work underway to update and develop new Memorandums of Understanding (MOUs) and other agreements with participating and partner municipalities in the context of the updated Conservation Authorities Act (CA Act) and regulations, and to obtain Board approval of the sixth and final progress report on this work, as required under O.Reg. 687/21, Transition Plans and Agreements for Programs and Services Under Section 21.1.2 of the Act under the Conservation Authorities Act ("Transition Regulation"), to be submitted to the Province.

RECOMMENDATION:

THAT the update on MOUs and TRCA progress report, be received;

THAT TRCA's Board of Directors approve this progress report in fulfillment of the sixth and final progress report to be submitted to the Province by October 1, 2023, as required by O. Reg. 687/21: Transition Plans and Agreements for Programs and Services under Section 21.1.2 of the Act;

THAT Board of Directors members work with the leadership of their municipalities to move MOUs forward to Council for approval and execution in advance of January 1, 2024 deadline, if not already completed;

AND FURTHER THAT the Clerk and Manager, Policy, circulate this report to TRCA's municipal partners, the Ministry of Natural Resources and Forestry (MNR), in fulfillment of requirements associated with the development and submission of regular progress reports, and that this report also be circulated to Conservation Ontario, neighbouring conservation authorities, and the Ministry of Municipal Affairs and Housing (MMAH).

BACKGROUND

Since 2015, the CA Act has been amended several times to provide further clarity and transparency surrounding the programs and services that conservation authorities (CAs) provide and the governance and operations of CAs. These amendments were undertaken through the Building Better Communities and Conserving Watersheds Act, 2017 (Bill 139), the More Homes, More Choice Act, 2019 (Bill 108), the Protect, Support

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and Recover from COVID-19 Act (Budget Measures), 2020 (Bill 229) and the More Homes Built Faster Act, 2022 (Bill 23). As a result of these amendments to the CA Act, conservation authorities will need to execute MOUs with partner municipalities to govern the funding of municipally requested non-mandatory programs and services, and cost apportioning agreements to govern the funding by a participating municipality of other non-mandatory programs and services a CA has determined are advisable to further the purposes of the CA Act. Regular updates have been provided to the Board of Directors including at the Board of Directors' meetings on February 26, 2021 (RES.#A26/21), June 24, 2021 meeting (RES.#A143/21), November 19, 2021 meeting (RES.#A224/21), March 23, 2023 (RES.#A52/23).

Finalized CA Act Phase 1 regulations were released by the Ministry of Environment, Conservation and Parks (MECP) on October 1, 2021. A review of the Phase 1 regulations, including the Transition Regulation, and requirements for TRCA under these regulations are outlined in the TRCA report Finalized Phase 1 Regulations Under the Conservation Authorities Act, Environmental Registry of Ontario Posting (ERO #019-2986) (RES.#A211/21), at the Board of Directors meeting held on October 22, 2021, as well as in the update brought forward at the November 19, 2021 Board of Directors meeting (RES.#A224/21).

In accordance with the Transition Regulation, TRCA brought forward a Transition Plan for Board approval at the November 19, 2021 Board of Directors meeting (RES.#A224/21), and a draft inventory of programs and services at the February 25, 2022 Board of Directors meeting (RES.#A8/22). Both the Transition Plan and the draft inventory were circulated to MECP and participating municipalities in accordance with the deadlines set out in the Transition Regulation. An updated inventory that incorporated input from participating municipalities, as well as based on informational webinars held by MECP and MNRF, was approved at the June 23, 2023 Board of Directors meeting (RES.#A 115/23) and was circulated to MNRF as well as to participating municipalities.

Finalized Phase 2 regulations were released on April 20, 2022, which set out requirements associated with the process for conservation authority budgets, the apportionment (formerly referred to as 'levy') to participating municipalities, the methodology for the determination of the apportionment amounts owed to the conservation authority from participating municipalities, and the public sharing of governance-related information, including the requirement to post high level parent MOUs with municipalities to a conservation authority's website. A detailed update on the Phase 2 regulations was brought forward at the June 24, 2022 Board of Directors meeting (RES.#A84/22).

TRCA was also advised on August 30, 2022 that through new Orders-In-Council made pursuant to the Executive Council Act, the MNRF has been designated as the Ministry responsible for administering the Conservation Authorities Act, rather than the MECP.

Thus far, TRCA has submitted five of the six required MOU progress reports, all within the timelines required by the Transition Regulation. These progress reports were brought forward as part of the quarterly MOU updates to the June 24, 2022 (RES.#A79/22), the September 23, 2022 (RES.#113/22), the November 10, 2022

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(RES.#A176/22), the March 23, 2023 (RES.#A52/23), and the June 23, 2023 (RES.#A 115/23) Board of Directors meetings. The current Board of Directors report is intended to fulfill the requirement for the submission of the sixth and final MOU progress report to MNRF, due October 1, 2023.

On October 25, 2022, the Province introduced Bill 23, the More Homes Built Faster Act, 2022 (Bill 23). In addition, related legislative, regulatory, policy proposals and initiatives to help the government achieve its goal of building 1.5 million homes over the next ten years were posted for comment on the Environmental Registry of Ontario (ERO). Bill 23 received Royal Assent on November 28, 2022 and it amended several Acts in addition to the CA Act, including the Planning Act, City of Toronto Act, Municipal Act, Development Charges Act and Ontario Land Tribunal Act.

Bill 23 included changes to the CA Act to impose restrictions on non-mandatory review and commenting for certain applications, proposals and other matters that are made under prescribed acts (e.g., Planning Act, Environmental Assessment Act, per O. Reg. 596/22). TRCA responses on the ERO to Bill 23 were brought to the January 13, 2023 Board of Directors meeting (RES.#A22/23).

The recent legislative changes through Bill 23 do not affect other TRCA programs and services. TRCA provides a wide variety of programs and services that further the conservation, restoration, development, and management of natural resources in watersheds across its jurisdiction. Establishing MOUs with municipalities where they are not already in place for the delivery of municipally requested services, as well as other agreements for provision of other non-mandatory services to provincial agencies and infrastructure providers remains a requirement under the CA Act and associated regulations.

RATIONALE

Comments or feedback from municipalities regarding the inventory

As of July 25, 2022, TRCA had shared the draft inventory with its participating municipalities (Peel Region, York Region, City of Toronto, Durham Region, Town of Mono and Township of Adjala-Tosorontio), as well as other partner local municipalities within TRCA's jurisdiction for initial comments on the draft inventory. Based on these comments, and on informational webinars held by MECP and MNRF, TRCA updated and received Board of Director approval on the inventory on June 23, 2023 (RES.#A 115/23). This updated inventory was shared with participating municipalities to help inform MOU discussions.

Between January 1, 2022 and September 1, 2023, TRCA has had, and continues to have, formal meetings with the following municipalities within our jurisdiction to present the draft inventory and to move forward MOU discussions with municipalities within our jurisdiction:

- Region of Peel
- York Region
- City of Toronto
- Region of Durham
- Township of Adjala-Tosorontio

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- Town of Mono
- City of Brampton
- Town of Caledon
- City of Mississauga
- King Township
- City of Markham
- City of Vaughan
- Town of Stouffville
- Town of Ajax
- City of Pickering
- Township of Uxbridge

In addition, a number of less formal discussions have occurred between TRCA and municipal staff across the jurisdiction to ensure necessary work under existing MOUs and agreements can continue while the new MOUs are being finalized.

Thus far, the updated draft inventory of programs and services (approved June 23, 2023) has been well received by municipalities within TRCA's jurisdiction. In general, municipal staff have appreciated seeing their input incorporated into the inventory, particularly related to requests for the provision of additional context when components of services and programs fall into more than one category.

The following discussions on the inventory have taken place since the last progress report was submitted:

- York Region and TRCA staff continue to meet on a monthly basis to move forward execution of the MOU. A mutually agreed-upon and finalized version of the MOU has been provided to York Region staff and York staff are working towards approval of the MOU at the September 14, 2023 Committee of the Whole meeting, followed by tentative approval at the September 28, 2023 Regional Council meeting.
- TRCA continues to meet regularly with Peel Region staff to develop the MOU and bring it to Council for approval. The MOU is tentatively scheduled to be brought to October 26, 2023 Regional Council meeting for approval.
- On June 8, 2023 Durham Region staff provided further written comments on the MOU template. TRCA staff are preparing an updated MOU to address the Region's comments and concerns with the inventory have already been addressed.
- TRCA staff have prepared an updated inventory and MOU to address City of Toronto comments. TRCA staff continue discussions with the City Manager's Office to ensure City of Toronto needs and comments are captured in the forthcoming revised inventory and MOU.

TRCA will continue to schedule follow-up meetings with both participating and partner municipalities to continue to develop and move MOUs forward to Council approval, as needed.

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Summary of changes made to the inventory to address municipal comments

TRCA staff updated the programs and services draft inventory based on feedback from participating municipalities and based on informational webinars held by MECP and MNRF. This updated inventory was shared in the fifth MOU Progress Report (Dated June 23, 2023, RES.#A 115/23), which outlines the additions and updates included. A final inventory of programs and services will be shared with MNRF by the January 31, 2024 deadline set out in the Transition Regulation.

Update on cost apportioning agreements

TRCA does not anticipate a need to enter into cost apportioning agreements under Section 21.1.2 of the CA Act. Since the last update to the Board of Directors, which included the fifth MOU progress report submitted to MNRF, on June 23, 2023, TRCA has continued to work with participating and partner municipalities to develop and execute MOUs and other agreements for municipally requested programs and services under Section 21.1.1 of the CA Act. TRCA is also coordinating this work with other conservation authorities that share municipal jurisdictions with TRCA. A summary of the status of municipal MOUs and work to move them forward can be found in Attachment 1.

Difficulties experienced in developing agreements by the required transition date

TRCA has taken a proactive response to developing required agreements with municipalities. As such, most municipalities within TRCA's jurisdiction are well acquainted with the need for developing agreements for municipally requested services within provincially required timeframes.

The Transition Regulation sets a deadline of January 1, 2024, for the execution of cost apportioning agreements with participating municipalities under Section 21.1.2 of the CA Act. TRCA is also applying this deadline to the development and execution of MOUs and other agreements under Section 21.1.1 and is working with participating and partner municipalities to develop and execute MOUs in 2023. This is due to the benefits of entering into these agreements, the requirements of the budget process, as well as the fact that TRCA and municipal staff have already collaborated with many municipalities within our jurisdiction to develop advanced drafts of MOUs that can now be finalized based on the Phase 2 regulations.

A major challenge that TRCA has encountered in meeting the January 1, 2024 deadline for municipal agreements is related to the tabling and approval of Bill 23. Both municipal and CA staff were required to divert considerable staff time and resources to analyzing and responding to Bill 23, including assessing impacts to municipal and CA processes, roles, and responsibilities. Bill 23 also created significant uncertainty for municipalities with respect to Category 2 programs and service due to the addition of subsection Sections 21.1.1(1.1) of the CA Act, which restricts conservation authorities from providing natural heritage conformity comments on behalf of municipalities when reviewing development applications. TRCA has worked with its municipal partners to clarify roles and responsibilities resulting from the Bill 23 amendments restricting Planning Act review and commenting on behalf of municipalities. This urgent diversion of staff attention and time, as well as the associated uncertainty regarding which municipally requested services CAs can provide to municipalities, resulted in many

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participating and partner municipalities pausing work on MOUs as they sought to understand and respond to implications. Work on MOUs has resumed in 2023 but the delays introduced by Bill 23 may impact TRCA's ability to execute required MOUs by the January 1, 2024 deadline. Any further legislation that may be introduced by the Province in 2023 may have similar impacts of further delaying the execution of MOUs. Staff do not anticipate the need for any extension request. The prescribed criteria for requesting an extension is that additional time is required to conclude a cost apportioning agreement for any Category 3 programs to be included in the levy after the transition date, or to wind down a particular Category 3 program that will no longer be provided after the transition date.

TRCA's ability to enter into an MOU with Peel Region may also be impacted by the *Hazel McCallion Act*, which sets a deadline of January 1, 2025 for the dissolution of Peel Region. TRCA is still required to enter into an MOU where Category 2 programs or services are included in the levy for the 2024 budget year and will make every effort to execute an MOU by January 1, 2024. However, it is recognized that Peel Region staff will have competing work items during this transition, which may impact TRCA's ability to execute an MOU. Furthermore, while still uncertain, it could be expected that the City of Brampton, City of Mississauga, and Town of Caledon will assume the role of participating municipalities upon the dissolution or potentially revised structure of Peel Region, which will necessitate new participating municipality MOUs with those municipalities in addition to the MOU's that are already in place or in-progress. TRCA, in coordination with CVCA, and HRCA will continue to submit information and meet with the Transition Board that has been appointed by the Province to ensure they are aware of our work related to CA Act requirements and the programs, projects and services being advanced by CA's in the Region of Peel to inform their work.

Additional updates

TRCA continues to work closely with adjoining CAs and CAs that share municipal jurisdictions with TRCA in order to coordinate the MOU process as much as possible, and to facilitate a consistent level of service across municipal jurisdictions. Some participating municipalities within TRCA's jurisdictions, as well as participating municipalities and associated lower tier partner municipalities, have also engaged in meetings with each other to share information, processes and their understanding of the MOU process. TRCA anticipates that this will help provide some consistency in the MOU process and associated content across our jurisdiction.

While TRCA does not anticipate the need to enter into cost apportioning agreements with participating municipalities for Category 3 programs and services, TRCA is also developing Category 3 MOUs and an agreement framework with non-municipal partner agencies and organizations, as indicated by the Provincial and municipal agencies. In addition, TRCA is also exploring new or updated MOUs with key post-secondary institutions and school boards with which TRCA regularly collaborates or provides programming or services.

Relationship to TRCA's 2023-2034 Strategic Plan

This report supports the following Pillars and Outcomes set forth in TRCA's 2023-2034 Strategic Plan:

Pillar 4 Service Excellence:

4.2 Provide and manage an efficient and adaptable organization

Pillar 4 Service Excellence:

4.3 Responsive relationships and a trusted brand with a reputation for excellence

FINANCIAL DETAILS

There is no immediate financial impact due to carrying out the recommendations above. However, it should be noted that this undertaking is involving significant time from staff in all divisions across the organization along with municipal partners. The process of undertaking agreements with municipalities related to municipally requested programs and services provided by TRCA under the amended Conservation Authorities Act, as well as with other external organizations, is expected to have positive financial impacts for TRCA based on the interest from most municipalities in providing funding and or jointly seeking funding for a selection of TRCA service areas that support areas of need for the municipalities in question and shared municipal and TRCA interests. However, the addition of new process, reporting and municipal approval requirements by the Province in the Phase 2 regulations may unintentionally result in additional staff time for TRCA and its municipal partners and result in budget approval delays. TRCA has emphasized these matters of concern to our municipal funding partners and neighbouring conservation authorities through input on the Phase 2 regulations and through discussions with MECP and MNRF staff.

DETAILS OF WORK TO BE DONE

TRCA staff will continue to work with municipal staff to develop MOUs and move them forward to Council approval and execution. TRCA staff are focusing on meetings with senior staff and Board members from municipalities including Mississauga, Caledon, Ajax, Vaughan, Durham, and Toronto to help achieve Committee and Council dates for consideration of MOU approval within the next two months. While this current report fulfills the final MOU progress report required by the Province, TRCA staff plan to bring an additional Board report forward at the end of 2023 to summarize the completion of any outstanding MOUs still requiring approval. Staff will also submit the final programs and services inventory to MNRF in accordance with the January 2024 deadline.

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Date: September 6, 2023

Attachments: 1

Attachment 1: Municipal MOU Status Progress Table (September 22, 2023)

Attachment 1: Municipal MOU Status Progress Table (September 22, 2023)

Municipality	Initial Meeting or Discussions Held	Draft MOU Shared	Detailed Discussions Undertaken	Advanced MOU Development	MOU Approval and Execution
Adjala-Tosorontio	X	X	X	X	X
Mono	X	X	X	X	X
City of Toronto	X	X	X	X	
Durham Region	X	X	X	X	
Peel Region	X	X	X	X	
York Region	X	X	X	X	
Ajax	X	X	X	X	
Pickering	X	X	X	X	X
Uxbridge	X	X	X	X	
Brampton	X	X	X	X	X
Caledon	X	X	X	X	
Mississauga	X	X	X		
King	X	X	X	X	X
Markham	X	X	X	X	X
Richmond Hill	X	X	X	X	
Vaughan	X	X	X	X	
Stouffville	X	X	X	X	X

Provincial and Municipal Agencies

Create TO	X	X	X	X	X
Toronto Botanical Gardens	X	X	X	X	X
Infrastructure Ontario	X	X	X	X	
Metrolinx	X	X	X	X	X*
Hydro One	X	X	X	X	X

*A Service Level Agreement is in place with Metrolinx

Section III – Items for the Information of the Board

TO: Chair and Members of the Board of Directors
Friday, September 22, 2023 Meeting

FROM: Laurie Nelson, Director, Policy Planning

RE: **TRCA STRATEGIES AND PLANS REQUIRED BY THE MANDATORY PROGRAMS AND SERVICES REGULATION UNDER THE CONSERVATION AUTHORITIES ACT**

KEY ISSUE

To inform the Board that TRCA staff are working on the Strategies and Plans required of all conservation authorities by Ontario Regulation 686/21: Mandatory Programs and Services under the Conservation Authorities Act. As prescribed in the regulation, all the Strategies and Plans are required to be completed by December 31, 2024.

RECOMMENDATION:

IT IS RECOMMENDED THAT the report, TRCA Strategies and Plans Required by the Mandatory Programs and Services Regulation under the Conservation Authorities Act, and any input on the proposed All Strategy Engagement Plan approach be received;

AND FURTHER THAT staff report back to the Board on the progress and completion of the Strategies and Plans as described in this report.

BACKGROUND

Ontario Regulation 686/21, the Mandatory Programs and Services regulation requires all conservation authorities to have complete by December 31, 2024:

- Flood and Erosion Infrastructure Operational Plan
- Flood and Erosion Infrastructure Asset Management Plan
- Ice Management Plan
- Land Inventory
- Conservation Area Strategy
- Watershed-Based Resource Management Strategy

The regulation sets out requirements to be contained in the latter four documents, as follows. The following is a paraphrasing of the content of the regulation and omits some detail for the purposes of this report.

Ice Management Plan

Per Section 4 of the regulation, if an authority determines that ice management is necessary to reduce the risks associated with natural hazards, an Ice Management Plan must identify:

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- How ice within the authority's area of jurisdiction may increase the risk of natural hazards; and
- The steps that are necessary to mitigate these risks, including identifying equipment and resources needed to carry out these steps.

It further states that an authority may update the ice management plan from time to time as the authority considers it advisable.

Conservation Area Strategy

The regulation states that the Conservation Area Strategy must contain the following:

- Objectives established by the authority that will inform the authority's decision-making related to the lands it owns and controls, including decisions related to policies governing the acquisition and disposition of such lands.
- Identification of the mandatory and non-mandatory programs and services that are provided on land owned and controlled by the authority, including the sources of financing for these programs and services.
- Where the authority considers it advisable to achieve the objectives, an assessment of how the lands owned and controlled by the authority may,
 - Augment any natural heritage located within the authority's area of jurisdiction; and
 - Integrate with other provincially or municipally owned lands or other publicly accessible lands and trails within the authority's area of jurisdiction.
- The establishment of land use categories for the purpose of classifying lands in the TRCA's land inventory based on the types of activities on each parcel of land or other matters of significance related to the parcel.
- A process for the periodic review and updating of the conservation area strategy by the authority, including procedures to ensure stakeholders and the public are consulted during the review and update process.

The regulation also stipulates that the conservation authority shall ensure stakeholders and the public are consulted during the preparation of the conservation area strategy and that the strategy be made publicly available.

Land Inventory

The regulation requires that the Land Inventory include the following information for every parcel of land the authority owns or controls:

- The location of the parcel;
- The identification of any information the authority has in its possession in respect of the parcel, including any surveys, site plans or other maps;
- When the authority acquired the parcel;
- Whether the parcel was acquired using a grant made under section 39 of the Act;
- Whether the parcel was acquired through an expropriation;

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- Whether the authority owns the parcel or has a registered legal interest in the parcel, including an easement;
- Identification of the land use categories that apply to the parcel;
- Identification of whether a recreational activity is provided on the parcel that requires the direct support or supervision of staff employed by the authority or by another person or body;
- Whether or not the parcel or a portion of the parcel is suitable for the purposes of housing and housing infrastructure development, including identifying:
 - Any applicable zoning by-law passed under section 34 or 38 of the Planning Act or any predecessor of them;
 - If the parcel or a portion of the parcel augments any natural heritage located within the authority's area of jurisdiction; and
 - If the parcel or a portion of the parcel integrates with other provincially or municipally owned lands or other publicly accessible lands and trails within the authority's area of jurisdiction.

The regulation also requires that the Land Inventory include a process for the periodic review and updating of the inventory.

Watershed-based Resource Management Strategy

The Watershed-based Resource Management Strategy must include the following components:

- Guiding principles and objectives that inform the design and delivery of the programs and services that the authority is required to provide under section 21.1 of the Act.
- A summary of existing technical studies, monitoring programs and other information on the natural resources the authority relies on within its area of jurisdiction or in specific watersheds that directly informs and supports the delivery of programs and services under section 21.1 of the Act.
- A review of the authority's programs and services provided under section 21.1 of the Act for the purposes of,
 - Determining if the programs and services comply with the regulations made under clause 40 (1) (b) of the Act;
 - Identifying and analyzing issues and risks that limit the effectiveness of the delivery of these programs and services; and
 - Identifying actions to address the issues and mitigate the risks identified by the review and providing a cost estimate for the implementation of those actions.

The regulation also requires periodic review and updating of the watershed-based resource management strategy by the authority that includes procedures to ensure stakeholders and the public are consulted during the review and update process. The authority must also ensure stakeholders and the public are consulted during the preparation of the strategy and that the strategy be made publicly available.

RATIONALE

Many of TRCA's existing programs and plans fulfill or exceed the information requirements or components of the Strategies and Plans required by the Province. Staff are working to ensure the strategic work of these programs and plans is consolidated and documented, leveraged, and updated where needed to match the requirements of the regulation for each document. Examples of already completed/existing components include TRCA Watershed Plans, the Flood Infrastructure Asset Management Plan and Operations and Maintenance Standards Manuals for all TRCA dams, the Trail Strategy for the Greater Toronto Region, and the TRCA Board approved Greenspace Acquisition Project 2021-2030.

All Strategy Engagement Plan

TRCA staff will coordinate consultation on the development and progress of the Strategies and Plans in early 2024 through meetings with municipal partners, Indigenous communities, the TRCA BILD Industry Working Group, and an online webinar to engage the public and seek input. Other opportunities to obtain input associated with consultation on other TRCA initiatives (e.g., Watershed Plan public meetings) will also be explored. Staff will provide an update on the project approach for the Watershed-based Resource Management Strategy and Conservation Areas Strategy and identify the other Strategies and Plans being developed. Public engagement will occur using online, interactive tools to seek input into Strategy development.

Finalizing Strategies

It is expected that final drafts of the Strategies will be available for public input and circulated to regional municipalities and Indigenous Communities in the Fall 2024 and then submitted to SLT for approval prior to the end of the year. Individual stakeholder meetings will be held as needed. Asset Management Plans for flood and erosion infrastructure will be brought to the Board in November 2023. Input from the Regional Watershed Alliance and endorsement of the Board of Directors meetings for all other Strategies and Plans will be sought in 2024 prior to the required deadline for submission.

The final Strategies and Plans will be posted on the TRCA website as required and distributed to municipal partners and the Minister of Natural Resources and Forestry.

Relationship to TRCA's 2023-2034 Strategic Plan

This report supports the following Pillars and Outcomes set forth in TRCA's 2023-2034 Strategic Plan:

Pillar 1 Environmental Protection and Hazard Management:

- 1.1 Deliver provincially mandated services pertaining to flood and erosion hazards

Pillar 1 Environmental Protection and Hazard Management:

- 1.2 Leadership in greenspace conservation

Pillar 3 Community Prosperity:

3.1 Connect communities to nature and greenspace

Pillar 4 Service Excellence:

4.4 Transparent decision making and accountable results

FINANCIAL DETAILS

The development of these Plans and Strategies is funded by the regular operating budgets of TRCA divisions responsible for completing this work.

DETAILS OF WORK TO BE DONE

Work on the required Strategies and Plans is underway and on track for completion by the provincially prescribed due date of December 31, 2024. Staff are investigating innovative and interactive online approaches for the final formatting of these documents. Staff will report to the Board on the progress and completion of the Strategies and Plans as described in this report.

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