



# 2017 TRCA Financial Review

*Budget/Audit Advisory Board*  
June 8, 2018



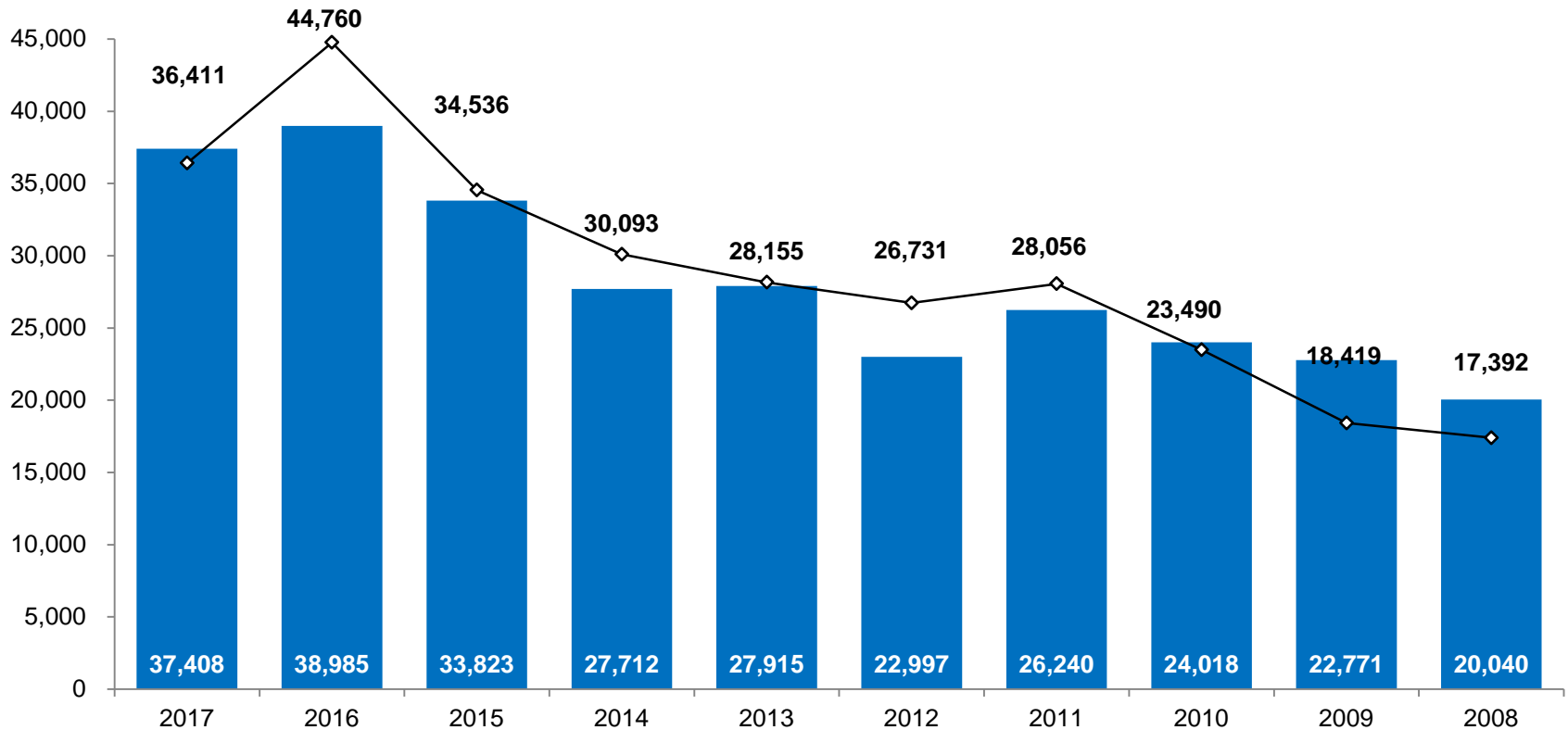


# **Statement of Financial Position and Accumulated Surplus**



# Cash and Investments

The growth in TRCA's cash and investment balances is directly correlated to growth in its deferred revenue balances, as per the following 10-year analysis:

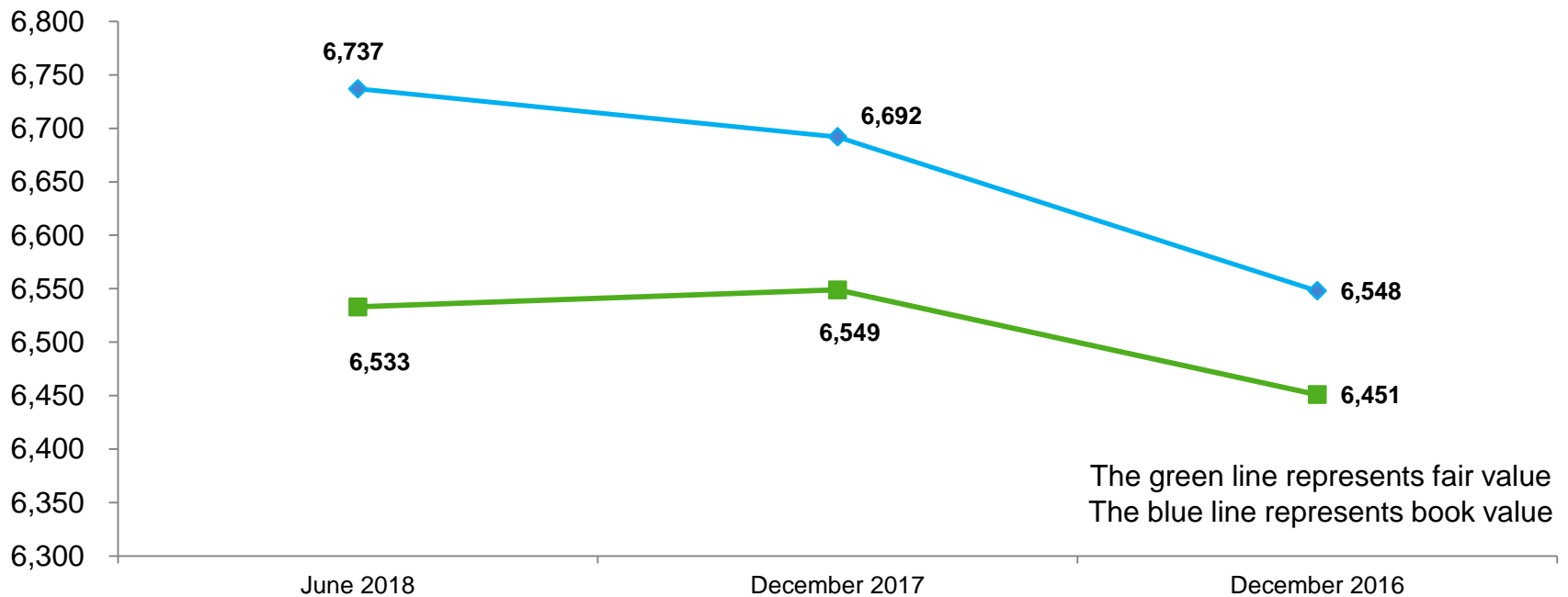


The line chart represents cash and investments  
The bar chart represents deferred revenue



# Investments

TRCA invested \$6,500 in the One Fund on September 9, 2016 . The 18-month return on investment (as of May 28, 2018) is 1.3% (Bond: -0.1%, UCB: 1.6%, Equity: 8.9%).

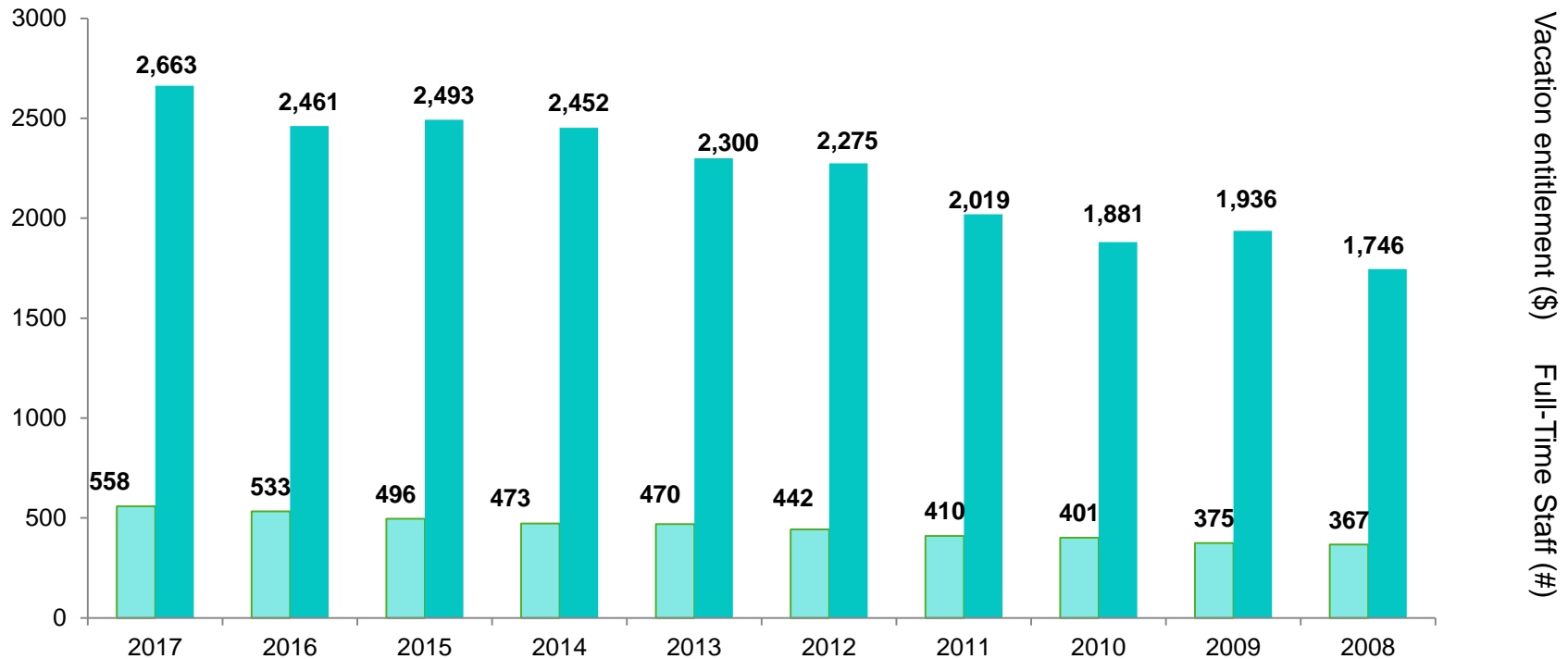


TRCA also invested \$15,304 in bonds and GIC's, in a broker managed account, with an average return on investment of 2.11% (ranging from 1.58% - 3.3%). TRCA continually assesses its portfolio performance to determine future investment strategies.



# Vacation Pay Entitlements

TRCA continues to monitor this balance and encourages our staff to take vacation. Management recognizes the need to enforce the vacation policy and has developed a plan to address deviations from the policy.

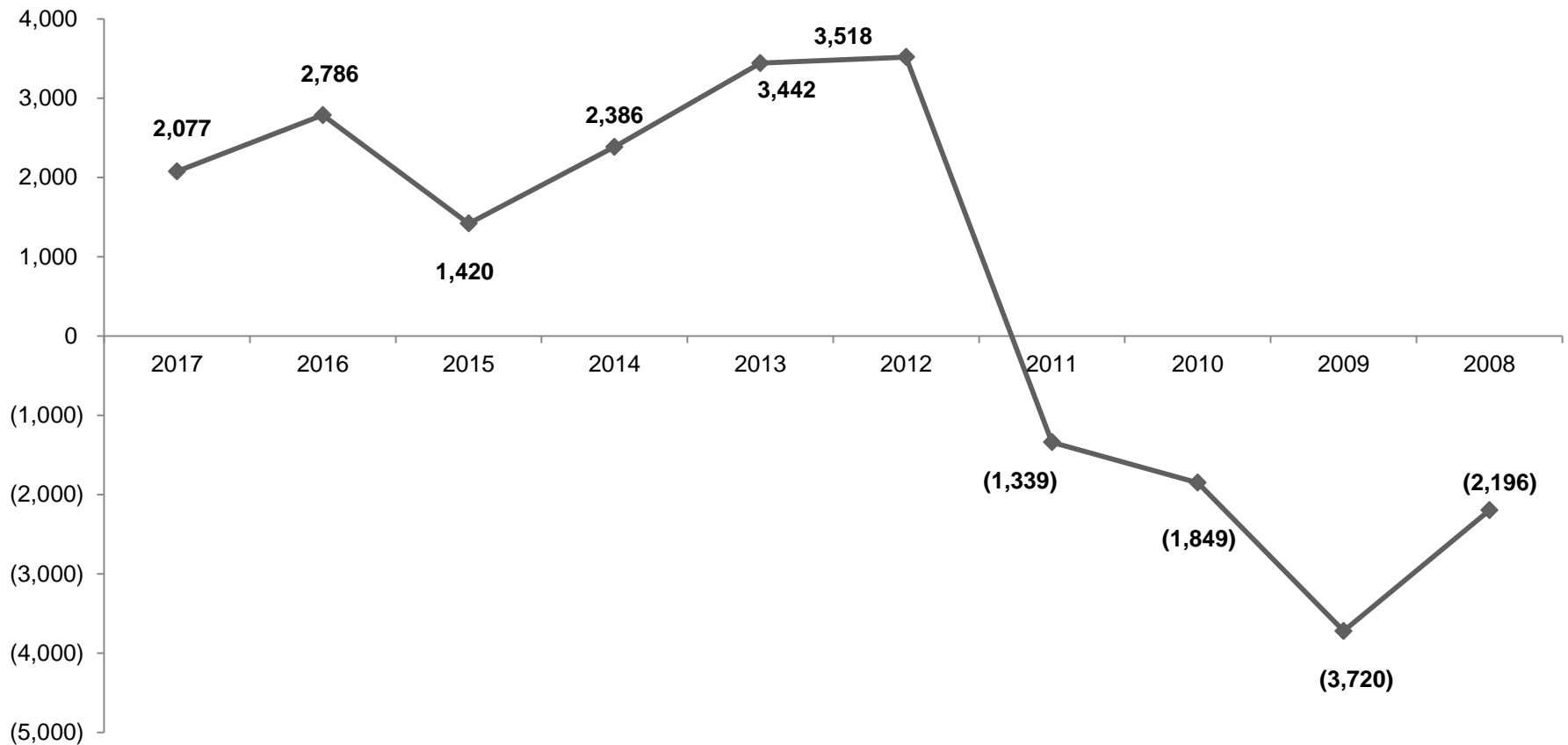


The dark blue bar represents TRCA's vacation pay entitlement liability as of December 31 of each fiscal year. The light blue bar represents the number of full-time staff on payroll as of December 31 of each fiscal year.



# Net Financial Assets

For the sixth consecutive year, TRCA's financial assets exceed its financial liabilities, as follows:





# Net Financial Assets

In 2017, TRCA's Net Financial Assets decreased by **\$709**, from **\$2,786** to **\$2,077**

## 2017 Changes:

|                          |                       |
|--------------------------|-----------------------|
| Net Surplus:             | <b>\$9,961</b>        |
| Tangible Capital Assets: | <b>(\$10,450)</b>     |
| Other Assets:            | <b><u>(\$220)</u></b> |
| Total                    | <b>\$709</b>          |

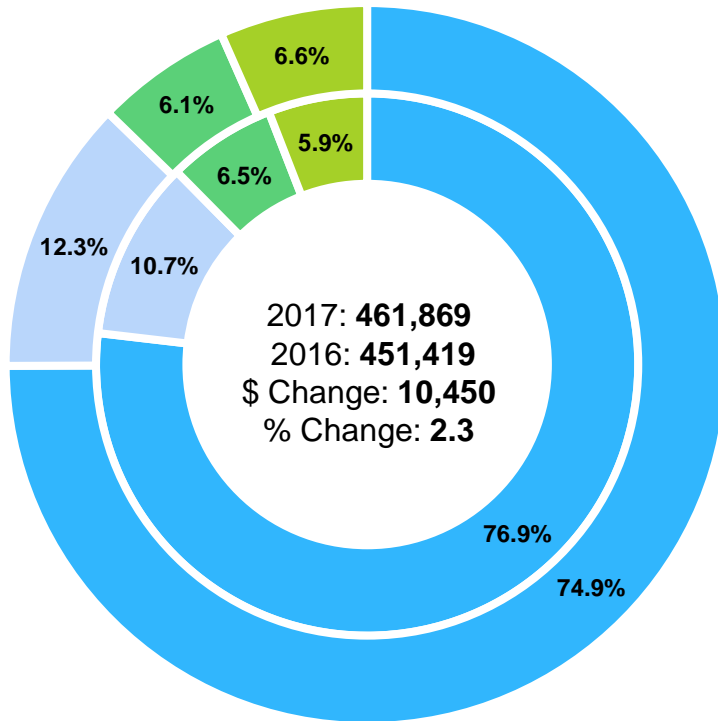
In 2016, TRCA's Net Financial Assets increased by **\$1,366**, from **\$1,420** to **\$2,786**

## 2016 Changes:

|                          |                       |
|--------------------------|-----------------------|
| Net Surplus:             | <b>\$7,933</b>        |
| Tangible Capital Assets: | <b>(\$6,400)</b>      |
| Other Assets:            | <b><u>(\$167)</u></b> |
| Total                    | <b>\$1,366</b>        |



# Tangible Capital Assets



- Land
- Infrastructure
- Buildings and Improvements
- Other

## 2017:

|                            |                         |
|----------------------------|-------------------------|
| Purchases/Contributions:   | <b>\$22,305</b>         |
| Amortization:              | <b>(\$6,865)</b>        |
| Proceeds/Loss on Disposal: | <b><u>(\$4,990)</u></b> |
| Total Change:              | <b>\$10,450</b>         |

## 2016:

|                            |                       |
|----------------------------|-----------------------|
| Purchases/Contributions:   | <b>\$13,878</b>       |
| Amortization:              | <b>(\$7,374)</b>      |
| Proceeds/Loss on Disposal: | <b><u>(\$104)</u></b> |
| Total Change:              | <b>\$6,400</b>        |

In the above infographic, the outer ring represents TRCA's 2017 actuals and the inner ring represents TRCA's 2016 actuals.





## Net Surplus

In 2017, TRCA's Net Surplus increased by **\$9,961**, from **\$454,926** to **\$464,887**

### 2017 Changes:

|                                    |                       |
|------------------------------------|-----------------------|
| Tangible Capital Assets:           | <b>\$10,450</b>       |
| Unfunded Vacation Pay Entitlement: | <b>\$352</b>          |
| Operating/Capital Reserves:        | <b>\$228</b>          |
| Unallocated Surplus/Deficit:       | <b><u>(\$613)</u></b> |
| Total                              | <b>\$9,961</b>        |

In 2016, TRCA's Net Surplus increased by **\$7,933**, from **\$446,993** to **\$454,926**

### 2016 Changes:

|                                    |                       |
|------------------------------------|-----------------------|
| Tangible Capital Assets:           | <b>\$6,400</b>        |
| Unfunded Vacation Pay Entitlement: | <b>\$417</b>          |
| Operating/Capital Reserves:        | <b>\$1,563</b>        |
| Unallocated Surplus/Deficit:       | <b><u>(\$447)</u></b> |
| Total                              | <b>\$7,933</b>        |



# Reserves

TRCA's reserve balance is as follows:

|           | 2017    | 2016    |
|-----------|---------|---------|
| Operating | \$2,755 | \$3,006 |
| Capital   | \$1,758 | \$2,348 |
| TOTAL     | \$4,513 | \$5,354 |

The ending operating reserve for 2017 includes the unallocated surplus transfer of \$613, which has been proposed for transfer.

The ending capital reserve represents funding for unbudgeted tangible capital assets purchases and related expenditures.

It is anticipated that any additional surplus available in 2018 will replenish any drawings from reserves identified in the budget



**Thank you**  
**Any questions?**