Attachment 1 - 2024 Operating and Capital Budget





## 2024 Budget Operating and Capital

April 05, 2024

## Table of Contents

Operating and Capital Budget Revenue	1
Operating and Capital Expenditures	2
Operating Budget	3
Capital Budget	5
Operating and Capital Budget - by object classification - Service Area Details	
Watershed Studies and Strategies	7
Water Risk Management	8
Regional Biodiversity	9
Greenspace Securement and Management	10
Tourism and Recreation	11
Planning and Development Review	12
Education and Outreach	13
Sustainable Communities	14
Corporate Services	15
2024 Operating and Capital Levy	16
2024 Basis of Apportionment - General Levy	17
Full Time Equivalents by Service Area	18
Operating and Capital Budget - Service Area Details	19
Watershed Studies and Strategies	20
Water Risk Management	21
Regional Biodiversity	22
Greenspace Securement and Management	23
Tourism and Recreation	24
Planning and Development Review	25
Education and Outreach	26
Sustainable Communities	27
Corporate Services	28

# Toronto and Region Conservation Authority 2024 Operating and Capital Budget

	0004	0000	Unaudited	\$ Change	% Change
	2024	2023	2023	over 2023	over 2023
-	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	18,569,000	17,951,000	17,952,347	618,000	3.4%
Capital levy	85,128,000	89,722,000	63,439,264	(4,594,000)	-5.1%
Contract services	50,570,000	49,299,000	37,553,930	1,271,000	2.6%
Grants	2,943,000	877,000	264,093	2,066,000	235.6%
Provincial/Federal					
Provincial	4,166,000	5,357,000	4,375,703	(1,191,000)	-22.2%
Federal	12,381,000	11,596,000	12,854,175	785,000	6.8%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	27,035,000	24,236,000	22,246,259	2,799,000	11.5%
Contract services					
Compensation agreements	7,799,000	9,073,000	2,355,029	(1,274,000)	-14.0%
Corporate and other	17,461,000	7,580,000	6,076,254	9,881,000	130.4%
Rent and property interests	4,186,000	4,230,000	3,049,460	(44,000)	-1.0%
Fundraising					
Donations	64,000	816,000	84,744	(752,000)	-92.2%
Toronto and Region Conservation Foundation	1,737,000	3,907,000	3,194,472	(2,170,000)	-55.5%
Investment income	1,795,000	720,000	3,330,749	1,075,000	149.3%
Sundry	2,000	19,000	37,238	(17,000)	-89.5%
Total Revenue	233,836,000	225,383,000	176,813,717	8,453,000	3.8%

# Toronto and Region Conservation Authority 2024 Operating and Capital Budget

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	1,938,000	1,928,000	1,329,182	10,000	0.5%
Climate Science	666,000	575,000	536,363	91,000	15.8%
	2,604,000	2,503,000	1,865,545	101,000	4.0%
Water Risk Management Water Resource Science	4,491,000	5,413,000	3,878,370	(922,000)	-17.0%
Erosion Management	61,682,000	65,973,000	49,218,300	(4,291,000)	-6.5%
Flood Management	6,129,000	5,082,000	3,981,564	1,047,000	20.6%
	72,302,000	76,468,000	57,078,234	(4,166,000)	-5.4%
Regional Biodiversity	0 500 000	0 700 000	0.004.400	(000,000)	40.7%
Biodiversity Monitoring Ecosystem Management Research and Directions	2,500,000 11,180,000	2,799,000 3.010.000	2,291,109 5,256,870	(299,000) 8,170,000	-10.7% 271.4%
Forest Management	1,638,000	1,407,000	937,001	231,000	16.4%
Restoration and Regeneration	25,943,000	26,803,000	14,659,206	(860,000)	-3.2%
-	41,261,000	34,019,000	23,144,186	7,242,000	21.3%
Greenspace Securement and Management					
Greenspace Securement	2,175,000	2,700,000	522,537	(525,000)	-19.4%
Greenspace Management Rental Properties	10,892,000 1,732,000	11,096,000 1,697,000	7,433,322 1,328,948	(204,000) 35,000	-1.8% 2.1%
Rental i Topenies	14,799,000	15,493,000	9,284,807	(694,000)	-4.5%
Tourism and Recreation		,	-,,	(***),***)	
Waterfront Parks	15,855,000	15,389,000	4,117,029	466,000	3.0%
Conservation Parks	7,380,000	6,605,000	8,223,970	775,000	11.7%
Trails Bathurst Glen Golf Course	6,469,000	6,768,000	4,666,048	(299,000)	-4.4%
Black Creek Pioneer Village	1,567,000 5,302,000	1,432,000 3,912,000	1,558,885 3,852,832	135,000 1,390,000	9.4% 35.5%
Events and Festivals	459,000	575,000	404,144	(116,000)	-20.2%
Wedding and Corporate Events	-	-	-	-	0.0%
	37,032,000	34,681,000	22,822,908	2,351,000	6.8%
Planning and Development Review					
Development Planning and Regulation Permitting Environmental Assessment Planning and Permitting	8,556,000 6,334,000	8,182,000 6,129,000	7,930,802 5,215,191	374,000 205,000	4.6% 3.3%
Policy Development and Review	1,417,000	1,312,000	1,059,397	105,000	8.0%
	16,307,000	15,623,000	14,205,390	684,000	4.4%
Education and Outreach	<u> </u>				
School Programs	12,170,000	12,119,000	8,088,114	51,000	0.4%
Newcomer Services	1,417,000	1,350,000	1,216,000	67,000	5.0%
Family and Community Programs	1,259,000	1,377,000	1,041,852	(118,000)	-8.6%
Sustainable Communities	14,040,000	14,040,000	10,343,900	<u> </u>	0.070
Living City Transition Program	6,821,000	6,380,000	4,864,357	441,000	6.9%
Community Engagement	4,048,000	4,354,000	2,687,184	(306,000)	-7.0%
	10,869,000	10,734,000	7,551,541	135,000	1.3%
Corporate Services Financial Management	5,015,000	4,380,000	3,619,867	635.000	14.5%
Corporate Management and Governance	26,168,000	28.126.000	20,751,929	(1,958,000)	-7.0%
Human Resources	2,610,000	2,389,000	2,317,747	221,000	9.3%
Corporate Communications	1,495,000	2,057,000	1,809,580	(562,000)	-27.3%
Information Infrastructure and Management	3,777,000	3,192,000	3,072,904	585,000	18.3%
Project Recoveries	(3,873,000)	(2,943,000)	(5,228,151)	(930,000)	31.6%
Vehicles and Equipment	<u>319,000</u> 35,511,000	<u> </u>	<u>1,970,280</u> 28,314,156	129,000 (1,880,000)	<u> </u>
Total Expenditures	245,531,000	241,758,000	174,612,733	3,773,000	1.6%
Net Surplus (Deficit)	(11,694,000)	(16,373,000)	2,200,986	4,679,000	-28.6%
Reserves	11,694,000	16,382,000	2,047,317	(4,688,000)	-28.6%
Net Dudget					
Net Budget		9,000	4,248,303	(9,000)	-100.0%

# Toronto and Region Conservation Authority 2024 Operating Budget

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
Revenue				g	
Municipal					
Operating levy	18,569,000	17,951,000	17,952,347	618,000	3.4%
Capital levy	-	-	(1,064)	-	0.0%
Contract services	1,945,000	1,723,000	1,668,283	222,000	12.9%
Grants	122,000	102,000	135,429	20,000	19.6%
Provincial/Federal					
Provincial	2,665,000	2,911,000	1,740,584	(246,000)	-8.5%
Federal	764,000	1,081,000	1,252,192	(317,000)	-29.3%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	26,440,000	23,787,000	21,830,118	2,653,000	11.2%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	1,637,000	1,120,000	966,430	517,000	46.2%
Rent and property interests	2,843,000	2,713,000	2,903,622	130,000	4.8%
Fundraising					
Donations	-	-	900	-	0.0%
Toronto and Region Conservation Foundation	556,000	591,000	300,162	(35,000)	-5.9%
Investment income	1,795,000	720,000	3,402,624	1,075,000	149.3%
Sundry	2,000	7,000	37,238	(5,000)	-71.4%
Total Revenue	57,338,000	52,706,000	52,188,865	4,632,000	8.8%

# Toronto and Region Conservation Authority 2024 Operating Budget

Expanditures         Dougs         Dougs         Dougs         Dougs         Dougs         Dougs           Water Resk Management         454.000         443.000         443.213         6.000           Water Resk Management         175.000         177.800         174.957         1.000           Flood Management         178.000         1.312.86         (56.000)         1.312.86         (56.000)           Regional Bickiersity         1.424.000         1.485.000         1.486.265         (57.000)           Bickiersity         1.221.002         1.000         531.600         1.000         1.000           Greenspace Securement and Management         1.216.000         995.000         541.447         337.000         1.000           Greenspace Securement and Management         1.226.000         1.485.800         1.485.800         1.485.800         1.485.800         1.000         1		2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
Water Rick Management         454.000         443.213         6.000           Water Rick Management         179.000         178.000         443.213         6.000           Water Rick Management         124.000         143.213         6.000           Flood Management         124.000         1.367.000         1.31.287         (5.000)           Regional Biodiversity         1.428.000         1.485.200         1.486.245         (57.000)           Biodiversity Manitoring         -		Budgot	Budgot		Dudgot	Budgot
Watershed Planning and Reporting         454,000         443,213         6,000           Water Risk Maragement         179,000         174,300         443,213         6,000           Flood Management         179,000         174,457         1,000         1           Flood Management         1,242,000         1,307,000         1,317,286         (55,000)           Biddwestly         -         -         -         -         -           Biddwestly         -						
Water Risk Management         454.000         448.000         443.213         6.000           Erosion Management         179.000         178.000         174.957         1.000           Flood Management         1.242.000         1.367.000         1.485.245         (65.000)           Regional Biodiversity         Biodiversity         1.485.000         1.485.000         1.485.245         (67.000)           Restoration and Regeneration         1.083.000         767.000         420.385         316.000         210.000           Greenspace Securement         1.161.000         899.000         541.447         317.000         2.67.000         420.385         365.000         541.447         317.000         1.0						
Water Risk Management Erosion Management         178,000         178,000         174,957         1,000           Flood Management         1,249,000         1,347,000         1,348,245         (\$8,000)	Watershed Planning and Reporting					1.3%
Erosion Management         178,000         174,957         1,000           Flood Management         1,242,000         1,367,000         1,311,288         (68,000)           Regional Biodiversity         Biodiversity         1,428,000         1,486,000         1,486,245         (67,000)           Forest Management         133,000         121,052         1,000         120,000         121,052         1,000           Restoration and Regeneration         1,083,000         767,000         420,395         316,000         900         541,447         317,000           Greenspace Securement         - <td< td=""><td>Water Disk Management</td><td>454,000</td><td>448,000</td><td>443,213</td><td>6,000</td><td>1.3%</td></td<>	Water Disk Management	454,000	448,000	443,213	6,000	1.3%
Flood Management         1249.000         1.307.000         1.311.288         (58,000)           Regional Biodiversity         1.428.000         1.486.000         1.486.000         1.486.000           Biodiversity Montoring         -         -         -         -           Forest Management         133.000         767.000         420.395         316,000           Greenspace Securement and Management         1.216.000         899.000         541.447         317.000           Greenspace Securement         -         -         -         -         -           Greenspace Securement         -         -         -         -         -           Greenspace Management         947.000         915.000         1.328.948         35,000         -           Tourism and Recreation         2.679.000         2.612.000         1.985.886         67.000         -           Conservation Parks         6.944.000         6.546.725         532.000         -	8	170.000	179.000	174.057	1 000	0.6%
Regional Biodiversity         1.428.000         1.486.000         1.486.245         (97.000)           Biodiversity Monitoring         -	6	,		,		-4.4%
Regional Biodiversity         -         -         -           Biodiversity Wonkington         - <td>r lood Management</td> <td></td> <td></td> <td></td> <td></td> <td>-3.8%</td>	r lood Management					-3.8%
Biodiversity Monitoring         1 <th1< th=""> <th1< th="">         1         <th1< th=""></th1<></th1<></th1<>	Regional Biodiversity	.,,	.,	.,,	(0,000)	
Restoration and Regeneration         1.083.000         767.000         420.395         316.000           Greenspace Securement and Management         1.216.000         899.000         541.447         317.000           Greenspace Management         947.000         915.000         656.841         32.000           Rental Properties         1.732.000         1.697.000         1.286.869         67.000           Tourism and Recreation         6.946.000         6.414.000         6.586.725         532.000           Black Creek Pioneer Village         3.645.000         3.445.000         3.389.513         300.000           Events and Festivals         459.000         57.000         40.1444         (116.000)           Planning and Development Review         12.617.000         11.782.800         7.93.80.62         374.000           Development Review         15.262.000         14.726.000         13.972.356         856.000           Education and Outreach         6.579.000         6.990.000         60.0604         63.000           Subcid Programs         6.579.000         1.222.000         1.222.000         1.222.000         1.222.000           Education and Outreach         5.570.000         8.4470.000         7.973.892         856.000           Subciol Programs	Biodiversity Monitoring	-	-	-	-	0.0%
Image: 1216,000         899,000         541,447         317,000           Greenspace Securement Greenspace Management Greenspace Management Rental Properties         947,000         915,000         666,941         32,000           Tourism and Recreation Conservation Parks Bathurst Glen Golf Course         1,732,000         2,679,000         2,682,000         1,885,889         67,000           Bathurst Glen Golf Course         1,670,000         1,432,000         1,588,485         135,000           Black Creek Ploneer Village         3,645,000         3,345,000         3,389,513         300,000           Events and Festivals         459,000         7,930,802         374,000         511,000           Planning and Development Review         12,617,000         11,766,000         13,772,308         356,000           Policy Development Review         6,559,000         8,182,000         7,930,802         374,000           Policy Development and Review         15,562,000         14,706,000         13,772,350         856,000           Education and Outreach School Programs         6,579,000         6,022,000         5,961,342         557,000           Sustainable Communities         9,051,000         8447,000         7,973,892         604,000           Sustainable Community Programs         2,220,000         1,2	Forest Management	133,000	132,000	121,052	1,000	0.8%
Greenspace Securement and Management Greenspace Management Rental Properties         947,000         915,000         656,941         32,000           Tourism and Recreation Conservation Parks         6,946,000         1,722,000         1,985,889         67,000           Bathurst Glen Golf Course         1,567,000         1,882,848         35,000           Black Creek Pioneer Village         3,645,000         3,349,513         300,000           Events and Festivals         459,000         575,000         404,144         (116,000)           Wedding and Corporate Events         -         -         -         -           Planning and Development Review         12,617,000         11,786,000         575,000         404,144         (116,000)           Black Creek Pioneer Village         8,556,000         8,182,000         7,930,802         374,000           Environmental Assessment Planning and Regulation Permitting Policy Development Planning and Permitting Policy Development and Review         6,572,000         600,000         <	Restoration and Regeneration					41.2%
Greenspace Securement         947.000         915.000         666.941         32.000           Rental Properties         1.732.000         1.887.000         1.328.948         35.000           Tourism and Recreation         2.679.000         2.6179.000         1.985.889         67.000           Bathurst Gien Golf Course         1.567.000         1.482.000         1.585.885         133.000           Bathurst Gien Golf Course         1.657.000         1.432.000         1.586.885         133.000           Black Creek Pioneer Village         3.645.000         3.345.000         3.389.513         300.000           Wedding and Corporate Events         1.000         11.766.000         11.939.267         851.000           Planning and Development Review         12.617.000         11.766.000         13.772.360         856.000           Development Planning and Permitting         6.559.000         5.915.000         5.240.944         419.000           Poicy Development and Review         10.561.200         11.766.000         13.772.360         856.000           Education and Outreach         5.915.000         5.941.342         57.000         5.941.342         57.000           School Programs         6.220.000         1.4706.000         13.772.380         604.000         5.91.342<		1,216,000	899,000	541,447	317,000	35.3%
Greenspace Management         947,000         915,000         666,941         32,000           Rental Properties         1.732,000         1.697,000         1.282,948         35,000           Tourism and Recreation         2,679,000         2,612,000         1,985,889         67,000           Conservation Parks         6,946,000         6,414,000         6,586,725         532,000           Black Creek Pioneer Village         3,645,000         3,345,000         3,385,513         300,000           Events and Festivals         459,000         575,000         404,144         (116,000)           Wedding and Corporate Events         -         -         -         -           Planning and Development Review         12,617,000         11,766,000         11,939,267         851,000           Development Review         6,324,000         5,915,000         5,240,944         419,000           Policy Development and Review         672,000         14,706,000         13,772,350         856,000           Education and Outreach         5,570,000         1,222,000         1,250,000         163,000         959,306         (50,000)           School Programs         6,579,000         6,270,000         5,987,900         5,987,900         5,983,900         3,519,744	· · · · · ·					
Rental Properties         1.732.000         1.697.000         1.228.948         35.000           Tourism and Recreation         2.679.000         2.612.000         1.985.889         67.000           Conservation Parks         6.946.000         6.414.000         6.586.725         532.000           Bathurst Glen Golf Course         1.567.000         1.432.000         1.585.885         135.000           Black Creek Pioneer Village         3.645.000         3.345.000         3.389.513         300.000           Wedding and Corporate Events         -         -         -         -         -           Planning and Development Review         12.617.000         11.766.000         11.939.267         851.000           Development Planning and Regulation Permitting         6.556.000         8.182.000         7.930.802         374.000           Foriuromental Assessment Planning and Permitting         6.579.000         6.022.000         6.006.04         63.000           Education and Outreach         -         -         -         -         -           School Programs         6.579.000         6.022.000         5.961.342         557.000           Sustainable Community Programs         1.220.000         1.125.000         1.050.200         -           Corpora		-	-	-	-	0.0%
Zourism and Recreation Conservation Parks         2.679,000         2.612,000         1.985,889         67,000           Bathurst Glen Golf Course Black Creek Ploner Village Exents and Festivals         1.567,000         1.432,000         1.558,885         135,000           Wedding and Corporate Events         1.567,000         3.345,000         3.345,000         3.345,000         3.345,000           Planning and Development Review         12.617,000         11,766,000         11,939,267         851,000           Development Review         6,556,000         8,182,000         7,930,802         374,000           Education and Outreach         6579,000         609,000         600,800         603,000           Education and Outreach         557,000         13,772,350         856,000         856,000           School Programs         6,579,000         6,022,000         5,961,342         557,000           Newcomer Services         1,226,000         1.300,000         999,306         (00,000)           Sustainable Community Programs         2,000,000         84,47,000         7,97,3892         604,000           Corporate Margement         200,000         81,000         212,313         119,000         1300,000           Corporate Margement         4,318,000         3,829,000         3,		,	,		,	3.5%
Tourism and Recreation Conservation Parks         6,946,000         6,414,000         6,586,725         532,000           Bathurst Gien Coll Course Black Creek Pioneer Village         3,845,000         3,345,000         3,389,513         300,000           Events and Festivals         459,000         375,000         44,144         (116,000)           Wedding and Corporate Events         -         -         -         -           Planning and Development Review Development Planning and Regulation Permitting Environmental Assessment Planning and Permitting Policy Development and Review         6,354,000         5,915,000         5,240,944         419,000           Education and Outreach School Programs         6,579,000         6,022,000         600,604         63,000           Newcomer Services         1,222,000         11,250,000         1,300,000         5,961,342         557,000           Sustainable Community Programs         0,250,000         1,125,000         1,300,000         5,961,342         557,000           Sustainable Community Engagement Corporate Mangement and Governance         4,318,000         3,829,000         3,519,744         489,000           Corporate Mangement Corporate Mangement and Governance         6,407,000         2,348,000         2,279,874         147,000           Corporate Mangement Corporate Mangement Corporate Mangement Information	Remai Properties					2.1%
Conservation Parks         6,946,000         6,414,000         6,887,25         532,000           Bathurst Glen Golf Course         1,567,000         1,432,000         1,558,885         135,000           Black Creek Ploneer Village         3,845,000         3,348,000         3,348,000         3,389,513         300,000           Events and Festivals         459,000         575,000         404,144         (116,000)           Wedding and Corporate Events         -         -         -         -           Planning and Development Review         12,617,000         11,766,000         11,939,267         851,000           Development Planning and Permitting Policy Development and Review         6,334,000         5,915,000         5,240,944         419,000           Planning and Development Review         15,562,000         14,706,000         13,772,350         856,000           Education and Outreach School Programs         6,579,000         6,022,000         5,961,342         557,000           Subtilizes         1,222,000         1,125,000         1,000         212,313         119,000           Subtilizes         1,250,000         81,000         212,313         119,000         200,000           Corporate Management         200,000         81,000         212,313	Tourism and Recreation	2,079,000	2,012,000	1,905,009	07,000	2.070
Bathurst Glen Golf Course         1,567,000         1,432,000         1,558,885         135,000           Black Creek Ploneer Village         3,845,000         3,345,000         3,345,000         3,385,013         300,000           Events and Festivals         4959,000         575,000         404,144         (116,000)           Wedding and Corporate Events         -         -         -         -           Planning and Development Review         12,617,000         11,766,000         11,939,267         851,000           Policy Development Review         6,354,004         5,915,000         5,240,944         419,000           Policy Development and Review         672,000         609,000         600,604         63,000           Education and Outreach         -         -         -         -         -           School Programs         6,579,000         6,022,000         5,961,342         557,000           Newcomer Services         1,222,000         1,152,000         1,053,244         97,000           Sustainable Communities         9,061,000         81,000         212,313         119,000           Corporate Services         -         -         -         -           Financial Management         4,318,000         3,829,000		6.946.000	6.414.000	6.586.725	532.000	8.3%
Black Creek Pioneer Village         3,645,000         3,345,000         3,349,513         300,000           Events and Festivals         459,000         575,000         404,144         (116,000)           Wedding and Corporate Events         -         -         -         -           Planning and Development Review         12,617,000         11,766,000         7,930,802         374,000           Development Planning and Regulation Permitting Environmental Assessment Planning and Permitting Policy Development and Review         8,556,000         5,182,000         7,930,802         374,000           Education and Outreach School Programs         6,579,000         6,022,000         5,961,342         557,000           Newcomer Services         1,222,000         11,225,000         13,072,350         856,000           Sustainable Community Programs         1,225,000         1,300,000         959,306         (60,000)           Corporate Services         0.00         81,000         212,313         119,000         119,000           Corporate Management         4,318,000         3,829,000         3,517,744         489,000         200,000         81,000         2,012,000         1,809,800         5,62,000)         1,809,800         5,62,000)         1,809,800         5,62,000)         1,809,800         5,62,000)						9.4%
Wedding and Corporate Events         1		, ,			,	9.0%
Planning and Development Review         12,617,000         11,766,000         11,939,267         851,000           Development Planning and Regulation Permitting Environmental Assessment Planning and Permitting Policy Development and Review         8,556,000         8,182,000         7,930,802         374,000           Education and Outreach School Programs Newcomer Services         6,579,000         6,022,000         13,772,360         866,000           Education and Outreach School Programs         6,579,000         6,022,000         5,961,342         557,000           Family and Community Programs         1,222,000         1,125,000         1,053,244         97,000           Sustainable Communities Living City Transition Program Community Engagement         200,000         81,000         212,313         119,000           Corporate Services Financial Management Corporate Management Corporate Management         4,318,000         3,829,000         3,519,744         489,000           Corporate Communications         1,495,000         2,037,000         1,809,580         (562,000)           Information Infrastructure and Management         3,035,000         2,378,000         2,279,874         147,000           Corporate Communications Information Infrastructure and Management         3,035,000         2,348,000         2,279,874         147,000           Vehicles and Equipment	Events and Festivals	459,000	575,000	404,144	(116,000)	-20.2%
Planning and Development Review         8,556,000         8,182,000         7,930,802         374,000           Environment Assessment Planning and Permitting Policy Development and Review         6,334,000         6,915,000         5,240,944         419,000           Education and Outreach School Programs         6,579,000         6,022,000         5,961,342         557,000           Newcomer Services         1,222,000         1,125,000         1,053,244         97,000           Family and Community Programs         0,250,000         1,300,000         959,306         (50,000)           Sustainable Communities         9,051,000         81,000         212,313         119,000           Living City Transition Program         -         -         -         -           Corporate Services         200,000         81,000         212,313         119,000           Corporate Services         200,000         81,000         2,279,874         489,000           Corporate Management         4,318,000         3,289,000         3,519,744         489,000           Corporate Communitations         1,495,000         2,378,000         2,989,977         2,012,000           Human Resources         2,495,000         2,378,000         2,989,977         2,012,000           Information I	Wedding and Corporate Events	-	-	-	-	0.0%
Development Planning and Regulation Permitting         8,556,000         8,182,000         7,930,802         374,000           Environmental Assessment Planning and Permitting         6,334,000         5,915,000         5,240,944         419,000           Policy Development and Review         672,000         609,000         600,604         63,000           Education and Outreach         556,000         14,706,000         13,772,350         856,000           School Programs         6,579,000         6,022,000         5,961,342         557,000           Newcomer Services         1,222,000         1,125,000         1,053,244         97,000           Family and Community Programs         9,051,000         8,447,000         7,973,892         604,000           Sustainable Communities         200,000         81,000         212,313         119,000           Corporate Services         200,000         81,000         212,313         119,000           Corporate Management         4,318,000         3,829,000         3,519,744         489,000           Corporate Management and Governance         6,407,000         4,395,000         2,279,874         147,000           Human Resources         2,495,000         2,348,000         2,279,874         147,000           Corporate Ma		12,617,000	11,766,000	11,939,267	851,000	7.2%
Environmental Assessment Planning and Permitting Policy Development and Review         6,334,000 672,000         5,915,000 609,000         5,240,944 60,000         419,000 63,000           Education and Outreach School Programs         6,579,000         6,022,000         5,961,342         557,000           Newcomer Services         1,222,000         1,15562,000         1,053,244         97,000           Family and Community Programs         1,250,000         1,300,000         959,306         (50,000)           Sustainable Communities Living City Transition Program         -         -         -         -           Comporate Services         200,000         81,000         212,313         119,000           Corporate Management         4,318,000         3,829,000         3,519,744         489,000           Corporate Communications         1,495,000         2,057,000         1,809,580         (562,000)           Human Resources         2,495,000         2,348,000         2,279,874         147,000           Corporate Communications         1,495,000         2,507,000         1,809,580         (562,000)           Information Infrastructure and Management         3,035,000         2,378,000         2,500,989         657,000           Project Recoveries         (3,873,000)         (2,943,000)         (						
Policy Development and Review         672,000         609,000         600,604         63,000           Education and Outreach School Programs         15,562,000         14,706,000         13,772,350         856,000           School Programs         6,579,000         6,022,000         5,961,342         557,000           Newcomer Services         1,222,000         1,125,000         1,053,244         97,000           Family and Community Programs         1,250,000         1,300,000         959,306         (50,000)           Sustainable Communities         9,051,000         8,447,000         7,973,892         604,000           Community Engagement         200,000         81,000         212,313         119,000           Corporate Services         200,000         81,000         3,519,744         489,000           Financial Management and Governance         6,407,000         4,395,000         2,279,874         147,000           Human Resources         2,495,000         2,378,000         2,509,889         657,000           Information Infrastructure and Management         3,035,000         2,057,000         1,809,580         (562,000)           Vehicles and Equipment         3,035,000         2,378,000         2,509,889         657,000           Vehicles and Equipmen						4.6%
Education and Outreach School Programs Newcomer Services         15,562,000         14,706,000         13,772,350         856,000           Family and Community Programs         6,579,000         6,022,000         5,961,342         557,000           Sustainable Communities Living City Transition Program Community Engagement         1,250,000         1,300,000         959,306         (50,000)           Corporate Services Financial Management Corporate Management and Governance Human Resources         200,000         81,000         212,313         119,000           Corporate Communities Living City Transition Program Corporate Services         4,318,000         3,829,000         3,519,744         489,000           Corporate Services Financial Management Corporate Communications         1,495,000         2,348,000         2,279,874         147,000           Human Resources         2,495,000         2,378,000         2,500,989         657,000           Information Infrastructure and Management Project Recoveries         3,035,000         2,378,000         2,500,989         657,000           Vehicles and Equipment         319,000         190,000         1,970,660         12,90,000         1,942,000           Total Expenditures         57,403,000         52,698,000         51,184,518         4,705,000         1,044,345         (74,000)						7.1%
Education and Outreach School Programs         6,579,000         6,022,000         5,961,342         557,000           Newcomer Services         1,222,000         1,125,000         1,053,244         97,000           Family and Community Programs         1,220,000         1,300,000         959,306         (50,000)           Sustainable Communities         9,051,000         8,447,000         7,973,892         604,000           Living City Transition Program         -         -         -         -           Community Engagement         200,000         81,000         212,313         119,000           Corporate Services         Financial Management         4,318,000         3,829,000         3,519,744         489,000           Corporate Management and Governance         6,407,000         4,395,000         5,987,970         2,012,000           Human Resources         2,495,000         2,348,000         2,279,874         147,000           Corporate Recoveries         (3,873,000)         (2,943,000)         (5,238,915)         (930,000)           Vehicles and Equipment         3,035,000         1,289,000         1,274,000         12,289,000         1,289,000           Total Expenditures         57,403,000         52,698,000         51,184,518         4,705,000         <	Policy Development and Review		,	,		10.3%
School Programs         6,579,000         6,022,000         5,961,342         557,000           Newcomer Services         1,222,000         1,125,000         1,053,244         97,000           Family and Community Programs         1,250,000         1,300,000         959,306         (50,000)           Sustainable Communities         9,051,000         8,447,000         7,973,892         604,000           Living City Transition Program         -         -         -         -           Community Engagement         200,000         81,000         212,313         119,000           Corporate Services         Financial Management         4,318,000         3,829,000         3,519,744         489,000           Human Resources         2,495,000         2,348,000         2,279,874         147,000           Human Resources         1,495,000         2,057,000         1,809,580         (562,000)           Information Infrastructure and Management         3,035,000         2,378,000         2,500,989         657,000           Vehicles and Equipment         319,000         190,000         1,970,660         129,000         12,220,000           Vehicles and Equipment         319,000         12,254,000         12,829,902         1,942,000         190,000         1,970,6		15,562,000	14,706,000	13,772,350	856,000	5.8%
Newcomer Services         1,222,000         1,125,000         1,053,244         97,000           Family and Community Programs         1,250,000         1,300,000         959,306         (50,000)           Sustainable Communities         9,051,000         8,447,000         7,973,892         604,000           Sustainable Communities         1,200,000         81,000         212,313         119,000           Community Engagement         200,000         81,000         212,313         119,000           Corporate Services         200,000         81,000         212,313         119,000           Corporate Management         4,318,000         3,829,000         3,519,744         489,000           Corporate Management and Governance         6,407,000         4,395,000         2,279,874         147,000           Human Resources         2,495,000         2,348,000         2,279,874         147,000           Corporate Communications         1,495,000         2,057,000         1,809,580         (562,000)           Information Infrastructure and Management         3,035,000         2,378,000         2,500,989         657,000           Vehicles and Equipment         319,000         190,000         1,970,660         129,000         14,196,000         12,254,000         12,829		6 570 000	6 022 000	5 061 242	557 000	9.2%
Family and Community Programs         1,250,000         1,300,000         959,306         (50,000)           Sustainable Communities Living City Transition Program Community Engagement         9,051,000         8,447,000         7,973,892         604,000           Community Engagement         200,000         81,000         212,313         119,000           Corporate Services         200,000         81,000         212,313         119,000           Corporate Management and Governance         6,407,000         4,385,000         5,987,970         2,012,000           Human Resources         2,495,000         2,348,000         2,279,874         147,000           Corporate Communications         1,495,000         2,057,000         1,809,580         (562,000)           Information Infrastructure and Management         3,035,000         2,378,000         2,509,899         657,000           Vehicles and Equipment         319,000         190,000         1,970,660         129,000         14,196,000         12,254,000         12,829,902         1,942,000         1942,000         14,196,000         12,254,000         12,829,902         1,942,000         1942,000         14,196,000         12,000         1942,000         1942,000         1942,000         1942,000         14,196,000         12,254,000         12,82	0		- , - ,		,	9.2 % 8.6%
Sustainable Communities         9,051,000         8,447,000         7,973,892         604,000           Sustainable Community Engagement         200,000         81,000         212,313         119,000           Corporate Services         200,000         81,000         212,313         119,000           Corporate Management         4,318,000         3,829,000         3,519,744         489,000           Corporate Management and Governance         6,407,000         4,395,000         5,987,970         2,012,000           Human Resources         2,495,000         2,378,000         2,279,874         147,000           Corporate Communications         1,495,000         2,057,000         1,809,580         (562,000)           Information Infrastructure and Management         3,035,000         2,378,000         2,500,989         657,000           Project Recoveries         (3,873,000)         (2,943,000)         (5,238,915)         (930,000)           Vehicles and Equipment         319,000         190,000         1,970,660         129,000           14,196,000         12,254,000         12,829,902         1,942,000         12,829,902         1,942,000           Net Surplus (Deficit)         (64,000)         10,000         1,004,345         (74,000)         10,000				, ,	,	-3.8%
Sustainable Communities Living City Transition Program Community Engagement         200,000         81,000         212,313         119,000           Corporate Services         200,000         81,000         212,313         119,000         1000<	r anni y and commany r rogramo					7.2%
Community Engagement         200,000         81,000         212,313         119,000           Corporate Services         200,000         81,000         212,313         119,000           Corporate Services         6,407,000         3,829,000         3,519,744         489,000           Corporate Management and Governance         6,407,000         4,395,000         5,987,970         2,012,000           Human Resources         2,495,000         2,348,000         2,279,874         147,000           Corporate Communications         1,495,000         2,057,000         1,809,580         (562,000)           Information Infrastructure and Management         3,035,000         2,378,000         2,509,889         657,000           Project Recoveries         (3,873,000)         (2,943,000)         (5,238,915)         (930,000)           Vehicles and Equipment         319,000         190,000         1,970,660         129,000           Total Expenditures         57,403,000         52,698,000         51,184,518         4,705,000           Net Surplus (Deficit)         (64,000)         10,000         1,004,345         (74,000)         1	Sustainable Communities	.,	-, ,	,,		
2000         81,000         212,313         119,000           Corporate Services         Financial Management         4,318,000         3,829,000         3,519,744         489,000           Corporate Management and Governance         6,407,000         4,395,000         5,987,970         2,012,000           Human Resources         2,495,000         2,348,000         2,279,874         147,000           Corporate Communications         1,495,000         2,057,000         1,809,580         (562,000)           Information Infrastructure and Management         3,035,000         2,378,000         2,500,989         657,000           Project Recoveries         (3,873,000)         (2,943,000)         (5,238,915)         (930,000)           Vehicles and Equipment         319,000         190,000         1,970,660         129,000           Total Expenditures         57,403,000         52,698,000         51,184,518         4,705,000           Net Surplus (Deficit)         (64,000)         10,000         1,004,345         (74,000)	Living City Transition Program	-	-	-	-	0.0%
Corporate Services         0.00         0.00         0.00           Financial Management         4,318,000         3,829,000         3,519,744         489,000           Corporate Management and Governance         6,407,000         4,395,000         5,987,970         2,012,000           Human Resources         2,495,000         2,348,000         2,279,874         147,000           Corporate Communications         1,495,000         2,057,000         1,809,580         (562,000)           Information Infrastructure and Management         3,035,000         2,378,000         2,500,989         657,000           Project Recoveries         (3,873,000)         (2,943,000)         (5,238,915)         (930,000)           Vehicles and Equipment         319,000         190,000         1,970,660         129,000           Total Expenditures         57,403,000         52,698,000         51,184,518         4,705,000           Net Surplus (Deficit)         (64,000)         10,000         1,004,345         (74,000)	Community Engagement				- ,	146.9%
Financial Management         4,318,000         3,829,000         3,519,744         489,000           Corporate Management and Governance         6,407,000         4,395,000         5,987,970         2,012,000           Human Resources         2,495,000         2,348,000         2,279,874         147,000           Corporate Communications         1,495,000         2,057,000         1,809,980         (562,000)           Information Infrastructure and Management         3,035,000         2,378,000         2,509,989         657,000           Project Recoveries         (3,873,000)         (2,943,000)         (5,238,915)         (930,000)           Vehicles and Equipment         319,000         190,000         1,970,660         129,000           Total Expenditures         57,403,000         52,698,000         51,184,518         4,705,000           Net Surplus (Deficit)         (64,000)         10,000         1,004,345         (74,000)		200,000	81,000	212,313	119,000	146.9%
Corporate Management and Governance         6,407,000         4,395,000         5,987,970         2,012,000           Human Resources         2,495,000         2,348,000         2,279,874         147,000           Corporate Communications         1,495,000         2,057,000         1,809,580         (562,000)           Information Infrastructure and Management         3,035,000         2,378,000         2,509,899         657,000           Project Recoveries         (3,873,000)         (2,943,000)         (5,238,915)         (930,000)           Vehicles and Equipment         319,000         190,000         1,970,660         129,000           Total Expenditures         57,403,000         52,698,000         51,184,518         4,705,000           Net Surplus (Deficit)         (64,000)         10,000         1,004,345         (74,000)	•					
Human Resources         2,495,000         2,348,000         2,279,874         147,000           Corporate Communications         1,495,000         2,057,000         1,809,580         (562,000)           Information Infrastructure and Management         3,035,000         2,378,000         2,500,989         657,000           Project Recoveries         (3,873,000)         (2,943,000)         (5,238,915)         (930,000)           Vehicles and Equipment         319,000         190,000         1,970,660         129,000           Total Expenditures         57,403,000         52,698,000         51,184,518         4,705,000           Net Surplus (Deficit)         (64,000)         10,000         1,004,345         (74,000)	0				,	12.8%
Corporate Communications         1,495,000         2,057,000         1,809,580         (562,000)           Information Infrastructure and Management         3,035,000         2,378,000         2,500,989         657,000           Project Recoveries         (3,873,000)         (2,943,000)         (5,238,915)         (930,000)           Vehicles and Equipment         319,000         190,000         1,970,660         129,000           14,196,000         12,254,000         12,829,902         1,942,000         1,942,000           Total Expenditures         57,403,000         52,698,000         51,184,518         4,705,000           Net Surplus (Deficit)         (64,000)         10,000         1,004,345         (74,000)	1 0				, ,	45.8%
Information Infrastructure and Management         3,035,000         2,378,000         2,500,989         657,000           Project Recoveries         (3,873,000)         (2,943,000)         (5,238,915)         (930,000)           Vehicles and Equipment         319,000         190,000         1,970,660         129,000           Total Expenditures         57,403,000         52,698,000         51,184,518         4,705,000           Net Surplus (Deficit)         (64,000)         10,000         1,004,345         (74,000)					,	6.3% -27.3%
Project Recoveries         (3,873,000)         (2,943,000)         (5,238,915)         (930,000)           Vehicles and Equipment         319,000         190,000         1,970,660         129,000           Total Expenditures         57,403,000         52,698,000         51,184,518         4,705,000           Net Surplus (Deficit)         (64,000)         10,000         1,004,345         (74,000)						-27.5%
Vehicles and Equipment         319,000         190,000         1,970,660         129,000           Total Expenditures         57,403,000         52,698,000         51,184,518         4,705,000           Net Surplus (Deficit)         (64,000)         10,000         1,004,345         (74,000)						31.6%
14,196,000         12,254,000         12,829,902         1,942,000           Total Expenditures         57,403,000         52,698,000         51,184,518         4,705,000           Net Surplus (Deficit)         (64,000)         10,000         1,004,345         (74,000)						67.9%
Total Expenditures         57,403,000         52,698,000         51,184,518         4,705,000           Net Surplus (Deficit)         (64,000)         10,000         1,004,345         (74,000)						15.8%
	Total Expenditures					8.9%
Reserves 64,000 - 2,047,317 64,000	Net Surplus (Deficit)	(64,000)	10,000	1,004,345	(74,000)	-740.0%
	Reserves	64,000	-	2,047,317	64,000	0.0%
Net Budget         -         10,000         3,051,662         (10,000)	Net Budget		10,000	3,051,662	(10,000)	-100.0%

# Toronto and Region Conservation Authority 2024 Capital Budget

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
Revenue					
Municipal					
Operating levy	-	-	-	-	0.0%
Capital levy	85,128,000	89,722,000	63,440,328	(4,594,000)	-5.1%
Contract services	48,626,000	47,577,000	35,885,647	1,049,000	2.2%
Grants	2,821,000	775,000	128,664	2,046,000	264.0%
Provincial/Federal					
Provincial	1,501,000	2,445,000	2,635,119	(944,000)	-38.6%
Federal	11,617,000	10,515,000	11,601,983	1,102,000	10.5%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	595,000	449,000	416,141	146,000	32.5%
Contract services					
Compensation agreements	7,799,000	9,073,000	2,355,029	(1,274,000)	-14.0%
Corporate and other	15,824,000	6,461,000	5,109,824	9,363,000	144.9%
Rent and property interests	1,343,000	1,517,000	145,838	(174,000)	-11.5%
Fundraising					
Donations	64,000	816,000	83,844	(752,000)	-92.2%
Toronto and Region Conservation Foundation	1,181,000	3,316,000	2,894,311	(2,135,000)	-64.4%
Investment income	-	-	(71,875)	-	0.0%
Sundry	-	12,000	-	(12,000)	-100.0%
Total Revenue	176,499,000	172,678,000	124,624,853	3,821,000	2.2%

# Toronto and Region Conservation Authority 2024 Capital Budget

Climate Science         666,000         675,000         153,363         91,000         188           Water Risk Management         2,150,000         2,055,000         1,422,332         94,000         46           Water Risk Management         61,503,000         65,795,000         49,413,342         (4,292,000)         -17.0           Erosion Management         61,503,000         65,795,000         2,670,276         1,105,000         23.3           Regional Biodiversity         70,874,000         7,4183,000         55,591,988         (4,106,000)         -5.5           Biodiversity Montolrig         2,500,000         2,799,000         2,291,109         (299,000)         142,38,100         25,561,988         (4,106,000)         4.5           Greenspace Securement and Management         2,480,000         2,233,120,000         12,220,738         6,925,000         2.23         (1,16,000)         4.5           Greenspace Securement and Management         2,945,000         2,233,120,000         22,220,738         6,925,000         2.23         (255,000)         2.23         (256,000)         2.23         (256,000)         2.23         (256,000)         2.43         (266,000)         4.33,120,000         1,92,000         -1,92,000         -2,92,000         -2,84,000         1,92,000		2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
Waterbed Studies and Strategies         1.481.000         885.989         3.000         0.2           Water Residues Planning and Reporting         1.481.000         885.989         31.000         15.8           Water Residues Science         2.150.000         5.75.000         5.85.833         91.000         15.8           Water Residues Science         4.491.000         5.413.000         3.278.370         (922.000)         4.55           Ficiod Management         4.491.000         5.413.000         3.278.370         (922.000)         4.55           Regional Biodiversity         7.75.000         2.2970.276         (105.000)         2.53           Regional Biodiversity         7.75.000         2.291.109         (299.000)         -4.55           Ecosystem Management Research and Directions         11.180.000         3.010.000         5.258.87         8.175.000         4.45           Greenspace Securement         2.175.000         2.200.78         6.925.000         2.80         0.92         2.92         1.92         1.92         1.92         1.92         1.92         0.92         1.92         1.92         1.92         1.92         1.92         1.92         1.92         1.92         1.92         1.92         1.92         1.92         1.92			<u> </u>			0
Water Result         1.481.000         1.481.000         585.699         3.000         0.2           Water Risk Management         2.150.000         2.058.000         1.422.332         94.000         4.6           Water Resource Science         4.491.000         5.413.000         3.878.370         (922.000)         4.70           Encion Management         4.680.000         3.775.000         2.270.276         1.105.000         2.89           Regional Bioliversity         70.874.000         5.579.108         (4.106.000)         -5.55           Bioliversity         2.500.000         2.291.109         (299.000)         -107.76           Bioliversity         2.500.000         2.298.000         2.291.108         (1.176.00)         -4.55           Forest Management         1.180.000         3.3120.000         22.692.738         6.925.000         2.295.000         2.292.738         6.925.000         2.235.000         2.245.000						
Climate Science         666,000         575,000         1423,332         91,000         146           Water Risk Management         2,150,000         2,055,000         1,422,332         94,000         4.6           Water Risk Management         61,503,000         65,795,000         49,43,342         (4,292,000)         -17.0           Erosion Management         4,880,000         3,776,300         2,670,276         1,105,000         22.83           Regional Biodiversity         70,874,000         74,983,000         5,258,919,888         (4,106,000)         -5,758,000         42,920,000         -2,291,109         (290,000)         -10,75           Ecosystem Management Research and Directions         1,180,000         2,716,000         5,258,870         8,170,000         271.4           Forest Management and Management 4,2480,000         2,056,000         42,283,000         42,255,000         -4,45           Greenspace Scutument and Management 9,945,000         1,78,800         2,798,910         (760,000)         -2,25           Greenspace Management 9,945,000         1,889,000         4,672,880,000         -2,32         (65,000)         -2,33           Toutism and Recreation         12,175,000         15,889,000         4,417,729         466,000         3,01           Water Fr		1 484 000	1 / 81 000	885 060	3 000	0.2%
Water Risk Management         2,150,000         2,056,000         1,422,332         94,000         4,64           Water Resource Science         4,491,000         5,413,000         3,873,370         (922,000)         -17,0           Eroison Management         6,1503,000         3,775,000         2,267,276         1,105,000         2,280,000         -5,5           Regional Bicdwersity         70,874,000         2,290,000         2,290,000         -10,7         -5,55,91,988         (4,109,000)         -5,5           Biodversity Monitoring         2,500,000         2,799,000         2,291,109         (299,000)         -10,7           Ecosystem Management         1,180,000         3,112,000         2,256,870         8,170,000         -2,220,000         -10,7           Restoration and Regeneration         2,480,000         1,275,000         2,260,000         1,275,000         2,200,000         -2,200,000         -2,200,000         -2,200,000         -2,200,000         -2,200,000         -2,200,000         -2,200,000         -2,200,000         -2,200,000         -2,200,000         -4,60,000         -2,000         -2,200,000         -2,300,000         -2,200,000         -4,60,000         -2,000,00         -2,200,000         -2,40,000         -2,40,000         -2,40,000         -2,40,000						15.8%
Water Risk Management         -						4.6%
Erosion Management         61,503,000         65,778,000         24,043,342         (4,282,000)         -9.5           Flood Management         70,874,000         74,983,000         255,591,988         (4,109,000)         -3.5           Biodiversity         Biodiversity         2,500,000         2,779,000         22,810,988         (4,109,000)         -3.5           Biodiversity         Biodiversity         (2,500,000         3,770,000         52,6570         8,170,000         224,000         140,000         14,000         14,000         14,000         -4,5           Greenspace Securement and Management         2,175,000         2,700,000         52,2537         (525,000)         -2.3           Greenspace Securement         2,175,000         2,700,000         52,2537         (525,000)         -2.3           Tourism and Recreation         12,120,000         12,880,000         7,288,919         (760,000)         -5.9           Tourism and Recreation         12,120,000         16,877,000         466,044         (29,000)         -4.4           Black Creek Pinnere Village         16,857,000         6,788,000         4,666,044         (29,000)         -4.4           Black Creek Pinnere Village         16,857,000         56,000         433,19         1,010,000	Water Risk Management		,	, ,		
Flood Management         4,880.000         3,775,000         2,670,276         1,105,000         29.3           Regional Biodiversity         70,874,000         74,983,000         55,591,988         (4,199,000)         -5.5           Biodiversity Management Research and Directions         11,180,000         3,010,000         5,256,870         8,170,000         2714           Forest Management         2,500,000         2,291,109         (299,000)         14,238,810         (1,176,000)         4.5           Greenspace Securement and Management         20,000         22,602,738         6,925,000         22.98           Greenspace Securement         2,175,000         270,000         522,537         (525,000)         -2.3           Tourism and Recreation         2,175,000         11,80,000         7,7288,919         (760,000)         -3.5           Tourism and Recreation         12,120,000         12,80,000         7,7288,919         (760,000)         -3.5           Trais         6,466,000         6,660,000         4,660,040         (290,000)         -4.5           Trais         6,466,000         6,660,448         (290,000)         -4.5           Biack Creek Ploneer Village         1,657,000         22,913,000         14,833,641         1,502,000         -6.65 </td <td>Water Resource Science</td> <td>4,491,000</td> <td>5,413,000</td> <td>3,878,370</td> <td>(922,000)</td> <td>-17.0%</td>	Water Resource Science	4,491,000	5,413,000	3,878,370	(922,000)	-17.0%
Pregional Biodiversity         70.874.000         74.983.000         55.591.988         (4.199.000)         -5.5           Biodiversity Monitoring Ecosystem Management Research and Directions         2.500.000         2.799.000         2.291.109         (299.000)         -107           Forest Management Restoration and Regeneration         11.180.000         3.010.000         55.568.70         8.170.000         227.44         228.000         18.0           Greenspace Securement and Management Greenspace Securement         2.175.000         12.720.000         6.225.37         (525.000)         -2.3           Tourism and Recreation         12.120.000         12.880.000         7.7289.919         (760.000)         -5.9           Tourism and Recreation         12.120.000         12.880.000         7.298.919         (760.000)         -5.9           Tourism and Recreation         1.657.000         66.000         46.3319         1.091.000         1.677.322         (24.400.00)         19.022.000         -6.83.919         -6.83.919         -6.83.919         -6.83.919         -6.83.919         -6.83.919         -6.83.919         -6.83.919         -6.83.919         -6.83.919         -6.83.919         -6.83.919         -6.83.919         -6.83.919         -6.83.919         -6.83.919         -6.83.919         -6.83.919         -6.83.919<	Erosion Management		65,795,000			-6.5%
Regional Biodiversity	Flood Management					29.3%
Biodiversity Monitoring         2,500,000         2,799,000         2,291,109         (299,000)         107           Ecosystem Management Research and Directions         11,800,000         326,870         81,70,000         271,44           Forest Management         1,505,000         1,275,000         815,949         230,000         180           Greenspace Securement and Management         21,75,000         276,000         522,537         (525,000)         223           Greenspace Securement         2,175,000         2,700,000         522,537         (525,000)         23           Tourism and Recreation         12,120,000         12,880,000         7,76,382         (225,000)         2-3           Tourism and Recreation         12,120,000         15,389,000         4,117,029         466,000         3.0           Conservation Parks         444,000         190,000         16,87,245         244,000         12,820,000         -4.4           Black Creek Pioneer Village         1,657,000         22,913,000         10,83,641         1,901,000         16,82           Planning and Development Review         745,000         22,913,000         16,83,641         1,502,000         6,85           Policy Development Review         745,000         918,000         443,319		70,874,000	74,983,000	55,591,988	(4,109,000)	-5.5%
Ecosystem Management         11,180,000         3,010,000         5,256,870         8,170,000         271,400           Forest Management         1,505,000         1275,000         815,949         230,000         14,238,810         (1,176,000)         45           Greenspace Securement and Management         2,175,000         22,602,738         6,925,000         22,602,738         6,925,000         22,602,738         6,925,000         22,602,738         6,925,000         2,33           Tourism and Recreation         2,175,000         12,120,000         12,120,000         12,120,000         12,880,000         4,17,029         466,000         3,0           Tourism and Recreation         15,845,000         15,349,000         4,117,029         466,000         3,0           Waterfront Parks         15,855,000         5,880,000         468,048         (299,000)         4,4           Trais         6,489,000         15,809,000         1,637,245         244,000         122,84           Planning and Development Review         2,649,000         6,768,000         466,048         (299,000)         4,4           Forestructure and Autreach         24,415,000         22,913,000         10,833,841         1,502,000         6,000           Planning and Development and Review <td< td=""><td></td><td>0,500,000</td><td>0 700 000</td><td>0.004.400</td><td>(000,000)</td><td>40 70/</td></td<>		0,500,000	0 700 000	0.004.400	(000,000)	40 70/
Forest Management         1.505.000         1.275.000         815.949         230.000         18.0           Restoration and Regeneration         24.868.000         226.903.000         122.802.738         6.925.000         22.9           Greenspace Securement         2.175.000         27.70.000         522.837         (525.000)         23.3           Tourism and Rescreation         12.120.000         12.880.000         7.288.919         (768.000)         -23.3           Tourism and Rescreation         12.120.000         12.880.000         7.288.919         (768.000)         -3.9           Tarias         15.855.000         15.389.000         4.117.029         466.000         3.0           Conservation Parks         434.000         15.389.000         4.687.745         244.000         1.637.024           Black Creek Pioneer Vilage         1.657.000         25.91.000         468.319         1.091.000         4.8           Planning and Development Review         745.000         724.000         42.90.00         4.4           School Programs         5.591.000         6.097.000         2.126.772         (506.000)         6.83           Sustainable Community Program         6.821.000         2.372.074         (605.000)         -83.3           Newcom	, ,		, ,	, . ,	( , ,	
Restoration and Regeneration         24.860.000         42.98.000         14.238.810         (1.176,000)         -4.5           Greenspace Securement and Management         21.75.000         33.120.000         22.802.738         6.925.000         22.902           Greenspace Management         2.175.000         7.700.000         6.776.382         (235.000)         -2.3           Tourism and Recreation         12.120.000         12.880.000         7.289.919         (760.000)         -5.9           Waterfront Parks         15.855.000         15.389.000         4.117.029         466.000         3.0           Conservation Parks         6.489.000         6.786.000         468.319         1.081.000         162.257.53           Planning and Development Review         24.415.000         22.913.000         10.883.641         1.502.000         66           Education and Outreach         745.000         918.000         433.041         (173.000)         18.8           School Programs         5.501.000         6.07000         2.287.72         (506.000)         9.83           Neucomer Services         195.000         22.670.00         2.867.00         9.83         41.000         5.88           Education and Outreach         5.91.000         6.827.000         2.387.074 <td></td> <td></td> <td></td> <td>, ,</td> <td>, ,</td> <td></td>				, ,	, ,	
40.045.000         33.120.000         22.802.738         6.925.000         20.9           Greenspace Securement         2.175.000         2.700.000         522.537         (525.000)         -2.3           Tourism and Recreation         12.120.000         12.880.000         6.776.382         (235.000)         -2.3           Tourism and Recreation         12.120.000         12.880.000         7.289.919         (760.000)         -5.9           Waterfront Parks         15.855.000         16.389.000         4.117.029         466.000         3.0           Conservation Parks         434.000         190.000         16.37.245         244.000         128.40           Black Creek Ploneer Village         1.657.000         566.000         463.319         1.091.000         4.8           Planning and Development Review         -         24.415.000         704.000         458.764         41.000         -           Education and Outreach         -         24.4000         162.753         (214.000)         -         -           Subtainable Communities         -         24.1000         6.83.000         433.041         (173.000)         -         -           School Programs         5.591.000         6.097.000         2.26.772         (506.000)				,	,	
Greenspace Securement and Management         2.175,000         5.22,637         (525,000)         -1.94           Greenspace Management         9.945,000         10,180,000         6.776,382         (235,000)         -2.3           Tourism and Recreation         12,120,000         12,880,000         7.298,819         (760,000)         -5.9           Waterfront Parks         15,855,000         15,389,000         4,117,029         466,000         3.0           Conservation Parks         434,000         190,000         1,637,245         244,000         128,88,000           Black Creek Pioneer Village         1,657,000         526,000         468,319         1,991,000         192,88           Planning and Development Review         24,415,000         22,913,000         10,883,841         1,502,000         6.6           Education and Outreach         745,000         744,000         458,794         41,000         5.8           Subcole Programs         5,591,000         6,097,000         2,372,774         (605,000)         -83           Sustainable Communities         5,796,000         6,400,000         2,372,074         (685,000)         -83           Sustainable Communities         6,821,000         6,820,000         12,276         (31,000)         -137	Residiation and Regeneration					20.9%
Greenspace Securement         2.175,000         2.700,000         522,537         (625,000)         -194           Greenspace Management         9.945,000         10,180,000         7.298,919         (760,000)         -5.9           Tourism and Recreation         12,120,000         12,880,000         7.298,919         (760,000)         -5.9           Waterfront Parks         15,855,000         15,389,000         4,117,029         466,000         3.0           Conservation Parks         434,000         19,000         1,637,245         244,000         128.4           Black Creek Pioneer Village         1,657,000         56,66,000         468,319         1,091,000         192.8           Planning and Development Review         24,415,000         22,913,000         10,883,641         1,502,000         6.6           Policy Development and Review         745,000         704,000         458,794         41,000         5.8           Education and Outreach         5,591,000         6,97,000         2,126,772         (506,000)         -8.3           Subtainable Communities         5,795,000         64,000,000         2,372,004         (605,000)         -9.5           Subtainable Communities         5,795,000         6,400,000         7,392,277         16,000	Greenspace Securement and Management	40,040,000	00,120,000	22,002,700	0,020,000	20.370
Greenspace Management         9.945.000         10.180.000         6.776.382         (235.000)         -2.3           Tourism and Recreation         12.120.000         12.890.000         7.298.919         (760.000)         -5.99           Waterfront Parks         15.855,000         15.389,000         4.117.029         466,000         3.0           Conservation Parks         6.469,000         6.768.000         4.666,048         (299.000)         -4.4           Black Creek Pioneer Village         1.657.000         22.913.000         10.883.641         1.502.000         6.66           Planning and Development Review         24.415.000         22.913.000         10.883.641         1.502.000         6.66           Policy Development and Review         745.000         744.000         458.794         41.000         5.86           Education and Outreach         5591,000         6.097.000         2.126.772         (506.000)         -8.3           School Programs         5.591,000         6.097.000         2.372.074         (605.000)         -8.3           Sustainable Communities         5.795.000         6.400.000         2.372.074         (605.000)         -9.5           Sustainable Communities         5.795.000         6.400.000         2.372.074         (605.000)		2,175,000	2,700.000	522.537	(525.000)	-19.4%
Tourism and Recreation Waterfront Parks         12,120,000         12,880,000         7,298,919         (760,000)         -5.9           Tourism and Recreation Waterfront Parks         15,855,000         15,389,000         4,117,029         466,000         3.0           Conservation Parks         434,000         190,000         1637,245         244,000         128,8           Trails         6,469,000         6,768,000         466,048         (299,000)         4.4           Black Creek Pioneer Village         1,657,000         22,913,000         10,883,641         1,502,000         66           Planning and Development Review         2         1         24,415,000         74,900         468,794         41,000         5.8           Education and Outreach School Programs         5,591,000         6,097,000         2,126,772         (506,000)         -8.3           Sustainable Community Programs         5,591,000         6,400,000         2,372,074         (605,000)         -8.3           Sustainable Community Program         6,821,000         5,380,000         4,478,70         (441,000         6.9           Corporate Services         10,669,000         10,653,000         7,39,227         16,000         0.2           Corporate Management         697,000 <td< td=""><td></td><td></td><td>,,</td><td>- ,</td><td>( , ,</td><td>-2.3%</td></td<>			,,	- ,	( , ,	-2.3%
Tourism and Recreation         Image: Conservation Parks         15,855,000         15,389,000         4,117,029         466,000         3.0           Conservation Parks         15,855,000         15,389,000         4,617,000         566,000         463,319         1,081,000         1,283,7245         244,000         128,4           Black Creek Pioneer Village         1,657,000         566,000         463,319         1,091,000         192,8           Planning and Development Review         24,415,000         22,913,000         10,883,641         1,502,000         66           Planning and Development Review         -         214,000         (25,753)         (214,000)         -100,0           Education and Outreach         -         214,000         433,041         (173,000)         -18.8           School Programs         5,591,000         6,097,000         2,126,772         (506,000)         -8.3           Newcorner Services         195,000         226,000         162,756         (31,000)         -13.7           Family and Community Programs         5,795,000         6,400,000         2,372,074         (605,000)         -9.5           Sustainable Community Engagement         3,444,000         4,843,57         4441,000         6.9           Corporate Services						-5.9%
Conservation Parks         1434.000         190.000         16.37.245         244.000         128.4           Trails         6,469,000         6,768,000         4,666,048         (299,000)         4.4           Black Creek Pioneer Village         1,657.000         566,000         483.319         1,991,000         192.8           Planning and Development Review         24.415,000         22,913,000         10.883.641         1,502,000         66           Policy Development and Review         745,000         918,000         433,041         (173,000)         -18.8           Education and Outreach         745,000         918,000         22,274         (506,000)         -8.3           Newcomer Services         195,000         226,000         2,126,772         (506,000)         -8.3           Sustainable Community Programs         5,591,000         6,097,000         2,372,074         (605,000)         -9.5           Sustainable Communities         9,000         77,000         82,546         (68,000)         -9.9           Corporate Services         10,669,000         2,372,074         (605,000)         -9.9           Financial Management         697,000         2,373,100         14,763,959         (3,970,000)         -16.5           Cor	Tourism and Recreation	<u> </u>				
Trails         6,469,000         6,768,000         4,666,048         (290,000)         -4.4           Black Creek Pioneer Village         1,657,000         566,000         463,319         1,091,000         192.8           Planning and Development Review         24,415,000         22,913,000         10,883,641         1,502,000         6.6           Policy Development and Review         -         214,000         (25,753)         (214,000)         -100.8           Education and Outreach         -         745,000         704,000         458,794         41,000         5.8           School Programs         5,591,000         6,097,000         2,126,772         (506,000)         -8.3           Newcomer Services         195,000         77,000         82,546         (68,000)         -8.3           Sustainable Community Programs         5,795,000         6,400,000         2,372,074         (605,000)         -9.5           Sustainable Communities         -         3,448,000         4,273,000         7,339,227         16,000         0.2           Living City Transition Program         6,821,000         6,380,000         4,864,357         441,000         6.9           Corporate Management         697,000         551,000         10,633,000         7,339	Waterfront Parks	15,855,000	15,389,000	4,117,029	466,000	3.0%
Black Creek Pioneer Village         1,657,000         566,000         463,319         1,091,000         192,8           Planning and Development Review         24,415,000         22,913,000         10,883,841         1,502,000         66           Policy Development and Review         214,000         (25,753)         (214,000)         -1000         5.8           Education and Outreach         745,000         704,000         433,041         (173,000)         -18.8           School Programs         5,591,000         6,097,000         2,126,772         (506,000)         -8.3           Newcomer Services         195,000         226,000         162,756         (31,000)         -13.7           Family and Community Programs         5,795,000         6,400,000         2,372,074         (605,000)         -8.3           Sustainable Community Engagement         3,848,000         4,273,000         2,448,75         441,000         6.9           Corporate Services         10,660,000         10,653,000         7,339,227         16,000         0.2           Financial Management         697,000         23,731,000         14,763,959         (3,970,000)         -16.7           Corporate Management and Governance         19,761,000         23,731,000         10,764         1,00	Conservation Parks	434,000	190,000	1,637,245	244,000	128.4%
Planning and Development Review         24,415,000         22,913,000         10,883,641         1,502,000         6.6           Planning and Development and Review         -         214,000         (25,753)         (214,000)         .100.0           Policy Development and Review         745,000         704,000         458,794         41,000         5.8           Education and Outreach         745,000         918,000         433,041         (173,000)         -18.8           School Programs         5,591,000         6,097,000         2,126,772         (506,000)         -8.3           Newcomer Services         195,000         226,000         162,756         (31,000)         -13.7           Family and Community Programs         5,795,000         6,400,000         2,372,074         (605,000)         -8.3           Sustainable Communities         5,795,000         6,380,000         4,864,357         441,000         6.9           Corporate Services         9,000         7,039,227         16,000         0.02         -9           Corporate Management and Governance         19,761,000         23,731,000         14,763,959         (3,970,000)         -16.7           Human Resources         115,000         25,136,000         55,136,000         10,643,959	Trails	6,469,000	6,768,000	4,666,048	(299,000)	-4.4%
Planning and Development Review         -         214,000         (25,753)         (214,000)         -100.0           Policy Development and Review         745,000         746,000         458,794         41,000         5.8           Education and Outreach         745,000         918,000         433,041         (173,000)         -18.8           School Programs         5,591,000         6.097,000         2,126,772         (506,000)         -8.3           Newcomer Services         195,000         226,000         182,756         (31,000)         -13.7           Family and Community Programs         9,000         77,000         82,546         (68,000)         -8.3           Sustainable Communities         5,795,000         6,420,000         2,372,074         (605,000)         -9.5           Living City Transition Program         6,821,000         6,380,000         4,2357         441,000         6.9           Community Engagement         3,848,000         4,273,000         2,474,870         (425,000)         -9.9           Corporate Management and Governance         19,761,000         23,731,000         14,763,959         (3,970,000)         -16.7           Human Resources         119,761,000         23,731,000         14,763,959         (3,821,000)	Black Creek Pioneer Village					192.8%
Environmental Assessment Planning and Permitting Policy Development and Review         -         214,000         (25,753)         (214,000)         -100.0           Policy Development and Review         745,000         704,000         458,794         41,000         5.8           Education and Outreach School Programs         745,000         918,000         433,041         (173,000)         -18.8           Newcomer Services         195,000         226,000         162,756         (31,000)         -13.7           Family and Community Programs         9,000         77,000         82,546         (68,000)         -88.3           Sustainable Communities         5,795,000         6,400,000         2,372,074         (665,000)         -9.9           Corporate Services         10,669,000         10,653,000         7,339,227         16,000         0.2           Corporate Services         10,669,000         10,653,000         73,39,227         16,000         0.2           Financial Management         697,000         23,731,000         14,763,959         (3,970,000)         -16,76           Corporate Services         115,000         21,315,000         57,191,00         37,873         74,000         180.5           Financial Management         697,000         25,136,000		24,415,000	22,913,000	10,883,641	1,502,000	6.6%
Policy Development and Review         745,000         704,000         458,794         41,000         5.8           Education and Outreach School Programs         745,000         918,000         433,041         (173,000)         -18.8           School Programs         5,591,000         6,097,000         2,126,772         (506,000)         -8.3           Newcomer Services         195,000         226,000         162,756         (31,000)         -18.7           Family and Community Programs         5,795,000         6,400,000         2,372,074         (605,000)         -8.3           Sustainable Communities         5,795,000         6,380,000         4,864,357         441,000         6.9           Corporate Services         10,669,000         10,653,000         7,339,227         16,000         26.5           Financial Management         697,000         551,000         100,123         146,000         26.5           Corporate Services         115,000         41,000         37,873         74,000         180.7           Human Resources         115,000         41,000         37,873         74,000         180.7           Information Infrastructure and Management         741,000         813,000         571,915         (72,000)         -8.9	0 1					
Education and Outreach School Programs         745,000         918,000         433,041         (173,000)         -18.8           Beducation and Outreach School Programs         5,591,000         6,097,000         2,126,772         (506,000)         -8.3           Newcomer Services         195,000         226,000         162,756         (31,000)         -13.7           Family and Community Programs         9,000         77,000         82,546         (68,000)         -88.3           Sustainable Communities         5,795,000         6,400,000         2,372,074         (605,000)         -9.5           Living City Transition Program         6,821,000         6,380,000         4,864,357         441,000         6.9           Community Engagement         3,848,000         4,273,000         2,474,870         (425,000)         -9.9           Corporate Services         10,669,000         10,653,000         7,339,227         16,000         0.2           Corporate Management         697,000         551,000         100,123         146,000         26.5           Information Infrastructure and Management         741,000         813,000         57,1915         (72,000)         -8.9           Vehicles and Equipment         -         -         (380)         - <td< td=""><td></td><td>-</td><td></td><td></td><td></td><td>-100.0%</td></td<>		-				-100.0%
Education and Outreach School Programs         5,591,000         6,097,000         2,126,772         (506,000)         -8.3           Newcomer Services         195,000         226,000         162,756         (31,000)         -13.7           Family and Community Programs         9,000         77,000         82,546         (68,000)         -8.3           Sustainable Communities         5,795,000         6,400,000         2,372,074         (605,000)         -9.5           Living City Transition Program         6,821,000         6,380,000         4,864,357         441,000         6.9           Community Engagement         3,848,000         4,273,000         2,474,870         (425,000)         -9.9           Financial Management         697,000         551,000         100,123         146,000         26.5           Corporate Services         19,761,000         23,731,000         14,763,959         (3,970,000)         -16.7           Human Resources         19,761,000         23,731,000         14,763,959         (3,970,000)         -16.7           Information Infrastructure and Management         741,000         813,000         571,915         (72,000)         -8.9           Project Recoveries         10,00         -         -         -         -	Policy Development and Review					5.8%
School Programs         5,591,000         6,097,000         2,126,772         (506,000)         -8.3           Newcomer Services         195,000         226,000         162,756         (31,000)         -13.7           Family and Community Programs         9,000         77,000         82,546         (68,000)         -88.3           Sustainable Communities         5.795,000         6,400,000         2,372,074         (605,000)         -9.5           Sustainable Communities         0,640,000         2,372,074         (605,000)         -9.5           Community Engagement         6,821,000         6,380,000         4,864,357         441,000         6.9           Corporate Services         10,669,000         10,653,000         7,339,227         16,000         0.2           Financial Management         697,000         551,000         100,123         146,000         26.5           Corporate Management and Governance         19,761,000         23,731,000         14,763,959         (3,970,000)         -16.7           Human Resources         115,000         41,000         37,873         74,000         180.5           Information Infrastructure and Management         741,000         813,000         -0.0         -0.0         -0.0         -0.0         -	Education and Outroach	745,000	918,000	433,041	(173,000)	-18.8%
Newcomer Šervices         195,000         226,000         162,756         (31,000)         -13.7           Family and Community Programs         9,000         77,000         82,546         (68,000)         -88.3           Sustainable Communities         5,795,000         6,400,000         2,372,074         (605,000)         -9.5           Living City Transition Program         6,821,000         6,380,000         4,864,357         441,000         6.9           Community Engagement         3,848,000         4,273,000         2,474,870         (425,000)         -9.9           Corporate Services         10,669,000         10,653,000         7,339,227         16,000         26.5           Financial Management         697,000         551,000         100,123         146,000         26.5           Corporate Management and Governance         19,761,000         23,731,000         14,763,959         (3,970,000)         -16.7           Human Resources         119,761,000         23,731,000         14,763,959         (3,970,000)         -16.7           Project Recoveries         1,000         -         -         (380)         -         0.0           Vehicles and Equipment         -         -         (380)         -         0.0         -		5 501 000	6 007 000	2 126 772	(506.000)	0.20/
Family and Community Programs         9,000         77,000         82,546         (68,000)         -88.3           Sustainable Communities         5,795,000         6,400,000         2,372,074         (605,000)         -9.5           Sustainable Communities         Living City Transition Program         6,821,000         6,380,000         4,864,357         441,000         6.9           Community Engagement         3,848,000         4,273,000         2,474,870         (425,000)         -9.9           Corporate Services         10,669,000         10,653,000         7,339,227         16,000         0.2           Corporate Management         697,000         551,000         100,123         146,000         26.5           Corporate Management and Governance         19,761,000         23,731,000         14,763,959         (3,970,000)         -16.7           Human Resources         115,000         41,000         37,873         74,000         180.5           Information Infrastructure and Management         741,000         813,000         571,915         (72,000)         -8.9           Vehicles and Equipment         -         -         (380)         -         0.0         -         0.0         -         0.0         -         0.0         -         0.	5		-,,	, -,	( , ,	-13.7%
Sustainable Communities         5,795,000         6,400,000         2,372,074         (605,000)         -9.5           Sustainable Community Engagement         6,821,000         6,380,000         4,864,357         441,000         6.9           Community Engagement         6,821,000         6,380,000         2,474,870         (425,000)         -9.5           Corporate Services         10,669,000         10,653,000         7,339,227         16,000         0.2           Corporate Management         697,000         551,000         100,123         146,000         26.5           Human Resources         115,000         41,000         37,873         74,000         180.5           Information Infrastructure and Management         741,000         813,000         571,915         (72,000)         -8.9           Vehicles and Equipment         -         -         (380)         -         0.0           Vehicles and Equipment         -         -         (380,000)         -         0.0           Vehicles and Equipment         -         -         (382,000)         -         0.0           Vehicles and Equipment         -         -         -         (380,000)         -         0.0           Vehicles and Equipment         - <td></td> <td>,</td> <td></td> <td>,</td> <td>· · /</td> <td>-88.3%</td>		,		,	· · /	-88.3%
Sustainable Communities         1 <th1< th=""> <th1< th="">         1         <th1< th=""></th1<></th1<></th1<>	r anny and commany r rogramo					-9.5%
Living City Transition Program Community Engagement         6,821,000         6,380,000         4,864,357         441,000         6.9           Community Engagement         3,848,000         4,273,000         2,474,870         (425,000)         -9.9           Corporate Services         10,669,000         10,653,000         7,339,227         16,000         0.2           Corporate Management         697,000         551,000         100,123         146,000         26.5           Corporate Management and Governance         19,761,000         23,731,000         14,763,959         (3,970,000)         -16.7           Human Resources         115,000         41,000         37,873         74,000         180.5           Information Infrastructure and Management         741,000         813,000         571,915         (72,000)         -8.9           Project Recoveries         1,000         -         10,764         1,000         0.0           Vehicles and Equipment         -         (380)         -         0.0           21,315,000         25,136,000         15,484,254         (3,821,000)         -15.2           Total Expenditures         188,128,000         189,059,000         123,428,214         (931,000)         -0.5           Net Surplus (Deficit)	Sustainable Communities	-,:,	-,	_,	(****,***)	
Corporate Services         10,669,000         10,653,000         7,339,227         16,000         0.2           Corporate Services         Financial Management Corporate Management and Governance         697,000         551,000         100,123         146,000         26.5           Human Resources         19,761,000         23,731,000         14,763,959         (3,970,000)         -16.7           Information Infrastructure and Management Project Recoveries         741,000         813,000         571,915         (72,000)         -8.9           Vehicles and Equipment         -         10,764         1,000         -         0.0           21,315,000         25,136,000         15,484,254         (3,821,000)         -15.2           Net Surplus (Deficit)         (11,630,000)         (16,382,000)         1,196,640         4,752,000         -29.0           Reserves         11,630,000         16,382,000         -         (4,752,000)         -29.0		6,821,000	6,380,000	4,864,357	441,000	6.9%
Corporate Services         697,000         551,000         100,123         146,000         26.5           Corporate Management and Governance         19,761,000         23,731,000         14,763,959         (3,970,000)         -16.7           Human Resources         115,000         41,000         37,873         74,000         180.5           Information Infrastructure and Management         741,000         813,000         571,915         (72,000)         -8.9           Project Recoveries         1,000         -         10,764         1,000         0.0           Vehicles and Equipment         -         (380)         -         0.0           21,315,000         25,136,000         15,484,254         (3,821,000)         -15.2           Net Surplus (Deficit)         (11,630,000)         (16,382,000)         1,196,640         4,752,000         -29.0           Reserves         11,630,000         16,382,000         -         (4,752,000)         -29.0	Community Engagement	3,848,000	4,273,000	2,474,870	(425,000)	-9.9%
Financial Management         697,000         551,000         100,123         146,000         26,5           Corporate Management and Governance         19,761,000         23,731,000         14,763,959         (3,970,000)         -16,7           Human Resources         115,000         41,000         37,873         74,000         180.5           Information Infrastructure and Management         741,000         813,000         571,915         (72,000)         -8.9           Project Recoveries         1,000         -         10,764         1,000         0.0           Vehicles and Equipment         -         (380)         -         0.0           Total Expenditures         188,128,000         189,059,000         123,428,214         (931,000)         -0.5           Net Surplus (Deficit)         (11,630,000)         (16,382,000)         -         (4,752,000)         -29.0           Reserves         11,630,000         16,382,000         -         (4,752,000)         -29.0		10,669,000	10,653,000	7,339,227	16,000	0.2%
Corporate Management and Governance         19,761,000         23,731,000         14,763,959         (3,970,000)         -16.7           Human Resources         115,000         41,000         37,873         74,000         180.5           Information Infrastructure and Management         741,000         813,000         571,915         (72,000)         -8.9           Project Recoveries         1,000         -         10,764         1,000         0.0           Vehicles and Equipment         -         (380)         -         0.0           21,315,000         25,136,000         15,484,254         (3,821,000)         -15.2           Total Expenditures         188,128,000         189,059,000         123,428,214         (931,000)         -0.5           Net Surplus (Deficit)         (11,630,000)         (16,382,000)         -         (4,752,000)         -29.0           Reserves         11,630,000         16,382,000         -         (4,752,000)         -29.0						
Human Resources         115,000         41,000         37,873         74,000         180.5           Information Infrastructure and Management Project Recoveries         741,000         813,000         571,915         (72,000)         -8.9           Vehicles and Equipment         1,000         -         10,764         1,000         -         0.0           21,315,000         25,136,000         15,484,254         (3,821,000)         -15.2           Total Expenditures         118,000         (11,630,000)         (16,382,000)         1,196,640         4,752,000         -29.0           Reserves         11,630,000         16,382,000         -         (4,752,000)         -29.0						26.5%
Information Infrastructure and Management Project Recoveries Vehicles and Equipment         741,000 1,000         813,000 -         571,915 10,764         (72,000) 1,000         -8.9 0,00           Total Expenditures         -         -         -         0.0         -         0.0           Net Surplus (Deficit)         (11,630,000)         (16,382,000)         1,196,640         4,752,000         -29.0           Reserves         11,630,000         16,382,000         -         (4,752,000)         -29.0						-16.7%
Project Recoveries         1,000         -         10,764         1,000         0.0           Vehicles and Equipment         -         -         -         0.0         0.0           21,315,000         25,136,000         15,484,254         (3,821,000)         -15.2           Total Expenditures         188,128,000         189,059,000         123,428,214         (931,000)         -0.5           Net Surplus (Deficit)         (11,630,000)         (16,382,000)         1,196,640         4,752,000         -29.0           Reserves         11,630,000         16,382,000         -         (4,752,000)         -29.0		,			,	180.5%
Vehicles and Equipment         -         (380)         -         0.0           21,315,000         25,136,000         15,484,254         (3,821,000)         -15.2           Total Expenditures         188,128,000         189,059,000         123,428,214         (931,000)         -0.5           Net Surplus (Deficit)         (11,630,000)         (16,382,000)         1,196,640         4,752,000         -29.0           Reserves         11,630,000         16,382,000         -         (4,752,000)         -29.0	8		813,000			
Z1,315,000         Z5,136,000         15,484,254         (3,821,000)         -15.2           Total Expenditures         188,128,000         189,059,000         123,428,214         (931,000)         -0.5           Net Surplus (Deficit)         (11,630,000)         (16,382,000)         1,196,640         4,752,000         -29.0           Reserves         11,630,000         16,382,000         -         (4,752,000)         -29.0	,	1,000	-	,	1,000	
Total Expenditures         188,128,000         189,059,000         123,428,214         (931,000)         -0.5           Net Surplus (Deficit)         (11,630,000)         (16,382,000)         1,196,640         4,752,000         -29.0           Reserves         11,630,000         16,382,000         -         (4,752,000)         -29.0	venicies and Equipment	21 315 000	25 136 000		(3.821.000)	
Net Surplus (Deficit)         (11,630,000)         (16,382,000)         1,196,640         4,752,000         -29.0           Reserves         11,630,000         16,382,000         -         (4,752,000)         -29.0	Total Expenditures					-0.5%
Reserves         11,630,000         16,382,000         -         (4,752,000)         -29.0				.20, 120,217	(001,000)	0.070
	Net Surplus (Deficit)	(11,630,000)	(16,382,000)	1,196,640	4,752,000	-29.0%
Net Budget 0 0 1,196,640 - 0.0	Reserves	11,630,000	16,382,000	<u> </u>	(4,752,000)	-29.0%
	Net Budget	0	0	1,196,640	-	0.0%

Toronto and Region Conservation Authority 2024 Operating and Capital Budget - Watershed Studies and Strategies

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
Revenue					
Municipal					
Operating levy	454,000	445,000	445,000	9,000	2.0%
Capital levy	1,593,000	1,481,000	1,108,824	112,000	7.6%
Contract services	65,000	71,000	70,985	(6,000)	-8.5%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	60,000	227,000	31,649	(167,000)	-73.6%
Federal grants	337,000	278,000	225,703	59,000	21.2%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	-	-	-	0.0%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	95,000	-	(17,290)	95,000	0.0%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	2,604,000	2,502,000	1,864,871	102,000	4.1%
Expenditures					
Watershed Planning and Reporting					
Watershed Plans and Strategies	1,938,000	1,910,000	1,309,427	28,000	1.5%
Report Cards	-	19,000	19,755	(19,000)	-100.0%
	1,938,000	1,929,000	1,329,182	9,000	0.5%
Climate Science					
Emerging and Integrative Climate Science	666,000	575,000	536,363	91,000	15.8%
	666,000	575,000	536,363	91,000	15.8%
Total Expenditures	2,604,000	2,504,000	1,865,545	100,000	4.0%
Net Surplus (Deficit)	<u> </u>	(1,000)	(674)	1,000	-100.0%
Reserves			<u> </u>		0.0%
Net Budget		(1,000)	(674)	1,000	-100.0%

## Toronto and Region Conservation Authority 2024 Operating and Capital Budget - Water Risk Management

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
Revenue	<u> </u>			<u>_</u>	<u> </u>
Municipal					
Operating levy	1,078,000	1,056,000	1,056,000	22,000	2.1%
Capital levy	28,971,000	31,904,000	20,345,836	(2,933,000)	-9.2%
Contract services	32,322,000	34,202,000	28,031,597	(1,880,000)	-5.5%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	1,268,000	2,070,000	1,791,683	(802,000)	-38.7%
Federal grants	185,000	6,245,000	4,671,777	(6,060,000)	-97.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	52,000	110,000	65,817	(58,000)	-52.7%
Contract services					
Compensation agreements	31,000	48,000	14,876	(17,000)	-35.4%
Corporate and other	8,104,000	907,000	1,021,887	7,197,000	793.5%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	72,011,000	76,542,000	56,999,473	(4,531,000)	-5.9%
Expenditures Water Resource Science					
Groundwater Strategies	717,000	741,000	729,503	(24,000)	-3.2%
Source Water Protection Strategy	160,000	129,000	130,190	31,000	24.0%
Regional Monitoring - Water	901,000	977,000	619,494	(76,000)	-7.8%
Hydrology	-	-	99	-	0.0%
Stormwater Management Strategies	2,377,000	2,341,000	1,772,527	36,000	1.5%
Flood Plain Mapping	336,000	1,225,000	626,558	(889,000)	-72.6%
En des Managements	4,491,000	5,413,000	3,878,371	(922,000)	-17.0%
Erosion Management				<i>(</i> <b></b> )	
Capital Works	60,784,000	64,581,000	48,267,445	(3,797,000)	-5.9%
Hazard Monitoring	898,000	1,392,000	950,855	(494,000)	-35.5%
Elect Menoment	61,682,000	65,973,000	49,218,300	(4,291,000)	-6.5%
Flood Management	740.000	007 000	799.975	(05.000)	-8.1%
Flood Forecasting and Warning Flood Risk Management	742,000 3,355,000	807,000 2,120,000	1,303,008	(65,000) 1,235,000	-8.1% 58.3%
Flood Risk Management Flood Infrastructure and Operations	2,032,000	2,120,000	1,878,580		-5.8%
	6,129,000	5,083,000	3,981,563	(124,000) 1,046,000	20.6%
Total Expanditures					-5.4%
Total Expenditures	72,302,000	76,469,000	57,078,234	(4,167,000)	-5.4%
Net Surplus (Deficit)	(291,000)	74,000	(78,760)	(365,000)	-493.2%
Reserves		-		-	0.0%
Net Budget	(291,000)	74,000	(78,760)	(365,000)	-493.2%

## Toronto and Region Conservation Authority 2024 Operating and Capital Budget - Regional Biodiversity

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
Revenue	<u> </u>				0
Municipal					
Operating levy	133,000	130,000	130,000	3,000	2.3%
Capital levy	9,492,000	10,743,000	9,657,164	(1,251,000)	-11.6%
Contract services	11,558,000	8,834,000	4,826,979	2,724,000	30.8%
Grants Provincial/Federal	2,255,000	166,000	109,601	2,089,000	1258.4%
Provincial grants	370,000	447,000	1,173,145	(77,000)	-17.2%
Federal grants	3,582,000	1,461,000	2,039,182	2,121,000	145.2%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	46,000	43,000	15,254	3,000	7.0%
Contract services					
Compensation agreements	7,579,000	8,810,000	2,222,384	(1,231,000)	-14.0%
Corporate and other	6,409,000	3,080,000	2,956,782	3,329,000	108.1%
Rent and property interests	30,000	24,000	32,250	6,000	25.0%
Fundraising					
Donations	2,000	-	-	2,000	0.0%
Toronto and Region Conservation Foundation	260,000	295,000	31,727	(35,000)	-11.9%
Investment income	-	-	3,523	-	0.0%
Sundry			-		0.0%
Total Revenue	41,716,000	34,033,000	23,197,991	7,683,000	22.6%
Expenditures					
Biodiversity Monitoring					
Regional Monitoring - Biodiversity	1,076,000	1,022,000	1,028,101	54,000	5.3%
Activity Based Monitoring	598,000	1,009,000	482,867	(411,000)	-40.7%
Terrestrial Inventory and Assessment	653,000	552,000	540,220	101,000	18.3%
Waterfront Monitoring	173,000	216,000	239,920	(43,000)	-19.9%
-	2,500,000	2,799,000	2,291,108	(299,000)	-10.7%
Ecosystem Management Research and Directions					
Aquatic System Priority Planning	508,000	436,000	385,312	72,000	16.5%
Terrestrial (and Integrated) Ecosystem Management	961,000	1,148,000	2,395,518	(187,000)	-16.3%
Restoration Opportunities Bank	9,711,000	1,427,000	2,476,040	8,284,000	580.5%
E	11,180,000	3,011,000	5,256,870	8,169,000	271.3%
Forest Management	10.000			40.000	0.00/
Managed Forest Tax Incentive Planning Hazard Tree Management	12,000 930,000	- 740,000	- 468,015	12,000 190,000	0.0% 25.7%
Invasive Species Management	249,000	229,000	216,383	20,000	8.7%
Forest Management Operations	448,000	437,000	252,603	11,000	2.5%
	1,639,000	1,406,000	937,001	233,000	16.6%
Restoration and Regeneration	1,000,000	1,100,000		200,000	10.070
Propagation and Sale of Plants	135,000	135,000	119,283	-	0.0%
Inland and Lakefill Soil Management	1,048,000	732,000	401,112	316,000	43.2%
Shoreline Restoration	4,162,000	1,399,000	385,372	2,763,000	197.5%
Wetlands	6,764,000	7,531,000	3,326,049	(767,000)	-10.2%
Riparian and Flood Plain Restoration	689,000	771,000	795,589	(82,000)	-10.6%
Natural Channel and Stream Restoration	911,000	1,950,000	2,507,794	(1,039,000)	-53.3%
Terrestrial Planting	3,035,000	2,950,000	2,856,172	85,000	2.9%
Wildlife Habitat Management	518,000	408,000	467,422	110,000	27.0%
Compensation Restoration	6,462,000	8,073,000	2,166,056	(1,611,000)	-20.0%
Watershed Restoration	2,220,000	2,853,000	1,634,357	(633,000)	-22.2%
<u> </u>	25,944,000	26,802,000	14,659,206	(858,000)	-3.2%
Total Expenditures	41,263,000	34,018,000	23,144,185	7,245,000	21.3%
Net Surplus (Deficit)	456,000	14,000	53,805	442,000	3157.1%
 Reserves					0.0%
=					
Net Budget	456,000	14,000	53,805	442,000	3157.1%

Toronto and Region Conservation Authority 2024 Operating and Capital Budget - Greenspace Securement and Management

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
Revenue		<u> </u>			<u> </u>
Municipal					
Operating levy	600,000	555,000	555,000	45,000	8.1%
Capital levy	3,318,000	5,667,000	4,302,883	(2,349,000)	-41.5%
Contract services	999,000	1,012,000	911,757	(13,000)	-1.3%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	-	-	29,806	-	0.0%
Federal grants	4,726,000	242,000	67,081	4,484,000	1852.9%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	-	11,060	-	0.0%
Contract services					
Compensation agreements	99,000	69,000	51,250	30,000	43.5%
Corporate and other	1,220,000	2,367,000	650,777	(1,147,000)	-48.5%
Rent and property interests	3,546,000	3,682,000	2,323,213	(136,000)	-3.7%
Fundraising					
Donations	-	100,000	-	(100,000)	-100.0%
Toronto and Region Conservation Foundation	629,000	2,279,000	1,515,014	(1,650,000)	-72.4%
Investment income	-	-	(78,921)	-	0.0%
Sundry	-	5,000	-	(5,000)	-100.0%
Total Revenue	15,137,000	15,978,000	10,338,920	(841,000)	-5.3%
	10,101,000	10,010,000	10,000,020	(011,000)	0.070
Expenditures					
Greenspace Securement					
Greenspace Land Acquisition	1,426,000	1,700,000	154,610	(274,000)	-16.1%
Greenspace Planning	750,000	1.000.000	367,926	(250,000)	-25.0%
	2,176,000	2,700,000	522,536	(524,000)	-19.4%
Greenspace Management	, .,	,,	,	(1 ) 1 1 1	
Archaeology	347,000	355.000	270.007	(8,000)	-2.3%
Property Taxes and Insurance	569,000	530,000	370,439	39,000	7.4%
Resource Management Planning	1,099,000	1,600,000	1,598,881	(501,000)	-31.3%
Inventory and Audit	-	-	4,590	-	0.0%
Implementation	8,846,000	8,581,000	5,172,704	265,000	3.1%
Hazard Management	31,000	30,000	16,701	1,000	3.3%
	10.892.000	11.096.000	7,433,322	(204,000)	-1.8%
Rental Properties	.0,002,000	11,000,000	1,100,022	(201,000)	
Rentals	1,732,000	1,697,000	1,328,948	35,000	2.1%
	1,732,000	1,697,000	1,328,948	35,000	2.1%
Total Expenditures	14.800.000	15,493,000	9,284,806	(693,000)	-4.5%
	14,000,000	10,400,000	3,204,000	(000,000)	-4.070
Net Surplus (Deficit)	337,000	485,000	1,054,113	(148,000)	-30.5%
D					0.001
Reserves					0.0%
Net Budget	337,000	485,000	1,054,113	(148,000)	-30.5%
=					

## Toronto and Region Conservation Authority 2024 Operating and Capital Budget - Tourism and Recreation

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
Revenue					
Municipal	1 700 000	4 500 000	4 500 000	000.000	45.00/
Operating levy	1,730,000 17,184,000	1,500,000 17,893,000	1,500,000 3,625,028	230,000 (709,000)	15.3% -4.0%
Capital levy Contract services	2,793,000	2,794,000	3,625,028	(709,000) (1,000)	-4.0% 0.0%
Grants	497,000	543,000	(79,240)	(46,000)	-8.5%
Provincial/Federal	-101,000	010,000	(10,210)	(10,000)	0.070
Provincial grants	263,000	239,000	116,613	24,000	10.0%
Federal grants	2,510,000	1,572,000	4,800,764	938,000	59.7%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	9,450,000	8,559,000	8,715,847	891,000	10.4%
Contract services					
Compensation agreements	33,000	70,000	36,725	(37,000)	-52.9%
Corporate and other	181,000	-	93,400	181,000	0.0%
Rent and property interests Fundraising	566,000	485,000	620,174	81,000	16.7%
Donations	_	-	283		0.0%
Toronto and Region Conservation Foundation	275,000	714,000	1,303,507	(439,000)	-61.5%
Investment income	,	-	(95)	(,,	0.0%
Sundry	-	-	(00)	-	0.0%
Total Revenue	35,482,000	34,369,000	22,438,707	1,113,000	3.2%
···· · · · · · ·			, ,	, ,,	
Expenditures Waterfront Parks					
General Maintenance	1,076,000	849,000	590,926	227,000	26.7%
Park Planning	12,813,000	13,385,000	808,793	(572,000)	-4.3%
Park Development	1,966,000	1,155,000	2,717,310	811,000	70.2%
	15,855,000	15,389,000	4,117,029	466,000	3.0%
Conservation Parks					
Day Use	3,749,000	3,565,000	3,239,173	184,000	5.2%
Picnics Surjeaning	1,870,000	1,673,000	1,810,541	197,000	11.8%
Swimming	373,000 22,000	296,000 22,000	355,700 25,236	77,000	26.0% 0.0%
Fishing Camping	1,078,000	966,000	1,089,921	- 112,000	11.6%
Cross Country Skiing	59,000	48,000	120,389	11,000	22.9%
Filming	12,000	35,000	18,693	(23,000)	-65.7%
Park Development	216,000	-	1,564,316	216,000	0.0%
	7,379,000	6,605,000	8,223,969	774,000	11.7%
Trails					
Trail Development	5,206,000	5,485,000	3,955,057	(279,000)	-5.1%
Trail Management	1,262,000	1,124,000	604,585	138,000	12.3%
Trail Planning	-	159,000	106,406	(159,000)	-100.0%
	6,468,000	6,768,000	4,666,048	(300,000)	-4.4%
Bathurst Glen Golf Course Golf Course	1,567,000	1,432,000	1,558,885	135,000	9.4%
	1,567,000	1,432,000	1,558,885	135,000	9.4%
Black Creek Pioneer Village	1,007,000	1,402,000	1,000,000	100,000	0.+70
Heritage Village	5,302,000	3,912,000	3,852,832	1,390,000	35.5%
	5,302,000	3,912,000	3,852,832	1,390,000	35.5%
Events and Festivals					
Kortright	167,000	202,000	186,367	(35,000)	-17.3%
Black Creek Pioneer Village	35,000	31,000	21,704	4,000	12.9%
Other Facilities	257,000	342,000	196,073	(85,000)	-24.9%
	459,000	575,000	404,144	(116,000)	-20.2%
Wedding and Corporate Events Kortright	-			-	0.0%
Total Funandianaa		-		-	0.0%
Total Expenditures	37,030,000	34,681,000	22,822,907	2,349,000	6.8%
Net Surplus (Deficit)	(1,549,000)	(312,000)	(384,201)	(1,237,000)	396.5%
Reserves	1,164,000		84,888	1,164,000	0.0%
Net Bedred	(005.000)	(0.10.000)		(70.000)	00.45
Net Budget	(385,000)	(312,000)	(299,313)	(73,000)	23.4%

Toronto and Region Conservation Authority 2024 Operating and Capital Budget - Planning and Development Review

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
Revenue		<u> </u>		<u> </u>	<u> </u>
Municipal					
Operating levy	1,720,000	1,715,000	1,715,000	5,000	0.3%
Capital levy	745,000	704,000	458,577	41,000	5.8%
Contract services	1,532,000	1,633,000	1,465,342	(101,000)	-6.2%
Grants	-	-	-	-	0.0%
Provincial/Federal	4 404 000	4 400 000	470.044	04.000	4.00/
Provincial grants	1,181,000	1,160,000	473,314	21,000	1.8% 0.0%
Federal grants Contract services	-	-	2,921	-	0.0%
User fees, sales and admissions	- 11,302,000	- 9,872,000	- 9,140,423	- 1,430,000	14.5%
Contract services	11,302,000	9,072,000	9,140,423	1,430,000	14.576
Compensation agreements	-	-	-	-	0.0%
Corporate and other	190,000	166,000	204,308	24,000	14.5%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	16,670,000	15,250,000	13,459,885	1,420,000	9.3%
Expenditures Development Planning and Regulation Permitting					
Planning	3,224,000	3,268,000	3,055,213	(44,000)	-1.3%
Permitting	1,270,000	1,217,000	1,185,041	53,000	4.4%
Enquiries	88,000	53,000	50,421	35,000	66.0%
Technical Services	3,062,000	2,753,000	2,770,880	309,000	11.2%
Development Enforcement and Compliance	912,000 8,556,000	<u> </u>	869,248 7.930.803	20,000	2.2%
Environmental Assessment Planning and Permitting	0,550,000	0,103,000	7,930,003	373,000	4.0%
Planning (Basic, Servicing Agreements, Master Plans)	1,783,000	2,011,000	1,434,701	(228,000)	-11.3%
Permitting	1,635,000	1,483,000	1,488,620	152,000	10.2%
Development Enforcement and Compliance	608,000	595,000	579,499	13,000	2.2%
Technical Services	2,307,000	2,041,000	1,712,372	266,000	13.0%
—	6,333,000	6,130,000	5,215,192	203,000	3.3%
Policy Development and Review					
Policy	1,417,000	1,312,000	1,059,397	105,000	8.0%
	1,417,000	1,312,000	1,059,397	105,000	8.0%
Total Expenditures	16,306,000	15,625,000	14,205,392	681,000	4.4%
Net Surplus (Deficit)	364,000	(373,000)	(745,506)	737,000	-197.6%
Reserves					0.0%
Net Budget	364,000	(373,000)	(745,506)	737,000	-197.6%

## Toronto and Region Conservation Authority 2024 Operating and Capital Budget - Education and Outreach

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
Revenue					
Municipal Operating levy	765.000	750,000	750.000	15.000	2.0%
Capital levy	5.418.000	5,279,000	2.074.894	139.000	2.0%
Contract services	441,000	297,000	192,501	144,000	48.5%
Grants	122,000	102,000	135,429	20,000	19.6%
Provincial/Federal	122,000	102,000	155,429	20,000	19.076
Provincial grants	859,000	1,084,000	700,535	(225,000)	-20.8%
Federal grants	627,000	1,215,000	678,152	(588,000)	-48.4%
Contract services	027,000	1,210,000	-	(000,000)	0.0%
User fees, sales and admissions	5,670,000	5,261,000	3,922,365	409,000	7.8%
Contract services	0,010,000	3,201,000	0,022,000	405,000	1.070
Compensation agreements	-	-	-	_	0.0%
Corporate and other	77.000	139.000	103.656	(62,000)	-44.6%
Rent and property interests	26,000	21,000	37,680	5,000	23.8%
Fundraising			,	-,	
Donations	-	10,000	295	(10,000)	-100.0%
Toronto and Region Conservation Foundation	297,000	163,000	126,480	134,000	82.2%
Investment income	-	-	6,204	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	14,302,000	14,321,000	8,728,191	(19,000)	-0.1%
_					
Expenditures					
School Programs					
Early Learners	245,000	403,000	291,012	(158,000)	-39.2%
Post Secondary	340,000	345,000	240,539	(5,000)	-1.4%
Elementary	7,731,000	7,128,000	7,003,328	603,000	8.5%
Secondary	3,854,000	4,242,000	553,235	(388,000)	-9.1%
Newcomer Services	12,170,000	12,118,000	8,088,114	52,000	0.4%
	4 000 000	4 405 000	4 052 244	07.000	0.00/
Development of Internationally Trained Professionals	1,222,000	1,125,000 226,000	1,053,244 162,756	97,000 (31,000)	8.6% -13.7%
Multicultural Connections Program	<u> </u>	1,351,000	1,216,000	66,000	4.9%
Family and Community Programs	1,417,000	1,351,000	1,210,000	66,000	4.9%
Kortright	913.000	751.000	616.471	162.000	21.6%
Other Locations	346,000	626,000	425,381	(280,000)	-44.7%
	1,259,000	1,377,000	1,041,852	(118,000)	-44.7 %
Total Expenditures	14,846,000	14,846,000	10,345,966	-	0.0%
	,		,		
Not Surplus (Deficit)	(544,000)	(525,000)	(1 617 775)	(19,000)	3.6%
Net Surplus (Deficit)	(544,000)	(525,000)	(1,617,775)	(19,000)	3.0%
Reserves	-	-	-	-	0.0%
—	(544.000)	(505.000)	(4.047.775)	(40.000)	2.00/
Net Budget	(544,000)	(525,000)	(1,617,775)	(19,000)	3.6%

## Toronto and Region Conservation Authority 2024 Operating and Capital Budget - Sustainable Communities

Revenue         Image         <		2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
Operating levy Capital levy Capital levy Cartact services         7.57.000 860,000         7.69,000 7.690,000         5.436.758 5.48.758         4.000 4.000         87.9% Bit for Starts           Provincial/Federal Provincial grants         114,000         80,000         9.266         34,000         42.5% Bit for Starts           Provincial grants         114,000         80,000         9.266         34,000         42.5% Bit for Starts           Contract services         1         -         -         0.0% Bit for Starts         184,000         80.3% Contract services           Compensation agreements         57.000         77.000         29.794         (20,000)         -26.0% Corporate and other           Compensation agreements         57.000         77.000         29.794         (20,000)         -26.0% Corporate and other         0.0%           Fundraising         -         -         -         0.0%           Donations         62,000         76,000         38.844         (644,000)         -91.2%           Toronto and Region Conservation Foundation         10,000         150.000         27.73.412         171,000         1.8%           Living City Transition Program         -         -         3.65.000         27.9%         443.000         4.643.000         27.9%	Revenue	<u> </u>	<u> </u>		<u> </u>	0
Capital lay         7,737,000         7,800,000         5,436,758         47,000         6,878           Contract services         860,000         456,000         333,761         402,000         87,9%           Grants         53,000         51,000         88,304         2,000         39,6           Provincial grants         114,000         80,000         9,266         34,000         42,5%           Federal grants         413,000         228,000         314,073         184,000         80,30           Contract services         -         -         -         0.0%           Substantable Negoent Conservation Foundation         10,000         17,763,000 <td>Municipal</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Municipal					
Contract services         660,000         458,000         383,761         402,000         87,8%           Grants         53,000         51,000         88,304         2,000         3,9%           Provincial/Federal         114,000         80,000         9,266         34,000         42,5%           Contract services         -         -         -         -         0,0%           Contract services         -         -         -         0,0%           Compensation agreements         57,000         77,000         29,794         (20,000)         26,619           Compensation agreements         57,000         706,000         85,185         190,000         21,2%           Compensation agreements         57,000         706,000         83,844         (644,000)         -912%           Fundraising         -         -         -         0,0%         -         0,0%           Toronto and Region Conservation Foundation         10,000         155,000         217,745         (145,000)         -93,5%           Investment income         -         -         3,223         -         0,0%           Sundry         -         12,000         -100,00%         7703,412         171,100         1.8%		-	-	-	-	
Grants         53,000         51,000         88,304         2,000         3.9%           Provincial grants         114,000         80,000         9,266         34,000         42.5%           Federal grants         413,000         229,000         314,073         184,000         80.3%           Contract services         -         -         0.0%         0.0%         326,159         133,000         32.8%           Compensation agreements         57,000         77,000         29,794         (20,000)         -2.60%           Compensation agreements         57,000         77,000         29,794         (20,000)         -2.60%           Componstation agreements         57,000         77,000         29,794         (20,000)         -2.60%           Componstation agreements         57,000         77,000         29,794         (20,000)         -2.60%           Componstation agreements         57,000         77,000         29,794         (20,000)         -2.60%           Toronto and Region Conservation Foundation         1.085,000         21,774         (145,000)         -9.12%           Undrasting         62,000         760,000         83,844         (644,000)         -9.12%           Statianable Neighbourbod	· · · ·	, - ,	, ,	-,,	,	
Provincial/Federal         Link         Link         Link         Link         Link         Link           Provincial/Federal grants         114,000         80,000         9,266         34,000         42.5%           Comparison greenents         114,000         80,000         9,266         34,000         42.5%           Comporate and admissions         478,000         229,000         326,159         133,000         226,000           Comporate and other         1,085,000         895,000         855,185         190,000         21.2%           Rent and property interests         -         -         -         0.0%           Donations         62,000         70,000         83,844         (644,000)         -91.2%           Toronto and Region Conservation Foundation         10,000         155,000         207,745         (145,000)         -91.2%           Sundry         -         -         -         3,523         -         0.0%           Commonse         -         -         3,523         -         0.0%           Sundry         -         10,865,000         10,688,000         7,703,412         171,000         16.6%           City ransition argeneratino         1,655,000         1,302,000	Contract services	860,000	458,000	338,761	402,000	87.8%
Provincial grants         114,000         80,000         9,266         34,000         42,5%           Federal grants         413,000         229,000         314,073         184,000         80,3%           Contract services         -         -         0.0%         0.0%         0.0%         0.0%           Contract services         -         -         0.0%		53,000	51,000	88,304	2,000	3.9%
Federal grants         413,000         229,000         314,073         184,000         80.3%           Contract services         -         -         -         -         0.0%           User fees, sales and admissions         478,000         345,000         326,159         133,000         0.88.6%           Compensation agreements         57,000         77,000         29,794         (20,000)         -26.0%           Corporate and other         1,085,000         885,000         855,185         190,000         21.2%           Rent and property interests         -         -         -         0.0%           Fundraising         -         -         -         0.0%           Donations         62,000         706,000         83,844         (644,000)         -91.2%           Toront and Region Conservation Foundation         10,000         155,000         217,745         (145,000)         -93.5%           Investment income         -         -         3,623         -         0.0%           Sundry         -         12,000         -         (12,000)         -16.00%           Community Transformation         897,000         940,000         467,449         (43,000)         -4.6%           S	Provincial/Federal					
Contract services         -         -         -         -         -         0.9%           User fees, sales and admissions         478,000         345,000         326,159         133,000         38.6%           Compensation agreements         57,000         77,000         29,794         (20,000)         -26.0%           Comportat and other         1,085,000         865,185         199,000         21.2%           Rent and property interests         -         -         -         0.0%           Fundraising         0         62,000         706,000         83,844         (644,000)         -91.2%           Toronto and Region Conservation Foundation         10,000         155,000         217,745         (145,000)         -93.5%           Sundry         -         -         3,523         -         0.0%           Total Revenue         10,869,000         10.689,000         7,703,412         171,000         1.6%           Expanditures         -         -         -         3,523         -         0.0%           Community Transformation         1897,000         1,088,000         7,703,412         171,000         1.6%           Sustainable Technology Evaluation Program         1,862,000         1,302,000	Provincial grants	114,000	80,000	9,266	34,000	42.5%
User fees, sales and admissions         478,000         345,000         326,159         133,000         38.6%           Compensation agreements         57,000         77,000         29,794         (20,000)         -26.0%           Corporate and other         1,085,000         895,000         855,185         190,000         21.2%           Rent and property interests         -         -         -         -         0.0%           Fundraising         -         -         -         -         0.0%           Toronto and Region Conservation Foundation         10,000         155,000         217,745         (145,000)         -93,5%           Investment income         -         -         -         3,523         -         0.0%           Sundry         -         12,000         -         (12,000)         -         10,000           Total Revenue         10,869,000         10,698,000         7,703,412         171,000         1.6%           Expenditures         -         -         363,000         27.9%         263,000         27.9%           Community Transformation         1665,000         1,302,000         977,298         363,000         27.9%           Community Transformation         167,000	Federal grants	413,000	229,000	314,073	184,000	
Contract services         57.00         77.00         29.794         (20.000)         -26.0%           Corporate and other         1,085.000         895.100         855.185         190.000         21.2%           Rent and property interests         -         -         -         0.0%           Fundraising         -         -         -         0.0%           Donations         62.000         706.000         83.844         (644.000)         -91.2%           Toronto and Region Conservation Foundation         10.000         155.000         217.745         (145.000)         -33.5%           Sundry         -         12.000         -         (12.000)         -100.0%           Total Revenue         10.869.000         10.698.000         7.703.412         171.000         1.6%           Expenditures         -         -         3.523         -         0.0%         -           Living City Transition Program         1.685.000         13.02.000         977.298         363.000         27.9%           Sustainable Neighbourbood         1.685.000         1.302.000         977.298         363.000         24.8%           Community Transformation         897.000         940.000         467.449         (43.000)	Contract services	-	-	-	-	0.0%
Compensation agreements         57,000         77,000         29,794         (20,000)         -26.0%           Corporate and other         1,085,000         885,000         885,185         190,000         21.2%           Rent and property interests         -         -         -         0.0%           Donations         62,000         706,000         83,844         (644,000)         -912%           Toronto and Region Conservation Foundation         10,000         155,000         217,745         (145,000)         -33.5%           Investment income         -         -         3,523         -         0.0%           Sundry         -         12,000         -         (12,000)         -100.0%           Total Revenue         10,869,000         10,689,000         7,703,412         171,000         1.6%           Expenditures         -         -         3,302,000         977,298         363,000         27.9%           Community Transformation         897,000         940,000         467,449         (43,000)         -6.6%           Urban Agriculture         406,000         1,073,000         1,073,000         1,616,248         152,000         8.8%           Cimmatore Infrastructure Ontario         -         10,0	User fees, sales and admissions	478,000	345,000	326,159	133,000	38.6%
Corporate and other         1,085,000         895,000         855,185         190,000         21.2%           Rent and property interests         -         -         -         0.0%           Fundraising         Donations         62,000         706,000         83,844         (644,000)         -91.2%           Toronto and Region Conservation Foundation         10,000         155,000         217,745         (145,000)         -93.5%           Investment income         -         -         3,523         -         0.0%           Sundry         -         12,000         -         (12,000)         -100.0%           Total Revenue         10,869,000         10,698,000         7,703,412         171,000         1.6%           Expenditures         Elving City Transition Program         1,827,000         1,446,000         1,078,774         81,000         5.6%           Urban Agriculture         406,000         545,000         317,052         (139,000)         -25.5%           Sustainable Technology Evaluation Program         1,882,000         1,730,000         1,618,248         152,000         8.8%           Climate Consortium         444,000         406,000         4.964,355         442,000         6.9%           Community Engag	Contract services					
Rent and property interests         -         -         -         0.0%           Fundraising Donations         62,000         706,000         83,844         (644,000)         -91.2%           Toronto and Region Conservation Foundation         10,000         155,000         217,745         (145,000)         -93.5%           Investment income         -         -         3,523         -         0.0%           Sundry         -         12,000         -         (12,000)         10.698,000         7,703,412         171,000         1.6%           Expenditures         -         10,665,000         13,02,000         977,298         363,000         27.9%           Community Transformation         897,000         940,000         467,449         (43,000)         4.6%           Urban Agriculture         406,000         545,000         317,052         (139,000)         25.5%           Sustainable Neighbourhood         1,665,000         1,730,000         1,616,248         152,000         8.8%           Community Transformation         897,000         940,000         407,8774         81,000         5.6%           Urban Agriculture         406,000         545,000         317,052         (139,000)         2.6%	Compensation agreements	57,000	77,000	29,794	(20,000)	-26.0%
Fundraising         Fundraising         Fundraising           Donations         Donations         62,000         706,000         83,844         (644,000)         -91.2%           Toronto and Region Conservation Foundation         10,000         155,000         217,745         (145,000)         -93.5%           Investment income         -         -         3,523         -         0.0%           Sundry         -         12,000         -         (12,000)         -100.0%           Total Revenue         10,869,000         10,698,000         7,703,412         171,000         1.6%           Expenditures         Iving City Transition Program         -         -         -         363,000         27.9%           Community Transformation         897,000         940,000         467,449         (43,000)         -4.6%           Partners in Project Green         1,527,000         1,446,000         10,774         81,000         5.6%           Urban Agriculture         406,000         545,000         317,052         (139,000)         -25.5%           Sustainable Technology Evaluation Program         1,882,000         1,730,000         4.64,356         442,000         6.9%           Climate Consortium         6,821,000         6,37	Corporate and other	1,085,000	895,000	855,185	190,000	21.2%
Donations         62,000         706,000         83,844         (644,000)         -91.2%           Toronto and Region Conservation Foundation         10,000         155,000         217,745         (145,000)         -93.5%           Investment income         -         -         3,523         -         0.0%           Sundry         -         12,000         -         (12,000)         -100.0%           Total Revenue         10,869,000         10,698,000         7,703,412         171,000         1.6%           Expenditures	Rent and property interests	-	-	-	-	0.0%
Toronto and Region Conservation Foundation         10,000         155,000         217,745         (145,000)         -93,5%           Investment income         -         -         3,523         -         0.0%           Sundry         -         12,000         -         (12,000)         -100,0%           Total Revenue         10,869,000         10,698,000         7,703,412         171,000         1.6%           Expenditures         Living City Transition Program         -         -         363,000         27.9%           Community Transformation         897,000         940,000         467,449         (43,000)         -4.6%           Variants in Project Green         1,527,000         1,446,000         10,78,774         81,000         5.6%           Urban Agriculture         406,000         545,000         317,052         (139,000)         -25.5%           Sustainable Technology Evaluation Program         1,882,000         1,730,000         1,616,248         152,000         8.8%           Cimate Consortium         6,821,000         6,379,000         4,864,356         442,000         6.9%           Community Engagement         6,821,000         6,379,000         4,864,356         442,000         6.9%           Watershed Engagem	Fundraising					
Investment income Sundry         -         3,523         -         0.0%           Sundry         -         12,000         -         (12,000)         -100.0%           Total Revenue         10,869,000         10,698,000         7,703,412         171,000         1.66%           Expenditures         1	Donations	62,000	706,000	83,844	(644,000)	-91.2%
Sundry         -         12,000         -         (12,000)         -100.0%           Total Revenue         10,869,000         10,698,000         7,703,412         171,000         1.6%           Expenditures         Living City Transition Program         1,665,000         1,302,000         977,298         363,000         27.9%           Community Transformation         897,000         940,000         467,449         (43,000)         4.8%           Partners in Project Green         1,527,000         1,446,000         1,078,774         81,000         5.6%           Urban Agriculture         406,000         545,000         317,052         (139,000)         -25.5%           Sustainable Technology Evaluation Program         1,882,000         1,730,000         1,616,248         152,000         8.8%           Climate Consortium         444,000         466,000         4.864,356         442,000         6.9%           Community Engagement         -         10,000         7,369         (10,000)         -100.0%           Citizen Based Regeneration         2,303,000         2,714,000         1,348,254         (411,000)         -15.1%           Watershed Engagement         631,000         571,000         242,686         60,000         10.5% <td>Toronto and Region Conservation Foundation</td> <td>10,000</td> <td>155,000</td> <td>217,745</td> <td>(145,000)</td> <td>-93.5%</td>	Toronto and Region Conservation Foundation	10,000	155,000	217,745	(145,000)	-93.5%
Total Revenue         10,869,000         10,698,000         7,703,412         171,000         1.6%           Expenditures Living City Transition Program Sustainable Neighbourhood Community Transformation         1,665,000         1,302,000         977,298         363,000         27.9%           Partners in Project Green         1,527,000         940,000         467,449         (43,000)         -4.6%           Urban Agriculture         406,000         545,000         317,052         (139,000)         -25.5%           Sustainable Technology Evaluation Program Climate Consortium         1,882,000         1,730,000         1,616,248         152,000         8.8%           Community Engagement Citizen Based Regeneration         2,303,000         2,714,000         1,000,97,369         (10,000)         -15.1%           Stewardship Watershed Engagement         631,000         571,000         242,686         60,000         10.5%           Total Expenditures         10,869,000         10,732,000         7,551,540         137,000         1.3%           Net Surplus (Deficit)         _         _         (35,000)         151,871         35,000         -100.0%	Investment income	-	-	3,523	-	0.0%
Expenditures           Living City Transition Program           Sustainable Neighbourhood         1,665,000           Community Transformation         897,000           Partners in Project Green         1,527,000           Urban Agriculture         406,000           Sustainable Neighbourhood         1,665,000           Urban Agriculture         406,000           Sustainable Technology Evaluation Program         1,822,000           Sustainable Technology Evaluation Program         1,822,000           Climate Consortium         444,000           Green Infrastructure Ontario         -           -         10,000           7,369         (10,000)           Community Engagement         6,821,000           Citizen Based Regeneration         2,303,000           Stewardship         1,114,000           Watershed Engagement         6331,000           Gitzen Based Regeneration         2,303,000           Stewardship         1,114,000           Watershed Engagement         6330,000           Gitzen Based Regeneration         2,303,000           Stewardship         1,114,000           Matershed Engagement         631,000           Gital Expenditures         10,869,000      <	Sundry	-	12,000	-	(12,000)	-100.0%
Living City Transition Program         Sustainable Neighbourhood         1,665,000         1,302,000         977,298         363,000         27,9%           Community Transformation         897,000         940,000         467,449         (43,000)         -4.6%           Partners in Project Green         1,527,000         1,446,000         1,078,774         81,000         5.6%           Urban Agriculture         406,000         545,000         317,052         (139,000)         -25.5%           Sustainable Technology Evaluation Program         1,882,000         1,730,000         1,616,248         152,000         8.8%           Climate Consortium         444,000         406,000         7,369         (10,000)         -100.0%           Green Infrastructure Ontario         -         10,000         7,369         (411,000)         -105.1%           Community Engagement         -         2,303,000         2,714,000         1,348,254         (411,000)         -15.1%           Stewardship         1,114,000         1,068,000         1,096,244         46,000         40.35%           Watershed Engagement         631,000         571,000         242,686         60,000         10.5%           Matershed Engagement         -         (335,000)         2,687,184	Total Revenue	10,869,000	10,698,000	7,703,412	171,000	1.6%
Sustainable Neighbourhood         1,665,000         1,302,000         977,298         363,000         27.9%           Community Transformation         897,000         940,000         467,449         (43,000)         -4.6%           Partners in Project Green         1,527,000         1,446,000         1,078,774         81,000         5.6%           Urban Agriculture         406,000         545,000         317,052         (139,000)         -25.5%           Sustainable Technology Evaluation Program         1,882,000         1,730,000         1,616,248         152,000         8.8%           Climate Consortium         4444,000         406,000         7,369         (10,000)         -100.0%           Green Infrastructure Ontario         -         10,000         7,369         (411,000)         -15.1%           Stewardship         1,114,000         1,068,000         1,348,254         (411,000)         -15.1%           Watershed Engagement         631,000         571,000         2,687,184         (305,000)         -7.0%           Total Expenditures         -         (35,000)         10,732,000         7,551,540         137,000         1.3%           Net Surplus (Deficit)         -         (35,000)         151,871         35,000         -100.0%	Expenditures					
Sustainable Neighbourhood         1,665,000         1,302,000         977,298         363,000         27.9%           Community Transformation         897,000         940,000         467,449         (43,000)         -4.6%           Partners in Project Green         1,527,000         1,446,000         1,078,774         81,000         5.6%           Urban Agriculture         406,000         545,000         317,052         (139,000)         -25.5%           Sustainable Technology Evaluation Program         1,882,000         1,730,000         1,616,248         152,000         8.8%           Climate Consortium         4444,000         406,000         7,369         (10,000)         -100.0%           Green Infrastructure Ontario         -         10,000         7,369         (411,000)         -15.1%           Stewardship         1,114,000         1,068,000         1,348,254         (411,000)         -15.1%           Watershed Engagement         631,000         571,000         2,687,184         (305,000)         -7.0%           Total Expenditures         -         (35,000)         10,732,000         7,551,540         137,000         1.3%           Net Surplus (Deficit)         -         (35,000)         151,871         35,000         -100.0%	Living City Transition Program					
Partners in Project Green         1,527,000         1,446,000         1,078,774         81,000         5.6%           Urban Agriculture         406,000         545,000         317,052         (139,000)         -25.5%           Sustainable Technology Evaluation Program         1,882,000         1,730,000         1,616,248         152,000         8.8%           Climate Consortium         444,000         406,000         400,166         38,000         9.4%           Green Infrastructure Ontario         -         10,000         7,369         (10,000)         -100.0%           Community Engagement         -         2,303,000         2,714,000         1,348,254         (411,000)         -15.1%           Stewardship         1,114,000         1,068,000         1,096,244         46,000         4.3%           Watershed Engagement         - <td></td> <td>1,665,000</td> <td>1,302,000</td> <td>977,298</td> <td>363,000</td> <td>27.9%</td>		1,665,000	1,302,000	977,298	363,000	27.9%
Partners in Project Green         1,527,000         1,446,000         1,078,774         81,000         5.6%           Urban Agriculture         406,000         545,000         317,052         (139,000)         -25.5%           Sustainable Technology Evaluation Program         1,882,000         1,730,000         1,616,248         152,000         8.8%           Climate Consortium         444,000         406,000         400,166         38,000         9.4%           Green Infrastructure Ontario         -         10,000         7,369         (10,000)         -100.0%           Community Engagement         -         2,303,000         2,714,000         1,348,254         (411,000)         -15.1%           Stewardship         1,114,000         1,068,000         1,096,244         46,000         4.3%           Watershed Engagement         - <td>Community Transformation</td> <td>897,000</td> <td>940,000</td> <td>467,449</td> <td>(43,000)</td> <td>-4.6%</td>	Community Transformation	897,000	940,000	467,449	(43,000)	-4.6%
Sustainable Technology Evaluation Program Climate Consortium Green Infrastructure Ontario         1,882,000         1,730,000         1,616,248         152,000         8.8%           Community Engagement Citizen Based Regeneration Stewardship Watershed Engagement         -         10,000         7,369         (10,000)         -100.0%           Citizen Based Regeneration Stewardship         2,303,000         2,714,000         1,348,254         (411,000)         -15.1%           Vatershed Engagement         631,000         571,000         242,686         60,000         10.5%           Total Expenditures         10,869,000         10,732,000         7,551,540         137,000         1.3%           Net Surplus (Deficit)         -         (35,000)         151,871         35,000         -100.0%		1,527,000	1,446,000	1,078,774		5.6%
Climate Consortium         444,000         406,000         400,166         38,000         9.4%           Green Infrastructure Ontario         -         10,000         7,369         (10,000)         -100.0%           Community Engagement         6,821,000         6,379,000         4,864,356         442,000         6.9%           Community Engagement         2,303,000         2,714,000         1,348,254         (411,000)         -15.1%           Stewardship         1,114,000         1,068,000         1,096,244         46,000         4.3%           Watershed Engagement         631,000         571,000         242,686         60,000         10.5%           Total Expenditures         10,869,000         10,732,000         7,551,540         137,000         1.3%           Net Surplus (Deficit)         -         (35,000)         151,871         35,000         -100.0%		406,000	545,000	317,052	(139,000)	-25.5%
Green Infrastructure Ontario         -         10,000         7,369         (10,000)         -100.0%           Community Engagement         6,821,000         6,379,000         4,864,356         442,000         6.9%           Community Engagement         2,303,000         2,714,000         1,348,254         (411,000)         -15.1%           Stewardship         1,114,000         1,068,000         1,096,244         46,000         4.3%           Watershed Engagement         631,000         571,000         242,686         60,000         10.5%           Total Expenditures         10,869,000         10,732,000         7,551,540         137,000         1.3%           Net Surplus (Deficit)         -         (35,000)         151,871         35,000         -100.0%	Sustainable Technology Evaluation Program	1,882,000	1,730,000	1,616,248	152,000	8.8%
6,821,000         6,379,000         4,864,356         442,000         6.9%           Community Engagement Citizen Based Regeneration Stewardship Watershed Engagement         2,303,000         2,714,000         1,348,254         (411,000)         -15.1%           Watershed Engagement         1,114,000         1,068,000         1,096,244         46,000         4.3%           Total Expenditures         4,048,000         4,353,000         2,687,184         (305,000)         -7.0%           Net Surplus (Deficit)         -         (35,000)         151,871         35,000         -100.0%	Climate Consortium	444,000	406,000	400,166	38,000	9.4%
Community Engagement         2,303,000         2,714,000         1,348,254         (411,000)         -15.1%           Stewardship         1,114,000         1,068,000         1,096,244         46,000         4.3%           Watershed Engagement         631,000         571,000         242,686         60,000         10.5%           Total Expenditures         10,869,000         10,732,000         7,551,540         137,000         1.3%           Net Surplus (Deficit)         -         (35,000)         151,871         35,000         -100.0%	Green Infrastructure Ontario	-	10,000	7,369	(10,000)	-100.0%
Citizen Based Regeneration         2,303,000         2,714,000         1,348,254         (411,000)         -15.1%           Stewardship         1,114,000         1,068,000         1,096,244         46,000         4.3%           Watershed Engagement         631,000         571,000         242,686         60,000         10.5%           Total Expenditures         10,869,000         10,732,000         7,551,540         137,000         1.3%           Net Surplus (Deficit)         -         (35,000)         151,871         35,000         -100.0%		6,821,000	6,379,000	4,864,356	442,000	6.9%
Stewardship Watershed Engagement         1,114,000         1,068,000         1,096,244         46,000         4.3%           Matershed Engagement         631,000         571,000         242,686         60,000         10.5%           4,048,000         4,353,000         2,687,184         (305,000)         -7.0%           Total Expenditures         10,869,000         10,732,000         7,551,540         137,000         1.3%           Net Surplus (Deficit)         -         (35,000)         151,871         35,000         -100.0%	Community Engagement					
Watershed Engagement         631,000         571,000         242,686         60,000         10.5%           4,048,000         4,353,000         2,687,184         (305,000)         -7.0%           Total Expenditures         10,869,000         10,732,000         7,551,540         137,000         1.3%           Net Surplus (Deficit)         -         (35,000)         151,871         35,000         -100.0%	Citizen Based Regeneration	2,303,000	2,714,000	1,348,254	(411,000)	-15.1%
4,048,000         4,353,000         2,687,184         (305,000)         -7.0%           Total Expenditures         10,869,000         10,732,000         7,551,540         137,000         1.3%           Net Surplus (Deficit)         -         (35,000)         151,871         35,000         -100.0%	Stewardship	1,114,000	1,068,000	1,096,244	46,000	4.3%
Total Expenditures         10,869,000         10,732,000         7,551,540         137,000         1.3%           Net Surplus (Deficit)         -         (35,000)         151,871         35,000         -100.0%	Watershed Engagement	631,000	571,000	242,686	60,000	10.5%
Net Surplus (Deficit) - (35,000) 151,871 35,000 -100.0%		4,048,000	4,353,000	2,687,184	(305,000)	-7.0%
	Total Expenditures	10,869,000	10,732,000	7,551,540	137,000	1.3%
	Not Surplue (Deficit)	-	(35,000)	151 871	35.000	-100.0%
Reserves 0.0%			(35,000)	101,071	35,000	-100.0%
	Reserves	-		<u> </u>	<u> </u>	0.0%
Net Budget         -         (35,000)         151,871         35,000         -100.0%	Net Budget	-	(35,000)	151,871	35,000	-100.0%

## Toronto and Region Conservation Authority 2024 Operating and Capital Budget - Corporate Services

	2024 Budget	2023 Budget	Unaudited 2023 Actual	\$ Change over 2023 Budget	% Change over 2023 Budget
Revenue					
Municipal Operating levy	12,089,000	11,800,000	11,801,347	289,000	2.4%
Capital levy	10,670,000	8,362,000	16,429,299	2,308,000	2.4%
Contract services	1,000	-	10,308	1,000	0.0%
Grants	15,000	15,000	10,000	-	0.0%
Provincial/Federal					
Provincial grants	50,000	50,000	49,692	-	0.0%
Federal grants	-	353,000	54,522	(353,000)	-100.0%
Contract services User fees, sales and admissions	- 36,000	- 46,000	- 49,335	-	0.0% -21.7%
Contract services	30,000	40,000	49,335	(10,000)	-21.770
Compensation agreements	-	-	-	-	0.0%
Corporate and other	100,000	26,000	207,549	74,000	284.6%
Rent and property interests	18,000	18,000	36,144	-	0.0%
Fundraising					
Donations	-	-	322	-	0.0%
Toronto and Region Conservation Foundation	266,000	301,000	-	(35,000)	-11.6%
Investment income	1,795,000	720,000	3,396,514	1,075,000	149.3%
Sundry	2,000	2,000	37,238	- 3,349,000	0.0%
	25,042,000	21,093,000	32,002,270	3,349,000	15.4%
Expenditures					
Financial Management					
Accounting and Reporting	2,582,000	2,203,000	2,300,962	379,000	17.2%
Business Planning and Strategic Management	2,433,000	2,176,000	1,318,905	257,000	11.8%
	5,015,000	4,379,000	3,619,867	636,000	14.5%
Corporate Management and Governance Corporate Secretariat	2,473,000	2,458,000	2,367,042	15,000	0.6%
Support Services	2,473,000	25,228,000	18,069,596	(1,914,000)	-7.6%
Office of the CEO	381,000	441,000	315,291	(1,314,000)	-13.6%
	26,168,000	28,127,000	20,751,929	(1,959,000)	-7.0%
Human Resources				<u> </u>	
Volunteers	115,000	41,000	36,232	74,000	180.5%
Employee Support	2,495,000	2,348,000	2,279,874	147,000	6.3%
Health and Safety	-	-	1,641	-	0.0%
Human Capital Planning and Strategies	2,610,000	2,389,000	2,317,747	221,000	0.0%
Corporate Communications	2,010,000	2,303,000	2,517,747	221,000	3.370
Communications	1,419,000	1,468,000	1,236,409	(49,000)	-3.3%
Digital and Social Media	76,000	589,000	573,172	(513,000)	-87.1%
	1,495,000	2,057,000	1,809,581	(562,000)	-27.3%
Information Infrastructure and Management					
Information Technology	1,366,000	1,299,000	1,252,090	67,000	5.2%
Knowledge and Data Management Business Software	1,584,000 827,000	1,618,000 275,000	1,598,454 222,360	(34,000) 552,000	-2.1% 200.7%
	3,777,000	3,192,000	3,072,904	585,000	18.3%
Project Recoveries	0,111,000	0,102,000	0,012,001		101070
Project Recoveries	(3,873,000)	(2,943,000)	(5,228,151)	(930,000)	31.6%
	(3,873,000)	(2,943,000)	(5,228,151)	(930,000)	31.6%
Vehicles and Equipment					
Operations	(1,684,000)	(1,500,000)	(452,551)	(184,000)	12.3%
Acquisitions	2,003,000 319,000	1,690,000	2,422,831 1,970,280	<u>313,000</u> 129,000	<u>18.5%</u> 67.9%
Total Expenditures	35,511,000	37,391,000	28,314,157	(1,880,000)	-5.0%
			20,011,107	(1,000,000)	0.070
Net Surplus (Deficit)	(10,470,000)	(15,698,000)	3,768,113	5,228,000	-33.3%
Reserves	10,530,000	16,382,000	1,962,429	(5,852,000)	-35.7%
Net Budget	60,000	684,000	5,730,542	(624,000)	-91.2%

# Toronto and Region Conservation Authority 2024 Operating and Capital Levy (\$000s)

	Capital Levy				Operating							
Service Area	Dur	ham		Peel	Tor	onto	١	′ork	I	evy	٦	Total
Watershed Studies and Strategies	\$	98	\$	622	\$	274	\$	227	\$	454	\$	1,675
Water Risk Management		342		2,520		14,049		1,971		1,078		19,960
Regional Biodiversity		508		4,910		1,802		1,251		133		8,604
Greenspace Securement and Management		18		1,694		64		177		600		2,553
Tourism and Recreation		99		1,058		2,094		264		1,730		5,245
Planning and Development Review		15		54		320		111		1,720		2,220
Education and Outreach				1,872		189		196		765		3,022
Sustainable Communities		106		3,670		1,226		389		-		5,391
Corporate Services		86		2,129		1,923		757		12,089		16,984
	\$	1,272	\$	18,529	\$	21,941	\$	5,343	\$	18,569	\$	65,654

## Apportionment of 2024 General (Operating) Levy

	Matching Levy	Matching Non Levy	Tax Adujstment	Non CVA Levy	2024 General Levy	2023 General Levy	\$ Change over 2023	% Change over 2023
Township of Adjala-Tosorontio	\$ 25	\$ 1,087	\$-	\$-	\$ 1,112	\$ 1,078	\$ 34	3.2%
Regional Municipality of Durham	11,656	506,655	110,225	34,639	663,175	647,000	16,175	2.5%
City of Toronto	256,103	11,332,110	5,387	-	11,593,600	11,148,290	445,310	4.0%
Town of Mono	32	1,391	531	-	1,954	1,921	33	1.7%
Regional Municipality of Peel	43,415	1,887,134	89,823	147,595	2,167,967	2,104,821	63,146	3.0%
Regional Municipality of York	88,461	3,845,162	207,737		4,141,360	4,047,740	93,620	2.3%
	\$ 399,692	\$ 17,573,539	\$ 413,703	\$ 182,234	\$ 18,569,168	\$ 17,950,850	\$ 618,318	3.4%

# Toronto and Region Conservation Authority 2024 Basis of Apportionment - Municipal Levy (CVA in millions of \$)

Municipality	Current Value Assessment (CVA) \$ (millions)	% of Municipality in Jurisdiction	CVA in Jurisdiction \$ (millions)	Total Population	Population in Authoirty
Township of Adjala-Tosorontio	2,401	4%	96	9,172	367
Regional Municipality of Durham	54,421	84%	45,355	192,791	161,215
City of Toronto	996,510	100%	996,510	2,187,201	2,187,201
Town of Mono	2,479	5%	124	7,387	369
Regional Municipality of Peel	377,435	46%	168,931	1,046,228	485,046
Regional Municipality of York	379,873	90%	344,204	764,614	686,137
	1,813,119		1,555,220	4,207,393	3,520,335
Analysis of Regional Municipalities					
Regional Municipality of Durham					
Town of Ajax	23,981	86	20,624	94,410	81,193
City of Pickering	24,931	95	23,684	80,697	76,662
Uxbridge Township	5,509	19	1,047	17,684	3,360
	54,421		45,355	192,791	161,215
Regional Municipality of Peel					
City of Brampton	130,294	63	82,085	422,304	266,052
Town of Caledon	24,027	55	13,218	59,542	32,748
City of Mississauga	223,114	33	73,628	564,382	186,246
	377,435		168,931	1,046,228	485,046
Regional Municipality of York					
Town of Aurora	20,636	4	825	46,385	1,855
King Township	10,856	45	4,885	21,104	9,497
City of Markham	121,037	100	121,037	251,160	251,160
Town of Richmond Hill	76,770	99	76,002	149,309	147,816
City of Vaughan	134,575	100	134,575	260,082	260,082
Town of Whitchurch-Stouffville	15,999	43	6,880	36,574	15,727
	379,873		344,204	764,614	686,137

As provided by the Ministry of Natural Resouces and Forestry

## Toronto and Region Conservation Authority 2024 Operating and Capital Budget - by object classification

	2024	2023	Unaudited 2023	\$ Change over 2023	% Change over 2023
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	18,569,000	17,951,000	17,952,347	618,000	3.4%
Capital levy	85,128,000	89,722,000	63,439,264	(4,594,000)	-5.1%
Contract services	50,570,000	49,299,000	37,553,930	1,271,000	2.6%
Grants	2,943,000	877,000	264,093	2,066,000	235.6%
Provincial/Federal					
Provincial	4,166,000	5,357,000	4,375,703	(1,191,000)	-22.2%
Federal	12,381,000	11,596,000	12,854,175	785,000	6.8%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	27,035,000	24,236,000	22,246,259	2,799,000	11.5%
Contract services					
Compensation agreements	7,799,000	9,073,000	2,355,029	(1,274,000)	-14.0%
Corporate and other	17,461,000	7,580,000	6,076,254	9,881,000	130.4%
Rent and property interests	4,186,000	4,230,000	3,049,460	(44,000)	-1.0%
Fundraising					
Donations	64,000	816,000	84,744	(752,000)	-92.2%
Toronto and Region Conservation Foundation	1,737,000	3,907,000	3,194,472	(2,170,000)	-55.5%
Investment income	1,795,000	720,000	3,330,749	1,075,000	149.3%
Sundry	2,000	19,000	37,238	(17,000)	-89.5%
Total Revenue	233,836,000	225,383,000	176,813,717	8,453,000	3.8%
Expenditures					
Wages and benefits	96,655,000	88,344,000	79,620,692	8,311,000	9.4%
Contracted services	119,946,000	116,906,000	71,760,461	3,040,000	2.6%
Materials and supplies	24,662,000	28,097,000	21,437,033	(3,435,000)	-12.2%
Utilities	1,307,000	1,107,000	1,289,441	200,000	18.1%
Property taxes	802,000	792,000	476,353	10,000	1.3%
	243,372,000	235,246,000	174,583,980	8,126,000	3.5%
Internal Recoveries	(21,294,000)	(20,705,000)	(21,741,632)	(589,000)	2.8%
Internal Charges	23,451,000	27,215,000	21,770,387	(3,764,000)	-13.8%
Total Expenditures	245,529,000	241,756,000	174,612,735	3,773,000	1.6%
Net Surplus (Deficit)	(11,693,000)	(16,373,000)	2,200,982	4,680,000	-28.6%
Reserves	11,693,000	16,382,000	2,047,317		0.0%
Net Budget	0	9,000	4,248,299	4,680,000	52000.0%

Toronto and Region Conservation Authority 2024 Operating and Capital Budget - Watershed Studies and Strategies - by object classification

	2024	2023	Unaudited 2023	\$ Change over 2023	% Change over 2023
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	454,000	445,000	445,000	9,000	2.0%
Capital levy	1,593,000	1,481,000	1,108,824	112,000	7.6%
Contract services	65,000	71,000	70,985	(6,000)	-8.5%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	60,000	227,000	31,649	(167,000)	-73.6%
Federal grants	337,000	278,000	225,703	59,000	21.2%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	-	-	-	0.0%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	95,000	-	(17,290)	95,000	0.0%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	2,604,000	2,502,000	1,864,871	102,000	4.1%
Expenditures					
Wages and benefits	1,898,000	1,560,000	1,690,007	338,000	21.7%
Contracted services	426,000	524,000	75,212	(98,000)	-18.7%
Materials and supplies	79,000	39,000	17,303	40,000	102.6%
Utilities	-	-	-	-	0.0%
Property taxes	-	-	-	-	0.0%
<u> </u>	2,403,000	2,123,000	1,782,522	280,000	13.2%
-	<u> </u>	<u> </u>	· · ·		
Internal Recoveries	(30,000)	-	-	(30,000)	0.0%
Internal Charges	231,000	381,000	83,023	(150,000)	-39.4%
Total Expenditures	2,604,000	2,504,000	1,865,545	100,000	4.0%
	2,004,000	2,504,000	1,000,040	100,000	4.0%
Net Surplus (Deficit)		(2,000)	(674)	2,000	-100.0%
Reserves			-		0.0%
Net Budget		(2,000)	(674)	2,000	-100.0%
_					

Toronto and Region Conservation Authority 2024 Operating and Capital Budget - Water Risk Management - by object classification

	2024	2023	Unaudited 2023	\$ Change over 2023	% Change over 2023
_	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	1,078,000	1,056,000	1,056,000	22,000	2.1%
Capital levy	28,971,000	31,904,000	20,345,836	(2,933,000)	-9.2%
Contract services	32,322,000	34,202,000	28,031,597	(1,880,000)	-5.5%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	1,268,000	2,070,000	1,791,683	(802,000)	-38.7%
Federal grants	185,000	6,245,000	4,671,777	(6,060,000)	-97.0%
Contract services	-		-		0.0%
User fees, sales and admissions	52,000	110,000	65,817	(58,000)	-52.7%
Contract services					
Compensation agreements	31,000	48,000	14,876	(17,000)	-35.4%
Corporate and other	8,104,000	907,000	1,021,887	7,197,000	793.5%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	72,011,000	76,542,000	56,999,473	(4,531,000)	-5.9%
Expenditures					
Wages and benefits	15,992,000	15,572,000	13,246,123	420.000	2.7%
Contracted services	40,859,000	40,505,000	27,884,140	354,000	0.9%
Materials and supplies	9,832,000	15,234,000	9,893,751	(5,402,000)	-35.5%
Utilities	28,000	33,000	28,402	(5,000)	-15.2%
Property taxes	-	-	-	(0,000)	0.0%
	66,711,000	71,344,000	51,052,416	(4,633,000)	-6.5%
-				(1,000,000)	
Internal Recoveries	(283,000)	(728,000)	(988,520)	445,000	-61.1%
Internal Charges	5,874,000	5,852,000	7,014,337	22,000	0.4%
Total Expenditures	72,302,000	76,468,000	57,078,233	(4,166,000)	-5.4%
Net Surplus (Deficit)	(291,000)	74,000	(78,760)	(365,000)	-493.2%
Reserves					0.0%
Net Budget	(291,000)	74,000	(78,760)	(365,000)	-493.2%

Toronto and Region Conservation Authority 2024 Operating and Capital Budget - Regional Biodiversity - by object classification

	2024	2023	Unaudited 2023	\$ Change over 2023	% Change over 2023
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	133,000	130,000	130,000	3,000	2.3%
Capital levy	9,492,000	10,743,000	9,657,164	(1,251,000)	-11.6%
Contract services	11,558,000	8,834,000	4,826,979	2,724,000	30.8%
Grants	2,255,000	166,000	109,601	2,089,000	1258.4%
Provincial/Federal					
Provincial grants	370,000	447,000	1,173,145	(77,000)	-17.2%
Federal grants	3,582,000	1,461,000	2,039,182	2,121,000	145.2%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	46,000	43,000	15,254	3,000	7.0%
Contract services					
Compensation agreements	7,579,000	8,810,000	2,222,384	(1,231,000)	-14.0%
Corporate and other	6,409,000	3,080,000	2,956,782	3,329,000	108.1%
Rent and property interests	30,000	24,000	32,250	6,000	25.0%
Fundraising					
Donations	2,000	-	-	2,000	0.0%
Toronto and Region Conservation Foundation	260,000	295,000	31,727	(35,000)	-11.9%
Investment income	-	-	3,523	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	41,716,000	34,033,000	23,197,991	7,683,000	22.6%
For and there a					
Expenditures Wages and benefits	17,946,000	14,150,000	11,224,836	3.796.000	26.8%
Contracted services			6,060,192	2,099,000	20.0% 17.0%
	14,416,000	12,317,000 2,846,000	, ,	2,301,000	80.9%
Materials and supplies Utilities	5,147,000		2,643,461		25.0%
	5,000	4,000	8,071	1,000	25.0%
Property taxes	37,514,000	29.317.000	19.936.560	8.197.000	28.0%
-	37,514,000	29,317,000	19,936,560	8,197,000	28.0%
Internal Recoveries	(7,413,000)	(6,904,000)	(3,431,880)	(509,000)	7.4%
Internal Charges	11,160,000	11,605,000	6,639,506	(445,000)	-3.8%
Total Expenditures	41,261,000	34,018,000	23,144,186	7,243,000	21.3%
Net Surplus (Deficit)	455,000	15,000	53,805	440,000	2933.3%
Reserves	-	-	-	-	0.0%
Net Budget	455,000	15,000	53,805	440,000	2933.3%

Toronto and Region Conservation Authority 2024 Operating and Capital Budget - Greenspace Securement and Management - by object classification

	2024	2023	Unaudited 2023	\$ Change over 2023	% Change over 2023
_	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	600,000	555,000	555,000	45,000	8.1%
Capital levy	3,318,000	5,667,000	4,302,883	(2,349,000)	-41.5%
Contract services	999,000	1,012,000	911,757	(13,000)	-1.3%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	-	-	29,806	-	0.0%
Federal grants	4,726,000	242,000	67,081	4,484,000	1852.9%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	-	11,060	-	0.0%
Contract services					
Compensation agreements	99,000	69,000	51,250	30,000	43.5%
Corporate and other	1,220,000	2,367,000	650,777	(1,147,000)	-48.5%
Rent and property interests	3,546,000	3,682,000	2,323,213	(136,000)	-3.7%
Fundraising					
Donations	-	100,000	-	(100,000)	-100.0%
Toronto and Region Conservation Foundation	629,000	2,279,000	1,515,014	(1,650,000)	-72.4%
Investment income	-	-	(78,921)	-	0.0%
Sundry	-	5,000	-	(5,000)	-100.0%
Total Revenue	15,137,000	15,978,000	10,338,920	(841,000)	-5.3%
<b>-</b>					
Expenditures			0.070.404	151.000	. =
Wages and benefits	3,503,000	3,352,000	2,670,181	151,000	4.5%
Contracted services	9,088,000	7,320,000	4,186,887	1,768,000	24.2%
Materials and supplies	285,000	1,624,000	282,023	(1,339,000)	-82.5%
Utilities	96,000	74,000	151,812	22,000	29.7%
Property taxes	797,000	776,000	470,796	21,000	2.7%
-	13,769,000	13,146,000	7,761,699	623,000	4.7%
Internal Recoveries	(450,000)	(257,000)	(183,825)	(193,000)	75.1%
Internal Charges	1,482,000	2,604,000	1,706,933	(1,122,000)	-43.1%
Total Expenditures	14,801,000	15,493,000	9,284,807	(692,000)	-4.5%
-				· · · · ·	
Net Surplus (Deficit)	336,000	485,000	1,054,113	(149,000)	-30.7%
Reserves	<u> </u>			-	0.0%
Net Budget	336,000	485,000	1,054,113	(149,000)	-30.7%
-					

Toronto and Region Conservation Authority 2024 Operating and Capital Budget - Tourism and Recreation - by object classification

	2024	2023	Unaudited 2023	\$ Change over 2023	% Change over 2023
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	1,730,000	1,500,000	1,500,000	230,000	15.3%
Capital levy	17,184,000	17,893,000	3,625,028	(709,000)	-4.0%
Contract services	2,793,000	2,794,000	1,705,701	(1,000)	0.0%
Grants	497,000	543,000	(79,240)	(46,000)	-8.5%
Provincial/Federal					
Provincial grants	263,000	239,000	116,613	24,000	10.0%
Federal grants	2,510,000	1,572,000	4,800,764	938,000	59.7%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	9,450,000	8,559,000	8,715,847	891,000	10.4%
Contract services					
Compensation agreements	33,000	70,000	36,725	(37,000)	-52.9%
Corporate and other	181,000	-	93,400	181,000	0.0%
Rent and property interests	566,000	485,000	620,174	81,000	16.7%
Fundraising					
Donations	-	-	283	-	0.0%
Toronto and Region Conservation Foundation	275,000	714,000	1,303,507	(439,000)	-61.5%
Investment income	-	-	(95)	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	35,482,000	34,369,000	22,438,707	1,113,000	3.2%
_					
Expenditures					
Wages and benefits	10,802,000	10,972,000	10,122,922	(170,000)	-1.5%
Contracted services	21,167,000	20,105,000	8,611,341	1,062,000	5.3%
Materials and supplies	1,831,000	1,682,000	1,692,020	149,000	8.9%
Utilities	720,000	717,000	586,082	3,000	0.4%
Property taxes	-	11,000	98	(11,000)	-100.0%
_	34,520,000	33,487,000	21,012,463	1,033,000	3.1%
Internal Recoveries	(111,000)	(1,941,000)	(73,490)	1,830,000	-94.3%
Internal Charges	2,623,000	3,135,000	1,883,936	(512,000)	-16.3%
Total Expenditures	37,032,000	34,681,000	22,822,909	2,351,000	6.8%
Net Surplus (Deficit)	(1,550,000)	(312,000)	(384,202)	(1,238,000)	396.8%
Reserves	1,164,000		84,888		0.0%
Net Budget	(386,000)	(312,000)	(299,314)	(1,238,000)	396.8%

Toronto and Region Conservation Authority 2024 Operating and Capital Budget - Planning and Development Review - by object classification

	2024	2023	Unaudited 2023	\$ Change over 2023	% Change over 2023
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	1,720,000	1,715,000	1,715,000	5,000	0.3%
Capital levy	745,000	704,000	458,577	41,000	5.8%
Contract services	1,532,000	1,633,000	1,465,342	(101,000)	-6.2%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	1,181,000	1,160,000	473,314	21,000	1.8%
Federal grants	-	-	2,921	-	0.0%
Contract services	-	· · · · ·	-	-	0.0%
User fees, sales and admissions	11,302,000	9,872,000	9,140,423	1,430,000	14.5%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	190,000	166,000	204,308	24,000	14.5%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	16,670,000	15,250,000	13,459,885	1,420,000	9.3%
Expenditures					
Wages and benefits	14,190,000	13,646,000	12,428,076	544,000	4.0%
Contracted services	1,636,000	1,335,000	1,038,843	301,000	22.5%
Materials and supplies	304,000	258,000	472,544	46,000	17.8%
Utilities	-	-	-	-	0.0%
Property taxes	-	-	-	-	0.0%
	16,130,000	15,239,000	13,939,463	891,000	5.8%
Internal Recoveries	7,000	(7,000)	(48,878)	14,000	-200.0%
Internal Charges	169,000	390,000	314,806	(221,000)	-56.7%
Total Expenditures	16,306,000	15,622,000	14,205,391	684,000	4.4%
Net Surplus (Deficit)	364,000	(372,000)	(745,506)	736,000	-197.8%
– Reserves	-		-		0.0%
– Net Budget	364,000	(372,000)	(745,506)	736,000	-197.8%
		<u>, , , , , , , , , , , , , , , , , , , </u>	<u>, , , , ,</u>		-

Toronto and Region Conservation Authority 2024 Operating and Capital Budget - Education and Outreach - by object classification

	2024	2023	Unaudited 2023	\$ Change over 2023	% Change over 2023
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	765,000	750,000	750,000	15,000	2.0%
Capital levy	5,418,000	5,279,000	2,074,894	139,000	2.6%
Contract services	441,000	297,000	192,501	144,000	48.5%
Grants	122,000	102,000	135,429	20,000	19.6%
Provincial/Federal					
Provincial grants	859,000	1,084,000	700,535	(225,000)	-20.8%
Federal grants	627,000	1,215,000	678,152	(588,000)	-48.4%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	5,670,000	5,261,000	3,922,365	409,000	7.8%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	77,000	139,000	103,656	(62,000)	-44.6%
Rent and property interests	26,000	21,000	37,680	5,000	23.8%
Fundraising					
Donations	-	10,000	295	(10,000)	-100.0%
Toronto and Region Conservation Foundation	297,000	163,000	126,480	134,000	82.2%
Investment income	-	-	6,204	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	14,302,000	14,321,000	8,728,191	(19,000)	-0.1%
	,	,. ,	-, -, -	( ,,,,,,	
Expenditures					
Wages and benefits	9,535,000	8,780,000	8,039,771	755,000	8.6%
Contracted services	4,115,000	4,476,000	1,387,142	(361,000)	-8.1%
Materials and supplies	930,000	740,000	652,885	190,000	25.7%
Utilities	213,000	218,000	200,353	(5,000)	-2.3%
Property taxes	-	-	-	-	0.0%
	14,793,000	14,214,000	10,280,151	579,000	4.1%
-					
Internal Recoveries	(620,000)	(444,000)	(543,947)	(176,000)	39.6%
Internal Charges	673,000	1,076,000	609,763	(403,000)	-37.5%
Total Expenditures	14,846,000	14,846,000	10,345,967	-	0.0%
	11,010,000	11,010,000	10,010,001		0.070
Net Surplus (Deficit)	(544,000)	(525,000)	(1,617,776)	(19,000)	3.6%
Reserves	_	_	_	_	0.0%
-					0.070
Net Budget =	(544,000)	(525,000)	(1,617,776)	(19,000)	3.6%

Toronto and Region Conservation Authority 2024 Operating and Capital Budget - Sustainable Communities - by object classification

	2024	2023	Unaudited 2023	\$ Change over 2023	% Change over 2023
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	-	-	-	-	0.0%
Capital levy	7,737,000	7,690,000	5,436,758	47,000	0.6%
Contract services	860,000	458,000	338,761	402,000	87.8%
Grants	53,000	51,000	88,304	2,000	3.9%
Provincial/Federal	114,000	80,000	9,266	34,000	42.5%
Provincial grants Federal grants	413,000	229,000	9,266 314,073	34,000 184,000	42.5% 80.3%
Contract services	413,000	229,000	314,073	104,000	0.0%
User fees, sales and admissions	- 478,000	345,000	- 326,159	133,000	38.6%
Contract services	470,000	343,000	520,155	155,000	30.070
Compensation agreements	57,000	77,000	29.794	(20,000)	-26.0%
Corporate and other	1,085,000	895,000	855,185	190,000	21.2%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	62,000	706,000	83,844	(644,000)	-91.2%
Toronto and Region Conservation Foundation	10,000	155,000	217,745	(145,000)	-93.5%
Investment income	_	-	3,523	-	0.0%
Sundry	_	12,000	-	(12,000)	-100.0%
Total Revenue	10,869,000	10,698,000	7,703,412	171,000	1.6%
	.0,000,000	10,000,000	.,		
Expenditures					
Wages and benefits	6,607,000	6,184,000	5,821,428	423,000	6.8%
Contracted services	3,327,000	3,170,000	840,411	157,000	5.0%
Materials and supplies	256,000	290,000	216,292	(34,000)	-11.7%
Utilities	-	-	-	-	0.0%
Property taxes	-	-	-	-	0.0%
-	10,190,000	9,644,000	6,878,131	546,000	5.7%
	(0.10,000)	(107.005)	(007.047)	(55.000)	<b>aa</b> :**
Internal Recoveries	(242,000)	(187,000)	(387,310)	(55,000)	29.4%
Internal Charges	922,000	1,277,000	1,060,720	(355,000)	-27.8%
Total Expenditures	10,870,000	10,734,000	7,551,541	136,000	1.3%
Net Surplus (Deficit)	(1,000)	(36,000)	151,871	35,000	-97.2%
Reserves				-	0.0%
Net Budget	(1,000)	(36,000)	151,871	35,000	-97.2%

Toronto and Region Conservation Authority 2024 Operating and Capital Budget - Corporate Services - by object classification

	2024	2023	Unaudited 2023	\$ Change over 2023	% Change over 2023
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	12,089,000	11,800,000	11,801,347	289,000	2.4%
Capital levy	10,670,000	8,362,000	16,429,299	2,308,000	27.6%
Contract services	1,000	-	10,308	1,000	0.0%
Grants	15,000	15,000	10,000	-	0.0%
Provincial/Federal					
Provincial grants	50,000	50,000	49,692	-	0.0%
Federal grants	-	353,000	54,522	(353,000)	-100.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	36,000	46,000	49,335	(10,000)	-21.7%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	100,000	26,000	207,549	74,000	284.6%
Rent and property interests	18,000	18,000	36,144	-	0.0%
Fundraising					
Donations	-	-	322	-	0.0%
Toronto and Region Conservation Foundation	266,000	301,000	-	(35,000)	-11.6%
Investment income	1,795,000	720,000	3,396,514	1,075,000	149.3%
Sundry	2,000	2,000	37,238	-	0.0%
Total Revenue	25,042,000	21,693,000	32,082,270	3,349,000	15.4%
Expenditures					
Wages and benefits	16,183,000	14,127,000	14,377,349	2,056,000	14.6%
Contracted services	24,913,000	27,154,000	21,676,293	(2,241,000)	-8.3%
Materials and supplies	5,998,000	5,384,000	5,566,754	614,000	11.4%
Utilities	246,000	62,000	314,720	184,000	296.8%
Property taxes	6,000	5,000	5,458	1,000	20.0%
	47,346,000	46,732,000	41,940,574	614,000	1.3%
-	,		,		
Internal Recoveries	(12,150,000)	(10,237,000)	(16,083,781)	(1,913,000)	18.7%
Internal Charges	317,000	895,000	2,457,363	(578,000)	-64.6%
Total Expenditures	35,513,000	37,390,000	28,314,156	(1,877,000)	-5.0%
Net Surplus (Deficit)	(10,471,000)	(15,697,000)	3,768,114	5,226,000	-33.3%
Reserves	10,530,000	16,382,000	1,962,429		0.0%
– Net Budget	59,000	685.000	5,730,543	5.226.000	762.9%
		,	.,,	., .,	



